

Fiscal Year July 1, 2011 - June 30, 2012









Fiscal Year 2011/12

Adopted Budget

Town Officials

Town Council

Scott Nassif Mayor

Barb Stanton

Mayor Pro-Tem

Ginger Coleman



Rick Roelle Councilman

Curt Emick Councilman

Town Staff

Frank Robinson Town Manager

John Brown, Town Attorney

LaVonda Pearson, CMC, Town Clerk

Marc Puckett, Finance Director

Captain Bart Belknap, Chief of Police

Nikki Salas, Human Resources Director

Dennis Cron, Assistant Town Manager, Municipal Operations and Contract Services Ken Henderson, Assistant Town Manager Economic and Community Development/ Executive Director Redevelopment Agency

TOWN MANAGER'S BUDGET MESSAGE



August 9, 2011

Honorable Mayor, Members of the Town Council, and Citizens of Apple Valley:

I am pleased to submit to you the adopted Fiscal Year 2011-12 Operating and Capital Improvement Budget. As adopted, excluding the new transfer to balance the funding of the Parks and Recreation system, this budget represents a balanced budget for the coming fiscal year that continues to provide a high level of service to the community without new or increased taxes. The Town's management team and staff have put together an operating and capital expenditure plan that addresses the Town Council's Vision 2020 priorities within the existing financial constraints to fulfill the service requirements of the people who live, work, and play in our community. The adopted budget demonstrates a sound financial plan for the next twelve months.

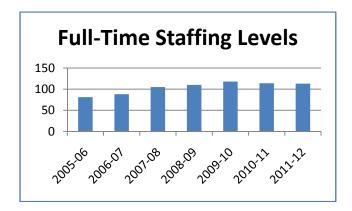
Given the high expectations of Apple Valley residents, businesses and the Town Council, development of the Fiscal Year 2011-12 adopted budget was particularly challenging. The gap between "expectations" and "fiscal reality" has gradually widened over the past several years. When coupled with one of the most significant and far reaching economic downturns since the "Great Depression," the task at hand has been difficult. However, from my professional experience in preparing Operating and Capital budgets for consideration by current and prior Town Councils, I would offer that adverse financial conditions often produce superior plans for managing the public financial resources. I believe this financial plan as adopted is both realistic and responsive.

The objectives used in developing the proposed budget were to submit a balanced budget to the Town Council; to maintain high levels of service to the community; to be prudent and realistic in estimating revenues and to support a Capital Improvement Program focused both on capital maintenance and repair as well as new construction.

As a quick overview, here is the adopted budget as submitted for Fiscal Year 2011-12 for all funds:

ADOPTED BUDGET - ALL FUNDS								
Appropriations/	Adopted	Adopted	Increase (De	ecrease)				
All Funds	FY 11-12	FY 10-11	<u>Amount</u>	<u>Percent</u>				
Operating Budget	\$ 52,603,886	\$ 56,829,383	\$(4,225,497)	-7.44%				
Transfers Out	23,534,946	27,993,889	(4,458,943)	-15.93%				
Capital Budget	50,358,013	42,995,643	7,362,370	17.12%				
Total	\$ 126,496,845	\$ 127,818,915	\$ (1,322,070)	-1.03%				

Management Staff were directed to maintain or reduce current staffing levels when submitting their budget proposals. Below is a graph that illustrates the staffing level for the last 7 years.



SERVICES PROVIDED BY THE TOWN

The citizens of Apple Valley continue to enjoy an outstanding level of service provided by the Town paid for by local tax dollars: police; recreation programs for the youth, adults and seniors; parks maintenance; street maintenance; transportation; engineering; building safety; street sweeping; planning and development; code housing; enforcement: animal control; and general government. The General Fund is the major funding source for all services. Therefore, the budget discussion herein focuses primarily on the General Fund, as highlighted in the Financial Summaries section following the Budget Message.

This adopted budget represents a significant departure from the format of prior budget submissions to the Town Council. This year, at my direction, staff has embarked upon what will be a multi-year process to increase transparency and understandability of the budget document. You will notice that each departmental budget now includes a

departmental organization chart, summary descriptions for the department and major service programs, summaries of programmatic changes, current year highlights, goals and objectives for Fiscal Year 2011-12 and performance measures. Included in the current year highlights are detailed accomplishments listed under each departmental section of the budget document.

GENERAL FUND ADOPTED BUDGET

The total adopted General Fund budget is \$23.8 million, an increase of \$8 million over the adopted budget in FY 10-11. This increase is almost primarily resulting from a change in policy to present interdepartmental transfers separately as revenues and expenditures rather than as contra-expenditures within the departmental budgets as done in prior years. Also, as mentioned earlier, a transfer was adopted to the Parks and Recreation Fund to balance available FY 11-12 funding against the resource requirements of the Park system and Recreational programming. However, it should be noted that a deficit of approximately \$5.2 million remains in the Parks and Recreation Fund that will need to be addressed in the future.

Table 1 below is a summary of the total resources and requirements for the adopted FY 11-12 budget:

Table 1

General Fund	I Summary	
General i une	ounning y	
Estimated Revenues	\$	17,745,050
Transfers In		5,441,395
Use of Fund Balance		575,298
Total Resources	\$	23,761,743
Proposed Budget		23,761,743
Balance	\$	-
* Accounted for in the General F	und	

A thorough discussion of the details of the proposed budget initially submitted to Council was presented and discussed at four budget workshops.

The discussions at Council's four budget workshops focused primarily on the proposed budget balancing strategies and the alternative budget balancing strategies presented for Council's consideration in order to determine what adjustments, if any, were necessary to the proposed budget document as submitted. These adjustments are summarized

herein and the fund totals and departmental appropriations have been adjusted in the adopted budget.

Due to the budgetary pressures existing in the General Fund, Council acknowledged the need to bring back additional proposals in the near term to reduce spending further. Also, Council acknowledged the importance of performing a full review of the Town's revenue structure and the need to consider new sources of funding to support existing service delivery and any new programs or services that may be contemplated in the future.

Additional discussions occurred with respect to the potential loss of Redevelopment Agency tax increment funding and its impact upon the General Fund.

As a result of discussions at the budget workshops, Council determined that the following budget balancing strategies and adjustments would be made to close the initial General Fund structural imbalance of \$831,000 in the proposed budget and provide for a \$220,000 reduction in the cost allocation transfer from the RDA Fund into the General Fund to help offset the potential loss of tax increment revenue:

- Transfer 1 Deputy position to a grant funded position. \$142,000
- Eliminate funding for IT Blade Server. \$100.000
- Reinstate Emergency Preparedness funding. \$(60,475)
- Reduce Vehicle License Fee estimated revenues. \$(110,366)
- Adjustment to Sheriff's Contract. \$65,377
- Early Retirement Incentive (based on preliminary indications). \$140,000
- Temporary hiring freeze (Associate Planner & Records Tech). \$142,000
- Eliminate GIS Software funding. \$106.000
- Reduce Charles Abbott contract services. \$240,000
- Adoption of two-tier retirement formula 1st year savings estimate: \$30,000.
- Reduce travel and educational reimbursements by 50%. \$38,500
- Reduce funding for State and Federal lobbyists by 50%. \$50,000
- Contract out Parks Maintenance. \$200,000

- Increase Parks & Recreation User Fees and Charges. \$20,000
- Various miscellaneous other adjustments to individual line items. \$42,000

The total of all adjustments made to the proposed budget as submitted to Council amounted to \$1,145,036.

Adjustments to the Parks & Recreation Fund adopted budget noted above will reduce the General Fund transfer to the fund by \$220,000. The cost allocation transfer from the RDA Funds to the General Fund is proposed to be reduced in a like amount. Further adjustments to the RDA and General Fund budgets may be necessary and will be made as more information regarding pending litigation affecting the RDA tax increment revenues becomes known.

FINANCIAL OUTLOOK

As a result of the recent recession in the economy, most revenue sources are projected to remain flat, with only property tax and sales tax increasing marginally from the prior year projection. However, the cost of services provided to the community continues to rise. Additionally, as with consumers and businesses alike, the Town is facing higher fuel costs, utility costs, insurance premium costs and material costs. The combination of flat revenues and increasing costs of operation is cause for keeping a very close watch on budgetary performance over the course of the year.

While the passage of Proposition 1A has provided some fiscal stability to local agencies, the State's continuing budget dilemma has all Cities and Towns focused on the State's budget deliberations. Cities and Towns must remain vigilant to ensure that the State will not be accessing local revenues in the coming year. Any takeaways from the State will have a direct affect on the Town's budget and its ability to continue to provide the same level of service to the community.

The Town's cash flow position remains healthy. However, any further expansion of programs and services or increases in the Town's commitment to capital improvements in the community will necessitate additional revenues to fund those initiatives. The Town cannot accomplish any expansion of programs and services strictly by economizing, cutting support personnel, contracting for services, and utilizing other "right sizing" tools to cut costs in other areas. These tools have been in

place since the Town's inception and have become a "way of life" for Town operations. However, they cannot support the addition of more programs, more services and most especially the addition of more Town personnel.

APPROPRIATIONS LIMIT

Since the addition of Article XIII-B to the Constitution of California in November 1979, the Town has been required to annually establish an Appropriations Limit. The ideology behind establishing an annual appropriation limit is that if an agency's ability to spend tax proceeds each year is controlled, then the growth in tax revenues can be systematically and incrementally managed to lessen the impact or tax burden upon taxpayers throughout the State.

In June 1990, Article XIII-B and its implementing legislation Chapter 1205/80 were modified by Proposition 111 and SB 88. The modifications changed the annual adjustment factors for determining the Appropriations Limit. Beginning with the calculation of the Appropriations Limit for FY 90-91, the Town may choose one of the following factors to use for inflationary adjustment:

- The growth in California per capita income; or
- The growth in the non-residential assessed valuation due to new construction within the Town.

In addition, the Town may choose to use either the population growth of the Town or the population growth within the County. These two adjustment factors, one for inflation and one for population, are both annual elections for the Town in determining its Appropriations Limit.

Below is the calculation of the Town's Adopted Appropriations Limit for FY 11-12:

Step 1 - Appropriations Limit for FY 10-11	\$ 27,603,375
Step 2 - Multiply the FY 10-11 Appropriations Limit by the cumulative growth factors for San Bernardino County	1.0335
Appropriations Limit FY 11-12	\$ 28,528,249

The estimated proceeds from general tax revenues in FY 11-12 equal \$13.1 million, which is \$15.4 million or 45.96% under the limit.

SUMMARY

The adopted Fiscal Year 2011-12 Operating and Capital Improvement budget continues to support a high level of service that the citizens of Apple Valley are accustomed to expect. It also represents a balanced financial plan, using a reduced level of available fund balance. Adequate reserves have been set aside for contingencies, including amounts to meet unforeseen emergencies.

The adopted budget represents a balanced plan designed to ensure that Apple Valley remains an outstanding place to live, work and Furthermore, I believe this plan reflects a majority of your priorities, as well as the priorities of the community, within the Town's existing financial resources. However, should the Town Council and the community desire additional/expanded programs and services or additional Capital Projects, it will be necessary to identify exactly what existing programs and services or Capital Projects funded in a similar fashion can be eliminated from the budget. The Town is not in the position - either upon budget adoption or at any point in time throughout the fiscal year absent a major upward shift in the economy - to add expenses without corresponding reductions. This must apply to everyone if we are to successfully work together to implement this budget.

ACKNOWLEDGEMENT

The annual development of the adopted budget takes an enormous amount of staff time and efforts, and has to be completed within a compressed timeline. I sincerely appreciate all Assistant Town Managers, Department Directors, Division Managers, and other departmental staff for their contributions. Special recognition is extended to the Finance team, Public Information staff and my Executive Assistant for their contributions. I thank the Town Council for their continued support in making Apple Valley a financially stable and well-balanced community.

Respectfully submitted,

Frank Robinson Town Manager

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RESOLUTION NO. 2011-25

RESOLUTION OF THE TOWN COUNCIL OF THE TOWN OF APPLE VALLEY, CALIFORNIA APPROVING A BUDGET APPROPRIATION AND ADOPTING THE BUDGET, INCLUDING THE OPERATING AND CAPITAL IMPROVEMENT BUDGET FOR FISCAL YEAR 2011-12

WHEREAS, the Town has been notified of funding for Capital Projects by the State and by San Bernardino Association of Governments, the following represents current funding levels and adjustments as necessary, and

WHEREAS, the Town Council of the Town of Apple Valley adopted a new employee classification plan and to better represent the cost to each department rather than funding all from one fund, and

WHEREAS, the Town Manager and Director of Finance have heretofore submitted to the Town Council a proposed budget for the Town for Fiscal Year 2011-12, as the same may have been revised by the Town Council, a copy of which is attached, and copies of which are in the possession of and in the office of the Town Clerk and the Director of Finance; and

WHEREAS, the said proposed budget contains estimates of the services, activities and projects comprising the budget, and contains expenditure requirements and the resources available to the Town; and

WHEREAS, the appropriations limit for the Town for Fiscal Year 2011-12 is \$28,528,429 (Twenty Eight Million Five Hundred Twenty Eight Thousand Four Hundred Twenty Nine Dollars), and the total annual tax revenues subject to such limitation for Fiscal Year 2011-12 are estimated to be \$13,093,000; and

WHEREAS, the Town Council has made such revisions to the proposed budget as appears to be desirable; and

WHEREAS, the proposed budget, as herein approved, will enable the Town Council to make adequate financial plans and will ensure that Town officers can administer their respective functions in accordance with such plans,

NOW THEREFORE, BE IT RESOLVED BY THE TOWN COUNCIL OF THE TOWN OF APPLE VALLEY AS FOLLOWS:

SECTION 1: That the appropriation-expenditure budgeting system is hereby adopted. The system consists of:

- A. Present Personnel Policies and Procedures, including salary schedules and benefits, except as hereinafter changed by resolution or ordinance of the Town Council.
- B. An appropriation-expenditure system which will show budgetary categories by department.
- C. This system will apply to Operating and Capital Improvement Budget expenditures as intended for use in Fiscal Year 2011-12.
- D. The Town Manager is authorized to transfer Operating Budget Appropriation Balances between functions and/or programs when he deems it necessary to do so.

- E. Budget system assumes existing service levels; Council approval will be required for any significant changes involving increased or decreased service levels.
- F. The Assistant Town Manager shall be responsible for constant monitoring of the budget and shall establish and implement appropriate control mechanisms necessary for said purpose, after approval of the Town Manager.
- G. A monthly report shall be prepared by each department and/or project indicating any changes in service levels and the progress each entity has achieved or failed to achieve and the reasons for said status, if they have not obtained results. Each manager shall be accountable for achieving results of his/her organization unit based upon the objectives set for each unit by the Town Manager and Town Council and shall be evaluated as to their performance in an annual performance appraisal conducted by the Town Manager.
- H. A deflator procedure, to be administered by the Town Manager, is hereby established for reducing appropriations in the event that projected revenues are reduced due to a reduction in the State subventions or other revenues that may fluctuate downward due to changes in economic conditions. For Fiscal Year 2011-12, the amount of Total Operating and Capital Budget Appropriation shall be reduced, as determined by the Town Manager based on his assessment of total Town needs.
- I. A monthly status report will be provided to the Town Council reflecting budget, year-to-date expenditures, and percentage used by each department and fund of the Town.
- SECTION 2: The proposed budget for the Town of Apple Valley for the Fiscal Year 2011-12 is hereby approved and adopted, and the amounts of proposed expenditure as specified are appropriated for the budget programs and units as herein specified.
- A. The 2011-12 Operating and Capital Improvement Budget programs are hereby adopted, establishing the following expenditure levels:

DEPARTMENT

2011-12 ADOPTED BUDGET

1. Town Council	\$ 236,298
2. Town Attorney	325,000
3. Town Manager	568,293
4. Finance	1,088,649
5. Town Clerk	380,663
6. Public Information	414,431
7. Human Resources	473,016
8. Information Systems	531,511
9. General Government	2,074,329
10. Public Facilities	2,415,035
11. Public Safety/Police	10,902,960
12. Emergency Preparedness	6,800
13. Animal Control Services	1,621,718
14. Public Services	514,457
15. Code Enforcement	1,059,476
16. Building & Safety	300,965
17. Engineering Service	353,600
18. Planning Services	808,294

19.	Street Maintenance Fund (Gas Tax)	2,159,851
20.	Local Transportation Fund	275,394
21.	Capital Improvement Projects Fund	23,220,158
22.	Waste Management Fund	10,234,484
23.	Wastewater Enterprise Fund	6,046,775
24.	General Gov't Facilities	60,000
25.	Debt Service Fund	1,576,849
26.	Golf Course Fund	1,415,860
27.	Parks & Recreation	3,806,607

TOTAL OPERATING & CAPITAL EXPENDITURES

\$72,871,473

B. Operating and Capital Budget Revenues are hereby adopted establishing a revenue base by which Town Expenditures will be measured:

 General Funds Street Maintenance Funds (Gas Tax) 	\$23,036,811 2,159,851
3. Transportation Funds	534,936
4. Capital Improvement Projects Funds	19,026,964
5. Waste Management Fund	9,879,500
6. Wastewater Enterprise Fund	4,393,500
7. General Gov't Facilities	30,000
8. Debt Service Fund	1,576,849
9. Golf Course Fund	809,400
10. Parks & Recreation	3,812,607

TOTAL OPERATING AND CAPITAL REVENUES

\$65,260,418

SECTION 3: Pursuant to Section 53901 of the California Government Code, within 60 days after the adoption hereof, the Town Clerk shall file a copy of this resolution with the Auditor of the County of San Bernardino.

SECTION 4: Within fifteen days after the adoption of this resolution, the Town Clerk shall certify to the adoption hereof and, as so certified, cause a copy to be posted in at least three public places within the boundaries of the Town.

APPROVED and ADOPTED by the Town Council of the Town of Apple Valley this 9th day of

August, 2011.

ATTEST:

RESOLUTION NO. 2011- 26 A RESOLUTION OF THE TOWN COUNCIL OF THE TOWN OF APPLE VALLEY ESTABLISHING THE 2011-12 FISCAL YEAR APPROPRIATION LIMIT FOR THE TOWN OF APPLE VALLEY

WHEREAS, Article XIIIB of the California Constitution and Section 7910 of the California Government Code require that each year the Town of Apple Valley shall, by resolution, establish an appropriations limit for the Town for the following fiscal year; and

WHEREAS, the Assistant Town Manager of the Town has heretofore prepared and submitted data and documentation required for and to be used in the determination of an appropriations limit for the Town for Fiscal Year 2011-12 and such data and documentation has been available to the public for at least fifteen days prior to adoption of this Resolution; and

WHEREAS, the Town of Apple Valley established its 2010-11 Fiscal Year Appropriation Limit of \$27,603,375 (Twenty Seven Million, Six Hundred Three Thousand, Three Hundred Seventy Five Dollars) and

Whereas, to the best of the Town's knowledge and belief the State Department of Finance figures reflect the following statistics relevant to the calculation of the Fiscal Year 2011-12 Appropriation Limit:

Per Capita Personal Income Change for Fiscal Year 2011-12: 2.51%

Population Adjustment for 2011: .82%

NOW, THEREFORE, IT IS HEREBY RESOLVED BY THE TOWN COUNCIL OF THE TOWN OF APPLE VALLEY AS FOLLOWS:

Section 1. Based on the foregoing figures and the provisions of Article XIIIB of the Constitution of the State of California, the following figure accurately represents the Fiscal Year 2011-12 Appropriation Limit of the Town of Apple Valley to be \$28,528,249 (and said sum is hereby determined and established as the appropriation limit for the Town of Apple Valley for Fiscal Year 2011-12).

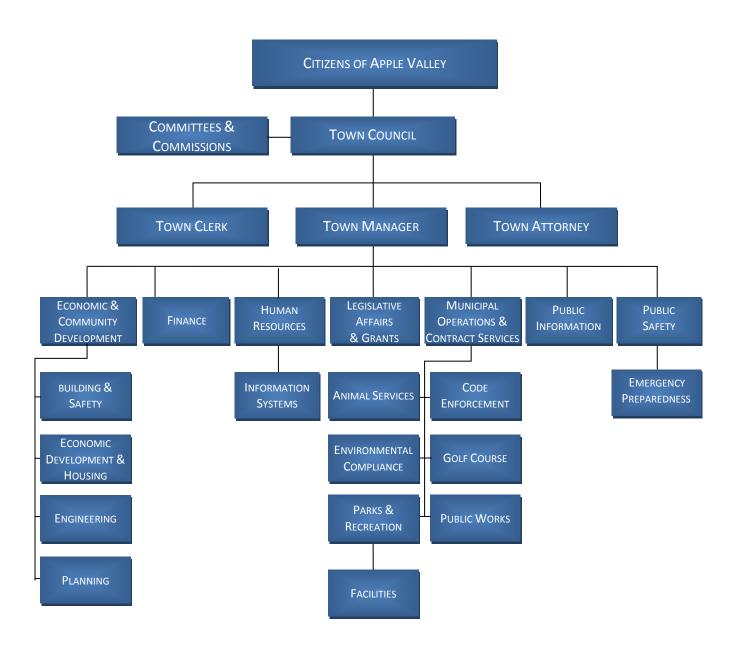
Section 2. The Town Clerk shall certify to the passage of the Resolution.

APPROVED and ADOPTED by the Town Council of the Town of Apple Valley this 9th day of August, 2011.

ATTEST:

ORGANIZATIONAL CHART

Fiscal Year 2011-2012



	Town of Apple V	alley			
Mas	ter Staffing Plan F\	(2011-2012			
Job Classification	# of Positions	Position %	Budgeted	Actual FTE	Colony
JOD Classification					Salary
	Budgeted	of FTE	FTE's	FTE's	Range
B / / T N					
Department: Town Manager	4	1000/	1.00	4	ND
Town Manager	1	100%	1.00	1	NR 70
Mgr of Legislative Affairs & Grants	1	100%	1.00	0	70
Executive Secretary	1	100%	1.00	1	52
Department: Public Information					
Public Information Officer	1	100%	1.00	1	74
Public Relations Specialist	1	100%	1.00	1	49
Event Coordinator	1	100%	1.00	1	47
Department: Town Clerk					
Town Clerk	1	100%	1.00	1	75
Deputy Town Clerk	2	100%	2.00	1	49
Records Technician	1	100%	1.00	1	36
Department: Human Resources					
Human Resources Director	1	100%	1.00	1	NR
Human Resources Manager	1	100%	1.00	ı	67
Human Resources Coordinator	1	100%	1.00	1	52
Senior Office Assistant	1	100%		1	
Senior Office Assistant	ļ	100%	1.00	ı	32
Department: Information Systems					
Information System Supervisor	1	100%	1.00	1	60
Information System Specialist	2	100%	2.00	1	52
information dystem opecialist	۷	10070	2.00	•	32
Department: Finance					
Directory of Finance	1	100%	1.00	1	NR
Assistant Director of Finance	1	100%	1.00	1	71
Accountant II	1	100%	1.00	1	52
Accounting Technician	2	100%	2.00	2	42
Account Clerk II	2	100%	2.00	2	36
Account Clerk I	1	100%	1.00		32
Customer Service Representative	2	100%	2.00	1	34
Department: Economic Development					
Assistant Town Manager: Econ Development	4	4000/	4.00	4	ND
& Community Development	1	100%	1.00	1	NR
Assistant Director of Economic	4	4000/	4.00	4	74
Development and Housing	1	100%	1.00	1	74
Economic Development Specialist I/II	3	100%	2.00	1	56/62
Housing and Comm. Dev. Specialist I/II	3	100%	3.00	1	54/60
Economic Development Assistant	1	100%	1.00	1	50
Intern (P/T)	1	100%	1.00	0.75	20
Department: Public Services Administration					
Assistant Town Manager: Public Services	1	100%	1.00	1	NR
Environmental Compliance Manager	1	100%	1.00		NR
Public Services Assistant	1	100%	1.00	1	50
Department: Public Works / Street Maintena		500/	0.50	4	0.7
Public Works Manager	1	50%	0.50	1	67
Public Works Supervisor	1	50%	0.50		56
Sr. Maintenance Worker	1	100%	1.00	_	41
Maintenance Worker II	1	100%	1.00	1	37
Maintenance Worker I	3	100%	4.00	3	33

Town of Apple Valley							
Master Staffing Plan FY 2011-2012							
Job Classification	# of Positions	Position %	Budgeted	Actual FTE	Salary		
	Budgeted	of FTE	FTE's	FTE's	Range		
Department: Public Works / Wastewater					- tunigo		
Public Works Manager	1	50%	0.50	1	67		
Public Works Supervisor	1	50%	0.50		56		
Public Services Technician	1	100%	1.00	1	39		
Maintenance Worker II	2	100%	2.00	0	37		
Maintenance Worker I	3	100%	3.00	3	33		
Department: Code Enforcement							
Code Enforcement Manager	1	100%	1.00	2	67		
Code Enforcement Officer II	7	100%	7.00	7	48		
Community Enhancement Officer	0.5	100%	0.50	0.5	40		
Code Enforcement Technician	2	100%	2.00	3	38		
Code Enforcement Technician (P/T)	2	50%	1.00	1	38		
Department: Animal Control							
Animal Services Manager	0.5	100%	0.50	1	67		
Animal Control Supervisor	1	100%	1.00	1	52		
Animal Control Officer II	1	100%	1.00	2	42		
Animal Control Officer I	2	100%	2.00	2	38		
Animal Control Technician	2.5	100%	2.50	2.5	36		
Department: Animal Shelter							
Animal Services Manager	0.5	100%	0.50	1	67		
Animal Shelter Supervisor	1	100%	1.00	1	52		
Registered Veterinary Technician	1	100%	1.00	1	42		
Animal Control Technician	2.5	100%	2.50	2.5	36		
Animal Shelter Attendant	5	50%	2.50	3	33		
Department: Planning							
Asst. Dir. of Community Development	1	100%	1.00	1	74		
Senior Planner	2	100%	2.00	2	62		
Associate Planner (or 1 and Assistant Plan)	2	100%	2.00	2	56		
Assistant Planner	1	100%	1.00		50		
Administrative Secretary	1	100%	1.00	1	44		
Intern (P/T)	2	50%	1.00	0.5	20		
Commissioners	5	25%	1.25	0.5	20		
Department: Parks & Recreation - Recreation	on Division						
Parks & Recreation Manager	1	100%	1.00	0	70		
Recreation Supervisor	2	100%	2.00	3	46		
Recreation Coordinator	1	100%	1.00		40		
Administrative Secretary	1	100%	1.00	1	44		
Sr Office Assistant	1	100%	1.00	0.5	32		
Office Assistant	1	100%	1.00	3.5	26		
Office Assistant (P/T)	3	50%	1.50	0.25	26		
Swim Coach (P/T)	1	38%	0.19	0.35	26		
Recreation Assistant (P/T)	1 N/A	48% N/A	0.48 0.65	0	22 20		
Sr. Lifeguard (P/T) Lifeguard (Various P/T)	N/A N/A	N/A N/A	0.65 2.87	1.75	20 16		
Recreation Leader II (P/T)	N/A N/A	N/A N/A	2.07 5.41	5.5	16		
Recreation Leader I (P/T)	N/A	N/A N/A	2.67	3.5	10		
Event Assistant (P/T)	2	50%	1.00	1	22		
Commissioner	5	0.25	1.25	3.5	10		
	-	-	-	-	-		

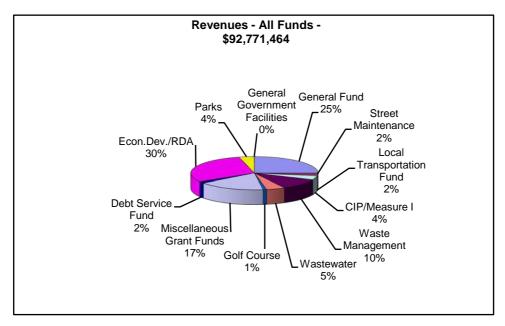
Town of Apple Valley						
Master Staffing Plan FY 2011-2012						
Job Classification	# of Positions	Position %	Budgeted	Actual FTE	Salary	
	Budgeted	of FTE	FTE's	FTE's	Range	
Department: Parks & Recreation - Faci	lities Division					
Sr. Maintenance Worker	1	100%	1.00	1	41	
Maintenance Worker II	1	100%	1.00	1	37	
Custodian	4	100%	4.00	3	27	
Maintenance Worker I	1	100%	1.00	1	33	
Custodian (PT)	1	50%	0.50		27	
Maintenance Aide (P/T)	2	50%	1.00	1.5	21	
Department: Parks & Recreation - Park	s Division					
Parks Supervisor	1	100%	1.00	1	56	
Sr. Maintenance Worker	2	100%	2.00	1	41	
Maintenance Worker II	6	100%	6.00	1	37	
Maintenance Worker I	5	100%	5.00	1	33	
Maintenance Aide (P/T)	2	50%	1.00	1.5	21	
Totals	143.5		134.77	99.35		

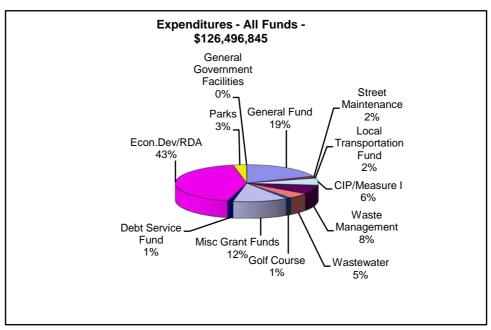
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Town of Apple Valley							
		rovement Plan					
FY 2011-2012							
Projects 11/12	Measure I	TIF/DIF/STP	P1B/HSIP	PBID/CDBG	RDA	Totals	
Road Projects							
Preliminary Design							
Yucca Loma Road-Undergrounding(carry over)			-	-	25,000	25,000	
High Desert Corridor	10,000					10,000	
Bear Valley Bridge (Mojave River Bridge Re-hab)(carry over)	330,000	-	-	-	-	330,000	
Rancherias Road Resurface (SR18 to 1,000' north)	10,000					45,000	
Full Design						-	
Hwy 18 West End Widening (Phase 1, AVR Realignment)(co)	425,000	-	-	-	-	425,000	
Yucca Loma Bridge Project		1,300,000 STP				1,300,000	
Construction						-	
PMS - Street Maintenance Funds 2010	300,000					300,000	
PMS - Street Maintenance Funds 2020	500,000					500,000	
Paving-PMS Priorities (50% Categorical/50% Non-Categorical)	1,000,000					1,000,000	
Rancherias Road Resurfacing (SR18 to 1,000' north)	500,000		-	-	-	500,000	
Bear Valley Bridge (Mojave River Bridge)	1,200,000		-	-	-	1,200,000	
Kiowa Road Widening (Bear Valley to Tussing Ranch Rd)(C-O)		500000 TIF	-	-	-	500,000	
Kasota Road Widening,(SR18 to 400' north, (carry-over)		100,000 TIF	-		-	100,000	
Master Plan of Drainage Update		350,000 DIF	-		-	350,000	
Johnson Road, w/o Dale Evans Parkway	200,000	-	-			200,000	
Dale Evans resurface, n/o Johnson Road	500,000			-	-	500,000	
Central Road resurface, s/o Bear Valley Rd (carry-over)	500,000	-	-	-	-	500,000	
Signal, BVR@Deep Creek Rd (carry-over)			300,000 P1B	-	-	300,000	
Signal, BVR@Mohawk Rd (carry-over)	350,000		350,000HISP	-	-	350,000	
Dry Well Program (annual program)		400,000DIF				400,000	
Hwy 18 Median & Landscaping Project, Phase 1 (CDBG+PBID)	600,000	-	-	600,000PBID	-	600,000	
Yucca Loma Bridge 2035	•	-	-	-	12,701,274	12,701,274	
Yucca Loma Bridge 4410		15,000,000STP				15,000,000	
Misc. Storm Damage Repairs and Upgrades, Town-wide		400,000DIF				400,000	
CIP Total	6,425,000	18,050,000	650,000	600,000	12,726,274	37,536,274	
	5, .20,000	, , , , , , , , ,	300,000	300,030	·_, · _ - , - · ·	0.,000,=. 1	

		Five-Year Capital	pple Valley Improvement Plan				
		FY 2011-2012	to 2015-2016				
Projects		11/12	12/13	13/14	14/15	15/16	Totals
Road Projects	Page#						
Preliminary Design							
Yucca Loma Road-Undergrounding(carry over)	74	25,000	-	-	-	-	25,000
High Desert Corridor	76	10,000	10,000	10,000	10,000	10,000	50,000
Bear Valley Bridge (Mojave River Bridge Re-hab)(carry over)	76	330,000	-	-	-	-	330,000
Rancherias Road Resurface (SR18 to 1,000' north)		10,000					45,000
Full Design							-
Hwy 18 West End Widening (Phase 1, AVR Realignment)(co)	73	425,000	-	-	-	-	425,000
Yucca Loma Bridge Project		1,300,000					1,300,000
Construction							
PMS - Street Maintenance Funds 2010	70	300,000	300,000	300,000	300,000	300,000	1,500,000
PMS - Street Maintenance Funds 2020	75	500,000	500,000	500,000	500,000	500,000	2,500,000
Paving-PMS Priorities (50% Categorical/50% Non-Categorical)		1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
Rancherias Road Resurfacing (SR18 to 1,000' north)	75	500,000		-	-	-	500,000
Bear Valley Bridge (Mojave River Bridge)	78	1,200,000		-	-	-	1,200,000
Kiowa Road Widening (Bear Valley to Tussing Ranch Rd)(C-O)	74	500,000	500,000	-	-	-	1,000,000
Kasota Road Widening,(SR18 to 400' north, (carry-over)	73	200,000	-	-		-	200,000
Deep Creek Road, from Bear Valley Road to Tussing Ranch				-	5,400,000	-	5,400,000
Hwy 18 West End Widening (AVR to TAO)		-	-	-		11,000,000	11,000,000
Hwy 18 West End Widening (Phase 1, AVR Realignment)	73	-		3,000,000	-	-	3,000,000
Central Road resurface, s/o Bear Valley Rd (carry-over)	127	500,000	-	-	-	-	500,000
Signal, BVR@Deep Creek Rd (carry-over)	73	300,000	-	-	-	-	300,000
Signal, BVR@Mohawk Rd (carry-over)	73	350,000	-	-	-	-	350,000
Dry Well Program (annual program)	70	400,000	400,000	400,000	400,000	400,000	2,000,000
Hwy 18 Median & Landscaping Project, Phase 1 (CDBG+PBID)	75	600,000	-	-	-	-	600,000
Yucca Loma Bridge 2035	136	12,701,274	-	-	-	-	12,701,274
Yucca Loma Bridge 4410		16,000,000	17,000,000	6,000,000		-	39,000,000
Yucca Loma Road - Undergrounding		-	1,300,000	-	-	-	1,300,000
Central Road, from SR18 to Tussing Ranch Road					5,400,000		5,400,000
Misc. Storm Damage Repairs and Upgrades, Town-wide		400,000					400,000
Master Plan of Drainage Update		350,000					350,000
Dale Evans Parkway resurface, n/o Johnson Road		500,000					500,000
Johnson Road resurface, w/o Dale Evans Parkway		200,000					200,000
Road Total		38,601,274	21,010,000	11,210,000	13,010,000	13,210,000	97,076,274

Fisca	Fiscal Year 2011/12 - Summary of All Funds								
Revenues:		Expenditures:							
General Fund	\$23,186,445	General Fund	\$23,761,743						
Street Maintenance	2,159,851	Street Maintenance	2,159,851						
Local Transportation Fund	534,936	Local Transportation Fund	275,394						
CIP/Measure I	3,387,333	CIP/Measure I	7,550,527						
Waste Management	9,879,500	Waste Management	10,234,484						
Wastewater	4,393,500	Wastewater	6,046,775						
Golf Course	809,400	Golf Course	1,415,860						
Miscellaneous Grant Funds	15,669,631	Miscellaneous Grant Funds	15,669,631						
Debt Service Fund	1,576,849	Debt Service Fund	1,576,849						
Econ.Dev./RDA	27,551,412	Econ.Dev/RDA	53,939,124						
Parks	3,592,607	Parks	3,806,607						
General Government Facilities	30,000	General Government Facilities	60,000						
Total Revenues	\$92,771,464	Total Expenditures	\$126,496,845						

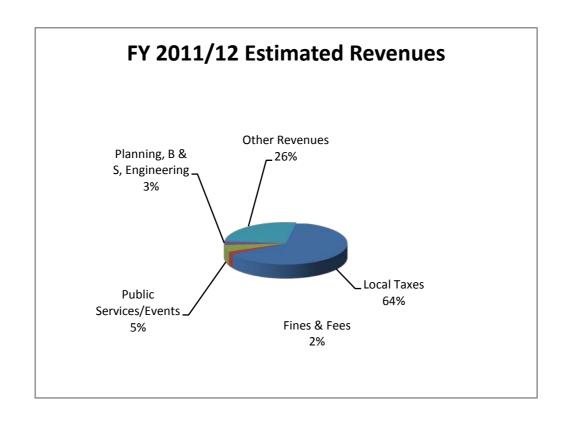




Town of Apple Valley - Budgeted Revenues & Appropriations

Fiscal Year 2011/12- Summary of General Fund

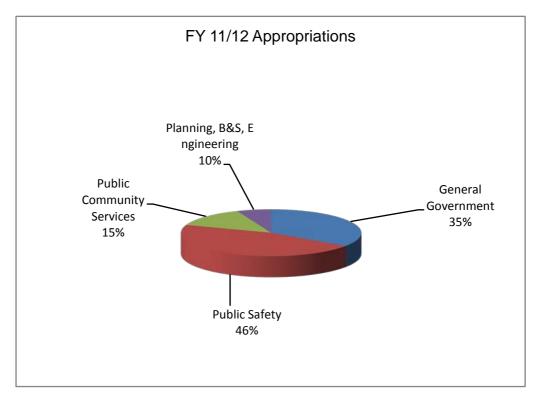
SOURCE	REVENUES
Local Taxes	14,757,634
Fines & Fees	502,000
Public Services/Events	1,184,000
Planning, B & S, Engineering	677,000
Other Revenues	6,065,811
Total Revenues	23,186,445



Town of Apple Valley - Budgeted Revenues & Appropriations

Fiscal Year 2011/12 - Summary of General Fund

FUNDS	Appropriations
General Government	\$8,205,125
Public Safety	10,904,858
Public/Community Services	3,188,901
Planning, B & S, Engineering	1,462,859
Total Expenditures	\$23,761,743



Cost Allocation Plan Fiscal Year 2011/12

Summary of Proposed Transfers

Fiscal Year 2011/12

	cuc_,													
			Debit		Debit		Debit		Debit		Debit			
		Estimated	Wastwater		Street		Parks &		Solid		RDA		Budgeted	Net
<u>Acct</u>	<u>Department</u>	Expend.	Dept.	%	Maint.	%	Rec.	%	<u>Waste</u>	%	VVEDA/PA2	%	<u>Credit</u>	<u>Expense</u>
1010	Town Council	236,298	47,260	20%	0	0%	0	0%	35,445	15%	23,630	10%	106,334	129,964
1020	Town Attorney	325,000	32,500	10%	16,250	5%	0	0%	16,250	5%	32,500	10%	97,500	227,500
1030	Town Manager	568,293	113,659	20%	56,829	10%	0	0%	113,659	20%	56,829	10%	340,976	227,317
1050	Finance	1,088,649	272,162	25%	54,432	5%	54,432	5%	435,460	40%	163,297	15%	979,784	108,865
1060	Town Clerk	380,663	76,133	20%	19,033	5%	19,033	5%	57,099	15%	57,099	15%	228,398	152,265
1070	Public Info.	414,431	62,165	15%	41,443	10%	0	0%	62,165	15%	41,443	10%	207,216	207,216
1080	Human Resources	473,016	70,952	15%	70,952	15%	47,302	10%	47,302	10%	47,302	10%	283,810	189,206
1090	Information Systems	531,511	106,302	20%	53,151	10%	26,576	5%	106,302	20%	53,151	10%	345,482	186,029
1200	General Govt.	1,053,639	263,410	25%	158,046	15%	52,682	5%	210,728	20%	105,364	10%	790,229	263,410
1400	Facilities	2,415,035	362,255	15%	241,504	10%	120,752	5%	362,255	15%	362,255	15%	1,449,021	966,014
2010	Public Safety	10,902,960	0	0%	0	0%	0	0%	0	0%	0	0%	0	10,902,960
2020	Emergency Pre.	6,800	0	0%	0	0%	0	0%	0	0%	0	0%	0	6,800
2120	Animal Control	730,157	0	0%	0	0%	0	0%	0	0%	0	0%	0	730,157
2130	Animal Shelter	891,561	0	0%	0	0%	0	0%	0	0%	0	0%	0	891,561
3010	Public Services	514,457	257,229	50%	25,723	5%	25,723	5%	154,337	30%	0	0%	463,011	51,446
3110	Code Enforcement	1,059,476	0	0%	0	0%	0	0%	0	0%	0	0%	0	1,059,476
4010	Build.& Safety	300,965	0	0%	0	0%	0	0%	0	0%	0	0%	0	300,965
4410	Engineering	353,600	0	0%	0	0%	0	0%	0	0%	0	0%	0	353,600
4610	Planning	808,294	0	0%	0	0%	0	0%	0	0%	0	0%	0	808,294
	Sub-Total	23,054,805	1,664,026	7%	737,364	3%	346,499	2%	1,601,001	7%	942,871	4%	5,291,761	17,763,044

^{*}Note: General Government and Facilities Budgets reflect an expenditure (transfer) to the Debt Service Funds on the 1999,2001 and 2007 Certificates of Participation (COP's) for Town Hall.

		GENE	RAL FUND RE	VENUE			
		Actual	Actual	Amended	Estimated	% of	Adopted
Code	Revenue Classification	Revenue	Revenue	Budget	Revenue	Revenue	Budget
		2008-09	2009-10	2010-11	2010-11	Received	2011-12
	LOCAL TAXES						
4020	Property Tax	2,513,192	2,189,849	2,200,000	2,200,000	100.0%	2,282,000
4025	Property Tax (Sales Tax Backfil	1,167,513	1,189,135	1,382,000	1,382,000	100.0%	1,217,000
4030	Property Tax (VLF Backfill)	6,444,017	5,734,168	5,169,000	5,169,000	100.0%	5,169,000
4055	Sales & Use Tax	3,668,463	3,689,967	3,665,000	3,665,000	100.0%	3,760,000
4070	VVEDA Reimbursement	0,000,100	62,437	0,000,000	0,000,000	100.070	3,. 33,333
4134	Tax increment/Pass through	0	109,355	100,000	100,000		100,000
4085	Franchise Taxes	1,461,374	1,565,696	1,750,000	1,750,000	100.0%	1,750,000
4095	Transient Occupancy Tax	10,960	9,823	5,000	5,000	100.0%	10,000
4110	Motor Vehicle In-Lieu	226,187	197,306	200,000	200,000	100.0%	109,634
4142	Business License Fees	226,187	185,438	180,000	180,000	100.0%	200,000
4176	Property Transfer Tax	169,078	164,574	155,000	155,000	100.0%	160,000
	Subtotal - Local Taxes	15,886,971	15,097,748	14,806,000	14,806,000	100.0%	14,757,634
		T) / OON TOID!	ITIONIO				
4055	FINES & FEES & PUBLIC SAFE			400.000	400.000	400.00/	405.000
4355	Police Fines & Forfeitures	125,635	134,562	100,000	100,000	100.0%	125,000
4360 4365	False Alarms Police Reports & Charges	29,514		10,000	50 10,000	100.0%	25,000
4303	Tow Release	29,514	119,485	46,800	46,800	100.0%	75,000
6927	Police Grants	136,222	264,043	135,000	135,000	100.0%	277,000
0027	Subtotal - Fines & Fees	291,371	518,090	291,800	291,850	100.0%	502,000
	Custotal Filles & Fees	201,071	010,000	201,000	201,000	100.070	002,000
	PUBLIC SERVICES						
4145	Debris Recycling	17,000	2,500	2,500	2,500	100.0%	2,500
4160	Microfilming	4,568	4,634	5,000	5,000	100.0%	5,000
4410	Animal Control Citation Fines	9,400	23,987	20,000	20,000	100.0%	20,000
4420	Animal Control Permits	2,290	2,550	2,500	2,500	100.0%	2,500
4430	Animal Licenses	290,522	268,686	225,000	225,000	100.0%	250,000
4440	Field P/U Apprenhension	28,560	9,943	10,000	10,000	100.0%	15,000
4450	Field P/U Release	6,255	7,162	6,000	6,000	100.0%	6,000
4460	Impound Boarding Fees	4,240	22,079	15,000	20,000	133.3%	20,000
4465 4470	Lien Fees Miscellaneous AC	32,686	2,136 20,816	20,000	324 20,000	100.0%	20,000
4480	Owner Turn in @ Shelter	12,901	13,432	11,000	11,000	100.0%	11,000
4490	Pet Adoptions	58,674	56,600	80,000	80,000	100.0%	65,000
4500	Quarantine Fees	1,615	1,150	1,500	1,500	100.0%	1,500
4510	Rabies Vaccination	3,070	3,852	2,000	5,000	250.0%	5,000
4520	Shelter Donations	354	0	0	5		.,
4530	Over/Short		140		20		
4540	Spay and Neuter Deposit	3,785	2,540	1,500	1,525	101.7%	1,500
4550	State Mandated Fees AC	6,230	7,705	5,000	5,000		6,000
5580	Short/Over Recreation		146				
6010	Code Enforcement Fees	379,420	219,085				200,000
6050	Code Enforcement Fines	15,307	367,544	518,000	500,000	96.5%	400,000
6070	Property Maint Inspections	114,983	113,981	125,000	120,000	96.0%	120,000
6168	Right-of-Way Permits	31,922	39,799	30,000	30,000	100.0%	33,000
	Total - Public Services	1,023,782	1,190,467	1,080,000	1,065,374	98.6%	1,184,000
	Building & Safety						
6108	Building Permits	324,292	197,880	280,000	280,000	100.0%	325,000
6114	CSA	2,050	197,000	200,000	1,550	100.070	323,000
6120	Electrical	43,544	27,159	30,000	30,000	100.0%	30,000
6130	Grading	6,363	2,970	5,000	5,000	100.0%	5,000
6134	Inspections (Other)	10,364	10,528	12,000	12,000	100.0%	12,000
6148	Mechanical	17,391	28,183	25,000	25,000	100.0%	25,000
6152	Misc Revenue - Building & Safe	3,321	2,690	3,000	3,000	100.0%	3,000
6158	Plan Check	129,973	86,466	92,000	92,000	100.0%	92,000
6162	Plumbing	46,031	36,163	30,000	30,000	100.0%	30,000
6169	SB 1473				505		
			4-				

	GENERAL FUND REVENUE											
		Actual	Actual	Amended	Estimated	% of	Adopted					
Code	Revenue Classification	Revenue	Revenue	Budget	Revenue	Revenue	Budget					
6174	CMI Toy	2008-09	2009-10	2010-11	2010-11	Received	2011-12					
6174	SMI Tax Total - Building & Safety	380 583,709	177 392,216	1,500 478,500	1,500 480,555	100.0% 100.4%	1,500 523,500					
	Total - Building & Salety	363,709	392,210	476,500	460,555	100.476	525,500					
	Planning & Zoning											
6104	Appeals	1,049	224				500					
6110	Certificate of Compliance	3,910	1,733		2,350		2,000					
6112	Copies and Reporduction	12,393	3,558	4,000	4,000	100.0%	4,000					
6116	Development Agreement Fee	0	0	7.500	7.500	400.00/	40.000					
6118 6122	Development Permit Extension of Time Request	12,558 7,189	11,506 0	7,500	7,500	100.0%	10,000					
6128	General Plan Amendment	(528)	11,436	20,000	20,000	100.0%	20,000					
6132	Home Occupation Permit	9,403	6,875	5,000	5,000	100.0%	5,000					
6138	Landscape Plan Review	0	0	0,000	3,000	.00.070	0,000					
6142	Lot Line Adjustment	1,833	2,742	2,000	2,000	100.0%	2,000					
6144	Lot Merger	7,018	1,168	2,000	2,000	100.0%	2,000					
6150	Minor Sub-divisions	0	91									
6156	Miscellaneous Revenue - Plann	7	8,273		2,000							
6165	Open Space	0	613		25							
6167	Refund Processing Fees		88									
6170	Sign Permit	14,016	3,572	3,000	3,000	100.0%	3,000					
6172 6176	Site Plan Review	34,401	22,348	25,000 4,000	25,000 4,000	100.0% 100.0%	25,000					
6178	Special Events Specific Plan	1,823 0	2,848 11,700	11,000	5,000	45.5%	4,000 5,000					
6180	Tentative Parcel Map	(2,697)	3,801	5,000	5,000	100.0%	5,000					
6182	Tentative Tract Map	22,323	0	5,000	5,000	100.0%	5,000					
6192	Use Permit	45,092	37,685	35,000	35,000	100.0%	35,000					
6195	Variance (Deviations)	227	3,748	6,000	6,000	100.0%	6,000					
6197	Zone Change	0	0									
	Total - Planning Fees	170,017	134,009	134,500	132,875	98.8%	133,500					
	En ain a sain a											
6154	Engineering Miscellaneous p Engineering	7	142	3.000	2000	66.7%	2000					
6160	Plan Check	117,833	22,835	10,000	10,000	100.0%	10,000					
6184	Transportation Impact Fees	111,000	233	10,000	10,000	100.070	10,000					
6188	Transportation Permits	7,852	5,711	8,000	8,000	100.0%	8,000					
	Total - Engineering	125,692	28,921	21,000	20,000	95.2%	20,000					
	Sub Total - Community Develop	879,418	555,146	634,000	633,430	99.9%	677,000					
	OTHER REVENUES											
4170	Sale of Cell Easement			350,000	350,000	100.0%	300,000					
4148	Donations	190	10	,	•		•					
4165	Miscellaneouse Penalties or Fin	3,079	2,150	2,000	2,000	100.0%	2,000					
4168	Notary Fees	100	20	500	5,000	1000.0%	5,000					
4172	Passport Fees	9,098	16,718	9,000	15,000	166.7%	15,000					
4181	Refunds, Reimbursements	(7,177)	7,796	30,000	35,000	116.7%	35,000					
4183	Sale of Surplus Furn/Equip	1,900	0									
4184	Short/Over	191	0									
4185	State Mandated Reimbursemen	67,606	19,089	30,000	30,000	100.0%	30,000					
4255	Interest Earnings	401,310	232,385	75,000	75,000	100.0%	75,000					
4352	Booking Fees	878	1,597	1,000	1,000	100.0%	1,000					
4370	Restitution	4,856	5,467	2,500	1,000	40.0%	1,000					
5540	Sponsorship Revenue	0	5,600	10,550	10,550	100.0%	10,550					
6808	EMPG Grant		11,498 28,800	0	20,000		18,000 20,000					
6600	Water I lee Lees		20.000		∠∪,∪∪∪		∠∪,∪∪∪					
6690 6996	Water Use Fees Town Store Sales	6 811		1 500		100 0%						
6996	Town Store Sales	6,811 2010	1,964	1,500	1,500	100.0%	1,500					
		2010		1,500		100.0%						

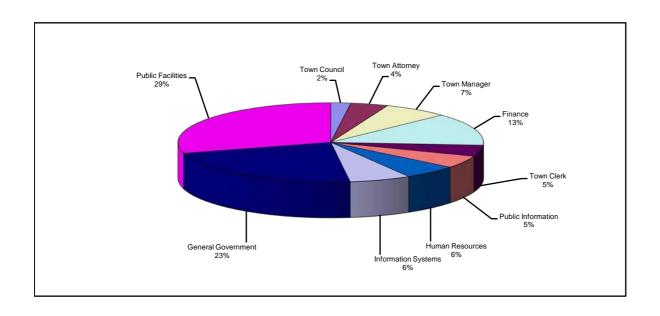
	GENERAL FUND REVENUE										
	Actual Actual Amended Estimated % of Adop										
Code	Revenue Classification	Revenue	Revenue	Budget	Revenue	Revenue	Budget				
		2008-09	2009-10	2010-11	2010-11	Received	2011-12				
6999	6999 Transfer In - RDA/VVEDA Fund 4010										
6999	6999 Transfer In - RDA PA No. 2 Fund 4020										
6999	Transfer In - Wastewater Fund 50	010					1,664,026				
6999	Transfer In - Solid Waste Fund 5	510					1,601,001				
6999	Transfer In - 5510 Franchise Fee	495,786	480,350	500,000	480,000		480,000				
	Subtotal - Other Revenues	984,628	813,444	1,012,050	1,026,050	101.4%	6,065,811				
TOTAL	GENERAL FUND REVENUES	19,066,170	18,174,895	17,823,850	17,822,704	100.0%	23,186,445				

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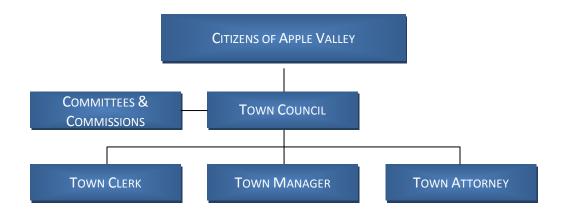


2011/12 General Government Appropriations

Town Council	\$173,798
Town Attorney	325,000
Town Manager	563,043
Finance	1,084,149
Town Clerk	377,163
Public Information	411,831
Human Resources	469,516
Information Systems	531,261
General Government	1,854,329
Public Facilities	2,415,035
Total-General Government	\$8,205,125



TOWN COUNCIL



PROGRAM DESCRIPTION



The Town Council is the legislative body of the organization and is comprised of five members elected at-large to four year overlapping terms of office. The Council Members also serve as the Redevelopment Agency Board and the Apple Valley Community Resources Foundation Board. The Town Council formulates policy guidelines to ensue the provision of high quality municipal services for the residents and businesses in Apple Valley. The Town Council appoints a Town Manager charged with the implementation of adopted policy, as well as a Town Attorney that reviews Council actions and policy for legal considerations. The Town Council also appoints a variety of commissions and committees.

2010-11 HIGHLIGHTS

- Presented the Mayor's State of the Town
- Adopted the Development Code Update on April 27, 2010
- Adopted the Climate Action Plan on July 13, 2010
- Celebrated the grand opening of the Development Services/Conference Center Building
- Secured the rights to 709 acre-feet of water for the historic Apple Valley Country Club
- Celebrated the grand opening of the newest and largest playground in the High Desert at Civic Center Park

- Adopted the Mitigated Negative Declaration for the Yucca Loma Bridge project.
- Awarded a contract to begin clearing and tree removal within the Mojave River along the alignment of the proposed Yucca Loma Bridge
- Participated on various regional boards/joint powers authorities/committees and commissions
- Approved moving forward with the renovation and expansion of Three Diamond Skatepark to accommodate BMX freestyle bike use
- Through policy leadership, Apple Valley is continuing to strengthen infrastructure, provide vital services, fortify the Town's financial health and increase citizen satisfaction.

2011-12 GOALS AND OBJECTIVES

The Town Council's Goals continue to be those adopted as Vision 2020 (Feb. 2009)

- 6. A strong transportation system
- 7. A thriving economy
- 8. A safe community
- 9. Adequate and well-maintained infrastructure
- 10. Ample parkland and diverse recreational opportunities

- 1. Highest quality staff
- 2. A sense of community and civic pride
- 3. The High Desert's premier destination
- 4. Respect for environment, economy and equality
- 5. Higher education opportunities

Department Performance Measures – Town Council							
	Est. FY 10-11	Goal FY 11-12					
% of residents rating Town services as good or excellent	2009: 85.4	2011: 81					
Legislative letters sent	2010: 15	2011: 20					







		COUNC	L 1001-1010				
		Actual	Actual	Amended	Estimated	% of	Adopted
Code	Expenditure Classification	Expense	Expense	Budget	Expense	Budget	Budget
		2008-09	2009-10	2010-11	2010-11	Expended	2011-12
	Personnel Services						
7020	Salaries & Wages, Part-time	49,765	48,660	48,660	50,282	103.3%	48,660
7110	Cafeteria Benefits	16,978	14,958	26,100	29,571	113.3%	45,845
7130	FICA	748		0			0
7150	Medicare	724	718	706	730	103.4%	706
7160	PERS	10,271	9,810	10,462	14,997	143.3%	11,987
	Total Personnel	78,486	74,146	85,928	95,580	111.2%	107,198
	Operations & Maintenance						
7241	Meetings & Conferences	41,067	27,303	25,000	25,000	100.0%	12,500
7247	Membership & dues	48	210	110	110	100.0%	300
7253	Mileage Exp/Allowance	1,460	360	1,000	1,000	100.0%	1,000
7265	Office Supplies	425	405	500	500	100.0%	500
7277	Printing	2,460	1,840	2,000	2,000	100.0%	2,000
7289	Subscriptions	308	375	300	300		300
7295	Utilities: Phones	0	222		1,200		0
8940	Contracted Services	110,063	110,441	100,000	100,000	100.0%	50,000
	Total Operations & Maint.	155,831	141,156	128,910	130,110	100.9%	66,600
9120	Capital Outlay	0	0	0	0	0.0%	0
3120	Capital Outlay	O	O	O	O	0.078	O
	Sub-Total	234,317	215,302	214,838	225,690	105.1%	173,798
9610	Transfer to Other Funds	(72,668)	(75,355)	(96,677)	(96,677)	100.0%	
	B	404.040	400.047	110.101	100.010	100.00/	470 700
	Department Total	161,649	139,947	118,161	129,013	109.2%	173,798
		Actual	Actual	Actual	Adopted		
	Personnel Schedule	2008-9	2009-10	2010-11	2011-12		
	Mayor & Town Council	5	5	5	5		
	mayor a rown boarion	0	J	U	•		

TOWN ATTORNEY



PROGRAM DESCRIPTION

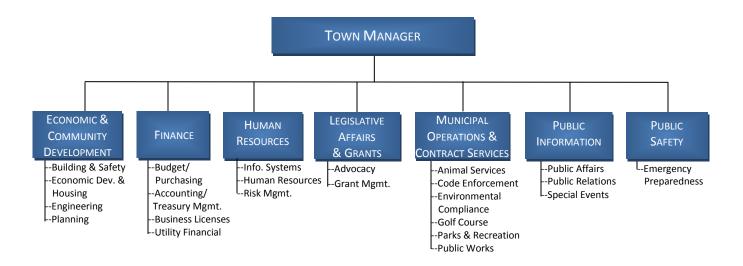
The Town Attorney serves as the Chief Legal Officer of the Town and promotes the efficient delivery of high quality legal services to the Town Council, Town Management and individual departments – with an emphasis on preventative legal services. The Town Attorney's Office strives to protect the Town's assets by minimizing exposure to liability and aggressively defending the Town, its officers and employees. The Town Attorney's Office also promotes the rule of law and public safety by prosecuting misdemeanors and violations of the Town's Municipal Code. The Town Attorney's Office is divided into the Criminal Division and the Civil Division which perform the following core services. The Town Attorney functional services are provided on a contracted basis with external law firms.

The **Criminal Division** prosecutes misdemeanors and violations of the Town's Municipal Code. The Criminal Division works in conjunction with the Police department, County Prosecutor's Office, San Bernardino County Superior Court, and other state and local agencies to develop programs to help reduce crime and better assist victims of crime.

The **Civil Division** provides written and oral opinions to Town Council, the Town Manager, and the entire Town government on issues related to statutory compliance. The Civil Division serves as legal counsel to all of the Town's boards and committees, including, the Redevelopment Agency and the Planning Commission. The Civil Division is responsible for performing all transactional work for the Town, including but not limited to, reviewing, drafting and negotiating contracts, inter-local agreements, real estate purchase agreements and leases, and ordinances and resolutions. When required, the Civil Division also defends the Town and all Town officials and employees in lawsuits and administrative claims brought against the Town and its various departments. The Civil Division emphasizes preventive legal services aimed at minimizing risk to the Town and avoiding litigation.

		TOWN ATTORN	NEY 1001-1020				
Code	Expenditure Classification	Actual Expense 2008-09	Actual Expense 2009-10	Amended Budget 2010-11	Estimated Expense 2010-11	% of Budget Expended	Adopted Budget 2011-12
8972 8972-0401 8972-0402 8972-0402	Legal Services - General Singer & Coffin Best, Best & Krieger Somach, Simmons & Dunn	19,368 36,293 568,060 1,313	8,597 300 479,265	325,000	325,000	100.0%	325,000
	Total Operations & Maintenance	605,666	488,162	325,000	325,000	100.0%	325,000
9610	Transfer to Other Funds	(151,417)	(286,756)	(97,500)	(97,500)	100.0%	
	Department Total	454,250	201,406	227,500	227,500	100.0%	325,000

TOWN MANAGER



PROGRAM DESCRIPTION

The Town Manager serves as the Chief Executive Officer of the Town and promotes the effective delivery of municipal services. The Town Manager maintains active communication with federal and state agencies, particularly in the area of economic development, transportation and water reclamation. The Town Manager ensures that Town Council policies and directions are implemented and provides executive level staff support for the Town Council in a variety of functions, including public administration, intergovernmental relations, public information, legislative advocacy, unique challenges/special projects, policy analysis and other items that are necessary to improve the functions of government. The Town Manager is responsible for the efficient and effective operation of all Town/Agency departments, programs and services. Specifically, the Town Manager's office is responsible for financial oversight, executive level leadership, public information, legislative advocacy, emergency preparedness, grants coordination and response to citizen concerns.

2010-11 HIGHLIGHTS

- Improved intergovernmental relations with agencies and organizations serving Apple Valley
- Continued to build relationships with federal and state officials in Sacramento and Washington, D.C.
- Visited Legislators and Agency staff two times in Washington D.C. (US Conference of Mayors and National League of Cities Conferences)
- Continue to maintain a financially sound government

- Monthly conference calls with federal and state lobbyists
- Participated in the League of California Cities Desert Mountain Division

2011-12 GOALS AND OBJECTIVES

- Continue to improve services to residents
- Continue to build local and regional partnerships by working with cities and agencies
- Continue to take an active role in the League of California Cities

- Facilitate trips to Sacramento and Washington,
 D.C. to meet with elected representatives and agencies
- Encourage the Council to attend leadership and training workshops
- Oversee strategic planning and goals as outlined by the Town Council in Vision 2020
- Conduct a workshop to develop and implement strategies based upon the Vision 2020 Strategic Plan
- Maintain effective internal communication through management staff meetings
- Deploy staff to serve as liaisons to various committees and joint power authorities
- Continue to seek alternative funding sources via Federal and State grants

Department Performance Measures – Town Manager								
	Est. FY 10-11	Goal FY 11-12						
% of residents rating Town services as good or excellent	2009: 85.4	2011: 81						
Degree of readiness for emergencies	2010: 77%	2011: n/a						
Legislative bills monitored	2010: 40	2011: 50						
Legislative letters sent	2010: 15	2011: 20						

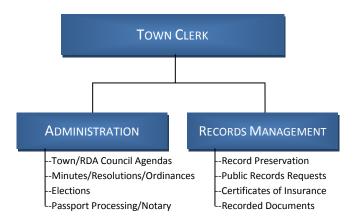






TOWN MANAGER 1001-1030									
		Actual	Actual	Amended	Estimated	% of	Adopted		
Code	Expenditure Classification	Expense	Expense	Budget	Expense	Budget	Budget		
		2008-09	2009-10	2010-11	2010-11	Expended	2011-12		
	Personnel Services								
7010	Salaries & Wages	375,240	377,052	371,072	377,895	102%	393,408		
7110	Cafeteria Benefits	25,849	32,710	32,806	34,012	104%	34,246		
7120	Deferred Comp	10,863	16,543	13,952	15,516	111%	14,147		
7150	Medicare	5,341	5,509	4,236	5,551	131%	5,705		
7160	PERS	71,682	81,850	81,933	81,932	100%	94,987		
	Total Personnel	488,975	513,664	503,999	514,906	102%	542,493		
	Operations & Maintenance								
7229	Education & Training	810	723	1,000	1,000	100%	250		
	•		_	•	•	100%			
7241 7247	Meetings & Conferences	23,316 3,374	20,949 3,475	10,000 750	10,000 750	100%	5,000 1,100		
	Memberships & Dues	,	•				•		
7253	Mileage	8,532 249	8,481	8,500	8,500	100%	8,500		
7259	Miscellaneous		6	500	500	4000/	500		
7265	Office Supplies	1,150	84	500	500	100%	500		
7277	Printing	526	26	100	100	100%	100		
7289	Subscriptions	0	45.000	100	100	100%	100		
8940	Contract Services	9,164	15,838	10,000	10,000	0%	5,000		
9091	Vehicle Maintenance		10.700			0%			
	Total Operations & Maint.	47,121	49,582	30,950	30,950	100%	20,550		
	Sub-Total	536,096	563,246	534,949	545,856	102%	563,043		
9610	Transfer to Other Funds	(186,959)	(225,299)	(309,494)	(327,514)	106%			
	Department Total	349,137	337,947	225,455	218,342	97%	563,043		
	2 opariment rotal	0.0,.07	301,011	,	2.0,0.2	0.70	300,010		
		Actual	Actual	Actual	Adopted				
	Personnel Schedule	2008-09	2009-10	2010-11	2011-12				
	Town Manager	1	1	1	1				
	Executive Secretary	i 1	1	1	1				
	MGR of Legislative Affairs & Grants	1	1	1	1				
	Total	3	3	3	3				
		-	-	-	-				

TOWN CLERK



DEPARTMENT DESCRIPTION



"A Better Way of Life"

The Town Clerk's Office is organized into four main areas that provide services to the Town Council, Town departments and citizens. These areas are: 1) prepare agendas for and attends publicly noticed meetings and maintains minutes of those meetings in compliance with the Ralph M. Brown Act; 2) coordinates and assists with consolidated municipal elections; 3) Responsible for the Records Management for the Town preserving and protecting the Town's records while ensuring accessibility to vital information; and 4) Customer Service fulfilling records requests and providing passport and notorial services for the community.

DIVISION/MAJOR PROGRAM DESCRIPTION

Agenda Process

The Town Clerk's Office is responsible for preparing the Town Council/Redevelopment Agency Agendas in accordance with the Ralph M. Brown Act. Agenda packets are prepared by the Department as well as an electronic version of the packet that is made available to the public via the Town of Apple Valley website. Minutes are generated from attendance of the meetings. Follow-up documentation from actions taken at these meetings are also recorded and disseminated from this office including all resolutions and ordinances.

Administrative Process

The Town Clerk's Office handles the filing of the Fair Political Practices Commission (FPPC) forms for the Council, various Commissions and staff. We also process all claims, subpoenas and other legal notices that are served to the Town of Apple Valley. Tracking of claims and contracts are also processed through the Town Clerk's Office. Passport and Notary Services are also provided to members of the public. The Town Clerk's Office was recently recognized by the Department of State receiving an excellent performance rating for our passport service to the community.

Board Administration

The Town Clerk's Office is responsible for the maintenance and administration of the Town's Boards, Committees and Commissions. This office maintains a list of all members and copies of applications from interested individuals willing to serve on a committee are kept on file in our office for two (2) years.

Elections

The Town Clerk's Office coordinates with the San Bernardino County Registrar of Voters Office to conduct Municipal Consolidates Elections every two years or as needed. As the official filing officer, the Town Clerk's Office responsibilities include preparing candidate handbooks and CD's, creation of various forms, assisting with the determination of polling locations, publication of required notices, processing candidate packets, payments and statement in accordance with all state and federal regulations.

Records Management

The Town Clerk is the custodian of all Town records. The Town Clerk's Office administers a Records Management Program with a record retention program and full retrieval capability of scanned and paper records. Scanned images are housed on a Town server and paper records are stored in the Town's Record Center. The Town Clerk's Office is in the process of separating and compiling all vital records to be stored in the new vital records room. The Records Management Division is also responsible for the destruction of documents in accordance with the Town of Apple Valley Records Retention Schedule.

2010-11 HIGHLIGHTS

- Completed the move and redesign of the Town Clerk's Offices.
- Recognized 35 businesses and individuals with proclamations on behalf of the Town Council.
- Processed 405 Requests for Records.
- Scanned 321,413 documents
- Imported 16,000 documents in tracking software.
- Initiated use of Track-It System for box/records retrieval.
- Processed 650 Passports.
- Received Performance Excellence from Department of State.
- Successfully completed the 2010 consolidated election under the direction of the San Bernardino County Registrar of Voters Office.
- Successfully processed the Initiative Petition regarding the proposed Wal-Mart Supercenter.

- Increase the number of Request for Records processed through electronic methods.
- Import all Town of Apple Valley Claims into tracking software.
- Scan and retain all FPPC required documents in electronic format.
- Redesign and simplify the Town of Apple Valley agenda format and process.
- Complete the importing of all Town documents into tracking software.
- Relocate and reorganize all vital records into the new Vital Records Room.
- Code all Town records with the use of a handheld barcode reader.
- Conduct random tracking of the passport applications submitted to the Department of State.

Department Performance Measures – Town Clerk							
	Actual FY 10-11	Goal FY 11-12					
Town Clerk							
Paper records requests processed	405	300					
Passports processed	650	700					
Records Management							
Documents scanned	321,413	340,000					
Files stored in tracking system	16,000	20,000					



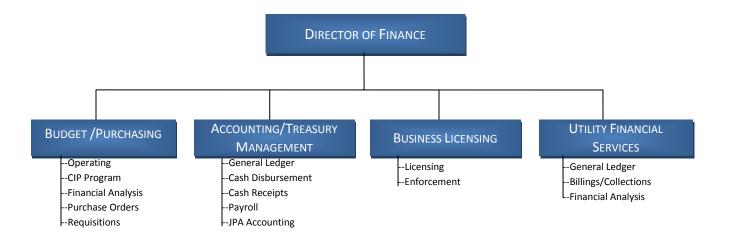




		TOWN CL	ERK 1001-10	060			
		Actual	Actual	Amended	Estimated	% of	Adopted
Code	Expenditure Classification	Expense	Expense	Budget	Expense	Budget	Budget
		2008-09	2009-10	2010-11	2010-11	Expended	2011-12
	Personnel Services						
7010	Salaries & Wages	231,683	282,385	293,937	293,937	100.0%	243,163
7030	Overtime	216	00.005	00.000	00.554	00.00/	0
7110	Cafeteria Benefits	31,967	38,935	39,209	36,554	93.2%	27,384
7120	Deferred Compensation	5,225	9,295	7,334	9,237	125.9%	8,481
7150	Medicare	3,603	4,334	3,895	4,626	118.8%	3,526
7160	PERS Total Personnel	52,041	60,429	57,758	62,171	107.6%	58,509
	Total Personnel	324,735	395,378	402,133	406,525	101.1%	341,063
	Operations & Maintenance						
7205	Advertising	10,785	5,407	12,000	12,000	100.0%	6,000
7229	Education & Training	3,113	797	2,000	2,000		1,000
7241	Meetings & Conferences	3,304	3,638	5,000	5,000	100.0%	2,500
7247	Memberships & Dues	1,021	745	1,200	1,200	100.0%	1,200
7253	Mileage	6,075	5,666	6,600	6,600	100.0%	6,600
7265	Office Supplies	7,983	297	1,000	5,000	500.0%	3,000
7277	Printing	671	702	800	800	100.0%	800
7315	Election	34,046		35,000	35,000	100.0%	0
7330	Hardware/Software Supplies	9,354					0
8940	Contract Services	7,458	10,248	15,000	15,000	100.0%	15,000
	Total Operations & Maint.	83,810	27,500	78,600	82,600	105.1%	36,100
0400	Constal Coutley	0	7.000	00.000	45.000	75.0%	
9120	Capital Outlay	0	7,063	20,000	15,000	75.0%	
	Additional Storage Shelves Sub-Total	400 E4E	420.044	E00 722	E04 12E	100.70/	277 162
9610	Transfer to Other Funds	408,545 (102,896)	429,941 (171,977)	500,733 (278,494)	504,125 (278,494)	100.7% 100.0%	377,163
9010	Department Total	305,649	257,964	222,239	225,631	100.0%	377,163
	Department Total	303,049	201,004	222,239	223,031	101.570	377,103
		Actual	Actual	Actual	Adopted		
	Personnel Schedule	2008-09	2009-10	2010-11	2011-12		
	Town Clerk	1	1	1	1		
	Deputy Town Clerk	1	2	2	2		
	Records Technician ¹	1	1	1	0		
	Total	4	4	4	3		

¹ Authorized unfunded position

FINANCE DEPARTMENT



DEPARTMENT DESCRIPTION

The department's primary purpose is to act as the financial steward of publicly entrusted resources and to provide a wide variety of support functions generally encompassed by finance. The department provides support throughout the organization, and assists members of the public with accessing town services and information. These functions are critical to the Town's fiscal integrity and fiscal stability, as well as the Town's ability to consistently deliver the high quality of municipal services its residents have grown to expect.

The Finance Department is a General Government Support function. The Department has 10 full-time staff members composed of two management, and 8 professional/clerical positions. The Department is responsible for accounting, preparation and coordination of the Town's annual operating budget and capital improvement programming, business licensing, revenue collections, utilities financial reporting, debt management, prepares and issues financial reports,, and administers the disbursement of Town funds in accordance with adopted fiscal policies and internal control procedures.

Program activities for the department include: Financial planning and reporting, preparation and coordination of the annual budget, preparation and issuance of the comprehensive annual financial report (CAFR), coordination of other annual and special audits, processing the Town's employee payroll, filing monthly and annual reports with taxing authorities and regulatory agencies, coordinating employee benefit coverage and reporting with the Human Resources department, processing payments for insurance benefits and payroll taxes withheld, providing payroll statistics to various departments and agencies, processing the Town's accounts payable and issuance of checks to vendors, filing annual reports required by regulatory agencies, reviewing internal controls and adhering to established procedures.

DIVISION/MAJOR PROGRAM DESCRIPTION

Administration: provides overall management of the Finance Department's operations, facilitates Town-wide financial planning, coordinates the financing of Town projects, and provides Town management with current information concerning economic conditions and legislative impacts to Apple Valley.

Accounting-Recurring Expenditures: provides financial services including accounts payable and payroll processing. Included in this function are the bi-weekly processing of payroll, weekly processing of vendor payments, travel and expense reports, reconciliation of procurement card transactions, cash and investments, and reporting requirements to the IRS and is responsible for the preparation of the comprehensive annual financial report.

Accounting-General Ledger Maintenance: provides for the maintenance of the general ledger including account and subsidiary ledger reconciliations, accounts receivable, and fixed assets management. Additionally, reconciles and reports on grants, and CIP and non-CIP projects. Further responsibilities include maintaining the Town's financial systems, providing internal controls over all financial functions, and ensuring grant compliance.

Budget: prepares the Town's annual budget. The Budget Division coordinates the development and ongoing monitoring of the Town-wide operating and capital budgets, provides financial analysis in a variety of areas including legislative impacts, provide financial reports for internal and external users and debt management.

Business License: is responsible for licensing every type of business conducting business within the Town.

2011-12 PROGRAMMATIC CHANGES

The FY 11-12 proposed budget for the Finance Department is \$1,088,649, which reflects a reduction in staffing of one administrative secretary position transferred to the PIO, and reduction of \$6,200 in audit costs and miscellaneous accounts.

2010-11 HIGHLIGHTS

- Continued to receive the Certificate of Achievement for Excellence in Financial Reporting from the Government Finance Officers Association.
- Received Federal, State and private grants totaling approximately \$2,500,000.
- Completed an actuarial valuation of the Town's Other Post Employment Benefits (OPEB) and pension obligations.
- Continued to revise the Town's purchasing ordinance for new purchasing thresholds and other changes to enhance the purchasing function.
- Worked with various departments to update the Town's users fees & charges.
- Enhanced the accounting function for the Apple Valley Community Foundation.
- Renegotiated and reduced account analysis charges on the Town's bank accounts.
- Reconciled tax increment collections for the Town and all members of the JPA.
- Prepared a master grant listing report for grant monitoring purposes.
- Reconciled Assessment District revenue collections.
- Reformatted the operating and capital improvement budget.

Implemented on-line payment processing for utility payments.

- Maintain the Town's fiscal health and provide adequate resources to fund Town services to the community.
- Perform financial responsibilities in accordance with statutory regulations and standards promulgated by professional regulatory agencies.
- Account for the Town's fiscal activities in an accurate and timely manner within generally accepted accounting principles (GAAP) and other legal requirements.
- Prepare the Town's financial statements internally in a timely manner.
- Assist the Town Manager in preparation of a balanced budget and maintain established operating reserves for contingencies.
- Safeguard the Town's assets and invest available cash within the Town's adopted investment policy.
- Provide financial services such as accounts payable, payroll, cash receipting, to departments.
- Efficiently provide purchasing services to take advantage of volume discounts and coordinate bidding procedures for all departments.

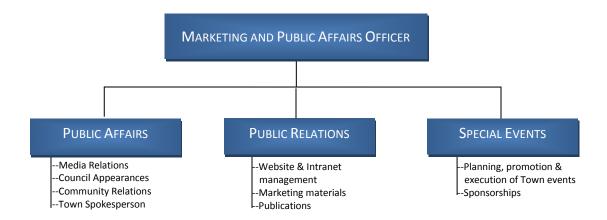
- Assist in implementing automated time sheet reporting.
- Revise purchasing ordinance and implement new purchasing procedures.
- Update user fees as part of a master resolution for Council adoption by January each year.
- Implement "Check 21" check processing procedures to greatly reduce check processing time and improve investment earnings from cash float for the Town.
- Continue to improve the formatting of the operating and capital improvement budget

Department Performance Measures	– Finance			
	Actual FY 09—10	Goal FY 10-11	Est. FY 10-11	Goal FY11-12
Number of Audit Adjustments (Auditor Recommended)	2	2	2	0
Years Received GFOA CAFR Award	8	9	9	10
Years Received GFOA Distinguished Budget Award	0	0	0	1
Accuracy Forecasting Expenditures – General Fund	90%	100%	95%	100%
Accuracy Forecasting Revenues – General Fund	88%	100%	95%	100%
Years Received NPI Excellence in Procurement Award	0	0	0	1
Average days to process purchase order (informal bids)	15	5	8	5
City Budgeted Funds Monitored (Millions)	107.7	105.6	105.6	
Number of budget adjustments processed	43	42	46	50
Accounts Payable Checks Issued	7,591	5,740	6,600	6,600
Number of payroll checks issued	4,657	4,100	4,690	4,690
Number of purchase orders issued	134	110	120	150
Number of contracts monitored	99	169	170	75
Number of business licenses processed	1,051	2,509	2,750	2,800
Number of accounts receivable nvoices processed	42	73	80	80
Number of Utility invoices processed	149,176	121,061	149,000	149,000
Property Liens Processed	2,831	2,900	2,928	3,000
Property Liens Released	623	410	520	620
Refunds Issued	1,727	980	1,050	1,500



	FINANCE 1001-1050							
		Actual	Actual	Amended	Estimated	% of	Adopted	
Code	Expenditure Classification	Expense	Expense	Budget	Expense	Budget	Budget	
		2008-09	2009-10	2010-11	2010-11	Expended	2011-12	
	Personnel Services							
	Salaries & Wages	617,798	783,286	656,526	656,526	100.0%	685,488	
7030	3	6,758	5,607	5,000	5,000	100.0%	5,000	
	Cafeteria Benefits	86,053	97,077	94,800	91,598	96.6%	94,952	
7120	•	12,596	12,910	14,931	5,616	37.6%	12,602	
	FICA	0.540	7,340	40.407	7,865	07.40/	0	
	Medicare	9,513	11,819	10,487	10,179	97.1%	9,940	
7160	PERS Total Demonstration	140,216	138,187	115,128	115,128	100.0%	167,467	
	Total Personnel	872,934	1,056,226	896,872	891,912	99.4%	975,449	
	Operations & Maintenance							
7229	•	6,654	4,684	5,000	5,000	100.0%	2,500	
7241	Meetings & Conferences	5,396	6,720	4,000	4,000	100.0%	2,000	
7247	Memberships & Dues	2,254	1,325	2,200	2,200	100.0%	2,200	
7253	Mileage	6,125	6,247	6,000	6,000	100.0%	6,000	
7259	Miscellaneous	0,120	152	0,000	2,700	100.070	500	
7265		3,389	3,677	4,000	4,000	100.0%	4,000	
7277		509	1,184	1,000	1,000	100.0%	1,000	
7289	Subscriptions	000	207	.,000	.,000	. 00.070	0	
7330	•	6,861	_0.	0	40	0.0%	500	
7370	Special Dept Supplies	-,	877	_	-		0	
	Audit	39,100	35,000	40,000	44,000	110.0%	40,000	
8940	Contracted Services	50,842	84,015	50,000	50,000	100.0%	50,000	
9610	Transfer - 5040	(1,933)	(1,968)		,		•	
9610	Transfer - 5050	(1,933)	(1,968)					
	Total Operations & Maint.	117,264	140,152	112,200	118,940	106.0%	108,700	
9120	Capital Outlay - Accounting Softw	145,856	6,117					
9120	Capital Outlay - Accounting Softw	143,636	0,117					
	Department Sub-Total	1,136,054	1,202,495	1,009,072	1,010,852	100.2%	1,084,149	
		1,100,001	-,,	1,000,01	.,		.,,	
9610	Transfer to Other Funds	(816,185)	(901,871)	(994,359)	(994,359)	100.0%		
	Department Total	319,869	300,624	14,713	16,493	112.1%	1,084,149	
		Actual	Actual	Actual	Adopted			
	Personnel Schedule	2008-09	2009-10	2010-11	2011-12			
	Finance Director	1	1	1	1			
	Finance Manager	1	1	1	1			
	Accountant II	1	1	1	1			
	Accounting Technician	2	2	2	2			
	Account Clark II	2	2	2	2			
	Account Clerk I	1	1	0	0			
	Grant Specialist		1	0	0			
	Administrative Secretary	0	1	1	0			
	Office Assistant	0	0	1	1			
	Customer Service Representive Total	1 9	1 9	2 11	2 10			
	าบเสา	Ð	9	11	10			

PUBLIC INFORMATION



DEPARTMENT DESCRIPTION

Oversee external and internal communication programs; manage media relations (inquiries; news releases; public service announcements); produce internal and external newsletters; develop and implement communication plans for Town services, programs and issues; act as liaison to the community; serve as the Public Information Officer during emergencies; provide graphic arts, photography, desktop publishing and design standards support for all departments; prepare speeches and presentations; oversee content management of public website and employee intranet; implement special projects including Adopt-A-Street/Trail and Military Banner Honors program. The Marketing and Public Affairs Officer serves as staff liaison to the Historical Advisory Committee and supports the Town's marketing efforts relative to Economic Development. The Department also includes the Event Coordinator (funded through Parks & Recreation) who organizes an annual calendar of special events.

2011-12 PROGRAMMATIC CHANGES

One FTE Administrative Assistant that has been housed in Public Information, though primarily funded and supporting other departments, will be fully funded in and provide support to PIO functions. The State of the Town video previously funded through Contract Services in the Town Council budget is now reflected in PIO.

2010-11 HIGHLIGHTS

- Produced 4 issues of the Our Town newsletter, which received an Award of Distinction from the California Association of Public Information Officials in 2010.
- Conducted a town-wide biennial citizen satisfaction survey. 79% were satisfied with the Town's communication efforts.
- Presented a calendar of more than 20 special events, with our Sunset Concert Series voted a "Best of the Desert" event by Daily Press readers.
- Implemented the new employee Intranet, working with Information Services and Human Resources personnel.
- Provided assistance to various departments in marketing and communication plans for town

- programs and services, including many press releases, flyers, ads and other means of outreach.
- Launched a YouTube channel to showcase short videos of Town events and programs.
- Started the Town Facebook and Twitter accounts, with more than 2000 and 350 followers, respectively.
- Overhauled the event sponsorship program to include a professional brochure and video.

2011-12 GOALS AND OBJECTIVES

 Investigate and implement methods to increase subscribers and users of electronic communication methods, including social media sites and e-Newsletters.

- Further our use of video as a means of promoting Town programs and services.
- Increase sponsorship of Town events and programs.
- Implement consistent methods to solicit feedback from attendees of special events.
- Initiate planning for the Town's Silver Anniversary in 2013.
- Conduct audit of use of town logos; develop standard templates
- Increase support of marketing and outreach efforts of other departments.

Department Performance Measures – Public Information							
	Actual FY 10-11	Goal FY 11-12					
Public Information							
Percentage of news releases	Not tracked	90%					
resulting in story							
News releases issued	Not tracked	N/A					
Events							
Total attendance	30,000	32,000					



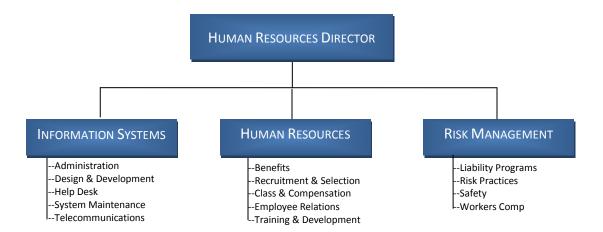




	P	UBLIC INFO	RMATION 10	001-1070			
		Actual	Actual	Amended	Estimate	% of	Adopted
Code	Expenditure Classification	Expense	Expense	Budget	Expense	Budget	Budget
		2008-09	2009-10	2010-11	2010-11	Expended	2011-12
	Personnel Services						
7010	Salaries & Wages	121,172	135,643	136,600	140,316	102.7%	198,008
7030	Salaries, over-time	1,025	1,823	1,000	1,798	179.8%	1,000
7110	Cafeteria Benefits	15,662	15,639	15,780	15,728	99.7%	27,667
7120	Deferred Comp	2,464	4,784	2,675	4,830	180.6%	3,860
7150	Medicare	1,959	2,178	1,985	2,266	114.2%	2,871
7160	PERS	30,955	29,269	29,375	30,493	103.8%	48,775
	Total Personnel	173,237	189,336	187,415	195,431	104.3%	282,181
	Operations & Maintenance						
7205	Advertising	7,404	9,151	15,000	15,000	100.0%	12,000
7211	Council & Commissions	1,302	682	1,500	1,500		1,500
7229	Education & Training	703	1,412	1,200	1,200	100.0%	600
7241	Meetings & Conferences	3,890	4,381	4,000	4,000	100.0%	2,000
7247	Memberships & Dues	945	2,032	2,000	2,000	100.0%	2,500
7253	Mileage	553	5,095	6,000	6,000	100.0%	5,600
7265	Office Supplies	1,478	1,129	1,500	1,500	100.0%	1,200
7271	Postage	21,900	24,550	20,000	20,000	100.0%	20,000
7277	Printed Materials -	21,638	36,450	30,000	30,000	100.0%	30,000
7289	Subscriptions	469	326	400			250
7330	Hardware/Software Supplies	0	11,185	6,000	6,000	100.0%	5,000
7327	Grand Openings			1,730	1,730	100.0%	2,000
7370	Special Dept. Supplies	12,439	12,729	8,500	8,500	100.0%	8,000
7860	Community Enhancement	3,218	7,197				
7865	Community Support	3,717	6,849	6,000	6,000	100.0%	6,000
7977	Adopt a Street/Trail	3,450	1,982	2,000	2,000	100.0%	1,500
8940	Contract Services	214	10,760	25,000	25,000	100.0%	20,000
9052	Gas, Diesel, Oil	154	154	500	500	100.0%	500
9091	Vehicle Maintenance	965	1,203	2,000	2,000	100.0%	2,000
	Total Operations & Maint.	84,439	137,267	133,330	132,930	99.7%	120,650
	Special Events						
7805	Anniversary Celebration	15,195					
7810	Community Clean-up	3,573		7,000	7,000	100.0%	6,000
7830	Tree Lighting	300		3,000	3,000	100.0%	3,000
7840	Community Yard Sales	214		3,000	3,000	100.070	3,000
7010	Total Special Events	19,282	0	10,000	10,000	100.0%	9,000
	24 24 25 25 25 25	-, -		-,	-,		-,
	Sub-Total	276,958	326,603	330,745	338,361	102.3%	411,831
9610	Transfer to Other Funds	(115,282)	(114,311)	(164,508)	(164,508)	100.0%	
	Department Total	161,676	212,292	166,237	173,853	104.6%	411,831
		Actual	Actual	Actual	Adopted		
	Personnel Schedule	2008-09	2009-10	2010-11	2011-12		
	Public Information Officer	1	1	1	1		
	Event Coordinator	1	1	1	1		
	Public Relations Specialist	1	1	1	1		
	Administrative Secretary	0	0	0	1		
	Total	3	3	3	4		

^{*} The Event Coordinator works closely with the Public Information Officer and is charged to this account and transferred back to Parks & Recreation for efforts expended in that department

HUMAN RESOURCES



DEPARTMENT DESCRIPTION

It is the role of the Human Resources Department to provide quality customer service in the areas of Recruitment and Selection, Classification and Compensation, Benefits Administration, Employee Relations, Employee Training and Development, Workers Compensation, Safety, Liability Programs, Risk Management, and the Information Systems Department. The Human Resources Department is authorized for four full time staff positions to handle all of the Human Resources and Risk Management duties. The Human Resources Department recognizes that employees are the most valuable resource to the Town and strives to treat every employee equally with the respect and dignity that they deserve.

2010-11 HIGHLIGHTS

- Updated screening process to provide a multifaceted background check for all newly hired Town staff.
- Implemented the E-Verify system to electronically verify the employment eligibility of newly hired employees with the US Department of Homeland Security, US Citizenship and Immigration Services Standards.
- Successfully completed in-house recruitments for key positions within the Town to include the Director of Finance.
- In conjunction with the CJPIA, successfully rolled out online employee training which reduced the need for travel time to offsite training locations.
- Transitioned over the Town's Volunteer
 Program and actively marketed the program

- to Town Departments to supplement the department's staffing during this challenging economic time.
- Streamlined the New Hire Orientation process for full time employees while developing a separate new hire process for part time and seasonal employees.

- Update the Personnel Policy and Procedure Manual and receive approval from Town Council.
- Work with Benefits Broker to negotiate the most cost effective medical benefits for Town staff while striving to keep costs down.
- Streamline Human Resources processes to maximize the efficiency of department staff.

Department Performance Me	Department Performance Measures – Human Resources								
	Actual FY 09-10	Actual FY 10-11	Goal FY 11-12						
Employee issues resolved prior to appeal	7	4	5						
Retirements	2	1	1						
Grievances filed	1	0	0						
Grievances resolved without appeal	1	0	1						
Training hours per employee (average)	7.5	7.5	8						
Workplace injury claims filed	13	6	6						

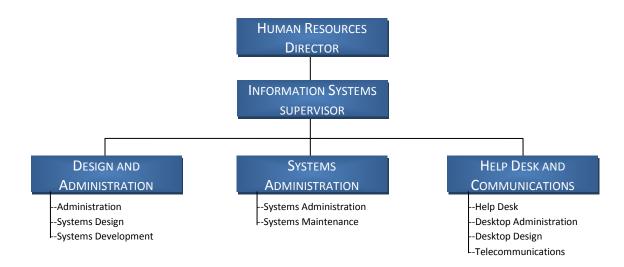






Code Expenditure Classification Expense Expense			HUMAN RESC	OURCES 100	1-1080			
Personnel Services						Estimated	% of	Adopted
Personnel Services	Code	Expenditure Classification						
Personnel Services Personnel Services Manager Personnel Services Manager Personnel Services Manager Personnel Services Manager Personnel Services Services Personnel Services Services Personnel Services Services Personnel S	000.0							
Total Personnel								
7030 Overtime 6,085 16 0 0,0% 0,0% 7110 Cafeteria Benefits 58,684 30,725 32,702 36,7% 32,939 7120 Deferred Comp 6,197 9,545 9,800 10,521 107,4% 9,997 7150 Medicare 6,096 5,000 4,408 98,8% 4,465 7160 PERS 90,923 62,844 69,000 65,381 94,8% 75,641 Total Personnel 572,700 434,872 423,454 415,506 98,1% 436,766 780 0 0 0 0 0 0 0 75,641 180 0		Personnel Services						
7030 Overtime 6,085 16 0 0,0% 0,0% 7110 Cafeteria Benefits 58,684 30,725 32,702 36,7% 32,939 7120 Deferred Comp 6,197 9,545 9,800 10,521 107,4% 9,997 7150 Medicare 6,096 5,000 4,408 98,8% 4,465 7160 PERS 90,923 62,844 69,000 65,381 94,8% 75,641 Total Personnel 572,700 434,872 423,454 415,506 98,1% 436,766 780 0 0 0 0 0 0 0 75,641 180 0	7010		404.715	321.263	302.454	302.454	100.0%	313.524
7110 Cafeteria Benefitis 58,684 30,725 37,700 32,702 86.7% 32,939 7120 Deferred Comp 6,197 9,545 9,800 10,521 107.4% 9,997 7140-1 Health/Other Benefits/Retirees 6,096 5,479 4,500 4,448 98.8% 75,841 7160 PERS 90,923 62,844 69,000 65,381 94.8% 75,841 Operations & Maintenance Coperations & Maintenance 7180 Uniforms 1,068 0 0 0 0,0% 0 7205 Advertising 2,091 2,065 3,000 1,000 100,0% 1,500 7229 Education & Training 11,542 1,937 1,500 1,000 100,0% 1,500 7247 Memberships & Dues 420 979 1,000 1,000 1,000 1,000 7247 Memberships & Dues 1,56 3,596 5,300 5,000 100,0% 0,000	7030	-	6,085		•	,	0.0%	•
7120 Deferred Comp 6,197 9,545 9,800 10,521 107,4% 9,997 7140-1 Health/Other Benefits/Retirees 6,096 5,479 4,500 4,448 98,8% 4,465 7160 PERS 90,923 62,844 69,000 65,381 94,8% 75,841 Operations & Maintenance 180 Uniforms 1,068 0 0 0.0% 0 7205 Advertising 2,091 2,605 3,000 3,000 100.0% 3,000 7229 Education & Training 11,542 1,937 1,500 1,500 100.0% 1,500 7241 Memberships & Dues 420 979 1,000 4,000 4,000 0 0 2,000 2,000 2,000 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,000 2,000 2,000 1,500 1,000 2,000 1,000		Cafeteria Benefits		30,725	37,700	32,702		32,939
7150 Medicare F060 6,096 PERS 5,479 90,923 62,844 69,000 65,381 94.8% 75,841 4,485 75,841 Total Personnel 572,700 434,872 423,454 415,506 98.1% 75,841 Operations & Maintenance 7180 Uniforms 1,068 0 0 0 0 0,0% 0,00% 3,000 0.0% 3,000 0.00% 3,000 <td>7120</td> <td>Deferred Comp</td> <td>6,197</td> <td></td> <td></td> <td></td> <td>107.4%</td> <td></td>	7120	Deferred Comp	6,197				107.4%	
Total Personnel Total Personnel Personnel Total Personnel Personnel Schedule Total Personnel Personnel Schedule Total Personnel Schedule Total Personnel Personnel Schedule Total Personnel Personnel Personnel Personnel Schedule Total Personnel Personnel Schedule Total Personnel Pe	7140-1	Health/Other Benefits/Retirees		5,000				
Total Personnel	7150	Medicare	6,096		4,500	4,448	98.8%	4,465
Operations & Maintenance	7160	PERS	90,923	62,844	69,000	65,381	94.8%	75,841
7180 Uniforms 1,068 0 0 0.0% 0 7205 Advertising 2,091 2,605 3,000 3,000 100.0% 3,000 7229 Education & Training 11,542 1,937 1,500 1,500 100.0% 2,000 7241 Meetings & Conferences 738 2,914 4,000 4,000 100.0% 2,000 7247 Memberships & Dues 420 979 1,000 1,000 100.0% 1,000 7253 Mileage 156 3,596 5,300 5,300 100.0% 6,000 7259 Miscellaneous Costs 85 0 0 0.0% 0 7265 Office Supplies 5,954 1,671 2,000 2,000 100.0% 2,000 7277 Printing 496 333 500 500 100.0% 2,000 7289 Subscriptions 4,761 2,420 1,700 1,700 100.0% 1,000		Total Personnel	572,700	434,872	423,454	415,506	98.1%	436,766
7180 Uniforms 1,068 0 0 0.0% 0 7205 Advertising 2,091 2,605 3,000 3,000 100.0% 3,000 7229 Education & Training 11,542 1,937 1,500 10.0% 1,500 7241 Meetings & Conferences 738 2,914 4,000 4,000 100.0% 2,000 7247 Memberships & Dues 420 979 1,000 1,000 100.0% 1,000 7253 Mileage 156 3,596 5,300 5,300 100.0% 6,000 7259 Miscellaneous Costs 85 0 0 0.0% 0 7265 Office Supplies 5,954 1,671 2,000 2,000 100.0% 2,000 7277 Printing 496 333 500 500 100.0% 2,000 7289 Subscriptions 4,761 2,420 1,700 1,700 100.0% 2,000 730 <		0 4 6 4 4 4						
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7247 Memberships & Dues 420 979 1,000 1,000 10.00% 1,000 7253 Mileage 156 3,596 5,300 5,300 100.0% 6,000 7259 Miscellaneous Costs 85 0.0% 0 0.0% 0 7265 Office Supplies 5,954 1,671 2,000 2,000 100.0% 2,000 7277 Printing 496 333 500 500 100.0% 2,000 7289 Subscriptions 4,761 2,420 1,700 1,700 100.0% 2,000 7330 Hardware/Software Supplies 610,646 33,949 500 500 100.0% 500 8940 Contract Services 22,301 3,689 33,600 33,600 0.0% 12,500 8972 Legal Services 10,106 837 1,500 1,500 100.0% 32,750 Sub-Total 1,243,857 489,875 478,554 470,606 98.3%								
7253 Mileage 156 3,596 5,300 5,300 100.0% 6,000 7259 Miscellaneous Costs 85 0 0.0% 0 7265 Office Supplies 5,954 1,671 2,000 2,000 100.0% 5,00 7277 Printing 496 333 500 500 100.0% 500 7289 Subscriptions 4,761 2,420 1,700 1,700 100.0% 2,000 7330 Hardware/Software Supplies 610,646 33,949 500 500 100.0% 1,000 7370 Special Dept Supplies 793 73 500 500 100.0% 500 8940 Contract Services 22,301 3,689 33,600 33,600 0.0% 12,500 8972 Legal Services 10,106 837 1,500 1,500 100.0% 750 Total Operations & Maint. 671,157 55,003 55,100 55,100 100.0% 469,516 <td></td> <td>_</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>		_						
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7277 Printing 496 333 500 500 100.0% 500 7289 Subscriptions 4,761 2,420 1,700 1,700 100.0% 2,000 7330 Hardware/Software Supplies 610,646 33,949 500 500 100.0% 1,000 7370 Special Dept Supplies 793 73 500 500 0.0% 500 8940 Contract Services 22,301 3,689 33,600 33,600 0.0% 12,500 8972 Legal Services 10,106 837 1,500 1,500 100.0% 750 Total Operations & Maint. 671,157 55,003 55,100 55,100 100.0% 32,750 Sub-Total 1,243,857 489,875 478,554 470,606 98.3% 469,516 Department Total 610,690 220,485 201,894 193,946 96.1% 469,516 Personnel Schedule 2008-09 2009-10 2010-11 2011-12 2011-12 Director of Human Resources <td></td> <td></td> <td></td> <td>4 674</td> <td>_</td> <td>2.000</td> <td></td> <td>_</td>				4 674	_	2.000		_
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Sub-Total Operations & Maint. 671,157 55,003 55,100 1,500 100.0% 750								
Total Operations & Maint. 671,157 55,003 55,100 55,100 100.0% 32,750								
Sub-Total 1,243,857 489,875 478,554 470,606 98.3% 469,516 9610 Transfer to Other Funds (633,167) (269,390) (276,660) (276,660) 100.0% Department Total 610,690 220,485 201,894 193,946 96.1% 469,516 Actual Actual Actual Actual Adopted 2008-09 2009-10 2010-11 2011-12 Director of Human Resources Admin.Services Manager 1 1 1 0 0 0 Human Resources Manager 1 1 1 0 0 0 Human Resources Coordinator 1 1 1 0 0 0 Human Resources Assistant 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	0372							
9610 Transfer to Other Funds (633,167) (269,390) (276,660) (276,660) 100.0% Department Total 610,690 220,485 201,894 193,946 96.1% 469,516 Personnel Schedule Actual Actual Actual Adopted Personnel Schedule 2008-09 2009-10 2010-11 2011-12 Director of Human Resources 1 1 0 0 Admin. Services Manager 1 1 0 0 Human Resources Coordinator 1 1 0 0 Human Resources Assistant 1 1 1 1 Information Systems Technician 2 1 1 1 1 Information System Supervisor 1 1 1 1 1 1 Senior Office Assistant 1 1 1 1 1 1		Total Operations a maint.	071,101	00,000	30,100	00,100	100.070	02,700
9610 Transfer to Other Funds (633,167) (269,390) (276,660) (276,660) 100.0% Department Total 610,690 220,485 201,894 193,946 96.1% 469,516 Personnel Schedule Actual Actual Actual Adopted Personnel Schedule 2008-09 2009-10 2010-11 2011-12 Director of Human Resources 1 1 0 0 Admin. Services Manager 1 1 0 0 Human Resources Coordinator 1 1 0 0 Human Resources Assistant 1 1 1 1 Information Systems Technician 2 1 1 1 1 Information System Supervisor 1 1 1 1 1 1 Senior Office Assistant 1 1 1 1 1 1		Cult Tatal	4 0 40 0 5 7	400.075	470 554	470.000	00.00/	400 540
Department Total 610,690 220,485 201,894 193,946 96.1% 469,516		Sub-Total	1,243,857	489,875	478,554	470,606	98.3%	469,516
Department Total 610,690 220,485 201,894 193,946 96.1% 469,516	9610	Transfer to Other Funds	(633,167)	(269,390)	(276,660)	(276,660)	100.0%	
Actual Actual Adopted Personnel Schedule 2008-09 2009-10 2010-11 2011-12 Director of Human Resources 1 1 1 Admin.Services Manager 1 1 0 0 0 Human Resources Manager 1 1 1 0 0 0 Human Resources Coordinator 1 1 0 0 0 Human Resources Assistant 1 1 1 Information Systems Technician 2 Information System Supervisor 1 Senior Office Assistant 1 1 1 1 1 1				, , ,		, , ,		
Personnel Schedule 2008-09 2009-10 2010-11 2011-12 Director of Human Resources 1 1 1 Admin.Services Manager 1 1 0 0 Human Resources Manager 1 1 1 1 Human Resources Coordinator 1 1 0 0 Human Resources Assistant 1 1 1 1 Information Systems Technician 2 1 1 1 1 Senior Office Assistant 1 1 1 1 1 1		Department Total	610,690	220,485	201,894	193,946	96.1%	469,516
Personnel Schedule 2008-09 2009-10 2010-11 2011-12 Director of Human Resources 1 1 1 Admin.Services Manager 1 1 0 0 Human Resources Manager 1 1 1 1 Human Resources Coordinator 1 1 0 0 Human Resources Assistant 1 1 1 1 Information Systems Technician 2 1 1 1 1 Senior Office Assistant 1 1 1 1 1 1			Actual	Actual	Actual	Adopted		
Director of Human Resources Admin.Services Manager 1 1 0 0 0 Human Resources Manager 1 1 1 Human Resources Coordinator 1 1 0 0 0 Human Resources Assistant 1 1 1 1 Information Systems Technician 2 Information System Supervisor Senior Office Assistant 1 1 1 1 1 1		Personnel Schedule						
Admin.Services Manager 1 1 0 0 Human Resources Manager 1 1 1 Human Resources Coordinator 1 1 0 0 Human Resources Assistant 1 1 1 1 Information Systems Technician 2 1 1 1 1 1 Senior Office Assistant 1 1 1 1 1 1 1								
Human Resources Manager 1 1 1 Human Resources Coordinator 1 1 0 0 0 Human Resources Assistant 1 1 1 Information Systems Technician 2 Information System Supervisor 1 Senior Office Assistant 1 1 1 1 1 1			1	1	0	0		
Human Resources Coordinator 1 1 0 0 0 Human Resources Assistant 1 1 1 1 Information Systems Technician 2 Information System Supervisor 1 Senior Office Assistant 1 1 1 1 1		<u> </u>			1	_		
Human Resources Assistant 1 1 Information Systems Technician 2 Information System Supervisor 1 Senior Office Assistant 1 1 1 1			1	1	0	0		
Information System Supervisor 1 Senior Office Assistant 1 1 1 1					_			
Information System Supervisor 1 Senior Office Assistant 1 1 1 1		Information Systems Technician	2					
Senior Office Assistant 1 1 1 1								
			1	1	1	1		
		Total	6	6	4	4		

INFORMATION SYSTEMS



PROGRAM INFORMATION

The Information Systems Division works with all other departments throughout the Town to ensure that all technology needs are being met and used effectively to advance the organizational goals of the Town. As such, the IS Division is responsible for the design, development, maintenance and administration of all communications and computer systems. The Information Services Department is authorized for three full time staff positions. IS supports a Wide Area Network with 4 distinct locations, 8 Local Area Networks, 251 computers, 40 servers, 88 databases, and 6 operating systems.

2011-12 PROGRAMMATIC CHANGES

Purchase four (4) additional blade servers to replace two (2) seasoned rack mounted servers and to provide additional computing power for both the Town's Server and Workstations clusters. Doing so frees a significant amount of rack real estate in the datacenter, lowers our carbon footprint (for example, the refrigeration systems work less with less heat to displace and these systems are simply more power efficient) and lowers the operational overhead of IS in support of the Town's overall charge to reduce operational expenses during this economic downturn.

2010-11 HIGHLIGHTS

- Finished organization-wide deployment of energy efficient thin clients.
- Reduced operational costs and improved E-Mail usability by eliminating Blackberry devices and upgrading to Android smart phones.
- Significantly reduced operational costs by migrating to Konica Minolta printing systems.
- Upgraded backup systems to provide better disaster resiliency and improved data recoverability

 Successful design and implementation of network and telephony infrastructures at both the new Animal Shelter and Development Services sites.

- Improve the Town's disaster recovery stance, by extending its power run time in response to adverse power conditions from utility.
- Enhance the Town's desktop and server processing capabilities by adding processing resources to its burdened virtual infrastructure.

- Develop and establish a regular informative technology newsletter for town staff to better empower them with tools and information to perform business in the most efficient manner.
- Continue providing complete operational support to Town departments for its technological needs.

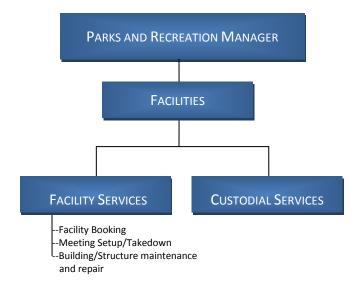
Department Performance Measures	- Information Systems	
	Actual FY 10-11	Goal FY 11-12
TOAV Sites Serviced	4	4
Data backed up nightly (gigabytes)	600	1800
Printing/Copying devices	57	58
Networking equipment managed	19	21
Outgoing emails processed	61,500	65,000
Incoming emails processed	1,650,000	1,750,000
SPAM email blocked (incoming)	1,370,000	1,450,000
Help Desk Statistics		
 Service requests processed 	1843	1500
 Average time per request 	84	60
Computer systems managed	318	318
 File servers 	40	43
 Workstations 	251	251
 Laptops 	27	27
User accounts managed	302	302



	IN	IFORMATION	SYSTEMS 10	001-1090			
		Actual	Actual	Amended	Estimated	% of	Adopted
Code	Expenditure Classification	Expense	Expense	Budget	Expense	Budget	Budget
		2008-09	2009-10	2010-11	2010-11	Expended	2011-12
	Deresanal Carriaga						
7040	Personnel Services		204 470	100 100	100 100	400.00/	101 000
7010 7030	Salaries & Wages		201,176	196,469	196,469	100.0%	191,900
	Overtime		6,494	2,500	2,500	100.0%	2,500
7110	Cafeteria Benefits		32,834	31,950	33,204	103.9%	33,415
7120	Deferred Comp		1,592	1,550	1,606	103.6%	1,612
7150	Medicare		2,968	2,625	2,802	106.7%	2,713
7160	PERS Total Paragraph	0	38,890	40,250	40,005	99.4%	47,271
	Total Personnel	0	283,954	275,344	276,586	100.5%	279,411
	Operations & Maintenance						
7180	Uniforms			1,200	1,200	100.0%	750
7229	Education & Training			500	500	100.0%	250
7241	Meetings and Conferences		42				
7253	Mileage			100	100	100.0%	100
7265	Office Supplies			500	500	100.0%	500
7289	Subscriptions		209	250	250	100.0%	250
7330	Hardware/Software Supplies/Exp		213,291	80,000	80,000	100.0%	85,000
8940	Contract Services		•	165,000	165,000	100.0%	165,000
	Total Operations & Maint.	0	213,542	247,550	247,550	100.0%	251,850
9120	Capital Outlay	0	0	0	0		0
9120	Sub-Total	0	_	_	524,136	100.2%	-
	Sub-Total	U	497,496	522,894	524,136	100.2%	531,261
9610	Transfer to Other Funds	0	(273,623)	(301,519)	(340,688)		
	Department Total	0	223,873	221,375	183,448	82.9%	531,261
			Actual	Actual	Adopted		
	Personnel Schedule		2009-10	2010-11	Adopted 2011-12		
					-		
	Information Systems Technician		2	2	2		
	Information System Supervisor		1	1	1		

Actual Actual Actual Actual Actual Amended Expense 2010-11 Expended 2011-12 Expense 2011-12 Expense 2011-12 Expense 2		GE	NERAL GOV	ERNMENT 10	001-1200			
Committee			Actual	Actual	Amended	Estimated	% of	Adopted
Operations & Maintenance	Code	Expenditure Classification	Expense	Expense	Budget	Expense	Budget	Budget
7.40 Health Benefits - Retirees 7,009 19,037 19,000 19,000 100,000 100,000 400 19,000 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400			2008-09	2009-10	2010-11	2010-11	Expended	2011-12
7.40 Health Benefits - Retirees 7,009 19,037 19,000 19,000 100,000 100,000 400 19,000 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400		Operations & Maintenance						
7205 Advertising 370 400 400 400 7217 Credit Card Costs 32,263 36,805 25,000 25,000 100,0% 25,000 7229 Education & Training 514 1,154 1,500 100,0% 1,500 7235 Insurance 656,876 575,927 785,000 785,000 100,0% 785,000 7247 Memberships & Dues 44,890 42,862 55,000 55,000 100,0% 55,000 7259 Miscellaneous 16,042 7,915 3,000 28,000 100,0% 3,000 7255 Office Supplies 28,395 23,014 28,000 28,000 100,0% 45,000 7277 Printing 5,312 3,878 5,000 45,000 100,0% 5,000 7289 Subscriptions 0 0 0 500 500 100,0% 5,000 7310 Assessment district Costs 12,224 12,222 12,300 12,300 1	7140	·	7.009	19.037	19.000	19.000	100.0%	19.000
7217 Credit Card Costs 32,263 36,805 25,000 25,000 100.0% 25,000 7229 Education & Training 514 1,154 1,500 1,000 100.0% 1,500 7235 Insurance 656,876 575,927 785,000 785,000 100.0% 785,000 7247 Memberships & Dues 44,890 42,862 55,000 55,000 100.0% 55,000 7259 Miscellaneous 16,042 7,915 3,000 6,000 200.0% 3,000 7265 Office Supplies 28,395 23,014 28,000 20,000 100.0% 28,000 7271 Postage 41,063 35,517 45,000 45,000 100.0% 5,000 7277 Printing 5,312 3,878 5,000 5,000 100.0% 5,000 7310 Assessment district Costs 12,224 12,222 12,300 12,300 12,300 12,300 12,300 12,300 12,300 12,300 <td< td=""><td>-</td><td></td><td>,</td><td>.0,00.</td><td>•</td><td>,</td><td>. 00.070</td><td>,</td></td<>	-		,	.0,00.	•	,	. 00.070	,
7229 Education & Training 514 1,154 1,500 1,500 100.0% 1,500 7235 Insurance 656,876 575,927 785,000 785,000 100.0% 785,000 7247 Memberships & Dues 44,890 42,862 55,000 55,000 100.0% 55,000 7259 Miscellaneous 16,042 7,915 3,000 6,000 200.0% 3,000 7265 Office Supplies 28,395 23,014 28,000 28,000 100.0% 28,000 7271 Postage 41,063 35,517 45,000 100.0% 45,000 7277 Printing 5,312 3,878 5,000 5,000 100.0% 5,000 7289 Subscriptions 0 0 50 500 100.0% 500 7310 Assessment district Costs 12,224 12,222 12,300 12,300 12,300 7345 Prior Period Adjustment 182,000 0 0 0 0<		3		36.805			100.0%	
Table			•	•	•	•		•
7247 Memberships & Dues 44,890 42,862 55,000 55,000 100.0% 55,000 7259 Miscellaneous 16,042 7,915 3,000 6,000 200.0% 3,000 7265 Office Supplies 28,395 23,014 28,000 28,000 100.0% 28,000 7271 Postage 41,063 35,517 45,000 45,000 100.0% 45,000 7277 Printing 5,312 3,878 5,000 5,000 100.0% 5,000 7289 Subscriptions 0 0 500 500 100.0% 5,000 7310 Assessment district Costs 12,224 12,222 12,300 12,300 12,300 7345 Prior Period Adjustment 182,000 0 0 0 0 7345 Misc Refunds 0 0 0 0 0 0 8916 Audit 1,341 0 0 0 0 0 897		<u> </u>	_					
7259 Miscellaneous 16,042 7,915 3,000 6,000 200.0% 3,000 7265 Office Supplies 28,395 23,014 28,000 200.00% 28,000 7271 Postage 41,063 35,517 45,000 45,000 100.0% 45,000 7277 Printing 5,312 3,878 5,000 500 100.0% 500 7310 Assessment district Costs 12,224 12,222 12,300 12,300 12,300 7345 Prior Period Adjustment 182,000 0 0 0 100,000 100,000 0 7330 Hardware/Software Supplies 0 <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>								
7265 Office Supplies 28,395 23,014 28,000 28,000 100.0% 28,000 7271 Postage 41,063 35,517 45,000 45,000 100.0% 45,000 7277 Printing 5,312 3,878 5,000 5,000 100.0% 5,000 7289 Subscriptions 0 0 500 500 100.0% 5,000 7310 Assessment district Costs 12,224 12,222 12,300 12,300 12,300 7345 Prior Period Adjustment 182,000 0 100,000 100,000 0 7345 Prior Period Adjustment 182,000 0 0 0 7345 Misc Refunds 0 0 0 0 0 7345 Misc Refunds 100,000 800 800 800 800 8916 Audit 1,341 0 800 800 800 800 8972 Legal Services 16,314 4,152	7259	•	•					•
7271 Postage 41,063 35,517 45,000 45,000 100.0% 45,000 7277 Printing 5,312 3,878 5,000 5,000 100.0% 5,000 7289 Subscriptions 0 0 500 500 100.0% 500 7310 Assessment district Costs 12,224 12,222 12,300 12,300 12,300 7345 Prior Period Adjustment 182,000 0 0 7345 100,000 100,000 0 0 7330 Hardware/Software Supplies 0	7265	Office Supplies	•					•
7277 Printing 5,312 3,878 5,000 5,000 100.0% 5,000 7289 Subscriptions 0 0 500 500 100.0% 500 7310 Assessment district Costs 12,224 12,222 12,300 12,300 12,300 7345 Prior Period Adjustment 182,000 0 10,000 100,000 0 7330 Hardware/Software Supplies 0 0 0 0 0 7345 Misc Refunds 100,000 100,000 0 0 0 7375 Staff Services 719 800 800 800 800 8916 Audit 1,341 0 800 800 50,00		• •			•	•		•
7310 Assessment district Costs 12,224 12,222 12,300 12,300 12,300 7345 Prior Period Adjustment 182,000 0 0 0 0 7345 Prior Period Adjustment 182,000 0 0 0 0 7345 Misc Refunds 0 100,000 100,000 100,000 0 0 7375 Staff Services 719 800 800 800 800 8916 Audit 1,341 0 0 100,000 100,000 100,000 50,000 800 8940 Contract Services 53,263 54,804 50,000 50,000 100,00% 50,000 900 900 900 900 900 100,00% 50,000 900 900 900 900 100,00% 50,000 900 900 900 900 900 900 900 900 100,05% 1,035,500 900 900 900 900 900 900	7277		5,312		5,000	5,000	100.0%	5,000
7345 Prior Period Adjustment 182,000 7330 Hardware/Software Supplies 0 0 0 7345 Misc Refunds 100,000 100,000 0 0 7375 Staff Services 719 800 800 800 800 8916 Audit 1,341 0 0 100,000 100,000 100,000 50,000 800	7289	Subscriptions	0	0	500	500	100.0%	500
7330 Hardware/Software Supplies 0 0 0 100,000 100,000 0 0 7375 Staff Services 719 800 800 800 800 8916 Audit 1,341 0 50,000 50,000 100.0% 50,000 8940 Contract Services 53,263 54,804 50,000 50,000 100.0% 5,000 8972 Legal Services 16,314 4,152 5,000 5000 100.0% 5,000 9650 Leased Equipment 347 2805 0 9610 Transfer - 8110 75,945 0 Capital Expenditures 9120 Capital Outlay 2,908 0 1,141,305 100.5% 1,035,500 Debt Service Debt Service 9840 Principle 11,669 12,327 15,000 15,000 100.0% 13,694 9860 Interest 6,470 5,812 7,000 7,000	7310	Assessment district Costs	12,224	12,222	12,300	12,300		12,300
7345 Misc Refunds 100,000 100,000 0 7375 Staff Services 719 800 800 800 8916 Audit 1,341 0	7345	Prior Period Adjustment		182,000				
7375 Staff Services 719 800 800 800 8916 Audit 1,341 0 1,341 0 8940 Contract Services 53,263 54,804 50,000 50,000 100.0% 50,000 8972 Legal Services 16,314 4,152 5,000 5000 100.0% 5,000 9065 Leased Equipment 347 2805 0 9610 Transfer - 8110 75,945 0 Capital Operations & Maintenance 991,199 1,000,975 1,135,500 1,141,305 100.5% 1,035,500 Capital Expenditures 9120 Capital Outlay 2,908 0 0 0.0% 0 Debt Service 9840 Principle 11,669 12,327 15,000 15,000 100.0% 13,694 9860 Interest 6,470 5,812 7,000 7,000 100.0% 4,445 Total Debt Service 18,139 <td< td=""><td>7330</td><td>Hardware/Software Supplies</td><td>0</td><td></td><td>0</td><td></td><td></td><td></td></td<>	7330	Hardware/Software Supplies	0		0			
8916 Audit 1,341 0 8940 Contract Services 53,263 54,804 50,000 50,000 100.0% 50,000 8972 Legal Services 16,314 4,152 5,000 5000 100.0% 5,000 9065 Leased Equipment 347 2805 0 9610 Transfer - 8110 75,945 0 Capital Operations & Maintenance 991,199 1,000,975 1,135,500 1,141,305 100.5% 1,035,500 Capital Expenditures 9120 Capital Outlay 2,908 0 0 0.0% 0 Debt Service 9840 Principle 11,669 12,327 15,000 15,000 100.0% 13,694 9860 Interest 6,470 5,812 7,000 7,000 100.0% 4,445 Total Debt Service 18,139 18,139 22,000 22,000 100.0% 18,139 Sub-Total 1,012,246 1,019,114	7345	Misc Refunds			100,000	100,000		0
8940 Contract Services 53,263 54,804 50,000 50,000 100.0% 50,000 8972 Legal Services 16,314 4,152 5,000 5000 100.0% 5,000 9065 Leased Equipment 347 2805 0 Formal Service Service Service Capital Expenditures 991,199 1,000,975 1,135,500 1,141,305 100.5% 1,035,500 Capital Expenditures 2,908 0 0 0 0.0% 0 9840 Principle 11,669 12,327 15,000 15,000 100.0% 13,694 9860 Interest 6,470 5,812 7,000 7,000 100.0% 4,445 9860 Interest 6,470 5,812 7,000 7,000 100.0% 4,445 730 Transfer from Other Fund (585,840) (662,340) (755,625) (755,625) 100.0% 1,053,639 730 Transfer Out - Parks & Rec. Fund 2510 (7375	Staff Services	719		800	800		800
8972 Legal Services 16,314 4,152 5,000 5000 100.0% 5,000 9065 Leased Equipment 347 2805 0 9610 Transfer - 8110 75,945 0 Total Operations & Maintenance 991,199 1,000,975 1,135,500 1,141,305 100.5% 1,035,500 Capital Expenditures 9120 Capital Outlay 2,908 0 0 0.0% 0 Debt Service 9840 Principle 11,669 12,327 15,000 15,000 100.0% 13,694 9860 Interest 6,470 5,812 7,000 7,000 100.0% 4,445 5 sub-Total 1,012,246 1,019,114 1,157,500 1,163,305 100.5% 1,053,639 730 Transfer from Other Fund (585,840) (662,340) (755,625) (755,625) 100.0% 800,690	8916	Audit		1,341	0			
9065 Leased Equipment 347 2805 0 9610 Transfer - 8110 75,945 0 Total Operations & Maintenance 991,199 1,000,975 1,135,500 1,141,305 100.5% 1,035,500 Capital Expenditures 9120 Capital Outlay 2,908 0 0 0 0.0% 0 Debt Service 9840 Principle 11,669 12,327 15,000 15,000 100.0% 13,694 9860 Interest 6,470 5,812 7,000 7,000 100.0% 4,445 Total Debt Service 18,139 18,139 22,000 22,000 100.0% 18,139 Sub-Total 1,012,246 1,019,114 1,157,500 1,163,305 100.5% 1,053,639 730 Transfer from Other Fund (585,840) (662,340) (755,625) (755,625) 100.0% 9999 Transfer Out - Parks & Rec. Fund 2510 800,690	8940	Contract Services	53,263	54,804	50,000	50,000	100.0%	50,000
9610 Transfer - 8110 75,945 0 Total Operations & Maintenance 991,199 1,000,975 1,135,500 1,141,305 100.5% 1,035,500 Capital Expenditures 9120 Capital Outlay 2,908 0 0 0 0 0.0% 0 Total Capital Expenditures 2,908 0 0 0 0 0.0% 0 Debt Service 9840 Principle 11,669 12,327 15,000 15,000 100.0% 13,694 9860 Interest 6,470 5,812 7,000 7,000 100.0% 4,445 Total Debt Service 18,139 18,139 22,000 22,000 100.0% 18,139 Sub-Total 1,012,246 1,019,114 1,157,500 1,163,305 100.5% 1,053,639 730 Transfer from Other Fund (585,840) (662,340) (755,625) (755,625) 100.0% 800,690	8972	Legal Services	16,314	4,152	5,000	5000	100.0%	5,000
Total Operations & Maintenance 991,199 1,000,975 1,135,500 1,141,305 100.5% 1,035,500 Capital Expenditures 9120 Capital Outlay 2,908 0 0 0 0 0 Debt Service 9840 Principle 11,669 12,327 15,000 15,000 100.0% 13,694 9860 Interest 6,470 5,812 7,000 7,000 100.0% 4,445 Total Debt Service 18,139 18,139 22,000 22,000 100.0% 18,139 Sub-Total 1,012,246 1,019,114 1,157,500 1,163,305 100.5% 1,053,639 730 Transfer from Other Fund (585,840) (662,340) (755,625) (755,625) 100.0% 9999 Transfer Out - Parks & Rec. Fund 2510 800,690	9065	Leased Equipment		347		2805		0
Capital Expenditures 9120 Capital Outlay 2,908 0 0 0 0 0.0% 0 Total Capital Expenditures 2,908 0 0 0 0.0% 0 Debt Service 9840 Principle 11,669 12,327 15,000 15,000 100.0% 13,694 6,470 5,812 7,000 7,000 100.0% 4,445 Total Debt Service 18,139 18,139 22,000 22,000 100.0% 18,139 Sub-Total 1,012,246 1,019,114 1,157,500 1,163,305 100.5% 1,053,639 730 Transfer from Other Fund (585,840) (662,340) (755,625) (755,625) 100.0% 9999 Transfer Out - Parks & Rec. Fund 2510	9610	Transfer - 8110						
9120 Capital Outlay 2,908 0 0 0 0 0.0% 0 Total Capital Expenditures 2,908 0 0 0 0 0.0% 0 Debt Service 9840 Principle 11,669 12,327 15,000 15,000 100.0% 13,694 9860 Interest 6,470 5,812 7,000 7,000 100.0% 4,445 Total Debt Service 18,139 18,139 22,000 22,000 100.0% 18,139 Sub-Total 1,012,246 1,019,114 1,157,500 1,163,305 100.5% 1,053,639 730 Transfer from Other Fund (585,840) (662,340) (755,625) (755,625) 100.0% 9999 Transfer Out - Parks & Rec. Fund 2510		Total Operations & Maintenance	991,199	1,000,975	1,135,500	1,141,305	100.5%	1,035,500
9120 Capital Outlay 2,908 0 0 0 0 0.0% 0 Total Capital Expenditures 2,908 0 0 0 0 0.0% 0 Debt Service 9840 Principle 11,669 12,327 15,000 15,000 100.0% 13,694 9860 Interest 6,470 5,812 7,000 7,000 100.0% 4,445 Total Debt Service 18,139 18,139 22,000 22,000 100.0% 18,139 Sub-Total 1,012,246 1,019,114 1,157,500 1,163,305 100.5% 1,053,639 730 Transfer from Other Fund (585,840) (662,340) (755,625) (755,625) 100.0% 9999 Transfer Out - Parks & Rec. Fund 2510		0 1 1 7 11						
Total Capital Expenditures 2,908 0 0 0 0.0% 0 Debt Service 9840 Principle 11,669 12,327 15,000 15,000 100.0% 13,694 9860 Interest 6,470 5,812 7,000 7,000 100.0% 4,445 Total Debt Service 18,139 18,139 22,000 22,000 100.0% 18,139 Sub-Total 1,012,246 1,019,114 1,157,500 1,163,305 100.5% 1,053,639 730 Transfer from Other Fund (585,840) (662,340) (755,625) (755,625) 100.0% 9999 Transfer Out - Parks & Rec. Fund 2510 800,690	0400	·	0.000					0
Debt Service 9840 Principle 11,669 12,327 15,000 15,000 100.0% 13,694 9860 Interest 6,470 5,812 7,000 7,000 100.0% 4,445 Total Debt Service 18,139 18,139 22,000 22,000 100.0% 18,139 Sub-Total 1,012,246 1,019,114 1,157,500 1,163,305 100.5% 1,053,639 730 Transfer from Other Fund (585,840) (662,340) (755,625) (755,625) 100.0% 9999 Transfer Out - Parks & Rec. Fund 2510 800,690	9120			0	0	0	0.00/	-
9840 Principle 11,669 12,327 15,000 15,000 100.0% 13,694 9860 Interest 6,470 5,812 7,000 7,000 100.0% 4,445 Total Debt Service 18,139 18,139 22,000 22,000 100.0% 18,139 Sub-Total 1,012,246 1,019,114 1,157,500 1,163,305 100.5% 1,053,639 730 Transfer from Other Fund (585,840) (662,340) (755,625) (755,625) 100.0% 9999 Transfer Out - Parks & Rec. Fund 2510 800,690		Total Capital Expenditures	2,908	U	U	U	0.0%	0
9840 Principle 11,669 12,327 15,000 15,000 100.0% 13,694 9860 Interest 6,470 5,812 7,000 7,000 100.0% 4,445 Total Debt Service 18,139 18,139 22,000 22,000 100.0% 18,139 Sub-Total 1,012,246 1,019,114 1,157,500 1,163,305 100.5% 1,053,639 730 Transfer from Other Fund (585,840) (662,340) (755,625) (755,625) 100.0% 9999 Transfer Out - Parks & Rec. Fund 2510 800,690		Deht Service						
9860 Interest 6,470 5,812 7,000 7,000 100.0% 4,445 Total Debt Service 18,139 18,139 22,000 22,000 100.0% 18,139 Sub-Total 1,012,246 1,019,114 1,157,500 1,163,305 100.5% 1,053,639 730 Transfer from Other Fund (585,840) (662,340) (755,625) (755,625) 100.0% 9999 Transfer Out - Parks & Rec. Fund 2510 800,690	9840		11.669	12.327	15,000	15.000	100.0%	13.694
Total Debt Service 18,139 18,139 22,000 22,000 100.0% 18,139 Sub-Total 1,012,246 1,019,114 1,157,500 1,163,305 100.5% 1,053,639 730 Transfer from Other Fund (585,840) (662,340) (755,625) (755,625) 100.0% 800,690		•				•		,
Sub-Total 1,012,246 1,019,114 1,157,500 1,163,305 100.5% 1,053,639 730 Transfer from Other Fund 9999 (585,840) (662,340) (755,625) (755,625) 100.0% 800,690	0000				•			•
730 Transfer from Other Fund (585,840) (662,340) (755,625) (755,625) 100.0% 800,690								
9999 Transfer Out - Parks & Rec. Fund 2510 800,690								
<u> </u>	730	Transfer from Other Fund	(585,840)	(662,340)	(755,625)	(755,625)	100.0%	
Department Total 426,406 356,774 401,875 407,680 101.4% 1,854,329	9999	Transfer Out - Parks & Rec. Fund 2510)					800,690
		Department Total	426,406	356,774	401,875	407,680	101.4%	1,854,329

PUBLIC FACILITIES



DEPARTMENT DESCRIPTION

The Division is responsible for the custodial duties at Town Hall, the Development Services Building, and the Police Department as well as maintenance and minor repair duties at all public buildings. The Division also handles the set up and operations of public meetings in Town facilities as well as all meeting and rental bookings in the new Town Hall Conference Center.

2011-12 PROGRAMMATIC CHANGES

The Public Facilities Budget houses General Government expenses for building operations and maintenance. These costs include utilities, copier leases, building maintenance etc. With the new Town Hall Conference Center coming on line, a .5 FTE position is being brought on to coordinate the many meetings and rentals during the year. The realignment of the custodial staff over the last year enables development of a dedicated position without the increased allocation of additional funds. Having a dedicated person coordinating the set-up and uses of the Conference Center on a consistent basis will ensure that the Conference Center is used to its full potential and provides state of the art meeting space for the community.

2010-11 HIGHLIGHTS

- Aided in the remodel of Town Hall and the Police Department.
- Worked with various departments to slurry seal front parking lot and secure parking lot at Town Hall.
- Developed protocol, rules and procedures to ensure that meetings and rentals that take place in the new conference center are enjoyable and professionally run.

 The IS Department made a change to the copier services in the Town resulting in a savings of over \$110,000 per year. The payback for the capital outlay will be realized within 14 months.

- Develop a Track-it work request program for general maintenance requests.
- Slurry seal rear parking lot at Town Hall.
- Develop signage plan throughout the Town Hall complex.

Department Performance Measures – Public Facilities										
	Actual FY 08-09	Actual FY 09-10	Projected FY 10-11	Goal FY 11-12						
Conference Center uses	n/a	n/a	135	250						
Square footage of public	51,000	78,000	104,000	123,950						
facilities										









		PUBLIC	FACILITIES 100	1-1400			
		Actual	Actual	Amended	Estimated	% of	Adopted
Code	Expenditure Classification	Expense	Expense	Budget	Expense	Budget	Budget
		2008-09	2009-10	2010-11	2010-11	Expended	2011-12
7040	Personnel Services	60,000	405.040	040 407	040 407	400.00/	040 000
7010	Salaries & Wages	69,802	195,212	219,137	219,137	100.0%	219,322
7010 7020	Salaries/Benefit Allocation Salaries Part-time	213,015 2,133	14,381	45,000	45,000	100.0%	45,000
7020	Overtime	2,133 446	1,284	1,500	4,585	0.0%	1,500
7110	Cafeteria Benefits	16,077	44,817	54,000	48,611	90.0%	51,019
7110	Deferred Comp	67	229	225	223	99.1%	332
7130	FICA	108	301	850	199	23.4%	351
7150	Medicare	1,073	3,062	4,100	3,501	85.4%	3,561
7160	PERS	15,718	43,946	51,750	48,731	94.2%	59,101
	Total Personnel	318,439	303,232	376,562	369,987	98.3%	380,186
	Operations & Maintenance						
7180	Uniform Expense	1,692	1,565	2,500	2,500	100.0%	2,250
7223	Disposal Services		10,547	10,000	10,000	100.0%	18,000
7259	Miscellaneous	1,131	18	500	500	100.0%	500
7265	Office Supplies	2,976	74	250	250	100.0%	150
7277	Printing	0.540	129	4.000	4.000	400.00/	4.000
7295	Utilities: Phones, internet, etc.	2,516	102,910	1,800	1,800	100.0%	1,800
7295	Utilities	130,635	106,821	226,000	226,000	100.0%	232,000
7360 7375	Safety/Security Staff Services	3,890 13,409	4,082 9,081	5,200 12,500	5,200 12,500	100.0% 100.0%	4,200 10,000
7655	Building Maintenance	48,703	43,540	75,000	75,000	100.0%	67,500
7755	Grounds Maintenance	8,625	7,549	3,500	3,500	100.0%	2,500
7780	Irrigation Supplies	950	608	800	800	100.0%	700
7970	Small Tools	812	475	800	800	100.0%	600
8940	Contracted Services	1,167	1,579	1,350	1,350	100.0%	1,400
9026	Equipment Maintenance	2,998	600	2,500	2,500	100.0%	2,000
	Misc. Utilities	91,281		•	•		0
9039	Equipment Rental	0		500	1,160	232.0%	900
9052	Gasoline, Oil, Etc.	1,596	1,737	2,500	2,500	100.0%	1,800
9065	Leased Equipment	141,020	101,515	200,000	200,000	100.0%	95,000
9078	Safety Equipment	0	696	400	400	0.0%	500
9091	Vehicle Maintenance	333	1,384	2,500	2,500	100.0%	1,200
9370	DSB Water Damage 2010				1,928		
	Total Operations & Maint.	453,734	394,910	548,600	551,188	100.5%	443,000
	Capital Expanditures						
9120	Capital Expenditures Capital Outlay	80,647	11,486				
9300	Capital Projects	6,780	11,400	20,000	20,000	0.0%	15,000
9300	Total Capital Expenditures	87,427	11,486	20,000	20,000	100.0%	15,000
	. otal Oapha. Zaponana. oo	51,121	,	20,000	_0,000	1001070	. 5,555
	Debt Service - Transfers						
9999-4105	1999 COP	409,709	384,906	502,725	502,725	100.0%	400,000
9999-4106	2001 COP	241,011	268,577	311,491	311,491	100.0%	283,500
9999-4108	2007 COP	943,200	402,339	883,237	883,237	100.0%	893,349
9610-4910				40,000	15,000		
9610-4730			1,435,753				
	Total Debt Service	1,593,920	2,491,575	1,737,453	1,712,453	3	1,576,849
	Sub-Total	2,453,520	3,201,203	2,682,615	2,653,628	98.9%	2,415,035
9610	Transfer to Other Funds	(1,112,023)	(1,856,699)	(1,595,591)	(1,595,591)		
	Department Total	1,341,497	1,344,504	1,087,024	1,058,037	97.3%	2,415,035

	PUBLIC FACILITIES 1001-1400							
		Actual	Actual	Amended	Estimated	% of	Adopted	
Code	Expenditure Classification	Expense	Expense	Budget	Expense	Budget	Budget	
		2008-09	2009-10	2010-11	2010-11	Expended	2011-12	
		Actual	Actual	Actual	Adopted			
	Personnel Schedule	2008-09	2009-10	2010-11	2011-12			
	Full Time:							
	Maintenance Worker I	0.5	0.5	(2) .5	(2) .5			
	Maintenance Worker 2			0.5	0.5			
	Custodian	3	3	3	3			
	Maintenance Aide	0.24	0.24	2	2			
	Totals	3.74	3.74	6.5	6.5			

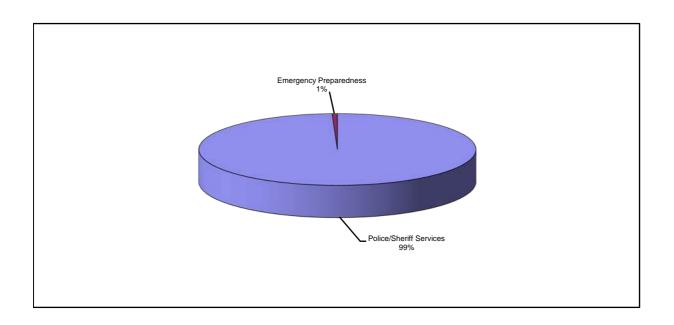
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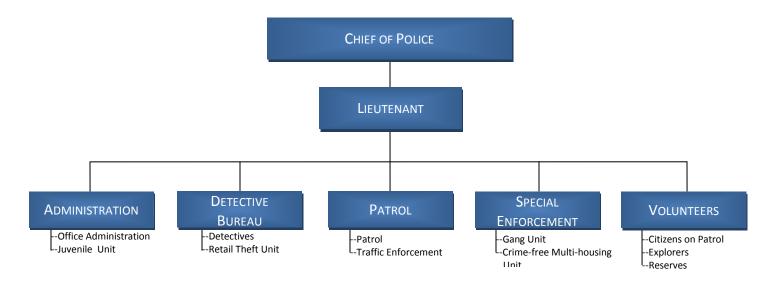
2011/12 Public Safety Expenditures

Police/Sheriff Services \$10,837,583 Emergency Preparedness 67,275

Total-Public Safety \$10,904,858



PUBLIC SAFETY



DEPARTMENT DESCRIPTION

The Town of Apple Valley contracts with the San Bernardino County Sheriff's Department for all its law enforcement services. At the local level, the Apple Valley Police Department provides around the clock patrol services, traffic enforcement, investigations, and an operations bureau, which includes crime prevention services.

The crime prevention/community based services include Crime Free Multi-Housing, Crime Free Business, Neighborhood Watch, and the Apple Valley Police Activities League (AVPAL). AVPAL operates a boxing gym and a youth center, providing the area youth a safe haven, tutoring, and activities after school. Some of those activities include opportunities that the area youth might not otherwise engage in, such as fishing, golf, and exposure to music and other arts. AVPAL targets at risk youth in yet another impressive program called S.H.O.C.K. (Self-Discipline-Honor-Obedience-Character-Knowledge). S.H.O.C.K. is a ten-week paramilitary program focused on providing juveniles with the social and decision making skills necessary to deal with the pressures they face. This program is taught alongside the "Parent Project" which gives parents tools to meet the challenges of raising children. AVPAL's operating budget is entirely funded by grants and donations.

In 2007, the Apple Valley Police Department dedicated a deputy to address gang issues in the area. As the need for gang expertise and enforcement grew so too did the unit. The personnel (a sergeant and five deputies) making up the operations bureau are dedicated to identifying local gangs and their members, preventing local groups from mutating into gangs, and the detection of gang members who have migrated to the Town of Apple Valley. This unit is focused on reducing violent crimes and apprehending the offenders associated with criminal gangs that threaten the community.



Beyond the station level, the Sheriff's Department provides extensive support during critical incidents and offers an array of The specialized services. specialized services, which include Homicide, Crimes Against Children, Bomb/Arson, Narcotics, SWAT, CSI, Crime Impact, Gang, Aviation, and High-Tech Crimes, offer a level of specific area expertise logistical support in emergency or critical incident situations.

2010-11 HIGHLIGHTS

- Completed the station expansion project.
- Patrol schedule revised to 3x12 for better coverage and cost saving measures.
- Decreased OT expenditures by 16%.
- Operated multiple sobriety and "click it or ticket" checkpoints supported by NHTSA grant funding.
- Supplemented the juvenile officer positions through SLESF-COPS grant funds.
- SJHS, CDBG, and JAG grant funds were dedicated to AVPAL.
- Initiated a calls for service reduction plan, utilizing the Problem Oriented Policing (POP) model, to identify those areas in the community which drain the public safety resources.
- Created an operations bureau dedicated to gang suppression and reducing violent crimes. The operations bureau also provides community based services and outreach to include Crime-Free multi Housing, Crime-Free Business, and Neighborhood Watch programs.
- Deputies recovered property totaling almost \$500,000.00.
- Deputy Bryan Zierdt was awarded the Bronze Medal for Outstanding Performance by the Coupon Information Center Corporation for his investigation of a counterfeit coupon case, which involved \$182,000.00 in the sale of merchandise fraudulently obtained from retail stores in a year's time. Zierdt is only the second deputy sheriff in the country to receive this award.
- In 2010, Citizens on Patrol (COP) volunteered 15,480 hours, which equates to \$317,340.00 in cost savings.

COPs performed vacation checks, extra patrols, issued handicap parking citations, assisted at DUI checkpoints, crime sweeps, and provided traffic control at traffic accidents. COPs also recorded graffiti sites for abatement, did weekly mail and automotive runs, and assisted at numerous Town functions.

- Explorers volunteered 4,527 hours, a cost savings of \$39,611.00 in 2010. Those hours included training and ride along duties and assisting at Town and County charity and community outreach events.
- The reserve deputies volunteered 2,429 hours in 2010, serving warrants, augmenting patrol, and providing assistance at special events, a cost savings of \$98,375.00.
- Secured Homeland Security Grant Program funds.
- Asset Forfeiture monies procured.

- Continue providing professional public safety services to the Town of Apple Valley.
- Seek out and secure additional grant funding for AVPAL and other police services.
- Further reductions in overtime.
- Continue promoting police/community partnerships.
- Complete the relocation of AVPAL Youth Center.
- Reduce calls for service to create proactive patrol time.
- Reduce Part I crime stats.
- Provide crime prevention techniques and education to the community at large

Department Performance Measures – Police Department Station Activity							
	2009	2010	09-10	2011			
Calls for Service	56,659	55,700	-2%	NA			
Deputy Reports	7,969	8,472	6%	NA			
Arrests (Adult Booking)	1,749	1,843	5%	2% increase			
Traffic Collisions	711	736	4%	NA			
Traffic Citations Issued	6,779	6,019	-11%	NA			
Residents per Deputy	1,888	1,946	3%	NA			
Patrol Deputies	37	36	-3%	37			
Part I Crimes	2,348	2,511	7%	3% Reduction			
Part II Crimes	5,772	6,071	5%	2% Reduction			
Total Crimes	8,120	8,582	6%	2% Reduction			

		PUBLIC	SAFETY - SHER	IFF 1001-2010			
		Actual	Actual	Amended	Estimated	% of	Adopted
Code	Expenditure Classificati	Expense	Expense	Budget	Expense	Budget	Budget
		2008-09	2009-10	2010-11	2010-11	Expended	2011-12
	Operations & Maintenance						
7180	Uniform Expenses	4,500	4,500	4,500	4,500	100.0%	4,500
7229	Education & Training	248					
7241	Meetings & conferences	593	873		1,000		
7247	Membership & Dues	718	3,004				
7259	Miscellaneous	2,152	1,524	5,000	1,000	20.0%	1,000
7265	Office Supplies	426	9,803	1,000	6,000	0.0%	6,000
7271	Postage	4,686	4,936	4,000	4,000	0.0%	4,000
7277	Printing	815	1,308	1,500	1,500	0.0%	1,500
7283	Rent	5,100	7,200	5,400	3,000	0.0%	3,000
7289	Subscriptions	146	345	500	580	0.0%	600
7295	Utilities	5,522	8,232	7,000	7,000	100.0%	7,000
7330	Hardware/Software	306	132	200	200		200
7360	Safety & Security	4,323			30	0.0%	
7370	Special Dept Supplies						
7375	Staff Services	190	1,494	1,500	1,500	0.0%	1,500
7720	Sobriety Checkpoint	67,769	44,089	25,000		0.0%	25,000
7710	Click it or Ticket	7,873	7,127	15,000			15,000
7655	Building Maintenance				300		-
7970	Small Tools	341	176	150	150		150
8920	A. V. Road Safety Projec	-		-			-
8928	Booking Fees	-					
8936	Cal-ID Systems	52,723	73,137	75,000	73,350	97.8%	75,000
8940	Contracted Services	1,861	1,366	1,000	1,000	0.0%	1,000
8948	County Sheriff	9,575,392	9,489,221	9,910,000	9,910,000	100.0%	10,288,133
9026	Equipment Maintenance	3,197	272	200	750	0.0%	200
9052	Gasoline, Oil, Etc.	258,024	158,238	200,000	200,000	100.0%	220,000
9065	Leased Equipment		22,094	8,724	8,724		8,800
9091	Vehicle Maintenance	215,839	195,086	175,000	175,000	100.0%	175,000
	Total Operations & Maint	10,212,744	10,034,157	10,440,674	10,399,584	99.6%	10,837,583
9120	Capital Outlay	-	-		-	0.0%	
		10,212,744	10,034,157	10,440,674	10,399,584	99.6%	10,837,583
		A otuo!	Actual	Actual	Adopted		
	Personnel Schedule	Actual	Actual		Adopted		
		2008-09	2009-10	2010-11	2011-12		
	Captain	1	1	1	1		
	Lieutenant	1	1	1	1		
	Sergeants	7	7	7	7		
	Deputies III	5 25	5	5 27	5 27		
	Deputies II	35	35	37	37		
	Secretary I	1	1	1	1		
	Office Specialists	7	7	7	7		
	Service Specialists	6	6	6	6		
	Total Personnel	63	63	65	65		
	Total I 6130111161	00	03	00	03		

	EMERG	ENCY PREP	AREDNESS	1001-2020			
		Actual	Actual	Amended	Estimated	% of	Adopted
Code	Expenditure Classification	Expense	Expense	Budget	Expense	Budget	Budget
		2008-09	2009-10	2010-11	2010-11	Expended	2011-12
	O a series of Maintaine						
	Operations & Maintenance						
7229	Education & Training	4,000	1,685	3,000	3,000		3,000
7241	Meetings & Conferences	2,000	391	800	800	100.0%	800
7265	Office Supplies	1,000	608	1,500	716	47.7%	1,500
7277	Printing	0				0.0%	
7295	Radios				44		
7350	Public Information	3,000	1,725	1,500	1,500	100.0%	1,500
7370	Special Dept Supplies - Vehicle Maint.	0	1,878				
8940	Contract Services *	58,500	81,993	82,000	82,740	100.9%	60,475
9091	Vehicle Maintenance		165				
	Total Operations & Maint	68,500	88,445	88,800	88,800	100.0%	67,275
9120	Capital Outlay	5,000	0	0	0	0.0%	
	Department Total	73,500	88,445	88,800	88,800	100.0%	67,275

^{*}Contract with Apple Valley Fire Protection District for the Town's share of the Emergency Preparedness work provided by AVFPD

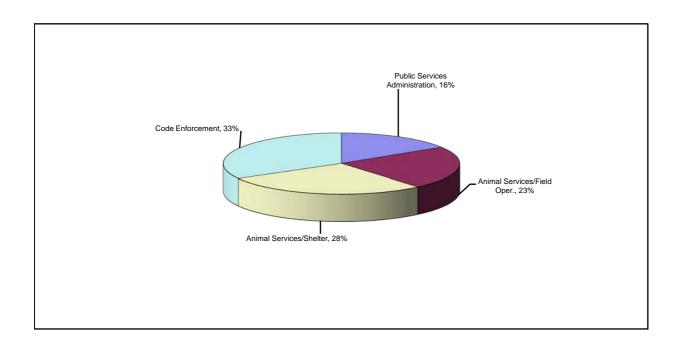
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2011/12 Public/Municipal Services Expenditures

Public Services Administration \$511,457 Animal Services/Field Oper. 728,357 Animal Services/Shelter 890,311 Code Enforcement 1,058,776

Total-Public Services \$3,188,901



PUBLIC SERVICES/MUNICIPAL OPERATIONS AND CONTRACT SERVICES



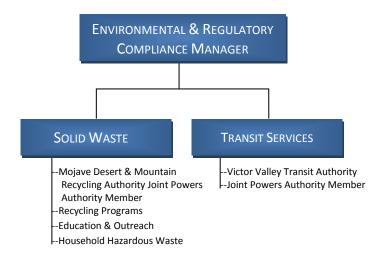
DEPARTMENT DESCRIPTION

Public Services operates as the administrative head of the Public Works, Street Maintenance, Wastewater, Animal Services, Environmental Compliance, Code Enforcement, Parks and Recreation, Golf Course, Solid Waste Collection and Transit Services. Public Services is responsible for contract administration, budget development and management, developing and administering policies and procedures, managing correspondence, receiving and responding to inquiries and customer services requests, communicating, coordinating and responding to internal departments, external agencies, regulatory bodies and presides over the day-to-day operations of the various department functions. Public Services reviews and updates the public works, wastewater and street maintenance activities and information on the Town's website. The department also serves as the Town's liaison to the Victor Valley Wastewater Reclamation Authority (VVWRA) for wastewater collection, treatment and disposal and represents its departments at Town Council meetings. The Assistant Town Manager, as the Town's Public Services Division Head also represents the Town of Apple Valley as a member of the Town's Disaster preparedness Council, and is an appointed member on the League of California Cities Transportation, Communication & Public Works State Policy Committee, Water Policy Committee and participates in the Desert Mountain Division of the League of California Cities. The Public Services department is an active participant at the VVWRA Technical Advisory Committee (TAC), providing technical review and advice to the Town's appointed Commissioner on VVWRA Board of Commissioners.

Department Performance Measures – Public Services						
	Actual FY 09-10	Projected FY 10-11	Projected FY 11-12			
Requests for Service	699	650	675			



ENVIRONMENTAL & REGULATORY COMPLIANCE



DEPARTMENT DESCRIPTION

Overall responsibility for compliance on the part of the Town with environmental regulations and legislation as the same change from time to time. Separate reports on compliance are required by various state agencies on overall waste diversion and recycling activities Town-wide, specific performance by the Household Hazardous Waste (HHW) Collection Center which is mandated by AB 939, volume of HHW collected, volume of electronic waste collected monthly, volume of electronic waste collected July through June (fiscal year), cost of electronic waste collection January through December, cost of operation of HHW and percentage applicable to Oil Payment Program (OPP), application for OPP moneys, quarterly audit of HHW cash box, quarterly submission of oil collection report for state rebate. Ongoing interaction with county, state and federal environmental agencies is important to keep the Town abreast of and in compliance with changing regulatory requirements. To this end, regular meetings are attended with the county's Solid Waste Advisory Task Force and

two of its technical committees, which are required by AB 939. Participation is also important at the county-wide Zero Waste Communities meeting, with HHW county managers and the SoCal HHW Information Exchange, the Mojave Desert & Mountain Recycling JPA Board and its Technical Committee, and quarterly meetings of the League's Environmental Quality Policy Committee. During monthly meetings with the MRF operations contractor and co-owner City of Victorville the efficiency and cost of operations are reviewed and new technologies are considered. An additional responsibility is interacting with the regional transit agency, Victor Valley Transit Authority (VVTA), to ensure deliverance of good quality transit services to the residents, make the best use of funds designated for transit, and use available grant funds locally to improve bus stops as funding permits. It is also important to coordinate with other departments and assist in preparing applications for grant funding as it becomes available.



2010-11 HIGHLIGHTS

- Appointed to League of California Cities' Environmental Quality Policy Committee for third year
- Application accepted as participant in League's "Beacon Award: Local Leadership for Solving Climate Change"
- Appointed to co-chair county's Solid Waste
 Management Task Force Technical Committee
- Began collecting per gallon rebate for used oil collected through HHW
- Renewed Approved Electronic Waste Collector status with CalRecycle and DTSC
- Completed all RFPs and signed contracts to finish photovoltaic project begun in May 2009

- All required reports submitted timely to Air Resources Board, CalRecycle and Department of Toxic Substances Control
- Town-wide disposal rate remains well below target ceiling

2011-12 OBJECTIVES/GOALS:

- Submit draft Environmental Policy to Council for its consideration and approval or direction.
- Ensure completion of three remaining bus stop improvements with Article 3 funds (SANBAG).
- Ensure Council adopts a mandatory commercial recycling program that will comply with new state regulations to be enacted in January 2012.
- Seek to engage appropriate Apple Valley businesses in contributing to the new composting project at the MRF

	Department Performance Measures – Environmental and Regulatory Compliance					
	Actual 2009	Actual FY 10-11	Goal FY 11-12			
Increase recycling at MRF by 5%			5932 tons			
Implement 3 best practice areas towards the Town's Silver Level Beacon Award*	n/a	n/a	3			
Maintain per capita disposal rate well below target ceiling of 6.6 pounds per person per day	3.9	4.3 (est.)	<6.6			



	PUBL	IC SERVICES	- ADMINISTR	ATION 1001-3	3010		
		Actual	Actual	Amended	Estimated	% of	Adopted
Code	Expenditure Classification	Expense	Expense	Budget	Expense	Budget	Budget
		2008-09	2009-10	2010-11	2010-11	Expended	2011-12
	Personnel Services						
7010	Salaries & Wages, Permanent	223,798	349,182	360,932	360,932	100.0%	360,750
7110	Cafeteria Benefits	20,855	31,643	31,675	33,382	105.4%	33,610
7120	Deferred Comp	8,449	14,688	12,515	14,211	113.6%	12,702
7150	Medicare	3,196	5,061	5,065	5,246	103.6%	5,231
7160	PERS	54,192	74,330	75,075	76,706	102.2%	88,864
	Total Personnel	310,490	474,904	485,262	490,477	101.1%	501,157
	Operations & Maintenance						
7229	Education & Training	840	3,369	2,000	2,000	100.0%	250
7241	Meetings & Conferences	6,250	4,799	3,500	3,500	100.0%	2,750
7247	Memberships & Dues	0	216				300
7253	Mileage	179	234	4,000	4,000	100.0%	1,000
7259	Misc				150		100
7265	Office Supplies	245	151	500	500	100.0%	500
7277	Printing	55	13	100	100	0.0%	0
7289	Subscriptions	0	82	200	200	100.0%	100
7330	Hardware/Software Supplies	528					1,500
7385	Volunteer Program		75				0
8940	Contract Serices						0
9052	Gasoline, Diesel, Oil	285	1,339	1,200	1,200	100.0%	2,500
9091	Vehicle Maintenance	305	646	1,300	1,300	100.0%	1,300
	Total Operations & Maint	8,687	10,924	12,800	12,950	101.2%	10,300
	Department Sub-Total	319,177	485,828	498,062	503,427	101.1%	511,457
9610	4910		(1,998)				
9610	Transfer to Other Funds	(177,740)	(338,682)	(437,675)	(437,675)	100.0%	
	Department Total	141,437	145,148	60,387	65,752	108.9%	511,457
		Actual	Actual	Actual	Adopted		
	Personnel Schedule	2008-09	2009-10	2010-11	2011-12		
	Assistant Town Manager, Munic	1	1	1	1		
	Environmental/Reg Manager	ı	1	1	1		
	Public Services Assistant	1	1	1	1		
					-		
	Totals	2	2	3	3		

ANIMAL SERVICES



DEPARTMENT DESCRIPTION



Animal Services is responsible for the enforcement of all California Animal Related Laws and Title 15 of the Town's Municipal Code. Our philosophy is to promote responsible pet ownership, compassion toward animals and safe human-animal interactions. In order to meet the community's expectations and to raise the bar for municipal animal care, the Department offers various valuable services through community outreach, public education, animal placement, legislation, sheltering, and enforcement programs. Our purpose is to provide responsive, efficient, and

high quality animal care services that preserve and protect public health and safety and ensures the humane treatment and care of all animals.

DIVISION/MAJOR PROGRAM DESCRIPTION

Administration: Provides overall management of the Animal Services Department's functions; closely monitors staffing levels, animal legislation, and procedures to ensure efficiency of operations and compliance with applicable laws; facilitates public/private partnerships to provide long-term placement of sheltered animals and identifies and obtains funding for programs supporting the "Save a Life" campaign. The "Save a Life" campaign is designed to reduce intakes, increase return-to-owners, reduce euthanasia, and increase live release rates.

Field Services Division - Animal Control: This Division's primary role is rabies enforcement, which includes the control of animals running at large, bite report and cruelty investigations, enforcement of animal keeping laws, noise complaints, assisting injured animals, and school-site visits.

Sheltering Services Division – Municipal Shelter: This Division's primary role is sheltering, which includes the housing of surrendered, abandoned, and impounded animals within the parameters of the law, permanent placement services, including coordination with rescue organizations and wildlife preserves, conducting low-cost vaccination clinics, and volunteer training.

Support Services: Under the direction of the Animal Services Manager, existing staff are assigned to *project support teams* that are tasked with organizing events, training, and activities in the following areas:

Community Outreach: Responsible for developing partnerships with local businesses, rescues, foster homes and adoptees to provide access to services provided by the department and establish a network of resources to increase permanent placement of animals.

Volunteer Support: Coordinates recruiting, screening and training of Animal Services' volunteers, which supplement staffing levels, strengthen the Department's ability to care for shelter animals and increases staff participation in community events.

Me & My Shadow Program – Mentoring program designed to instill responsible pet-ownership at an early age and provide positive work ethics in our future community leaders.

Transition Partnership Program- A School-to-Work transition program that provides work experience and helps young people become productive members of society in the future. This is a partnership with the San Bernardino County Superintendent of Schools through the Desert Mountain Special Education Local Plan Area (SELPA).

CALWorks Program - A cooperative effort with the Department of Public Social Services (DPSS) that provides job skills training designed to allow participants to become self-sufficient and independent working citizens.

Fundraising: Responsible for strengthening social connections and fundraising activities such as, Dining to Donate, Spay Day USA, Adopt-a-Shelter Cat Month, Adopt-a-Shelter Dog Month, etc. Fundraising is an important component to augmenting Animal Services' "Save a Life" program and outreach projects without impacting the general fund.

Education: Responsible for coordinating professional training and community education classes/seminars. Providing affordable Humane Education raises community awareness of homelessness, neglect, pet overpopulation, animal bites, and disease.

Events: Responsible for the annual planning of the Fur Ball, Cruisin' Fur Critters, Pet Fair, Night at the Shelter, Shelter Tours, etc.,

2011-12 PROGRAMMATIC CHANGES

On April 6, 2010, the Town of Apple Valley Animal Services' Department moved into the newly constructed Municipal Shelter. The new 36,000 square foot building, compared to 8,000 square feet in the old, was designed to meet the needs of animals and their potential owners for the next twenty years. This purpose built shelter is a significant upgrade from the old temporary shelter and puts the Town of Apple Valley at the forefront of municipal animal care. With this move, sheltering capacity for animals and office space for personnel increased however, funded staffing levels decreased from 17 FTE's (2009/2010) to 16 FTE's (2010/2011). Even with the staffing decreases, Animal Services provides all of the daily facility maintenance, landscaping care, routine equipment servicing, and janitorial support for the new shelter. Excluding assistance from Information Systems and routine inspections provided by Facilities, Animal Services has remained self-sufficient for operation and maintenance in an effort to control costs.

2010-11 HIGHLIGHTS

- Over 21,496 guests have visited the new Municipal Shelter (April 2010 – April 2011)
- Animal Services Technicians handled over 14, 568 phone calls from July 1, 2010 – April 30, 2011
- Rescued the "Mohawk Dogs" 56 dogs were removed from a home and 4 were born in the shelter. Through successful partnerships with local

businesses, 87% of the animals were placed in permanent loving homes.

- Kicked off participation in the ASPCA 100K challenge by "Letting the Dogs Out." Volunteers walked 60 shelter dogs to draw attention to the shelters efforts. Apple Valley placed 53 out of 95 nationwide, earning an alternate spot in the race for \$300K
- Events such as the Pet Fair, Fur Ball, and Cruisin' Fur Critters were successful in raising awareness of the

- "Saving Lives Campaign" and monetary support for animal care. Over \$9000 raised
- Hosted 50 overnight guests for "Night at the Shelter." The excursion allowed participating Girl Scouts to earn merit badges and learn about petowner responsibility first-hand.

- Promote responsible pet-ownership and offer incentives for voluntary spay/neuter.
- Offer reduced microchip services to all Apple Valley animals to facilitate return-to-owners in the field,
- Identify local animal rescue organizations willing to provide services for residents that need assistance in re-homing their animals.
- Obtain private funding for grants to assist qualifying residents with medical costs and/or licensing fees to assist them in keeping their pets in their homes.

- Formalize animal rescue and adoption organization agreements to reduce transfer fees and permit temporary foster homes by August 2011.
- Conduct offsite adoption events and develop partnerships with other agencies and organizations to increase the number of animals saved via adoption, rescue, foster, etc.
- Identify cost saving measures and begin vaccinating all adoptable animals that enter into the shelter.
- Increase fundraising through events and sponsorships.
- Improve rabies enforcement by increasing the number of stray dogs impounded and the number of houses canvassed.
- Support the expansion of vaccination clinics through collaboration with other agencies.
- Promote low-cost vaccination clinics.

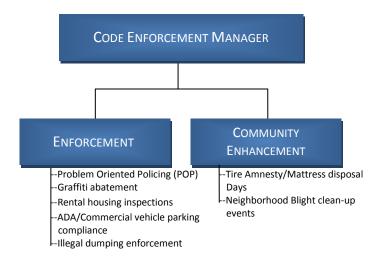
Department Performance Measure	s – Animal Services		
	FY 09-10	FY 10-11*	Goal FY 11-12
Live Intakes - Cats	1985	1830	Reduce 20%
Live Intakes - Dogs	2678	2630	Reduce 20%
Live Intakes - Other	278	252	N/A
Return-to-Owner - All	514	436	N/A
Return-to-Owner - Field	N/A	N/A	150
Live Releases - Cats	291 (15%)	205 (11%)	30%
Live Releases - Dogs	1156 (43%)	1175 (45%)	60%
Live Releases - Other	36 (7%)	26 (10%)	25%
Service Requests	5693	4906	N/A
Houses Canvassed	3089	980	3500
Stray Dog Impounds	1829	1734	2280
Dogs Licensed	9533	8457	90% of Dogs Identified through
			canvassing efforts as over 4months
Rescue Agreements	N/A	N/A	3
Transfer Agreements	0	0	10
Re-Homing Agreements	0	0	3
Vaccination Clinics Offered	6	6	8
Revenues from Clinics	\$13,995	\$29,326	N/A
Animals Microchipped	740	801	1100
Clinic Flyers Distributed	N/A	N/A	2000
Vaccinated Dogs	1040	866	1200
Annual Events (Fur Ball, Pet Fair,	3	5	8
etc.)			
Offsite Adoption/ Events	2	7	10

	ANIMAL	SERVICES - F	IELD SERVICE	ES 100 <u>1-2120</u>			
		Actual	Actual	Amended	Estimated	% of	Adopted
Code	Expenditure Classification	Expense	Expense	Budget	Year End	Budget	Budget
		2008-09	2009-10	2010-11	2010-11	Expended	2011-12
	Personnel Services						
7010	Salaries & Wages - Permanent	373,367	389,193	408,250	402,283	98.5%	410,729
7030	Salaries & Wages - Overtime	7,163	11,249	8,000	12,474	155.9%	8,000
7110	Cafeteria Benefits	67,478	59,178	68,625	68,449	99.7%	70,093
7120	Deferred Comp		2,290	3,485	2,266	65.0%	3,481
7150	Medicare	6,021	5,926	5,975	6,231	104.3%	5,956
7160	PERS	86,164	82,189	88,000	84,106	95.6%	101,175
	Total Personnel	540,193	550,025	582,335	575,809	98.9%	599,434
	Operations & Maintenance						
7180	Uniform Expense	2,457	2,634	2,500	3,000	120.0%	3,000
7205	Advertising	296	140	1,250	1,250	100.0%	1,000
7223	Disposal Services				388		1,025
7229	Education & Training	1,415	261	2,000	2,000	100.0%	900
7241	Meetings & Conferences	1,038	828	2,000	2,000	100.0%	900
7247 7259	Memberships & Dues Miscellaneous	0 368	205 70	250	250	100.0%	250 0
7265	Office Supplies	3,396	1,965	1,500	2,250	150.0%	2,250
7277	Printing	1,718	2,230	2,500	2,500	100.0%	2,000
7289	Subscriptions	318	408	400	400	100.0%	300
7295	Utilities	2,008	5,137	26,225	38,246	145.8%	38,000
7310	Assessment District Costs		800		760		1,773
7330	Hardware/Software Supplies	2,054	510	4,500	4,500	100.0%	4,000
7360	Safety and security						675
7370	Special Department Supplies	4,014	572	5,400	5,400	100.0%	5,000
7655	Building maintenance				750		500
8940	Contracted Services	637	1,543	1,200	1,000	83.3%	750
8944 8956	County Public Health Drugs/Vaccinations	2,500 52	2,500 0	2,500 0	2,500 0	100.0%	2,500 0
8960	Emergency Veterinary Services	0	O	O	(68)		0
8972	Legal Services	6,739	826	3,000	500	16.7%	500
8988	Spay/Neuter Program	50,767	48,065	38,000	38,000	100.0%	35,000
8992	Stiles Removal/D&D Removal	5,700	5,825	6,000	6,000	100.0%	6,000
9013	Communications Equipment	374	0	0	0		0
9026	Equipment Maintenance	42	95	500	300	60.0%	300
9052	Gasoline, Diesel and Oil	16,532	13,763	18,000	14,000	77.8%	14,000
9065	Leased Equipment			3,578	3,578	100.0%	4,800
9078	Safety Equipment	64	0	0	4 000		500
9091	Vehicle Maintenance	4,870	1,348	4,000	4,000	100.0%	3,000
	Total Operations & Maint.	107,359	89,725	125,303	133,504	106.5%	128,923
	Capital Expenditures						
9120	Capital Outlay	62,514	313	0	0		0
	Total Capital Expenditures	62,514	313	0	0		0
	Department Total	710,066	640,063	707,638	709,313	100.2%	728,357
		Actual	Actual	Actual	Adopted		
	Personnel Schedule	2008-09	2009-10	2010-11	2011-12		
	Animal Services Manager		0.50	0.50	0.50		
	Animal Services Supervisor	1	1	1	1		
	Senior Animal Services Officer	1	0	1	1		
	Animal Services Officer II	3	2	3	3		
	Animal Services Officer I	0	2	0	0		
	Animal Services Technician	2.5	2.5	2.5	2.5		
	Senior Clerk-Office Assistant	0	0	0	0		
	Totals	7.5	8.00	8.00	8.00		

		ANIMAL SERVICES	S - SHELTER	1001-2130			
		Actual	Actual	Amended	Estimated	% of	Adopted
Code	Expenditure Classification	Expense	Expense	Budget	Year End	Budget	Budget
		2008-09	2009-10	2010-11	2010-11	Expended	2011-12
	Personnel Services						
7010	Salaries & Wages - Permanent	383,255	463,735	445,839	445,839	100.0%	445,408
	<u> </u>	•	403,733		•	206.4%	•
7020 7030	Salaries & Wages - Part-time	0 1,839	4,305	25,188 1,800	52,000 4,000	200.4%	66,173 1,800
7110	Salaries & Wages - Overtime Cafeteria Benefits		82,564	75,268		94.6%	74,687
7110	Deferred Comp	78,021	2,290	3,485	71,237 2,200	63.1%	3,482
7130	FICA	0	2,290	0,400	1,562	03.176	4,103
7150	Medicare	5,778	7,304	6,925	7,486	108.1%	7,418
	PERS	80,725	100,607	102,605	95,404	93.0%	109,717
7100	Total Personnel	549,618	660,805	661,110	•	102.8%	712,788
	Total Personnel	549,616	000,005	001,110	679,728	102.0%	112,100
	Operations & Maintenance						
7180	Uniform Expense	2,328	1,257	3,000	2,000	66.7%	3,000
7205	Advertising	216		1,000	1,000	100.0%	750
7223	Disposal Services		440		1,000		1,400
7229	Education & Training	1,717	678	2,000	2,000	100.0%	750
7241	Meetings and Conferences	845	455	500	500	100.0%	500
7247	Memberships and Dues	125		125	125	100.0%	200
7253	Mileage Exp/Allowance	270			C)	0
7259	Miscellaneous	0			5		50
7265	Office Supplies	407	262	1,000	1,250	125.0%	1,000
7277	Printing/Department Supplies	219	704	1,000	1,000	100.0%	1,000
7285	Small Tools	0			0		50
7289	Subscriptions	204	380	150	100	66.7%	150
7295	Utilities		31,920	26,225	38,246	145.8%	38,000
7305	Animal Food Supplies	11,764	11,429	10,000	15,000	150.0%	15,000
7310	Assessment District costs		800				1,773
7330	Hardware/Software	6,030	510	4,000	4,000	100%	3,000
7360	Safety & Security		495		700		700
7370	Special Department Supplies	17,428	16,816	10,000	10,000	100.0%	9,000
7655	Building Maintenance	9,807	9,650	13,500	9,000	66.7%	8,000
8940	Contracted Services	9,601	14,661	10,000	15,000		16,200
8956	Drugs and Vaccinations	22,307	20,571	20,000	22,800	114.0%	20,000
	Veterinary Services	2,250	695	1,000	5,000	500.0%	4,000
8988	Adoption Spay / Neuter	45,337	41,749	35,000	42,000	120.0%	40,000
8992	Stiles Removal/D&D Removal	5,700	5,825	6,000	5,900	98.3%	6,000
9013	Communications Equipment	166		100	100	0.0%	50
9026	Equipment Maintenance	692	483	1,000	1,000	100.0%	400
9052	Gasoline, Diesel, Oil	670	756	1,000	1,000	100.0%	1,000
9065	Leased Equipment	004	11,487	3,578	3,578	100.0%	4,800
9091	Vehicle Maintenance	224	34	450.470	480 004	404-404	750
	Total Operations & Maint.	138,307	172,057	150,178	182,304	121.4%	177,523
9120	Capital Equipment	35,000	3,237	0			0
	Total Operations, Maint. & Capita	l 173,307	175,294	150,178	182,304	121.4%	177,523
	Department Total	722,925	836,099	811,288	862,032	106.3%	890,311

		ANIMAL SERVICES	S - SHELTER	1001-2130			
		Actual	Actual	Amended	Estimated	% of	Adopted
Code	Expenditure Classification	Expense	Expense	Budget	Year End	Budget	Budget
		2008-09	2009-10	2010-11	2010-11	Expended	2011-12
		Actual	Actual	Actual	Adopted		
	Personnel Schedule	2008-09	2009-10	2010-11	2011-12		
	Animal Services Manager		0.50	0.50	0.50		
	Animal Shelter Supervisor	1	1	1	1		
	Animal Services Technician	2.5	2.5	2.5	2.5		
	Animal Shelter Specialist	4	4	4	4		
	Registered Veterinary Tech	1	1	1	1		
	Part-time Shelter Assistant	0	0	0	0		
	Senior Office Assistant	0	0	0	0		
	Total	8.5	9.00	9.00	9.00		

CODE ENFORCEMENT



PROGRAM INFORMATION



The Code Enforcement Division is tasked with maintaining property values and reducing visual blight in the community. This is accomplished though a combination of proactive and reactive patrol as well as through problem oriented policing (POP). For fiscal year 2011-2012 the POP team consists of two Code Enforcement Officers working and riding part time with two Sherriff's Deputies. The POP team targets properties where there is visual blight coupled with a criminal element. By working together a dramatic change to a neighborhood can be quickly achieved.

Code Enforcement continues to offer monthly clean up programs free of charge to the community. Events consist of four tire amnesty day events, mattress collection day, appliance collection day, and neighborhood clean up projects in various areas throughout town.

The Foreclosure Task Force continues to be a priority. Properties in any stage of foreclosure are targeted for inspection by staff to ensure there are no municipal code violations and are being maintained. Code Enforcement continues to maintain a voluntary property registration program. Many banks and realtors take advantage of this program. By registering a property with Code Enforcement it gives staff a contact person in the event violations are present on a vacant foreclosed property, thus greatly speeding up the clean up process.

2010-11 HIGHLIGHTS

- 90% of the 1978 graffiti cases were opened proactively
- Hosted four neighborhood clean up events resulting in the removal of 91.25 tons of trash
- Reduced the number of abatement warrants by over 50% by obtaining more voluntary compliance.



2011-12 GOALS AND OBJECTIVES

- Reduce visual blight
- Help maintain property values in Town
- Obtain voluntary compliance from property owners
- Identify and inspect foreclosed properties
- Proactively and reactively address all violations of the Municipal Code

- Enforce the sign code to ensure businesses in Town are in compliance
- Maintain a same day response time for health and safety and time sensitive cases
- Maintain a seventy-two hour response time for all other complaints

Department Performance Measures – Code Enforcement								
	Actual FY 08- 09	Actual FY 09-10	Actual FY 10-11	Goal FY 11-12				
Mattress/Appliance Day participation	62	59	79	100				
Foreclosed property inspections	60	537	567	800				
Trash collected at neighborhood clean ups (tons)	36.16	28.17	91.25	100				
Recyclables collected (tons)	5.71	3.75	6.93	8				
Abatement warrants*	105	113	50	45				

^{*}Fewer Abatement warrants are a good sign. It indicates more voluntary compliance and fewer unmaintained properties.

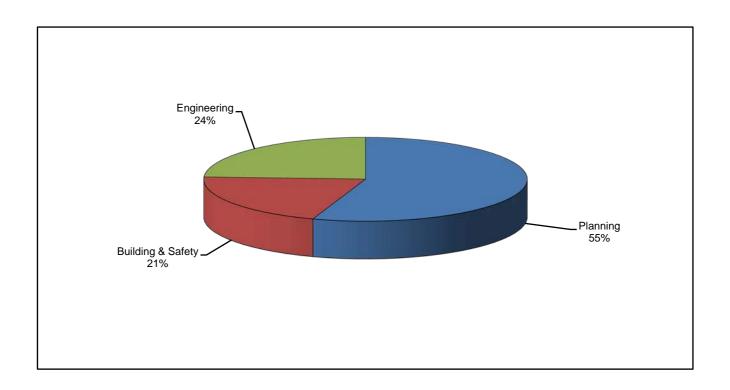




		CODE ENFORC	EMENT 1001-	3110			
		Actual	Actual	Amended	Estimated	% of	Adopted
Code	Expenditure Classification	Expense	Expense	Budget	Year End	Budget	Budget
		2008-09	2009-10	2010-11	2010-11	Expended	2011-12
	Personnel Services						
7010	Salaries & Wages - Permanent	632,643	606 026	572,585	572,585	100.0%	575,390
7010	Salaries & Wages - Permanent Salaries & Wages - Part-time	58,523	606,926 61,242	71,175	61,228	86.0%	66,068
7020	Salaries & Wages - Partime Salaries & Wages - Overtime	2,787	247	2,000	2,000	100.0%	2,000
7110	Cafeteria Benefits	117.748	114,060	105,000	102,902	98.0%	103,173
7120	Deferred Comp	117,740	2,474	100,000	2,529	30.070	2,536
7130	FICA	2,248	2,318	2,785	2,401	86.2%	2,854
7150	Medicare	10,296	9,825	10,175	9,466	93.0%	9,394
7160	PERS	145,672	137,000	136,000	129,198	95.0%	148,246
	Total Personnel	969,917	934,092	899,720	882,309	98.1%	909,661
		000,011	,		552,555		,
	Operations & Maintenance						
7180	Uniform Cleaning	5,000	3,842	4,150	4,150	100.0%	5,000
7205	Advertising	718	775	500	500	100.0%	500
7229	Education & Training	3,122	1,866	1,000	1,000	100.0%	500
7241	Meetings & conferences	0	187	400	400	100.0%	200
7247	Membership & dues	711	831	850	850	100.0%	850
7259	Miscellaneous	3,579					0
7265	Office Supplies	1,038	684	400	400	100.0%	800
7277	Printing	562	492	500	500	100.0%	1,000
7289	Subscriptions	234	634	1,200	1,200	100.0%	1,200
7295	Utilities: Phones				1,782		7,200
7325	Grafitti Supplies & Removal costs	39,007	49,759	60,000	60,000	100.0%	45,000
7330	Hardware/Software Supplies	150	517	500	500	100.0%	2,000
7350	Public Information	0	259	1,500	1,500	100.0%	1,500
7370	Special Dept Supplies/Exp	2,845	3,833	1,000	1,000	100.0%	1,000
7970	Small Tools	179		500	500	100.0%	500
8940	Contracted Services	55,833	99,366	50,000	50,000	100.0%	45,000
8972	Legal Services	20,913	229	5,000	5,000	100.0%	5,000
9013	Communications Equipment	282					0
9026	Equipment Maintenance	0	730	800	800	100.0%	800
9052	Gasoline, Diesel, oil	21,922	19,243	18,000	18,000		19,000
9065	Leased Equipment		13,602		381		2,065
9091	Vehicle Maintenance	10,059	8,030	10,000	10,000	100.0%	10,000
9610-4910	Transfer Tire Amnesty Grant		(4,528)				
	Total Operations & Maintenance	166,154	200,351	156,300	158,463	101.4%	149,115
	Conital Europeditures						
9120	Capital Expenditures	0	6,958		0	0.0%	0
9120	Capital Outlay Total Capital Expenditures	0	·	0	0		
	Total Capital Expenditures	U	6,958	U	U	0.0%	0
	Total Operations, Maint, & Capital	166,154	207,309	156,300	158,463	101.4%	149,115
	Total Operations, Maint, & Capital	100,134	201,309	130,300	130,403	101.470	143,113
	Department Total	1,136,071	1,141,401	1,056,020	1,040,772	98.6%	1,058,776
	20pa	.,,	.,,	.,000,020	.,0.0,	00.070	1,000,110
		Actual	Actual	Actual	Adopted		
	Personnel Schedule	2008-09	2009-10	2010-11	2011-12		
	Code Enforcement Manager	2	1	1	1		
	Senior Code Enforcement Ofcr	1	1	0	0		
	Code Enforcement Officer II	7	7	8	7		
	Community Enhancement Ofcr	0.5	0.5	0.5	0.5		
	Code Enforcement Technician	3	3	3	2		
	Part-time Code Enforcment Tech	1	1	1	1		
	Senior Office Assistant	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>		
	Total	14.5	13.5	13.5	11.5		

2011/12 Community Development Expenditures

Planning	\$808,294
Building & Safety	300,965
Engineering	353,600
	<u> </u>
Total-Econ & Redevelopment Services	\$1 462 859



		PLANN	IING 1001-461	10			
		Actual	Actual	Amended	Estimated	% of	Adopted
Code	Expenditure Classification	Expense	Expense	Budget	Expense	Budget	Budget
		2008-09	2009-10	2010-11	2010-11	Expendec	2011-12
	Personnel Services						
7010	Salaries & Wages, Permanent	502,288	499,512	473,876	473,876	100.0%	418,752
7020	Salaries & Wages, Part-time	11,494	6,400	5,000	4,333	86.7%	25,567
7110	Cafeteria Benefits	69,611	64,953	64,065	62,762	98.0%	54,200
7120	Deferred Comp	10,183	11,320	9,365	9,566	102.1%	8,447
7130	FICA	713	397	1,585	269	17.0%	1,585
7150	Medicare	7,302	7,409	7,125	6,907	96.9%	6,442
7160	PERS	114,065	104,533	101,140	102,941	101.8%	103,151
	Total Personnel	715,656	694,524	662,156	660,654	99.8%	618,144
	Operations & Maintenance						
7205	Advertising	12,825	5,844	3,000	3,000	100.0%	4,000
	, .a. cg	,0_0	3,3	0,000	0,000	.00.070	.,000
7211	Commission Expense	56					
7229	Education & Training	3,184	4,145	4,500	4,500	100.0%	5,000
7241	Meetings & Conferences	3,567	3,361	4,000	4,000	100.0%	7,000
7247	Memberships & Dues	1,875	1,575	1,500	1,500	100.0%	1,500
7253	Mileage	418	1,107	500	500	100.0%	1,250
7265	Office Supplies	1,041	1,110	8,226	8,226	100.0%	4,000
7277	Printing	291	503	1,000	1,000	100.0%	500
7289	Subscriptions	168	168	275	275	100.0%	400
7330	Hardware/Software Supplies	0		250	250	100.0%	0
7350	Public Information	0	196	1,000	1,000	100.0%	500
8940	Contracted Services and	593,337	454,120	417,500	417,500	100.0%	136,000
8968	Filing Fees	1,076	2,818	40,000	40,000	100.0%	30,000
8972	Legal Services						
	Total Operations & Maint.	617,838	474,947	481,751	481,751	100.0%	190,150
9120	Capital Outlay	0	0	9,994	9,994	0.0%	
0.20	Capital Callay	· ·	· ·	0,00	0,00	0.070	
	Department Total	1,333,494	1,169,471	1,153,901	1,152,399	99.9%	808,294
		Actual	Actual	Actual	Adopted		
	Personnel Schedule	2008-09	2009-10	2010-11	Adopted 2011-12		
	Assistant Dir/Comm.Development	1	1	1	1		
	Principal Planner	1	1	1	1		
	Senior Planner Associate Planner	2 1	2 1	2 1	2 1		
		1					
	Associate Planner ¹	1	1	1	0		
	Administrative Secretary	1	1	1	1		
	Intern (2 Part Time)	1	1	1	1		
	Total	8	8	8	7		

¹ Authorized unfunded position

	BUILDING & SAFETY 1001-4010								
Code	Expenditure Classification	Actual Expense 2008-09	Actual Expense 2009-10	Amended Budget 2009-10	Estimated Year Edn 2010-11	% of Budget Expendec	Adopted Budget 2011-12		
	Operations & Maintenance								
7247	Memberships & Dues	0	215				215		
7265	Office Supplies	557	439	500	500	100.0%	500		
7277	Printing	52	343	250	250	100.0%	250		
8932	Building & Safety Contractor	589,213	244,085	288,778	288,778	100.0%	300,000		
	Total Operations & Maint.	589,822	245,082	289,528	289,528	100.0%	300,965		
	Department Total	589,822	245,082	289,528	289,528	100.0%	300,965		

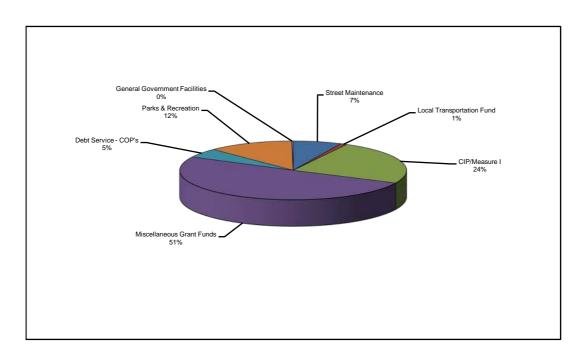
^{*} Staffing level determined by demand for services.

	ENGINEERING 1001-4410									
Code Expenditure Classification	Actual Expense 2008-09	Actual Expense 2009-10	Amended Budget 2010-11	Estimated Expense 2010-11	% of Budget Expended	Adopted Budget 2011-12				
Operations & Maintenance										
7265 Office Supplies	544	107	400	400	100.0%	400				
7277 Printing	65	329	200	200	100.0%	200				
7970 Small Tools				627						
8964 Engineering Contractor	589,212	320,523	346,968	346,968	100.0%	353,000				
Total Operations & Maint.	589,821	320,959	347,568	348,195	100.2%	353,600				
Department Total	589,821	320,959	347,568	348,195	100.2%	353,600				

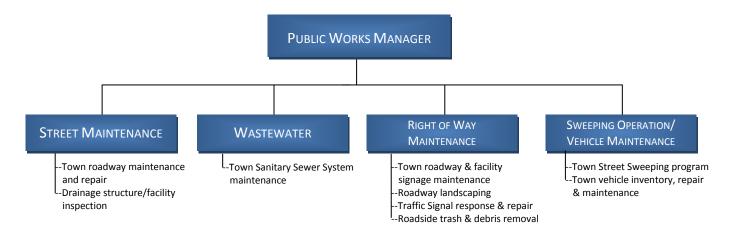
2011/12 Restricted Funds Expenditures

Street Maintenance	\$2,159,851
Local Transportation Fund	275,394
CIP/Measure I	7,550,527
Miscellaneous Grant Funds	15,669,631
Debt Service - COP's	1,576,849
Parks & Recreation	3,806,607
General Government Facilities	60,000

Total-Restricted Funds Expenditures \$31,098,859



PUBLIC WORKS



DEPARTMENT DESCRIPTION

The Public Works Department is comprised of two separate funding programs, the Street Maintenance Fund and the Wastewater Enterprise Fund.

The Street Maintenance Funds are used for the ongoing street maintenance obligation of roadway repair, striping, signing, sweeping, landscaping and signal system maintenance. Roadway improvements consisting of pavement slurry seals, overlays and total reconstruction are also funded based on the Town's Pavement Management System. Funds are allocated to reflect new traffic loads and patterns resultant from various projects, new school sites and a contingency funding for flood or other emergency damage or repairs. Funds are also allocated in order to comply with the Federal American Disability Act and National Pollution Detection and Elimination System requirements.

The Wastewater Enterprise Funds are used for the ongoing obligation to provide and maintain wastewater collection and transmission systems, perform and provide feasibility studies and design engineering tasks necessary to determine how an area may be best served by a wastewater system, and conform with the Town's Sanitary Sewer Management Plan as mandated by the California State Water Resources Control Board.

Besides the department Administration, the Public Works Department is comprised of 4 divisions as follows; Wastewater Division, Street Maintenance Division, Right-Of-Way Maintenance Division, and Sweeping Operation/Vehicle Maintenance Division.

DIVISION/MAJOR PROGRAM DESCRIPTIONS

Administration: Directs all facets of the department's operations, sets priorities, and assigns resources. It is responsible for evaluating services, interpreting policies, developing comprehensive programs tailored to community needs, recommending and prioritizing projects based on anticipated demands, and performing long range planning and strategic programming of projects. Administration represents the Town on various boards and provides legislative representation as required.

Wastewater: Responsible for the maintenance and operation of the Town's collection and transmission systems, including 145 miles of pipeline, 3,059 manhole structures, 269 clean-out structures, and 8 pumping/lift stations. The systems serve

approximately 11,000 Town customers (residential, commercial and industrial) generating an average daily flow of approximately 1.7 million gallons.

Street Maintenance: Responsible for the maintenance and repair of all Town paved/improved and some unpaved roads. The division performs various types of pavement preservation and rehabilitation work, sidewalk repair and replacement, local drainage structure/facility inspection and cleaning, traffic signal system response and repair, roadway marking maintenance and replacement, and also provide emergency response to roadway clearing or closing/diverting.

Right-Of-Way: Responsible for the maintenance and repair of Town roadway and facility signage, roadway landscaping, assessment district landscaping and drainage facilities, traffic signal system response and repair, public property graffiti abatement, public bus shelter construction, maintenance and repair, and roadside trash, debris and vegetation removal.

Sweeping Operation/Vehicle Maintenance: Responsible for sweeping over 195 lane miles to comply with the Town's NPDES permit and the Federal Clean Air Act, the maintenance, inventory and repair of all vehicles, tools and equipment of the Public Works Department, and the maintenance and repair of the Town's Pool vehicles.

2011-12 PROGRAMMATIC CHANGES

WASTEWATER ENTERPRISE FUND: Sewage treatment costs remain the same based on the average flows to the VVWRA Treatment Facility. The FY11-12 budget includes capital fund expenditures to make necessary replacements or improvements at lift stations AD2A-2, AD2B, AD3A-1 and AD3A-2. Specifically-

- \$14,000 AD2A-2 Pump Replacement/Modification Phase 2
- \$25,000 AD3A-1/2 Re-Roofing of Facility Buildings
- Additionally, funds are also included for the continuation and completion of carryover FY10-11 projects previously approved-
- \$140,000 AD3A-1 Lift Station Upgrade (grinder pump project)
- \$11,000 AD3A Capacity Analysis Study
- \$250,000 Town Sewer Master Plan Update

STREET MAINTENANCE FUND: The FY11-12 budget includes capital fund expenditures associated with an expansion of service and duties for the Street Maintenance and ROW Maintenance Divisions to include sidewalk inventory and repair programs, and the purchase of traffic signal video detection cameras for inventory. Specifically-

- \$\$6,000 Asphalt/concrete grinder
- \$7,000 3-Traffic signal video cameras



2010-11 HIGHLIGHTS



 Prepared and submitted Town's Project Worksheet for department resource reimbursement to

- California Emergency Management Agency/Federal Emergency Management Agency designated disaster number 1952-DR (Winter storm disaster of 12/10)
- Completed FY 09-10 project of Lift Station AD3A-1/2 PLC Control Replacement and Upgrades
- Completed FY 09-10 project of SCADA System Upgrade and Replacement
- Design, bid, award and commencement of Lift Station AD3A-1 Comminuter Pump Construction Project
- Bid, award and commencement of Town Sewer System Master Plan Update Project
- Lift Station AD2A-2 replaced/rebuilt pump access facility
- Lift Station Jess Ranch #1 pump rebuild and replacement
- Wet-well bypassing and cleaning at all 8 lift stations
- Recorded 0 sanitary sewer overflows
- 34.5 miles of sewer mainline cleaned
- 11 miles of sewer mainline video inspected
- 96 roadway sectionals removed/replaced
- 43 local drainage structures inspected/cleaned

- 4 sections of roadway sidewalk repaired/replaced
- 29,315LF of roadway marking lanelines replaced/installed
- 113 roadway marking legends replaced/installed
- 190 street name signs replaced/installed
- 88 roadway signs replaced/installed

2011-12 GOALS AND OBJECTIVES

- Complete Lift Station AD3A-1 Comminuter Pump Construction Project
- Complete Town Sewer System Master Plan Update
- Complete construction of Public Works Facility and transfer operational activities
- Complete Lift Station AD2A-2 Pump Replacement Project
- Complete Lift Station AD3A-1/2 Building Roof Repair Project
- Complete SCADA Base Station Rebuild Project
- Commence sidewalk inventory, inspection and repair program

Department Performance Measures – Public Works						
	Actual FY 10-11	Goal FY 11-12				
Sewer mainline cleaned (miles)	34.5	45				
Sewer mainline video inspected	11	15				
Local drainage structures inspected and cleaned	43	120				
Street name signs replaced	190	260				
Roadway signs replaced	88	208				
Roadway sections replaced	96	78				
Roadway marking lanelines replaced (miles)	29,315	30,000				
Roadway marking legends replaced	113	150				

STREET MAINTENANCE FUND

TOTAL BUDGET - \$2,159,851

This budget covers the Town's street maintenance program including street repairs and street sweeping. Revenue comes from two major sources: Gas Taxes, Proposition 42 Traffic Congestion Relief Funds and Local Transportation Funds. Total expenditures in the fund are offset by a transfer in from the Local Transportation Fund. All items included in the budget reflect a continuation of a similar aggressive level of street maintenance service when compared to the previous fiscal year. Funds have been allocated to reflect new traffic loads and patterns resulting from various projects. Increased funds have been allocated for Right of Way maintenance to reflect the addition of the Apple Valley Road landscaping improvements.





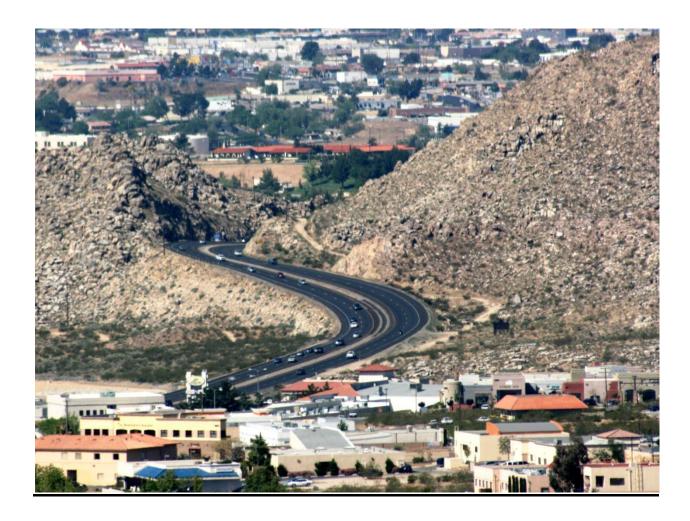
		STREET MAIN	TENANCE FUND	2010-5010			
		Actual	Actual	Adopted	Estimated	% of	Adopted
Code	Revenue Classification	Revenue	Revenue	Budget	Revenue	Revenue	Budget
		2008-09	2009-10	2010-11	2010-11	Received	2011-12
	DECININING FUND DALANCE	0	(70,000)	44	11		0
1101	BEGINNING FUND BALANCE	0	(70,000)	11 20,000	11	0.0%	0
4181 6800	Refunds, Reimb, Rebates Section 2103	22,143	43,924	20,000	703,563	0.0%	778,901
6810	Section 2105	348,632	394,730	370,000	378,160	102.2%	370,639
6811	Section 2106	217,403	248,222	220,000	238,926	108.6%	234,174
6812	Section 2107	295,742	525,582	400,000	503,251	125.8%	493,243
6813	Section 2107.5	7,500	11,133	7,500	7,500	100.0%	7,500
6818	Traffic Congestion Relief (Prop.	753,557	632,208	600,000	-	0.0%	0
6156	Misc. Revenue - Planning	71,000					
6999	Transfer In - Fund 2015						275,394
	Total Revenues	1,715,977	1,855,799	1,617,500	1,831,400	113.2%	2,159,851
7040	Personnel Services	050 000	005.000	222 425	000.054	00.00/	000 000
7010	Salaries & Wages - Permanent	356,392	325,030	298,405	288,351	96.6%	293,269
7030	Overtime	8,796	11,045	15,000	3,419	22.8%	15,000
7110 7120	Cafeteria Benefits Deferred Comp	81,321 101	70,512 1,184	71,450	61,921 1,200	86.7%	63,206 1,241
7150	Medicare	5,383	4,848	4,193	4,223	100.7%	4,230
7160	PERS	84,990	69,750	66,000	61,262	92.8%	72,241
7 100	Total Personnel	536,983	482,369	455,048	420,376	92.4%	449,187
	Operations & Maintenance	000,000	.02,000	100,010	5,5.5	02.170	. 15, 151
7180	Uniform cleaning and replaceme	3,774	3,398	3,700	3,000	81.1%	3,500
7223	Disposal		2,483	3,500	2,000	57.1%	2,100
7229	Education & Training	1,479	1,734	800	1,025	128.1%	750
7241	Meetings & Conferences	248	96	500	100	20.0%	100
7247	Membership & Dues	312		150	180	120.0%	300
7253	Mileage		782	500	-	0.0%	150
7259	Miscellaneous	247	134	300	300	100.0%	1,500
7265	Office Supplies	14	-	200	100	50.0%	1,500
7277	Printing	70	7	4.40.000	4.40.000	400.00/	455.000
7295 7335	Utilities NPDES - Compliance	123,078	163,295 26,543	140,000 20,000	140,000 18,000	100.0% 90.0%	155,000 20,000
7350	Safety	13,499 126	20,543	20,000	420	90.0%	500
7655	Building Maintenance	120	1,260	1,000	1,000	100.0%	1,000
7907	Curbs & Sidewalks	1,387	15,000	5,000	4,800	96.0%	0
7914	Drain Maint. & Repair	5,297	5,359	30,000	30,000	100.0%	20,000
7928	Paving & Sealing	535,217	37,331	•	50,000		,
7935	ROW Maintenance	124,929	100,066	120,000	120,000	100.0%	105,000
7956	Signal & Lighting Maint.	101,602	95,380	75,000	60,000	80.0%	75,000
7963	Signing	105,513	86,573	45,000	22,000	48.9%	35,000
7970	Small Tools	1,435	3,632	3,000	2,000	0.0%	2,000
7977	Street Repairs	231,056	152,924	150,000	150,000	100.0%	180,000
7984	Street Striping	29,640	22,287	50,000	23,000	46.0%	50,000
7991	Street Sweeping	45,099	35,807	50,000	35,000	70.0%	40,000
8916 8940	Audit Contracted Services	7,327	5,297		1,700 6,000		1,700
8964	Engineering Contractor	139,016	117,408	225,000	225,000	100.0%	225,000
9013	Communications Equipment	155,010	536	223,000	500	100.076	223,000
9026	Equipment & Radio Maintenance	1,709	401	1,000	200	20.0%	1,000
9052	Gasoline, Diesel, Oil	33,515	32,314	35,000	28,000	80.0%	30,000
9065	Leased Equipment	,5.0	945	,000	700	22.0,0	700
9078	Safety Equipment	136	881	1,000	1,100		1,500
9091	Vehicle Maintenance	6,231	10,141	8,000	6,000	75.0%	7,000
9610	Transfer from 2015	(3,199,507)	(647,387)	(572,306)	(267,198)	46.7%	
9610	Transfer 2910		(1,608)				
9999	Transfer to 1001	1,354,889	1,026,624	736,108	736,108	100.0%	737,364
	Total Operations & Maint	(332,662)	1,299,724	1,132,452	1,401,035	123.7%	1,697,664
0400	Consider Continue			00.000	40.000		40.000
9120	Capital Outlay	440 404	2 005	30,000	10,000		13,000
9417 9860	Capital Projects Interest Expense	410,401 55,611	3,695	0			
9525	Paving - PMS Priority	1,115,644		0	_		
JJ2J	. aving 1 MO 1 Honey	1,110,044		U	-		

		STREET MAIN	TENANCE FUND	2010-5010			
		Actual	Actual	Adopted	Estimated	% of	Adopted
Code	Revenue Classification	Revenue	Revenue	Budget	Revenue	Revenue	Budget
		2008-09	2009-10	2010-11	2010-11	Received	2011-12
	Total Capital Expenditures	1,581,656	3,695	30,000	10,000	33.3%	13,000
	Total Expenditures	1,785,977	1,785,788	1,617,500	1,831,411	113.2%	2,159,851
	ENDING FUND BALANCE	(70,000)	11	11	-		0
		Actual	Actual	Actual	Adopted		
	Personnel Schedule	2008-2009	2009-2010	2010-11	2011-12		
	Public Works Manager		1	0.5	0.5		
	Public Works Supervisor			0.5	0.5		
	Senior Maintenance Worker		1	1	1		
	Maintenance Worker II		0	1	1		
	Maintenance Worker I		5	3	3		
	Public Services Techniciaian		1	0	0		
	Pubilc Works Inspector		0	0	0		
	Total Personnel	4.5	8	6	6		

LOCAL TRANSPORTATION FUND

TOTAL BUDGET - \$275,394

All of the expenditures in this budget reflect a transfer of SB325/Article 8 funds to the street maintenance programs. The expected fund balance at the beginning of the budget year is \$343,419 and SB325 funds totaling \$534,936 are expected to be received in fiscal year 2011-12, leaving an expected fund balance at the end of the fiscal year of \$602,961.



	LC	CAL TRANSPO	RTATION FU	ND 2015-5210			
Code	Revenue Classification	Actual Revenue 2008-09	Actual Revenue 2009-10	Amended Budget 2010-11	Estimated Revenue 2010-11	% of Budget Received	Adopted Budget 2011-12
4255 6804	BEGINNING FUND BALANCE Interest Earnings Sales Tax - SB 325	2,271,992 9,212 831,107	(141,196) 966,108	169,060 6,000 1,000,000	169,060 6,000 435,557	100.0% 43.6%	343,419 0 534,936
	Total Revenues	840,319	966,108	1,006,000	441,557	43.9%	534,936
Code	Expenditure Classification	Actual Expense 2008-09	Actual Expense 2009-10	Amended Budget 2010-11	Estimated Expense 2010-11	% of Budget Expended	Adopted Budget 2011-12
9610 9860 9999	Transfer to Measure I Interest Expense Transfer to Street Maint.	3,199,507	8,465 647,387	572,306	267,198	46.7%	275,394
	Total Expenditures	0	655,852	572,306	267,198		275,394
	ENDING FUND BALANCE	(141,196)	169,060	602,754	343,419		602,961

CAPITAL IMPROVEMENT/MEASURE I FUND

TOTAL BUDGET - \$7,550,527

Several projects are planned or in progress from Measure I, TIF Fees, Bond Funds and special grants received by the Town. It is anticipated that the Town will spend over \$2,000,000 on various paving projects throughout the community and the balance on various road enhancements and continuation of the Yucca Loma Bridge connection to Victorville.





	Capital Improvemen	t Program - Inf	rastructure (TI	F) - Account N	lumber 4410-	-5210	
		Actual	Actual	Amended	Estimated	% of	Adopted
Code	Revenue Classification	Revenue	Revenue	Budget	Year End	Budget	Budget
		2008-09	2009-10	2010-11	2010-11	Received	2011-12
	BEGINNING FUND BALANCE	13,264,116	10,476,562	0.402.602	0.492.602		1 746 420
	BEGINNING FOND BALANCE	13,204,110	10,476,362	9,483,693	9,483,693		1,746,439
4181	Refunds, Reimb, Rebates	110			5,750		
4255	Interest	327,611	64,798	200,000	150,000	75%	25,000
6126	General Gov't Facilities	32					
6184	Traffic Impact Fees	762,603	369,517	300,000	300,000	100%	350,000
6816	Grants (HSIP)						350,000
	Total Revenue	1,090,356	434,315	500,000	455,750	91%	725,000
		Actual	Actual	Amended	Estimated	% of	Adopted
Code	Revenue Classification	Expense	Expense	Budget	Year End	Budget	Budget
		2008-09	2009-10	2010-11	2010-11	Expended	2011-12
0000	AV Dood Dhoop 1D	47.600					
9228 9250	AV Road Phase 1B AV Rd./ Pimlico Signal Upgrade	17,633 78,194	1,008				
9283	Bear Valley Rd./Deep Creek Sign	24,383	51,146	300,000	300,000	100%	300,000
9284	Bear Valley Rd./ Mohawk Signal	13,764	4,242	350,000	350,000	100%	350,000
9305	Central Rd (s/o Ottawa)	13,704	4,242	500,000	500,000	100%	330,000
9327	Corwin Rd		767,598	300,000	1,907	10070	
9340	Dale Evans Parkway	362,081	29,087	508,459	456,855	90%	
9410	Hwy 18 West End Widening	-	287,954	000, 100	1,803	0070	
9420	Jess Rancy Mkpl Ph III BV Rd	160,860	20.,00.		.,000		
9424	Kasota Rd Widening	,		45,000	45,000	100%	100,000
9426	Kiowa Rd	691,286		,	,		,
9561	Split Phasing Nafajo/Hwy 18	1,617		-			
9440	Kiowa(Van Dusens to Tussing)	211,288					
9442	Kiowa(Bear Valley to Tussing Phas	e I)	64,627				500,000
9471	Navajo Rd	1,688,120	9,477		(9,102)		
9480	Navajo/Powhatten Signal	172,582					
6140-	Police/Code Retrofit	386,816					
9512	PD - T/I 2010-2011			400,000			
9588	Yucca Loma Bridge	7,078	212,045	6,000,000	6,000,000	100%	
9590	Yucca Loma Undergrounding			546,541	546,541	100%	
9610	Transfer - 4910	62,208					
	Total Expenditures	3,877,910	1,427,184	8,650,000	8,193,004	95%	1,250,000
		40.470.500	0.400.000	1 000 000	4 740 400	4040/	4 004 400
	ENDING FUND BALANCE	10,476,562	9,483,693	1,333,693	1,746,439	131%	1,221,439

Capital IIIIproveille	ent Program-iv	leasure i Loca	I - Account Nur	nber 2020-52°	iv (Ola)	
	Actual	Actual	Amended	Estimated	% of	Adopted
Revenue Classification	Revenue	Revenue	Budget	Revenue	Budget	Budget
	2008-09	2009-10	2010-11	2010-11	Received	2011-12
	4 044 000	4 077 005	4 0 45 40 4	4 0 4 5 4 0 4		45.404
BEGINNING FUND BALANCE	1,811,882	1,877,805	1,045,194	1,045,194		45,194
Measure I						
	714.836	639.427				
, ,	•	222,				
Interest	54,244	9,232				
	•	•				
Total Revenue	770,456	648,659	0	0		0
						Adopted
- "			9	•	0	Budget
	2008-09	2009-10	2010-11	2010-11	Expended	2011-12
, ,	7.4.500	222.225				
	74,533	820,365				
•						
` • ,						
	000.055	00.05-	4 000 000	4 000 000	400.00/	4= 45.
_		60,905	1,000,000	1,000,000	100.0%	45,194
5 5	an					
		600,000				
vvaaieW		600,000				
Total Expenditures	704,533	1,481,270	1,000,000	1,000,000	100.0%	45,194
ENDING FUND BALANCE	1,877,805	1 045 104	45,194	45,194		0
	Revenue Classification BEGINNING FUND BALANCE Measure I Sales Tax - Local (35%) Refunds, Reimb, Rebates Interest Total Revenue Expenditure Classification Capital Projects (Infrastruct Contract Services Bear Valley Bridge Widening Corwin Rd. High Desert Corridor Kasota Road North (Design) MSR I - Non Categorial Proj Paving - PMS Priorities SanBag Congestion Mgmt Pla Transit Bus Shelters Waalew	Revenue Classification BEGINNING FUND BALANCE Measure I Sales Tax - Local (35%) Refunds, Reimb, Rebates Interest Total Revenue Expenditure Classification Capital Projects (Infrastruct Contract Services Bear Valley Bridge Widening Corwin Rd. High Desert Corridor Kasota Road North (Design) MSR I - Non Categorial Proj Paving - PMS Priorities SanBag Congestion Mgmt Plan Transit Bus Shelters Waalew Total Expenditures Actual Expense 2008-09 74,533 630,000 630,000 630,000 74,533	Revenue Classification BEGINNING FUND BALANCE Measure I Sales Tax - Local (35%) Refunds, Reimb, Rebates Interest Total Revenue 2008-09 Total Projects (Infrastruct Contract Services Bear Valley Bridge Widening Corwin Rd. High Desert Corridor Kasota Road North (Design) MSR I - Non Categorial Proj Paving - PMS Priorities Sales Tax - Local (35%) Actual Expense 2008-09 Actual Expense 2008-09 2009-10 Actual Expense 2008-09 2009-10 Actual Expense 2008-09 2009-10 60,905 60,905 SanBag Congestion Mgmt Plan Transit Bus Shelters Waalew Total Expenditures 704,533 1,481,270	Revenue Classification Actual Revenue 2008-09 Actual Revenue 2009-10 Amended Budget 2010-11 BEGINNING FUND BALANCE 1,811,882 1,877,805 1,045,194 Measure I Sales Tax - Local (35%) 714,836 639,427 639,427 Refunds, Reimb, Rebates Interest 1,376 1,376 1,376 Interest 54,244 9,232 9,232 Total Revenue 770,456 648,659 0 Actual Expense Expense Bear Valley Bridge Widening Contract Services 2008-09 2009-10 2010-11 Corwin Rd. Corwin Rd. Find Desert Corridor Kasota Road North (Design) MSR I - Non Categorial Proj Paving - PMS Priorities SanBag Congestion Mgmt Plan Transit Bus Shelters 630,000 60,905 1,000,000 Total Expenditures 704,533 1,481,270 1,000,000	Revenue Classification Actual Revenue 2008-09 Actual 2009-10 Amended Budget 2010-11 Estimated Revenue 2010-11 BEGINNING FUND BALANCE 1,811,882 1,877,805 1,045,194 1,045,194 Measure I Sales Tax - Local (35%) 714,836 639,427 639,427 Refunds, Reimb, Rebates Interest 1,376 9,232 Total Revenue 770,456 648,659 0 Actual Expense Expense Expenditure Classification Capital Projects (Infrastruct Contract Services Bear Valley Bridge Widening Corwin Rd. 74,533 820,365 High Desert Corridor Kasota Road North (Design) MSR I - Non Categorial Proj Paving - PMS Priorities 630,000 60,905 1,000,000 1,000,000 Transit Bus Shelters Waalew 600,000 600,000 1,000,000 1,000,000	Revenue Classification Revenue 2008-09 Revenue 2009-10 Budget 2010-11 Revenue 2010-11 Budget Received BEGINNING FUND BALANCE 1,811,882 1,877,805 1,045,194 1,045

	Capital Improvemer	nt Program-M	easure I Local	2040 - Account	: Number 202	1-5210	
		Actual	Actual	Amended	Estimated	% of	Adopted
Code	Revenue Classification	Revenue	Revenue	Budget	Revenue	Budget	Budget
		2008-09	2009-10	2010-11	2010-11	Received	2011-12
	BEGINNING FUND BALANCE	-	-	104,398	104,398		1,572,558
	Measure I						
4055	Sales Tax - Local (35%)	-	104,398	2,073,300	1,517,660		1,500,000
4181	Refunds, Reimb, Rebates	-		1,500	1,500		
4255	Interest	-	-	14,000	4,000		130,000
	Total Revenue	0	104,398	2,088,800	1,523,160	72.9%	1,630,000
			•	, ,			, ,
		Actual	Actual	Amended	Estimated	% of	Adopted
		Expense	Expense	Budget	Expense	Budget	Budget
Code	Expenditure Classification	2008-09	2009-10	2010-11	2010-11	Expended	2011-12
	Capital Projects (Infrastructure)						
8940	Contract Services			100,000			
9282	Bear Valley Bridge Widening			330,000			
9390	High Desert Corridor			100,000			
9424	Kasota Road North (Design)			545,000	-		
9442	Kiowa Rd (Bear Valley & Tussing)				50,000		4 500 000
9525	Paving - PMS Priorities			5.000	5.000		1,500,000
9546	SanBag Congestion Mgmt Plan Transit Bus Shelters			5,000	5,000		
9573	Johnson Road Paving			8,800	-		200,000
	Dale Evans Resurface						500,000
	Central Road Resurface						500,000
	Rancherias Road Resurface						500,000
	Total Expenditures		-	1,088,800	55,000	5.1%	3,200,000
	- rotar Exponditation	· · · · · · · · · · · · · · · · · · ·		1,000,000		0.170	0,200,000
	ENDING FUND BALANCE	0	104,398	1,104,398	1,572,558		2,558

	Capital Improvemen	nt Program-Me	asure I Region	al - Account N	umber 202 <u>5</u> -5	210 (Old)	
		Actual	Actual	Amended	Estimated	% of	Adopted
Code	Revenue Classification	Revenue	Revenue	Budget	Revenue	Budget	Budget
		2008-09	2009-10	2010-11	2010-11	Received	2011-12
	BEGINNING FUND BALANCE	1,858,476	1,607,417	2,980,132	2,980,132		1,996,132
	Measure I						
4055	Sales Tax - Regional (65%)	1,548,812	1,385,425				
4255	Interest	32,777	18,176		15,000		10,000
	Total Revenue	1,581,589	1,403,601	0	15,000		10,000
		Actual	Actual	A	Cation at a d	% of	A -l tl
				Amended	Estimated	, , ,	Adopted
01-	Francisco Olassification	Expense	Expense	Budget 2010-11	Expense 2010-11	Budget	Budget 2011-12
Code	Expenditure Classification	2008-09	2009-10	2010-11	2010-11	Expended	2011-12
9237	AV Road Phase 1A	1,650,662					
9282	Bear Valley Bridge Rehab.		686		330,000		1,530,000
9390	High Desert Corridor	56,068	30,200		150,000		10,000
9410	Hwy 18 Widening/Right Turn	107,298					425,000
9424	Kasota Rd. Widening				500,000		
9425	Hwy 18 AV rd. to Corwin	18,620					
9442	Kiowa Rd				14,000		
9546	SANBAG Congestion Mgmt				5,000		
	Total Expenditures	1,832,648	30,886	-	999,000		1,965,000
	ENDING FUND BALANCE	1,607,417	2,980,132	2,980,132	1,996,132		41,132

	Capital Improvement	: Program-Mea	sure I Transit	- Account Nu	mber 2030-52	210 (Old)	
Code	Revenue Classification	Actual Revenue 2008-09	Actual Revenue 2009-10	Amended Budget 2010-11	Estimated Revenue 2010-11	% of Budget Received	Adopted Budget 2011-12
	BEGINNING FUND BALANCE	252,015	220,357	127,046	127,046		127,046
4055 4255	Measure I Sales Tax - Local (5%) Interest	119,139 8,003	106,571 417	- -	- 2,000		2,000
	Total Revenue	127,142	106,988	0	2,000		2,000
							,
Code	Expenditure Classification	Actual Expense 2008-09	Actual Expense 2009-10	Amended Budget 2010-11	Estimated Expense 2010-11	% of Budget Expended	Adopted Budget 2011-12
Code 8940 9573	Expenditure Classification Contract Service Bus Shelters	Expense	Expense	Budget	Expense	Budget	Adopted Budget
8940	Contract Service	Expense 2008-09 150,000	Expense 2009-10 200,000	Budget	Expense 2010-11	Budget	Adopted Budget 2011-12

	Capital Improveme	ent Program-S	SANBAG Stin	nulas - Accou	ınt Number 2	2046-5210	
Code	Revenue Classification	Actual Budget 2008-09	Actual Budget 2009-10	Adopted Budget 2010-11	Estimated Revenue 2010-11	% of Budget Received	Adopted Budget 2011-12
	BEGINNING FUND BALANCE						
6930	SANBAG Stimulus			1,000,000	-	0.0%	990,333
4255	Interest						
	Total Revenue	0	0	1,000,000	0		990,333
Code	Total Revenue Expenditure Classification	Actual Expense 2008-09	Actual Expense 2009-10	Adopted Budget 2010-11	Estimated Expenses 2010-11	% of Budget Expended	990,333 Adopted Budget 2011-12
Code 9525		Actual Expense	Actual Expense	Adopted Budget	Estimated Expenses	Budget	Adopted Budget 2011-12
	Expenditure Classification Capital Projects (Infrastructure	Actual Expense	Actual Expense	Adopted Budget 2010-11	Estimated Expenses	Budget Expended	Adopted Budget

GENERAL GOVERNMENT FACILITIES

TOTAL BUDGET - \$60,000

During the 2007-08 fiscal year the Town Council approved the issuance of Certificates of Participation in the amount of \$11,306,093 to finance and build the Development Services Building and improvements to the existing Town Hall. Construction began in fiscal year 2008-09 and the projects were completed in 2011. This year's budget includes minor facility enhancements.



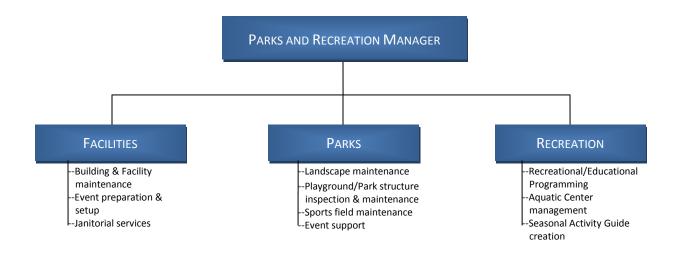
	GE	NERAL GOVER	RNMENT - FACI	LITIES 4730-15	500		
Code	Revenue Classification	Actual Revenue 2008-09	Actual Revenue 2009-10	Amended Budget 2010-11	Estimated Year End 2010-11	% Used	Adopted Budget 2011-12
4170 4174	BEGINNING FUND BALAN Bond Proceeds Prior Period Adjustments	10,664,623	7,956,410	-	-		30,000
4255	Interest Earnings	38,070	34,873	20,000			
6126	Gen. Gov't Facilities DI Fee:	25,579	20,648	380,000	30,000		30,000
	Total Revenue	63,649	55,521	400,000	30,000	-	30,000
9120	Capital Equipment						60,000
9570	Town Hall Annex	1,963,289					
9571	Town Hall/Police/Code/Parks	Retrofit	34,388	400,000	-		-
9610	Transfer - 1001		(1,435,753)		-		-
9610	Transfer - 4108	808,573	483,510				
9610	Transfer - 4110		8,929,786				
	T - 15 19	0.774.000	0.044.004	400.000			22.222
	Total Expenditures	2,771,862	8,011,931	400,000	-	-	60,000
	ENDING FUND BALANCE	7,956,410	-	-	30,000		-

micoonarioo		I - Account Nu			0/	
	Actual	Actual	Amended	Estimated	%	Adopted
Revenue Classification	Revenue	Revenue	Budget	Year End	Used	Budget
	2008-09	2009-10	2010-11	2010-11		2011-12
BEGINNING FUND BALANCE	(722,701)	(1,676,792)	(1,067,877)	(1,067,877)		(0)
DEL/ENUE						
Grants - County (Mktg & Website	43,169	7,096		242		24,493
STP (SANBAG)						15,000,000
Commercial Recycling Incentive		1,244				
Civic Center Park						
Other Revenue Sources		10,490				
Refunds, Reimb, Rebates		10,000				
08/09 DOC Recycling			18,441	18,441		
			17,831	16,831		1,000
	I CCP		16,762	16,762		
		620,000	074 550	000.004		404.000
EDI - 06 CIVIC Center Park			374,550	808,391		181,609
Special Purpose Grants						
DOT - Safe routes to school	0	430,200				
06/07 DOC Recycling		8,047	4,917	4,917		
	1,495		00	00		
		4.40	22	22		
		142	9 700	9 700		
	•	350	6,700	0,700		
-		0,000		8.000		4,682
DOT Yucca Loma Grant	504,308	996,238		987,746		453,347
Healthy Cities Sponsorship			29,000	29,000		
Wells Fargo Home Mortgage			4,500	0		4,500
Energy Efficient & Conservation	- 10 0-0		641,200	641,200		15.000.001
Total Revenues	548,972	2,092,396	1,115,923	2,540,010		15,669,631
	Actual	Actual	Amended	Estimated	%	Adopted
	Expense	Expense	Budget	Year End	Used	Budget
Expenditure Classification	2008-09	2009-10	2010-11	2010-11		2011-12
County Marketing Grant	35.594	2.096		242		12,069
	•			0		12,424
Energy Efficiency & Conserv BI Gr		38,278	691,677	641,200		
Transfers for EECBG			(120,000)	(38,278)		
Symeron Road Sidewalk	429,795	(54,771)				
DOC Recycling						
DOC Recycling Contract Services		5,605	4,917	4,917		
Contract Services		5,605	4,917	4,917		
Contract Services Waste Tire Amnesty	0.425	·	4,917			4.000
Contract Services	2,435	5,605 5,218	4,917	4,917 8,000		4,682
Contract Services Waste Tire Amnesty	2,435	·	4,917			4,682
Contract Services Waste Tire Amnesty Contract Service	2,435 91,303	·	4,917 427,584			4,682 182,609
Contract Services Waste Tire Amnesty Contract Service Civic Center Park Capital Projects		5,218		8,000		
Contract Services Waste Tire Amnesty Contract Service Civic Center Park Capital Projects Special Purpose Grants		5,218	427,584	8,000 245,674		
Contract Services Waste Tire Amnesty Contract Service Civic Center Park Capital Projects Special Purpose Grants WalMart Christmas	91,303	5,218	427,584 22	8,000 245,674 22		
Contract Services Waste Tire Amnesty Contract Service Civic Center Park Capital Projects Special Purpose Grants WalMart Christmas California Beverage Container Gran	91,303	5,218	427,584	8,000 245,674		
Contract Services Waste Tire Amnesty Contract Service Civic Center Park Capital Projects Special Purpose Grants WalMart Christmas	91,303	5,218 498,802	427,584 22	8,000 245,674 22		
Contract Services Waste Tire Amnesty Contract Service Civic Center Park Capital Projects Special Purpose Grants WalMart Christmas California Beverage Container Gran Happy MRF Day	91,303 t	5,218 498,802 350	427,584 22	8,000 245,674 22		
	REVENUES: Non Departmental Grants - County (Mktg & Website STP (SANBAG) Commercial Recycling Incentive Civic Center Park Other Revenue Sources Refunds, Reimb, Rebates 08/09 DOC Recycling Civic Center Park - Various Revenue DOC - Non-competitive -Playground EDI - 05 - Pool EDI - 06 Civic Center Park Special Purpose Grants DOT - Safe routes to school 06/07 DOC Recycling Waste Tire Amnesty 2004 WallMart Christmas DOC - Recycling California Beverage container Grant Happy MRF Day 07/08 Waste Tire Amnesty 09/10 Waste Tire Amnesty DOT Yucca Loma Grant Healthy Cities Sponsorship Wells Fargo Home Mortgage Energy Efficient & Conservation Total Revenues Expenditure Classification County Marketing Grant County Website Grant Energy Efficiency & Conserv BI Gr Transfers for EECBG	REVENUES: Non Departmental Grants - County (Mktg & Website 43,169 STP (SANBAG) Commercial Recycling Incentive Civic Center Park Other Revenue Sources Refunds, Reimb, Rebates 08/09 DOC Recycling Civic Center Park - Various Revenue DOC - Non-competitive -Playground CCP EDI - 05 - Pool EDI - 06 Civic Center Park Special Purpose Grants DOT - Safe routes to school 06/07 DOC Recycling Waste Tire Amnesty 2004 WalMart Christmas DOC - Recycling California Beverage container Grant Happy MRF Day 07/08 Waste Tire Amnesty 09/10 Waste Tire Amnesty DOT Yucca Loma Grant Healthy Cities Sponsorship Wells Fargo Home Mortgage Energy Efficient & Conservation Total Revenues S48,972 Actual Expense Expenditure Classification County Marketing Grant County Website Grant Energy Efficiency & Conserv Bl Gr Transfers for EECBG	REVENUES: Non Departmental Grants - County (Mktg & Website 43,169 7,096 STP (SANBAG) Commercial Recycling Incentive 1,244 Civic Center Park Other Revenue Sources 10,490 Refunds, Reimb, Rebates 10,000 08/09 DOC Recycling Civic Center Park - Various Revenue DOC - Non-competitive - Playground CCP EDI - 05 - Pool 620,000 EDI - 06 Civic Center Park Special Purpose Grants DOT - Safe routes to school 0 430,200 06/07 DOC Recycling 8,047 Waste Tire Amnesty 1,495 2004 WallMart Christmas DOC - Recycling 142 California Beverage container Grant Happy MRF Day 350 07/08 Waste Tire Amnesty 9,1496 DOT Yucca Loma Grant 504,308 996,238 Healthy Cities Sponsorship Wells Fargo Home Mortgage Energy Efficient & Conservation Total Revenues 548,972 2,092,396 County Marketing Grant 35,594 2,096 County Website Grant 7,576 5,000 Energy Efficiency & Conserv Bl Gr Transfers for EECBG	REVENUES: Non Departmental Grants - County (Mktg & Website	REVENUES: Non Departmental Grants - County (Mktg & Website	REVENUES: Non Departmental Grants - County (Mktg & Websit

	Miscella	neous Grant Fund	d - Account N	umber 4910			
		Actual	Actual	Amended	Estimated	%	Adopted
Code	Revenue Classification	Revenue	Revenue	Budget	Year End	Used	Budget
		2008-09	2009-10	2010-11	2010-11		2011-12
4817-7751-0000	Healthy Communities			29,000	29,000		
	(Parks Salaries & Supplies)						
4818-7561-0000	Wells Fargo Foundation			4,500	0		4,500
	Total Expenditures	1,503,064	1,483,480	1,046,400	1,472,133		15,669,631
	ENDING FUND BALANCE	(1,676,792)	(1,067,877)	(998,354)	(0)	-	(0)

	Debt Service	e Fund - 1999, 2001 and	207 COP's - Fι	ınds 4105-150	0, 4106-1500	, & 4108-1500		
			Actual	Actual	Actual	Estimated	%	Adopted
Code	Revenue Classification		Revenue	Revenue	Revenue	Year- End	Used	Budget
			2007-08	2008-09	2009-10	2010-11		2011-12
4470	Other Develope Occurre							
4170	Other Revenue Sources 2007 COP's*	4108-0000-4170	355,000					
	2007 COPS	4106-0000-4170	355,000					
4255	Interest Earnings							
00	1999 COP's	4105-0000-4255	3,961	620	2,448	0		0
	2001 COP's	4106-0000-4255	6,352	997	1,977	0		0
	2007 COP's	4108-0000-4255	385	50	0	0		0
9610								
	1999 COP's	4105-1500-6999-1001	467,524	409,709	384,906	390,500		400,000
	2001 COP's	4106-1500-6999-1001	256,672	241,010	268,577	241,290		283,500
	2007 COP's*	4108-1500-6999-1001			402,339	893,536		893,349
9610	Transfer from General Gov	tornment Englished						
9010	2007 COP's*	4108-1500-9610-4730	326,959	808,574	483,510			
	2007 001 3	4100-1300-3010-4730	320,939	000,574	405,510			
	Total Revenues		1,416,853	1,460,960	1,543,757	1,525,326	0	1,576,849
	Total Revenues			, ,				, ,
	Total Revenues		Actual	Actual	Actual	Estimated	%	Adopted
Code			Actual Expense	Actual Expense	Actual Expense	Estimated Year- End		Adopted Budget
Code	Expenditure Classification		Actual	Actual	Actual	Estimated	%	Adopted
	Expenditure Classification Debt Service	4105-1500-9840-0000	Actual Expense 2007-08	Actual Expense 2008-09	Actual Expense 2009-10	Estimated Year- End	%	Adopted Budget 2011-12
	Expenditure Classification	4105-1500-9840-0000 4105-1500-9860-0000	Actual Expense	Actual Expense	Actual Expense	Estimated Year- End 2010-11	%	Adopted Budget
9840	Expenditure Classification Debt Service 1999 COP's Principle		Actual Expense 2007-08 285,000	Actual Expense 2008-09 295,000	Actual Expense 2009-10 300,000	Estimated Year- End 2010-11	%	Adopted Budget 2011-12 315,000
9840 9860	Expenditure Classification Debt Service 1999 COP's Principle 1999 COP's Interest	4105-1500-9860-0000	Actual Expense 2007-08 285,000 125,640	Actual Expense 2008-09 295,000 55,779	Actual Expense 2009-10 300,000 12,028	Estimated Year- End 2010-11 305,000 10,500	%	Adopted Budget 2011-12 315,000 10,000
9840 9860 9840	Expenditure Classification Debt Service 1999 COP's Principle 1999 COP's Interest 2001 COP's Principle	4105-1500-9860-0000 4106-1500-9840-0000	Actual Expense 2007-08 285,000 125,640 176,250	Actual Expense 2008-09 295,000 55,779 180,000	Actual Expense 2009-10 300,000 12,028 187,500	Estimated Year- End 2010-11 305,000 10,500 195,000	%	Adopted Budget 2011-12 315,000 10,000 202,500
9840 9860 9840 9860 9840 9860	Expenditure Classification Debt Service 1999 COP's Principle 1999 COP's Interest 2001 COP's Principle 2001 COP's Interest 2007 COP's Principle 2007 COP's Interest	4105-1500-9860-0000 4106-1500-9840-0000 4106-1500-9860-0000	Actual Expense 2007-08 285,000 125,640 176,250 52,158 0 669,844	Actual Expense 2008-09 295,000 55,779 180,000 25,171 300,000 505,894	Actual Expense 2009-10 300,000 12,028 187,500 10,196 390,000 493,143	Estimated Year- End 2010-11 305,000 10,500 195,000 11,290 405,000 485,831	%	Adopted Budget 2011-12 315,000 10,000 202,500 11,000 420,000 470,644
9840 9860 9840 9860 9840 9860 8940	Expenditure Classification Debt Service 1999 COP's Principle 1999 COP's Interest 2001 COP's Principle 2001 COP's Interest 2007 COP's Interest 2007 COP's Interest Debt Service Admin	4105-1500-9860-0000 4106-1500-9840-0000 4106-1500-9860-0000 4108-1500-9840-0000 4108-1500-9860-0000 4105-1500-8940-0000	Actual Expense 2007-08 285,000 125,640 176,250 52,158 0 669,844 60,845	Actual Expense 2008-09 295,000 55,779 180,000 25,171 300,000 505,894 59,550	Actual Expense 2009-10 300,000 12,028 187,500 10,196 390,000 493,143 75,327	Estimated Year- End 2010-11 305,000 10,500 195,000 11,290 405,000 485,831 75,000	%	Adopted Budget 2011-12 315,000 10,000 202,500 11,000 420,000 470,644 75,000
9840 9860 9840 9860 9840 9860 8940	Expenditure Classification Debt Service 1999 COP's Principle 1999 COP's Interest 2001 COP's Principle 2001 COP's Interest 2007 COP's Interest 2007 COP's Interest Debt Service Admin Debt Service Admin	4105-1500-9860-0000 4106-1500-9840-0000 4106-1500-9860-0000 4108-1500-9840-0000 4108-1500-9860-0000 4105-1500-8940-0000 4106-1500-8940-0000	Actual Expense 2007-08 285,000 125,640 176,250 52,158 0 669,844 60,845 34,617	Actual Expense 2008-09 295,000 55,779 180,000 25,171 300,000 505,894 59,550 36,836	Actual Expense 2009-10 300,000 12,028 187,500 10,196 390,000 493,143 75,327 72,858	Estimated Year- End 2010-11 305,000 10,500 195,000 11,290 405,000 485,831 75,000 35,000	%	Adopted Budget 2011-12 315,000 10,000 202,500 11,000 420,000 470,644 75,000 70,000
9840 9860 9840 9860 9840 9860 8940	Expenditure Classification Debt Service 1999 COP's Principle 1999 COP's Interest 2001 COP's Principle 2001 COP's Interest 2007 COP's Interest 2007 COP's Interest Debt Service Admin	4105-1500-9860-0000 4106-1500-9840-0000 4106-1500-9860-0000 4108-1500-9840-0000 4108-1500-9860-0000 4105-1500-8940-0000	Actual Expense 2007-08 285,000 125,640 176,250 52,158 0 669,844 60,845	Actual Expense 2008-09 295,000 55,779 180,000 25,171 300,000 505,894 59,550	Actual Expense 2009-10 300,000 12,028 187,500 10,196 390,000 493,143 75,327	Estimated Year- End 2010-11 305,000 10,500 195,000 11,290 405,000 485,831 75,000	%	Adopted Budget 2011-12 315,000 10,000 202,500 11,000 420,000 470,644 75,000
9840 9860 9840 9860 9840 9860 8940	Expenditure Classification Debt Service 1999 COP's Principle 1999 COP's Interest 2001 COP's Principle 2001 COP's Interest 2007 COP's Principle 2007 COP's Interest Debt Service Admin Debt Service Admin	4105-1500-9860-0000 4106-1500-9840-0000 4106-1500-9860-0000 4108-1500-9840-0000 4108-1500-9860-0000 4105-1500-8940-0000 4106-1500-8940-0000	Actual Expense 2007-08 285,000 125,640 176,250 52,158 0 669,844 60,845 34,617 12,500	Actual Expense 2008-09 295,000 55,779 180,000 25,171 300,000 505,894 59,550 36,836 2,730	Actual Expense 2009-10 300,000 12,028 187,500 10,196 390,000 493,143 75,327 72,858 2,705	Estimated Year- End 2010-11 305,000 10,500 195,000 405,000 485,831 75,000 35,000 2,705	% Used	Adopted Budget 2011-12 315,000 10,000 202,500 11,000 420,000 470,644 75,000 70,000 2,705
9840 9860 9840 9860 9840 9860 8940	Expenditure Classification Debt Service 1999 COP's Principle 1999 COP's Interest 2001 COP's Principle 2001 COP's Interest 2007 COP's Interest 2007 COP's Interest Debt Service Admin Debt Service Admin	4105-1500-9860-0000 4106-1500-9840-0000 4106-1500-9860-0000 4108-1500-9840-0000 4108-1500-9860-0000 4105-1500-8940-0000 4106-1500-8940-0000	Actual Expense 2007-08 285,000 125,640 176,250 52,158 0 669,844 60,845 34,617	Actual Expense 2008-09 295,000 55,779 180,000 25,171 300,000 505,894 59,550 36,836	Actual Expense 2009-10 300,000 12,028 187,500 10,196 390,000 493,143 75,327 72,858	Estimated Year- End 2010-11 305,000 10,500 195,000 11,290 405,000 485,831 75,000 35,000	%	Adopted Budget 2011-12 315,000 10,000 202,500 11,000 420,000 470,644 75,000 70,000
9840 9860 9840 9860 9840 9860 8940	Expenditure Classification Debt Service 1999 COP's Principle 1999 COP's Interest 2001 COP's Principle 2001 COP's Interest 2007 COP's Principle 2007 COP's Interest Debt Service Admin Debt Service Admin	4105-1500-9860-0000 4106-1500-9840-0000 4106-1500-9860-0000 4108-1500-9840-0000 4108-1500-9860-0000 4105-1500-8940-0000 4106-1500-8940-0000 4108-1500-8940-0000	Actual Expense 2007-08 285,000 125,640 176,250 52,158 0 669,844 60,845 34,617 12,500	Actual Expense 2008-09 295,000 55,779 180,000 25,171 300,000 505,894 59,550 36,836 2,730	Actual Expense 2009-10 300,000 12,028 187,500 10,196 390,000 493,143 75,327 72,858 2,705	Estimated Year- End 2010-11 305,000 10,500 195,000 405,000 485,831 75,000 35,000 2,705	% Used	Adopted Budget 2011-12 315,000 10,000 202,500 11,000 420,000 470,644 75,000 70,000 2,705

PARKS AND RECREATION



DEPARTMENT DESCRIPTION



Facilities: The Division is responsible for managing the maintenance, operations and renovations and repairs of the buildings located in Town Parks. These include all restroom facilities in the parks, the James A Woody Community Center, Gymnasium, minigymnasium and the Civic Center Park Aquatic Center. The Division is also responsible for preparing facilities for programmed services such as classes and rental uses. 2011-12 FTES – 4.

Parks: The Division is responsible for all

landscaping, turf management and sports field maintenance in the Town's 13 parks and 142 acres of developed land. The Division is also responsible to maintain and ensure that all playground and recreation use areas in the parks are safe. Lastly, the Division is responsible for event support for many of the various departments throughout the Town. 2011-12 FTEs – 14.5.

Recreation: The Division is responsible for the coordination and delivery of a full-service leisure and recreation program. Program areas include but are not limited to: adult and youth sports, liaison to a more than a half dozen parent led sports organizations, a full line of contract classes for toddlers through Seniors, operation of an after school program at seven school sites, management of a year-round Aquatic Center. The Recreation Division is also responsible for creating an inhouse activity guide three times a year. 2011-12 FTEs – 20.

2011-12 PROGRAMMATIC CHANGES

The Parks and Recreation Department like all other Town Departments, is attempting to offer a continued high level of service with little impact to the community in spite of the economic downturn of the last four years. For the most part, this has been accomplished and will continue. However, due to escalating water costs, an aging fleet and equipment maintenance costs, some reductions in services will be required for FY 2011-2012.

Fertilization of turf has been significantly reduced from the operation program for this upcoming year. As a continued practice, this would cause the turf to become nutrient deficient and become thinner, have a yellowish tint, allow for greater weed growth and will use the water less effectively.

Over seeding and topdressing of sports fields has been removed from this year's budget request. This will delay the amendment of the soil profile at the Lenny Brewster Sports Complex and could highlight increased wear and tear on the turf.

A funding request has been placed in playground maintenance funds only where safety surfacing replacement is a requirement. No other funding is requested and could require taking play equipment out of service rather than repair.

Equipment rental funds have been reduced. This, compiled with the increasing costs of maintenance on aging equipment, could inhibit a high level of productivity in the Parks Department.

Some replacement equipment and amenity items have been deferred resulting in a reduction in productivity and sometimes a less then aesthetically pleasing picture. An example of this would be replacement of the smoking urns throughout the Park system has been put on hold and some mildly broken urns are still in use.

Most youth and adult sports programs as well as recreation event programming is designed with a fee structure that covers all of the direct costs associated with the program and sends a contribution to offset



some of the Department's indirect costs . This contribution number is 10% for youth programming and 20% for adult programming.

The Town's large scale Special Event Programming is coordinated through the Town's PIO Department but the revenue and expenditures, including the majority of the full-time Event Coordinator, is included in the Parks and Recreation budget allocation.

ADAAG 2004, a law emphasizing ADA guidelines, requires commercial aquatic facilities to have two separate entry features into pools with over 300 lineal feet of pool wall. This requires the purchase of a secondary entry system. An allocation request for the purchase of a portable handicap chair lift is requested to comply with this requirement.

2010-11 HIGHLIGHTS

- Demolition and renovation of 12 dugouts at James Woody Park, using CDBG funds. The renovation of the dugouts eliminated a substantial problem area for James Woody Park.
- As a joint project with the Equestrian Advisory Committee, installed irrigation and trees at Horsemen's Center.
- Made significant improvements to Rodeo and Show arenas at Horsemen's Center including modification of the base material and installation of automatic irrigation system.
- Renovated former Park's Office Space in the James Woody Community Center to accommodate new Sheriff's Sub-Station.
- Renovated the restrooms in the gymnasium.

- Installed a variable speed drive in the Aquatic Center, resulting in up to 30% electric savings per year. With S.C.E. rebate, the payback period is less than 3 years.
- Hosted 8 large event scale soccer tournaments at the Lenny Brewster Sports Center.
- Received a grant from Kaiser Permanente to provide over 200 children with swim lessons at no cost.
- Received a grant from San Bernardino County to start Healthy Apple Valley, including healthy eating classes, activities and the first Healthy Apple Valley Health Expo in May 2011.
- Continued development of Civic Center Park with the installation of a massive new playground as well as seating amenities throughout the park.
- Completed the renovation and extension of 3-Diamond Skate Park.
- Assisted in the establishment of a weekly Farmer's Market at Lion's Park.
- Host to an annual youth track meet that has become the largest local level Hershey's track and field meet in Southern California.
- Successfully partnered with HD Events to host the first triathlon in Apple Valley.

2011-12 GOALS AND OBJECTIVES

- Complete Master Plan of Parks and Recreation Services
- Develop and implement an approved cost recovery model for all programs and services.
- Add permanent shade structures to the Aquatic Center.

- Implement an automated service request system.
- Complete a renovation of the James A. Woody Community Center Kitchen.
- Replace Auditorium doors in James A. Woody Community Center.
- Install an enhanced security camera system at James Woody Park using CDBG allocation.
- Partner with the local Little League program to replace the backstop on Field #1 at James Woody Park.
- Install shelter at Horsemen's Center using the removed shelter structures from Corwin, Mendel and Thunderbird Parks.
- Partner with local service groups to install large picnic shelter at Civic Center Park.
- Continue to expand the Healthy Apple Valley program throughout the Department's offerings.
- Expand teen and senior programming.
- With award of Prop 84 grant, implement phase II of the James Woody Park improvement plan to include BMX Flow Park.
- Continue to evaluate and when applicable partner with outside groups to offer large scale endurance events such as runs, bike tours, triathlons in Apple Valley
- Promote and increase usage of the New Town Hall Conference Center.
- Increase marketing and attendance at Aquatic Center.

Department Performance Measures – Parks and Recreation						
	Actual FY 08-09	Actual FY 09-10	Estimated FY 10-11	Goal FY 11-12		
Aquatic center participants	22,843	20,494	20,200	21,200		
Reportable safety incidents	4	4	6	0		
Success rate of classes and	80%	83%	88%	92%		
programs						
Volunteer hours donated	3497	6004	3960	5000		
After school participants	4811	4301	4425	4550		
Acres of parks maintained per	9.86	10.2	10.5	10.96		

		PARKS &	RECREATION				
		Actual	Actual	Amended	Estimated	%	Adopted
Code	Revenue Classification	Revenue	Revenue	Budget	Revenue	Used	Budget
		2008-09	2009-10	2010-11	2010-11		2011-12
	Parks & Recreation - Revenue						
	BEGINNING FUND BALANCE	(2,267,918)	(2,878,420)	(3,945,669)	(3,945,669)		(5,401,650)
4020	Taxes	1,734,755	1,507,282	1,560,000	1,560,000	100.0%	1,575,600
	Represents approximately	, ,	, ,	, ,	, ,		, ,
	4.6% of the Property Tax Levy						
4131	Tax Increment/Pass Through PA#1	520,608	283,920	242,000	242,000	100.0%	242,000
4134	Tax Increment/Pass Through PA#2	20,045	95,488	70,400	70,400	100.0%	70,400
4181	Refunds, Riemb, Rebates	6,580	18,615	15,000	6,000		15,000
4184 4255	Cash Over/Short Interest Earnings (Expense)	79 (70,940)	52 (31,401)		(25,000)		(25,000)
5570	Misc Recreation Revenue	3,117	979		(23,000)		1,000
5700	Rents	160,862	159,995	125,000	125,000	100.0%	135,000
6999	Transfer in - General Fund	,	•	•	,		800,690
	Sub-Total - General Revenues	2,375,106	2,034,930	2,012,400	1,978,400	98.3%	2,814,690
6610	Adult Sports						
	Adult Basketball	5,022	7,265	7,200	7,200	100.0%	7,800
) Adult Basketball Tny 5 Adult Kickball	237 4,038	510 1,125	800 3,150	0	0.0% · 0.0%	
	Adult Nickball Adult Soccer	4,036	600	2,570	0	0.0%	3,150 3,070
	Open Gym	9,991	7,113	9,000	7,650	85.0%	8,300
	Softball	13,557	16,655	13,230	13,230	100.0%	17,325
5070	Softball Tny	0	0	1,600	0	0.0%	1,600
5090	Volleyball	0	355	1,380	0	0.0%	
	Sub-Total - Adult Sports Revenue	32,845	33,623	38,930	28,080	72.1%	41,245
6640	Civic Center Aquatics Complex	44407	22.045	40.500	44.000	400 50/	45 500
	5 AV Wave 5 Concession Sales - Pool	14,167 9,948	33,815 9,497	42,500 8,000	44,000 8,250	103.5% 103.1%	45,500 8,250
	CPR Challenge Course	663	509	576	500	86.8%	620
	Evening Lap Swim	8,877	6,217	7,950	3,400	42.8%	4,500
	Evening Rec Swim	2,454	2,552	•	1,823	0.0%	2,000
5150	Guard Start	575	331	748	748	100.0%	720
	Lifeguard Training	2,498	1,568	2,018	2,187	108.4%	2,500
	Morning Lap Swim	17,608	16,731	17,000	15,500	91.2%	17,500
	Open Dive Water Course	3,012	2,206	4,350	2,100	48.3%	2,500
	Open Rec Swim Pool Rentals	25,040 64 804	17,764 60.578	20,000	20,000	100.0%	20,500
	Pool Special Events	64,804 518	60,578 184	61,350 750	53,000 750	86.4% 100.0%	54,000 1,000
	Splash Dance	12,115	11,252	12,500	11,000	88.0%	11,500
	Swim Lessons	39,377	43,582	45,000	45,000	100.0%	46,000
	Water Aerobics	22,500	19,002	17,310	14,000	80.9%	16,000
6816	6 Grants		10,000				
	Sub-Total - Civic Center Aquatics	224,156	235,788	240,052	222,258	92.6%	233,090
6670	ASAP	100 700	405.005	400.0=0	400 000	404 407	444 400
5510	After School Program	138,782	135,335	128,250	130,000	101.4%	141,100
6700	Sub-Total - Aftershool Program CAVE	138,782	135,335	128,250	130,000	101.4%	141,100
	5 Cave	7,391	16,038	14,864	8,000	53.8%	0
0220	Sub-Total - CAVE	7,391	16,038	14,864	8,000	53.8%	0
6730	Day Camp	·		,	,		
5255	Day Camp	32,491	31,124	35,962	31,000	86.2%	34,000
	Sub-Total - Day Camp	32,491	31,124	35,962	31,000	86.2%	34,000
6760	Instructor Classes						
	A A L II T	28,227	25,408	26,800	23,000	85.8%	26,000
	Adult Tap	1,908	1,129	1,000	-	0.0%	
	Archery	30 108	146 754		0		
) Arts & Crafts 5 Ballet & Tap	198 416	754 722	400	0 1,100	275.0%	1,000
	Baton Twirling	1,714	1,971	2,400	3,758	156.6%	3,600
	5 Belly Dancing	2,584	694	650	575	88.5%	550
	Cheer-Tumbling	6,562	6,733	5,500	3,700	67.3%	4,400
	Child & Babysitting Safety	163	27	*	•		•
	-						

		PARKS &	RECREATION				
		Actual	Actual	Amended	Estimated	%	Adopted
Code	Revenue Classification	Revenue	Revenue	Budget	Revenue	Used	Budget
		2008-09	2009-10	2010-11	2010-11		2011-12
	CPR & First Aid	4,297	3,025	2,800	2,800	100.0%	2,750
	Dog Obedience	4,780	2,977	3,000	2,500	83.3%	2,500
	Drivers Ed Fencing	2,465 11,124	1,675	1,800	1,100	61.1% 86.1%	1,500
	Golf Lessons	1,741	12,193 3,978	11,500 2,200	9,900 6,500	295.5%	10,000 6,000
	Guitar Lessons	2,613	2,052	2,200	2,150	97.7%	2,200
	Hip Hop Dance	0	1,462	2,000	2,850	07.770	3,000
	! Just Baby and Me	153	.,	_,000	_,000		0,000
	Kung Fu	45	1,624		3,000		3,000
	Kindermusik	2,862	206				
5405	Low Impact Aerobics	7,665	13,593	13,000	15,000	115.4%	14,000
5410	Painting & Drawing	845	727	500	990	198.0%	550
	Parent & Tot	8,623	12,034	12,500	11,000	88.0%	11,500
	Preschool Art	462	1,265	900	700	77.8%	500
	Rent-A-Santa	835	1,167	1,200	1,160	96.7%	1,200
	Road to Creativity	746	564	500	400	80.0%	500
	Salsa & Latin Dance	1,300	1,279	1,600	50	3.1%	0
	Scrapbooking	20	5.000	F 400	4.000	05.00/	4.000
	Shotakan Karate	5,897	5,620	5,400	4,600	85.2%	4,800
	Smart Start Baseball Smart Start Basketball	(375) (265)					
	Smart Start Soccer	(125)					
	Summer Camps	2,628	4,203	4,500	_	0.0%	1,200
	Swing Dance	4,209	1,637	1,500	750	50.0%	780
	Tae Kwon Do	16,647	11,016	13,000	2,650	20.4%	0
	Tai Chi	4,442	4,981	5,000	5,000	100.0%	5,000
	Tennis	4,901	5,180	3,500	5,200	148.6%	5,000
5490	Tiny Tot Dance	2,701	2,928	2,000	3,800	190.0%	3,450
5495	Wrestling	1,541	1,246	1,200	-	0.0%	
5498	Yoga	6,695	7,279	7,000	5,100	72.9%	5,500
5863	Cooking, Kitchen Smarts	304	260				
6700	Sub-Total - Instructor Classes PIO Events	141,578	141,755	135,550	119,333	88.0%	120,480
6790 5505	AV Round-up	0					
	Fall Festival	750	2,035	1,500	1,500		1,500
	Community Yard Sales	2,743	4,899	5,000	5,000	100.0%	2,000
	Craft Fairs	1,320	1,260	1,000	1,000	100.0%	1,000
	Freedom Festival	16,505	3,515	6,000	6,000	100.0%	5,000
	Concerts in the Park	3,005	9,590	8,000	8,000		5,000
5540	Sponsorship Revenue	2,592	1,000	0	0		
	Sub-Total - PIO Events	26,915	22,299	21,500	21,500	100.0%	14,500
6820	Recreation						
	Concession/Vending Sales	85	75	0	22		
	Cash over/Short	(30)					
5570	Misc Revenue	175		_			_
0050	Sub-Total - Recreation	230	75	0	22		0
6850	Rec Dept Events		1 610	490	500		1 200
	Active Adults AV Idol	592	1,619 100	480 100	580 100	100.0%	1,200 100
	AV Most Talented Kid	270	411	405	405	100.0%	405
	Bunny Run	2,853	2,745	2,060	2,060	100.0%	2,250
	Campfire Programs	118	510	432	250	57.9%	2,230
	Eggstravangza	1,040	1,331	1,300	1,300	100.0%	1,040
	Family Olympics	55	,	,3	,3		,
	Firecracker Run	2,621	3,257	2,310	2,310	100.0%	2,140
	Haunted House	727	1,028	1,040	1,040	100.0%	1,040
5645	Kiddie Carnival	790	997	1,250	1,250	100.0%	1,100
5650	Mothers Day Tea Party	0					300
	Parents Night Out	159	24				
	MudFest	1,350		1,200	1,200	100.0%	1,200
	Fall Festival Run	1,066	755	1,200		0.0% -	
ECCE	Special Apples	601	1,553	1,000	1,000	100.0%	1,080

		PARKŞ &	RECREATION				
		Actual	Actual	Amended	Estimated	%	Adopted
Code	Revenue Classification	Revenue	Revenue	Budget	Revenue	Used	Budget
		2008-09	2009-10	2010-11	2010-11		2011-12
5668	Sponsorship Revenue - Rec Dept	574					
5669	Swing the Town		1,922	2,328	2,328	100.0%	2,385
5670	Teen Events	57	112	500	500	100.0%	250
5680	Turkey 5K Run	1,527	2,871	2,060	2,060	100.0%	1,840
5690	Teen Zone	1,034	483	500	500	100.0%	600
	Sub-Total - Rec Dept Events	15,434	19,718	18,165	16,883	92.9%	17,162
6880	Rentals						
5615	5 Birthday Party Packages	108	0	600	600	100.0%	540
5700) Rentals	45,209	47,062	55,000	53,000	96.4%	55,000
5710) Lights	18,558	12,178	10,000	10,000	100.0%	10,000
5720	Parking Fee	31,425	28,360	40,000	41,000	102.5%	40,500
	Sub-Total - Rentals	95,300	87,600	105,600	104,600	99.1%	106,040
6900	Skate Park Facilities						
4170	Other Revenue Sources			248,902	248,902	100.0%	
	Sub-Total - Rentals	0	0	248,902	248,902	100.0%	0
6940	User Groups						
5805	User Group Disposal Fees	164	383	300	300		300
5810) Rents	16,460	8,627	13,000	10,000	76.9%	11,000
	Sub-Total - User Groups Revenue	16,624	9,010	13,300	10,300	77.4%	11,300
6970	Youth Sports	_					
5668	3 Sponsorship Revenue	1,200	1,100	2,000	550	27.5%	1,000
5852	2 3 on 3 Soccer Tournament	392	390	750	750	100.0%	1,050
5855	5 Adventures in PW Sports	2,238	2,240	2,500	2,500	100.0%	2,450
5860) Basketball Tournament	931	1,430	2,790	2,790	100.0%	2,790
5862	2 Coed Volleyball	0	1,480	2,600	2,600	100.0%	2,600
5865	Father Son Basketball Tournament	547	124	550	550	100.0%	560
5868	3 Flag Football	87	40	2,500	2,500	100.0%	3,000
5870	Winter Pee Wee/Hot Shots Basketball	4,715	5,150	2,880	2,880	100.0%	3,150
5872	Peewee Soccer	1,761	2,382	2,300	2,562	111.4%	2,975
5874	Summer Peewee/Hotshots Basketball			2,300	2,300		2,450
5875	5 Summer Youth Basketball	7,082	8,451	7,200	7,200	100.0%	10,000
5885	5 T-Ball	3,584	2,665	2,880	2,880	100.0%	2,975
5890) Youth Basketball	13,245	14,403	14,000	14,810	105.8%	18,000
	Sub-Total-Youth Sports Revenue	35,782	39,855	45,250	44,872	99.2%	53,000
	Total Revenue - Parks and Rec	3,142,634	2,807,150	2,809,823	2,715,248	96.6%	3,586,607
		-, ,	,,,				, ,,

PARKS & RECREATION

TOTAL BUDGET -\$3,806,607

The Park and Recreation Department is responsible for managing the operation, maintenance, repairs and renovations of all Town owned parks, Town Hall, Police Department, Municipal Services Department, the James A. Woody Community Center and gymnasiums and the Civic Center Aquatic Center. In addition the department coordinates and implements a vast community recreation program. To better manage departmental expenditures, all Grant and Quimby related funds have been budgeted separately. The Civic Center Park Aquatic Center budget reflects a year-round operating season including operational expenses for winter months, anticipating that the school district will rent the facility during those months as they have done in the past. As in the past expenditures are expected to exceed revenues; this fiscal year the shortfall is expected to be \$1,020,690.



		PARKS & R	ECREATION 25	510			
		Actual	Actual	Amended	Estimated	%	Adopted
Code	Expenditure Classification	Expense	Expense	Budget	Expense	Used	Budget
		2008-09	2009-10	2010-11	2010-11		2011-12
	Darks 9 Degreetien Eynanditus						
6110	Parks & Recreation - Expenditur Brewster Park	es					
	Salaries & Wages - Permanent	65892	50640	47,550	51,010		156,875
	Salaries & Wages - Part-time	1081	1731	1,000	2,167		3,195
	Overtime		179	,	152		.,
7110	Cafeteria Benefits	3842	10651	9,500	9,419		29,834
7130	FICA	42	110	55	134		198
_	Health/Other Benefits - Retirees		1198				
	Medicare	253	763	750	765		2,321
/160	PERS	3874	11027	10,950	11,048		38,643
7180	Sub-Total Personnel Uniforms	74,984	76,299	69,805	74,695 100		231,066
	Disposal Services	2,295	3,115	2,650	3,100		3,200
	Electricity Usage	1,745	1,380	1,750	1,788		1,800
	Water Usage	119,517	136,061	114,000	138,000		140,000
	Signing	668	158	0	677		0
	Vandalism Repairs	1,324	333	300	250		250
	Building Maintenance	118					
	Grounds Maintenance	25,852	8,646	9,000	8,000		5,500
	Playground Maintenance	1,306	23	600	0		1,200
	Sports Field Maintenance	17,587	23,897	12,500	6,000		1,000
	Sports Field Light Maintenance	0	743 27,051	700 22,000	1,200 23,000		700 23,000
	Sports Field Lighting Usage Irrigation Supplies	22,254 11,728	5,479	7,000	7,000		3,500
	Equipment Rental	0	277	500	500		500
	Capital Projects	5,234	2.,	000	000		000
	Sub-Total - Brewster Park	284,612	283,462	240,805	264,310	-	411,716
6130	Civic Center Park						
	Salaries & Wages - Permanent	73,661	67,724	67,507	69,455		99,372
	Salaries & Wages - Part-time	1,081	1,731	1,000	2,167		1,966
	Overtime	4.557	297	42.000	555		40.050
	Cafeteria Benefits FICA	4,557 43	14,254 110	13,900 55	13,966 134		19,859 122
	Medicare	352	1,064	1,010	1,109		1,470
	PERS	5,079	14,777	14,740	15,041		24,478
7.00	Sub-Total Personnel	84,773	99,957	98,212	102,427		147,267
7180	Uniforms	·		,	143		0
7223	Disposal Services	3,584	2,779	2,900	3,900		3,900
	Water Usage	53,457	60,706	56,000	66,000		69,000
	Assessment District Costs	13,858	13,856		13,868		13,900
	Signing	968	40	0	375		250
	Vandalism Repairs	120 420	42 4	50	100		100
	Building Maintenance Grounds Maintenance	420 4,074	7,242	5,175	4,000		0 3,000
	Irrigation Supplies	2,502	1,839	2,500	3,000		1,250
	Equipment Rental	0	155	200	200		500
	Sub-Total - Civic Center Park	163,756	186,580	165,037	194,013	0	239,167
6150	Corwin Park						
	Salaries & Wages - Permanent	44319	31599	29,715	31,813		21,079
	Salaries & Wages - Part-time	1081	1731	1,000	2,167		492
	Overtime Cafataria Panafita	2002	85 7109	6 000	54 6 110		2.040
	Cafeteria Benefits FICA	2603 43	7108 110	6,289 55	6,119 134		3,919 31
	Health/Other Benefits - Retirees	43	900	55	134		31
	Medicare	163	483	470	488		313
	PERS	2456	6872	6,772	6,892		5,192
	Sub-Total Personnel	50,665	48,888	44,301	47,667		31,026
7180	Uniforms				54		
	Disposal Services	344	373	350	1,151		400
	Electricity Usage	908	1,066	850	850		850
7295-0849	Water Usage	14,558	18,974	14,500	17,850		18,000

			ECREATION 2				
		Actual	Actual	Amended	Estimated	%	Adopted
Code	Expenditure Classification	Expense	Expense	Budget	Expense	Used	Budget
7007	Oi marina m	2008-09	2009-10	2010-11	2010-11		2011-12
	Signing	226 473	236	0 200	150		150
	Vandalism Repairs Grounds Maintenance	473 1,528	236 1,296	1,800	150 1,550		150 1,100
	Playground Maintenance	1,271	2,006	800	1,380		3,400
	Irrigation Supplies	569	2,006 482	600	600		300
	Equipment Rental	309	0	0	000		500
3033	Sub-Total - Corwin Park	70,542	73,321	63,401	71,252	_	55,726
6170	Ferrarese Park	10,012	70,021	33, 131	71,202		00,120
	Salaries & Wages - Permanent	14852	0	0			0
	Sub-Total Personnel	14,852	0	0			0
	Sub-Total - Ferrarese Park	14,852					
6190	Parks Grounds Operations	_					
	Sub-Total Personnel			-			0
7180	Uniform Expenses	7,949	7,873	8,500	7,250		7,500
7223	Disposal Services		1,184				
	Education & Training	793	1,568	1,600	900		1,000
	Meetings & Conferences	64	255	300	155		200
	Memberships & Dues	560	315	500	450		500
	Mileage Exp/Allowance		203		40		0
	Misc Costs	776	434	500	350		250
	Office Supplies	229	16				
	Printing	0			3		0
7295-0109		8,448	8,448		8,448		8,448
	Safety & Security	231	672	500	475		475
	Vandalism Repairs	20	128		044		•
	Grounds Maint	19	25	5.000	244		0
	Small tools	5,944	5,635	5,000	5,000		3,000
	Contract Services	0	4 500	4.000	4.500		4 500
	Communications Equip	857	1,596 20,634	1,000	1,500		1,500
	Equipment Maintenance Rental Equipment	31,495 0	20,63 4 44	13,000	18,000		20,000
	Gasoline, Diesel, Oil	42,662	47,308	42,000	45,000		47,000
	Safety Equipment	785	47,306 876	1,200	2,600		1,000
	Vehicle Maintenance	8,378	9,359	11,000	13,000		16,000
	Capital Equipment	0,570	3,333	11,000	13,000		10,000
	Transfer - 1001	293,050	302,163	355,410	355,410		346,499
	Sub-Total - Parks Grounds Oper	402,260	408,736	440,510	458.825	-	453,372
6210	Horsemen's Center		,	.,			, -
	Salaries & Wages - Permanent	63,763	57,344	55,050	59,674		99,208
	Salaries & Wages - Part-time	1,081	1,731	1,000	2,167		1,966
	Overtime	174	174		258		
7110	Cafeteria Benefits	3,510	10,912	11,800	11,052		19,159
7130	FICA	43	110	55	134		122
7150	Medicare	291	862	845	904		1,467
7160	PERS	4,323	12,411	12,295	12,571		24,438
	Sub-Total Personnel	73,185	83,544	81,045	86,760		146,360
7180	Uniforms				107		
	Disposal	200			25		
	Electricity Usage	8,705	9,148	9,000	5,600		6,000
	Water Usage	715	883	810	800		800
	Signing	379		0			
	Vandalism Repairs	379	268	300	100		150
	Building Maintenance	0 = 40	4 000	4 00-			
	Grounds Maintenance	6,540	1,936	4,000	1,800		1,100
	Playground Maintenance	5	1,321	2,000	1,500		0
	Sports Field Maintenance	11,342	4,888	0	2,901		500
	Sports Field Light Maintenance	0	6 370	200	220 45 000		200
	Irrigation Supplies	6,651	6,379	6,000	15,000		1,000
	Equipment Rental	307	450 12.082	500	0		500
	Capital Equipment Capital Project	0	12,982				5,000
9300	Sub-Total - Horsemen's Center	108,408	121,799	103,855	114,813		161,610
	- Cab Fotal Florsemens Center	100,400	121,199	100,000	114,013		

		PARKS & R	RECREATION 2	510			
		Actual	Actual	Amended	Estimated	%	Adopted
Code	Expenditure Classification	Expense	Expense	Budget	Expense	Used	Budget
6230	James Woody Community Center	2008-09	2009-10	2010-11	2010-11		2011-12
	Salaries & Wages - Permanent	159,282	130,750	135,724	135,724		147,114
	Salaries & Wages - Part-time	1,081	1,731	1,000	2,167		7,128
	Overtime	.,00.	164	.,000	147		.,0
	Cafeteria Benefits	7,297	22,865	25,750	23,424		25,826
7130	FICA	43	110	55	134		442
7150	Medicare	668	2,021	1,920	2,089		2,237
7160	PERS	9,759	28,457	28,908	28,908		36,238
	Sub-Total Personnel	178,130	186,098	193,357	192,593		218,985
	Uniforms				196		0
	Disposal Services	11,675	11,955	11,405	11,405		11,400
	Electricity Usage	4,785	5,078	3,725	4,800		4,800
	Water Usage Assess,emt Dostroct Cpsts	30,747	42,726 3,502	25,440	30,500 3,502		31,500 3,550
	Signing	1,920	190	0	298		250
	Vandalism Repairs	1,193	1,053	850	500		500
	Building Maintenance	1,100	156	000	381		0
	Grounds Maintenance	8,004	7,658	6,750	6,750		3,000
7760-2000	Playground Maintenance	74	5,188	2,000	500		1,800
7765-1000	Sports Field Maintenance	6,811	7,195	10,500	7,200		1,000
7770	Sports Field Lighting Maintenanc	2,361		300	750		1,000
	Sports Field Lighting Usage	3,662	2,960	3,250	2,500		2,300
	Irrigation Supplies	8,963	9,200	7,500	7,000		4,000
	Equipment Rental	165	723	0	1,000		500
	Capital Projects	20,086	19,957				
9610-2520	Transfer - Quimby	279 F76	202 620	26F 077	260.975		204 505
6250	Sub-Total - Community Center P_ Lions Park	278,576	303,639	265,077	269,875	-	284,585
	Salaries & Wages - Permanent	44,537	33,366	32,045	34,977		7,767
	Salaries & Wages - Part-time	1,080	1,731	880	2,167		492
	Overtime	,,,,,	105		108		
7110	Cafeteria Benefits	2,036	6,394	6,750	6,528		1,500
7130	FICA	43	110	55	134		30
	Medicare	177	514	500	544		120
7160	PERS	2,551	7,241	7,200	7,358		1,913
	Sub-Total Personnel	50,424	49,461	47,430	51,816	0	11,822
	Uniforms		745	000	53		000
	Disposal Services New port- Electricity Usage	198	745 278	660 215	550 200		600 210
	Water Usage	8,311	9,420	8,374	9,250		9,500
	Signing	139	0	0,574	5,250		0,300
	Vandalsim	9	14	50	50		0
	Grounds Maintenance	797	490	400	300		300
7780	Irrigation Supplies	159	240	160	160		160
9300	Capital Projects	0	0				
	Sub-Total - Lions Park	60,037	60,648	57,289	62,379	-	22,592
6270	Mendel Park						
	Salaries & Wages - Permanent	61,508	52,783	50,800	55,057		17,651
	Salaries & Wages - Part-time	1,238	1,731	1,000	2,167		246
	Overtime Cofotoria Popofita	2 0 4 7	172	40.550	212		2 400
	Cafeteria Benefits FICA	3,247	10,161	10,550	10,370		3,409
	Medicare	43 270	110 796	55 780	134 834		16 260
	PERS	3,990	11,447	11,375	11,607		4,348
7 100	Sub-Total Personnel	70,296	77,200	74,560	80,381	0	25,930
7180	Uniforms				103		
	Disposal Services	830	917	792	825		850
	Electricity Usage	5,213	5,716	4,950	5,000		5,100
	Water Usage	152	245	150	150		100
	' Signing	276	0	0			0
	Vandalism Repairs	363	175	225	300		250
7755	Grounds Maintenance	1,988	833	1,150	750		300

		PARKS & R	ECREATION 25	510			
		Actual	Actual	Amended	Estimated	%	Adopted
Code	Expenditure Classification	Expense	Expense	Budget	Expense	Used	Budget
7760 0000	Dlayground Maintanana	2008-09	2009-10	2010-11	2010-11		2011-12
	Playground Maintenance Sports Field Maintenance	1,901 0	111 143	1,650 0	1,650		3,400 0
	Sports Field Light Maintenance	O	0	0	0		0
	Sports Field Lighting Usage		0	300	0		0
	Irrigation Supplies	2,803	1,656	1,000	1,000		750
9039	Equipment Rental	11	0	0			250
	Capital Projects	0	0				
9610-2520	Transfer - Quimby	22.222	0	0.4.777	00.450		22.222
6290	Sub-Total - Mendel Park Cramer Family Park	83,833	86,996	84,777	90,159	•	36,930
	Salaries & Wages - Permanent	37,750	24,556	23,568	24,893		13,783
	Salaries & Wages - Part-time	1,109	1,731	1,000	2,167		492
	Overtime	1,100	62	,,,,,,	35		0
7110	Cafeteria Benefits	1,984	5,573	5,050	4,916		2,573
7130	FICA	43	110	100	134		30
_	Health/Other Benefits - Retirees		550				
	Medicare	130	379	375	390		207
7160	PERS	1,928	5,349	5,300	5,393		3,395
7400	Sub-Total Personnel Uniforms	42,944	38,310	35,393	37,928		20,480
	Uniforms Electricity Usage	327	346	340	43 340		360
	Water Usage	32 <i>1</i> 11,811	13,139	12,455	14,000		14,600
	Assesment District Costs	3,454	3,454	12,400	3,457		3,460
	Signing	178	669	0	0, 107		0,100
	Vandalism Repairs	1,399	534	500	500		500
	Building Maintenance	0					
7755	Grounds Maintenance	1,004	1,621	850	500		500
	Playground Maintenance	762	2	800	800		900
	Irrigation Supplies	1,541	875	1,000	1,000		750
9039	Equipment Rental	0	0	0	50 500		200
6310	Sub-Total - Cramer Family Park	63,420	58,950	51,338	58,568	0	41,750
	Salaries & Wages - Permanent	54988	45342	43,720	47,344		15,171
	Salaries & Wages - Part-time	1209	1731	1,000	2,167		492
	Overtime		150		169		0
7110	Cafeteria Benefits	2800	8783	9,025	8,966		2,930
	FICA	43	110	100	134		30
	Medicare	235	688	675	724		227
7160	PERS	3440	9841	9,775	9,985		3,737
7100	Sub-Total Personnel Uniforms	62,715	66,645	64,295	69,489		22,587
	Disposal Services		659	792	87 800		- 850
	Electricity Usage	337	436	340	350		360
	Water Usage	3,646	4,438	3,500	3,100		3,250
	Signing	97	0	0	-,		0
	Vandalism Repairs	364	206	200	200		0
7755	Grounds Maintenance	1,955	715	1,050	800		500
	Playground Maintenance	5	4	600	100		0
	Irrigation Supplies	1,401	1,018	500	500		350
	Equipment Rental	•	0	0			250
9300	Capital Projects	70,520	0 74,121	71,277	75,426		28,147
6330	Sub-Total - Schmidt Park Sycamore Rocks Park	70,320	74,121	11,211	75,420	-	20,147
	Salaries & Wages - Permanent	42034	32552	30,772	32,871		44,832
	Salaries & Wages - Part-time	1126	1731	1,000	2,165		492
	Overtime	3	102	-,000	72		0
	Cafeteria Benefits	2587	7174	6,425	6,286		8,658
7130	FICA	43	109	100	134		30
7140-1	Health/Other Benefits-Retirees		800				
	Medicare	168	497	485	505		657
7160	PERS	2526	7089	7,000	7,120		11,044
	Sub-Total Personnel	48,484	50,054	45,782	49,153		65,713

			ECREATION 2				
01-	Former distance Obs. 100 of	Actual	Actual	Amended	Estimated	%	Adopted
Code	Expenditure Classification	Expense 2008-09	Expense 2009-10	Budget 2010-11	Expense 2010-11	Used	Budget 2011-12
7180	Uniforms	2000-03	2003-10	2010-11	59		2011-12
	Disposal Services	830	917	792	800		815
7295-0849	Water Usage	12,635	587	530	1,400		560
7367	Signing	163	0	0			0
	Vandalism Repairs	521	1,508	500	750		500
	Grounds Maintenance	2,043	1,501	3,000	2,200		1,500
	Playground Maintenance	2,367	1,008	2,000	500		0
	Irrigation Supplies	2,720	1,490	2,000	1,800		350
	Equipment Rental	0 0	0 0	0			250
9300	Capital Projects Sub-Total - Sycamore Rocks Pai	69,763	57,065	54,604	56,662		69,688
6350	3-Diamond Skate Park	09,703	37,003	34,004	30,002		03,000
	Salaries & Wages - Permanent	0	0	0	0		3,719
	Salaries & Wages - Part-time	0	0	0	0		492
	Overtime	0	0	0	0		0
7110	Cafeteria Benefits	0	0	0	0		652
7130	FICA	0	0	0	0		30
_	Health/Other Benefits-Retirees	0	0	0	0		0
	Medicare	0	0	0	0		61
7160	PERS	0	0	0	0		916
7007	Sub-Total Personnel	0	0	0	0		5,870
	Signing	183	0	0	0		250
	Vandalism Repairs Grounds Maintenance	40 0	390 108	450 50	350 50		200 50
	Contract Services	U	100	50	50		50
0940	Sub-Total - 3-Diamond Skate Pa	223	498	500	400		6,370
6370	Thunderbird Park		+50	300	+00		0,570
	Salaries & Wages - Permanent	45,261	32,146	30,225	32,374		24,594
	Salaries & Wages - Part-time	1,122	1,731	1,000	2,167		492
	Overtime		91		61		0
7110	Cafeteria Benefits	2,632	7,198	6,325	6,210		4,620
7130	FICA	43	110	100	134		30
	Health/Other Benefits - Retirees		900				0
	Medicare	165	492	480	496		364
7160	PERS	2,497	7,000	6,895	7,013		6,058
7400	Sub-Total Personnel	51,720	49,668	45,025	48,455		36,158
	Uniforms	920	017	702	55		920
	Disposal Services	830 193	917 270	792 200	810 200		820 200
	Electricity Usage Natural Gas	193	1,407	200	200		200
	Water Usage	22,281	24,066	23,532	27,000		28,500
	Signing	230	24,000	23,332	21,000		20,500
	Vandalism Repairs	143	108	125	75		100
	Grounds Maintenance	1,230	1,661	1,650	1,400		1,000
7760-2000	Playground Maintenance	258	1,018	1,750	0		2,300
	Irrigation Supplies	1,571	1,374	850	750		600
9039	Equipment Rental		150	150	150		250
9300	Capital Projects	0	0				
	Sub-Total - Thunderbird Park	78,456	80,639	74,074	78,895	-	69,928
6380	Virginia Park						
	Salaries & Wages - Permanent	36,267	25,511	24,310	25,790		15,317
	Salaries & Wages - Part-time	1,111	1,731	1,000	2,167		492
	Overtime	0.400	62	F 000	35 5.072		2.059
	Cafeteria Benefits	2,102	5,828	5,200	5,072		2,958
	FICA Health/Other Reposits Patiroes	43	110 650	100	134		30 0
	Health/Other Benefits-Retirees Medicare	134	394	385	403		229
	PERS	2,001	5,556	5,490	5,588		3,773
, 100	Sub-Total Personnel	41,658	39,842	36,485	39,189		22,799
7180	Uniforms				43		
	Disposal Services New port-	192	916	792	810		820
	Water Usage	19,482	20,678	19,500	13,500		14,000
	5	-,	-,	-,	-,		,

		PARKS & R	ECREATION 2	510			
		Actual	Actual	Amended	Estimated	%	Adopted
Code	Expenditure Classification	Expense	Expense	Budget	Expense	Used	Budget
7007	Oi main m	2008-09	2009-10	2010-11	2010-11		2011-12
	Signing Vandalism Repairs	226 137	0 103	0 125	125		0 75
	Grounds Maintenance	978	623	1,000	1,000		650
	Playground Maintenance	0	2	600	600		030
	Irrigation Supplies	467	306	400	400		300
	Equipment Rental	.01	0	0	100		250
	Capital Projects	0	0				
	Sub-Total - Virginia Park	63,140	62,470	58,902	55,667	-	38,894
6390	Yucca Loma Park	_					
	Salaries & Wages - Permanent	49,667	39,266	37,805	41,035		7,767
	Salaries & Wages - Part-time	1,184	1,731	1,000	2,167		492
	Overtime	0.440	125	7.000	141		1.500
	Cafeteria Benefits FICA	2,416 43	7,571 110	7,860 100	7,705 134		1,500 31
	Medicare	205	599	585	633		120
	PERS	2,990	8,518	8,460	8,646		3,030
7 100	Sub-Total Personnel	56,505	57,920	55,810	60,461		12,940
7180	Uniforms				69		
7223	Disposal Services		549	660	550		550
	Water Usage	6,167	13,338	11,130	7,800		8,000
7367	Signing	221	0	0			0
7383	Vandalism Repairs	357	220	300	500		300
	Grounds Maintenance	882	1,007	500	300		350
	Playground Maintenance	5	6,367	1,000	1,000		0
	Irrigation Supplies	933	548	300	300		275
	Equipment Rental	11 0	0 0	0			250
9300	Capital Projects Sub-Total - Yucca Loma Park	65,081	79.949	69,700	70,980		22,665
6401	Community Service Facilities Ops	00,001	70,010	33,133	70,000		22,000
7010	Salaries & Wages - Permanent	10,061	8,780	8,710	9,187		12,299
7030	Overtime	0	0	1,500	0		0
	Cafeteria Benefits	396	1,240	1,250	1,283		1,747
	Deferred Comp	67	229	0	225		301
	Medicare	39	123	130	128		178
/160	PERS	612	1,870	1,875	1,921		3,030
7190	Sub-Total Personnel Uniform Expense	11,175 1,814	12,242 1,553	13,465 1,750	12,744 1,600	91.4%	17,555 1,550
	Education & Training	734	1,333	1,730	0	0.0%	750
	Mileage ExpAllowance	754	167	1,000	O	0.070	0
	Miscellaneous	20	0	200	75	37.5%	100
7330	Hardware/Software Supplies/Ext	-			251		175
	Safety & Security	59	105	250	25	10.0%	100
	Small Tools	885	855	750	600	80.0%	600
	Communications Equipment	0	0		450		450
	Equipment Maintenance	366	68	250	75	30.0%	100
	Equipment Rental	1,100	0	600	0	0.0%	250
	Gasoline, Diesel, Oil	3,176	4,636	4,000	4,030	100.8%	4,100
	Leased Equipment	450	3,608	250	105	50 00/	100
	Safety Equipment Vehicle Maintenance	452 565	164 638	250 800	125 900	50.0% 112.5%	100 800
	Capital Equipment	23,224	2,333	2,500	1,750	70.0%	0
	Vehicle & Equip Replacement	0	2,000	2,500	1,700	7 0.0 /0	J
30	Sub-Total - Community Services	43,570	27,709	25,815	22,625	6	26,630
6410	Brewster - Facilities						
	Salaries & Wages - Permanent	3,949	3,235	3,025	3,207		3,320
	Salaries & Wages - Part-time	11	825	700	884		615
	Overtime		50	±	119		0
	Cafeteria Benefits	190	594	615	613		707
	Medicare PERS	16 221	61 839	55 705	63 845		57 060
7 100	Sub-Total Personnel	4,387	5,604	795 5,190	845 5,731		969 5,668
7180	Uniforms			3,190	5,731		3,000
					3		

		PARKS & R	RECREATION 25	510			
		Actual	Actual	Amended	Estimated	%	Adopted
Code	Expenditure Classification	Expense	Expense	Budget	Expense	Used	Budget
		2008-09	2009-10	2010-11	2010-11		2011-12
	Building Maintenance	2,455	1,884	1,000	800		700
	Capital Projects Transfer - Quimby	546 0	0				
9010-2550	Sub-Total - Brewster - Facilities	7,388	7,488	6,190	6,537	_	6,368
6430	Civic Center Amphitheater-Facilii	48	7,400	0,100	0,007		0,000
	Building Maintenance		830	500	1,750		900
	Sub-Total - Civic Center Amphith	48	830	500	1,750	-	900
6450	Corwin Park - Facilities						
	Salaries & Wages - Permanent	4,738	3,024	2,865	2,973		2,261
	Salaries & Wages - Part-time	206	1,388	1,000	1,070		615
	Overtime	177	39	<i>E7E</i>	102		0 501
_	Cafeteria Benefits FICA	177 12	555 35	575 55	579 13		501 0
	Medicare	18	66	65	61		42
	PERS	208	804	760	807		708
7 100	Sub-Total Personnel	5,359	5,911	5,320	5,605		4,127
7180	Uniforms		-,-	-,	7		,
7383	Vandalism Repairs	208	0	250	100		100
7655	Building Maintenance	729	1,124	500	400		400
	Sub-Total - Corwin Park - Faciliti	6,296	7,035	6,070	6,112	0	4,627
6510	Horsemen's - Facilities						
	Salaries & Wages - Permanent	4,532	2,783	2,630	2,737		1,962
	Salaries & Wages - Part-time	209	1,440	1,500	1,088		615
	Overtime Cofetaria Banefita	14	38	0 525	102		0 617
	Cafeteria Benefits FICA	165 13	517 38	535 55	540 13		617 0
_	Medicare	17	62	60	59		49
	PERS	191	753	710	754		833
7 100	Sub-Total Personnel	5,141	5,631	5,490	5,293		4,076
7180	Uniforms	· _	,	•	6		,
7360	Safety and Security	191	0	0			
	Vandalism Repairs	42	40	200	125		125
	Building Maintenance	2,716	1,169	650	450		400
	Capital Projects	2,200					
9610-2520	Transfer - Quimby	10.200	0.040	C 240	F 074	0	4 004
6531	Sub-Total - Horsemen's - Facilitie Community Center	10,290	6,840	6,340	5,874	0	4,601
	Salaries & Wages - Permanent	69,605	52,506	50,475	52,789		45,337
	Salaries & Wages - Part-time	719	3,494	3,715	2,379		4,547
	Overtime		602	3, 3	1,142		0
	Cafeteria Benefits	3,582	11,238	11,375	11,512		10,405
7130	FICA	39	114	150	37		0
7150	Medicare	257	820	790	823		723
7160	PERS	3,686	11,291	11,140	11,270		12,288
	Sub-Total Personnel	77,888	80,065	77,645	79,952		73,300
	Uniforms	9,769	12 202	11 000	51 10 500		11.000
	Electricity Usage Natural Gas Usage	9,769 5,971	12,283 2,732	11,000 4,500	10,500 3,250		11,000 3,300
	Water Usage	6,178	496	4,000	1,000		1,750
	Safety & Security	698	1,171	600	750		700
	Vandalism Repairs	0	29	250	50		100
	Building Maintenance	19,174	12,905	12,000	9,000		9,500
	Equipment Maintenance	801	391	850	500		600
7755	Grounds Maintenance	479					
	Eqiipment Rental				500		500
	Safety Equipment	_	65				
9300	Capital Projects	3,236	-1-10-1-0-1	440	405-55		4.0.0
0500	Sub-Total - Community Center	124,194	110,137	110,845	105,553	-	100,750
6532	Community Center Gymnasiums	40 400	24 600	22.065	24.052		24 400
	Salaries & Wages - Permanent Salaries & Wages - Part-time	48,123 828	34,608 3,409	32,865 3,850	34,853 1,987		34,490 2,458
	Overtime	020	479	5,550	897		2,430
, 550	- 2:::::=				00.		J

		PARKS & R	ECREATION 2	510			
		Actual	Actual	Amended	Estimated	%	Adopted
Code	Expenditure Classification	Expense	Expense	Budget	Expense	Used	Budget
		2008-09	2009-10	2010-11	2010-11		2011-12
_	Cafeteria Benefits	2,305	7,229	7,325	7,393		7,877
	FICA	48	140	185	46		0
	Medicare	175	560	535	557		536
7160	PERS	2,405	7,373	7,265	7,368		9,101
	Sub-Total Personnel	53,884	53,798	52,025	53,101		54,462
	Uniforms				36		
	Disposal Services	211	1,011	1,000	1,050		1,100
	Electricity Usage	14,348	16,630	15,000	14,000		14,500
	Natural Gas Usage	1,076	4,234	2,500	4,000		4,000
	Safety & Security	215	695	250	125		125
	Vandalism Repairs	0	0	250	0		0
	Building Maintenance	4,063	5,637	10,000	5,000		7,500
	Equipment Maintenance	2,423	0	1,000	250		650
	Equipment Rental				326		400
9300	Capital Projects	4,700	-		0		
	Sub-Total - Community Center G	80,920	82,005	82,025	77,888	-	82,737
6533	Community Center PAL Center						
7010	Salaries & Wages - Permanent	6,704	5,237	3,825	5,267		1,358
7030	Overtime		24		39		0
7110	Cafeteria Benefits	386	1,212	880	1,237		297
7150	Medicare	25	75	50	76		20
7160	PERS	378	1,126	855	1,123		335
	Sub-Total Personnel	7,493	7,674	5,610	7,742		2,010
7180	Uniforms	_			2		
7295-0847	Electricity Usage	194	270	275	275		275
7655	Building Maintenance	326	2446	400	300		100
	Sub-Total - Community Center P	8,013	10,390	6,285	8,319	-	2,385
6534	James Woody Park - Facilities						
7010	Salaries & Wages - Permanent	11,010	5,502	5,185	5,503		5,171
7020	Salaries & Wages - Part-time	467	2,157	2,390	1,326		1,598
7030	Overtime		53		130		0
7110	Cafeteria Benefits	380	1,192	1,195	1,229		1,206
7130	FICA	28	83	110	28		0
7150	Medicare	33	111	110	102		98
7160	PERS	390	1,342	1,260	1,341		1,667
	Sub-Total Personnel	12,308	10,440	10,250	9,659		9,740
7180	Uniforms		,		6		
7655	Building Maintenance	2,129	1,378	2,250	2,100		1,500
	Grounds Maintenance	350	0				
	Sub-Total - James Woody Park -	14,787	11,818	12,500	11,765	-	11,240
6590	Cramer Family - Facilities		•	,	,		,
7010	Salaries & Wages - Permanent	4,427	2,782	2,630	2,737		3,320
	Salaries & Wages - Part-time	206	1,388	1,395	1,070		615
	Overtime	_00	38	.,555	102		0
	Cafeteria Benefits	165	517	535	540		707
	FICA	12	35	50	13		0
	Medicare	16	62	60	59		57
	PERS	191	754	710	755		969
7.50	Sub-Total Personnel	5,017	5,576	5,380	5,276		5,668
7180	Uniforms						
	Vandalism Repairs	165	63	300	150		150
	Building Maintenance	279	1,186	600	500		400
7 000	Sub-Total - Cramer Family - Faci	5,461	6,825	6,280	5,926	0	6,218
6610	Adult Sports						<u> </u>
	Salaries & Wages - Permanent	28,177	21,967	21,985	22,536		19,883
		20,177 8,610	21,967 9,653	•			12,705
	Salaries & Wages - Part-time	0,010	•	12,150	10,056		•
	Overtime	4 400	10	0 775	35		2 249
	Cafeteria Benefits	1,199	3,733	3,775	3,729		3,318
	Deferred Compensation	108	354	330	342		276
	FICA	97	96	680	130		595
7150	Medicare	236	478	530	492		473
	555						
	PERS	3,203	6,504	5,470	6,568		5,666

PARKS & RECREATION 2510								
		Actual	Actual	Amended	Estimated	%	Adopted	
Code	Expenditure Classification	Expense	Expense	Budget	Expense	Used	Budget	
	Sub-Total Personnel	2008-09 41,630	2009-10 42,795	2010-11 44,920	2010-11 43,888		2011-12 42 016	
801	4 3 on 3 Adult Basketball Tny	80	150	800	800	100.0%	42,916	
	6 Adult Basketball	2,809	4,355	3,540	3,700	104.5%	4,615	
803	0 Adult Kickball	899	1,252	1,650	15	0.9%	2,145	
	8 Adult Soccer	6	0	1,550	0	0.0%	1,500	
	0 Open Gym	78	411	200	175	87.5%	200	
	2 Softball	5,687	6,419	8,459	8,450	99.9%	10,315	
	4 Softball Tny 6 Volleyball	0 0	0 6	635 350	0 225	0.0% 64.3%	635 0	
000	Sub-Total - Adult Sports	51,189	55,388	62,104	57,253	04.070	62,326	
6640	Civic Center Aquatic Complex	·	•	•	•		,	
	0 Salaries & Wages - Permanent	134,102	109,576	107,785	107,785		87,027	
	O Salaries & Wages - Part-time	123,964	132,366	100,500	125,000		141,206	
	0 Overtime 0 Cafeteria Benefits	324 5,970	427 18,695	1,000 19,150	1,000		1,000 17,547	
	O Deferred Compensation	3,970	1,321	1,225	19,150 1,225		350	
	0 FICA	7,197	7,057	4,835	4,835		5,843	
715	0 Medicare	1,871	3,574	3,020	3,020		3,309	
716	0 PERS	11,555	27,160	28,010	28,010		33,005	
	Sub-Total Personnel	285,379	300,176	265,525	290,025		289,287	
	0 Uniform Expenses	2,164 900	2,716	2,800 450	2,800 450	100.0% 100.0%	2,550	
	5 Advertising 1 Meetings & Conferences	613	0 20	500	535	100.0%	350 250	
	9 Miscellaneous	013	23	350	200	57.1%	200	
	5 Office Supplies	32	0	000	0	0.0%	0	
727	1 Postage	0	0	100	0	0.0%	0	
	7 Printing	0	0	200	50	25.0%	100	
	17 Electricity Usage	33,496	40,355	34,500	32,700	94.8%	31,000	
	48 Natural Gas Usage	68,264	84,829	77,000	74,500	96.8% 0.0%	75,000	
	19 Water Usage 3 Concession Items	5,568 7,742	7,973 8,581	6,800 7,300	6,200 6,200	0.0% 84.9%	6,800 6,000	
	O Hardware/Software Supplies Exp	3,159	2,277	1,650	1,500	90.9%	1,500	
	0 Safety & Security	2,000	3,665	4,500	2,800	62.2%	2,500	
765	5 Building Maintenance	5,873	5,232	7,000	6,000	85.7%	6,000	
	5 Grounds Maintenance	0	0	500	500	100.0%	350	
	0 Small Tools	103	203	200	150	75.0%	125	
	3 AV Wave 8 Competitive Stroke	2,327 0	5,357 0	4,100	7,250	176.8% 0.0%	5,500	
	8 CPR Challenge Course	296	260	280	300	107.1%	300	
	8 Evening Lap Swim	478	212	350	644	184.0%	250	
	3 Guard Start	54	111	325	300	92.3%	300	
814	8 Lifeguard Training	1,346	967	1,550	1,550	100.0%	1,600	
	3 Open Diver Water Course	2,481	1,883	3,600	1,500	41.7%	2,300	
	8 Open Rec Swim	99	462	300	200	66.7%	200	
	3 Pool Chemicals 8 Pool Special Event	28,454 624	31,753 283	24,000 1,350	28,000 1,350	116.7% 100.0%	28,000 750	
	8 Splash Dance	7,809	7,678	8,400	8,000	95.2%	8,400	
	3 Swim Lessons	0	221	2,000	1,500	75.0%	1,000	
818	5 Swim Fair	300	18	200	200	100.0%	200	
	8 Water Aerobics	14,886	11,190	10,725	10,000	93.2%	11,000	
	6 Equipment Maintenance	14,891	10,805	12,500	10,500	84.0%	9,000	
	5 Leased Equipment	898	768	750	57 750	400.00/	0	
	8 Safety Equipment 0 Capital Equipment	2,587 5,107	171 0	750 21,000	750 21,000	100.0% 0.0%	500 10,000	
912	Sub-Total - Civic Center Aquatic	497,930	528,189	500,805	517,711	96.8%	501,312	
6670	ASAP							
	0 Salaries & Wages - Permanent	65,860	52,815	52,750	45,177		42,192	
	0 Salaries & Wages - Part-time	108,848	98,633	107,500	105,902		91,445	
	O Overtime	0.000	25	40.450	139		7 101	
	O Cafeteria Benefits O Deferred Compensation	2,828 251	8,878 839	10,450 785	8,370 628		7,104 582	
	O FICA	5,750	4,329	5,515	4,788		4,703	
	-	-,. • •	.,0=0	-,0.0	.,. 55		.,. 55	

		PARKS & R	ECREATION 2	510			
		Actual	Actual	Amended	Estimated	%	Adopted
Code	Expenditure Classification	Expense	Expense	Budget	Expense	Used	Budget
	·	2008-09	2009-10	2010-11	2010-11		2011-12
7150) Medicare	1,836	2,230	2,315	2,212		1,938
7160	PERS	7,196	17,344	15,200	16,088		14,234
	Sub-Total Personnel	192,569	185,093	194,515	183,304		162,198
8250	Afterschool Program	7,364	8,266	5,000	7,250		6,550
0700	Sub-Total - ASAP	199,933	193,359	199,515	190,554	-	168,748
6700	CAVE	0.040	4.705	4.705	4.000		0
	Salaries & Wages - Permanent	6,012	4,735	4,735	4,203		0
) Salaries & Wages - Part-time) Overtime	7,555	8,156	9,000	11,070 13		0
	Cafeteria Benefits	248	778	300	784		0
	Deferred Compensation	25	82	80	65		0
	FICA	334	371	430	364		0
) Medicare	133	190	195	223		0
	PERS	875	1,492	1,400	2,033		0
	Sub-Total Personnel	15,182	15,804	16,140	18,755		0
8350	CAVE	725	1,332	1,500	900		0
	Sub-Total - CAVE	15,907	17,136	17,640	19,655	-	-
6730	Day Camp	·		·	•		
	Salaries & Wages - Permanent	23,251	18,838	18,825	15,143		19,095
7020	Salaries & Wages - Part-time	30,552	28,221	33,000	30,598		13,525
7030	Overtime		8		39		0
7110	Cafeteria Benefits	993	3,124	3,175	2,823		3,096
	Deferred Compensation	94	313	295	217		303
	FICA	1,716	1,410	1,250	1,530		618
) Medicare	535	695	750	672		473
7160	PERS	1,974	5,242	6,755	4,547		5,580
	Sub-Total Personnel	59,115	57,851	64,050	55,569		42,690
8450	Day Camp	2,173	2,601	2,400	2,000		2,000
0700	Sub-Total - Day Camp	61,288	60,452	66,450	57,569	-	44,690
6760	Instructor Classes	E4 040	40.450	40.005	44.000		44 220
	Salaries & Wages - Permanent	51,346 2,103	40,458 6,772	40,395 6,900	41,266 7,356		41,320
) Salaries & Wages - Part-time) Overtime	2,103	25	0,900	147		5,068 0
	Cafeteria Benefits	2,407	7,593	7,675	7,440		7,993
	Deferred Compensation	122	410	380	394		211
	FICA	37	-	0	0		0
) Medicare	225	694	690	711		673
	PERS	3,224	10,182	10,170	10,457		11,427
	Sub-Total Personnel	59,464	66,134	66,210	67,771	102%	66,692
8502	2 Academic Tots	20,065	20,216	21,000	16,000	76%	17,500
8504	Adult Tap	1,315	755	100	0	0%	0
8506	6 Archery	196					
8508.0512	? Arts & Crafts	205	105		343	0%	
8512	Pallet & Tap	669	294	280	750	268%	800
	Baton Twirling	1,415	1,481	1,575	2,600	165%	2,800
	Belly Dancing	1,681	461	650	330	51%	250
	Cheer-Tumbling	3,681	4,266	3,650	2,500	68%	2,600
	? Child & Babysitting Safety	437	400				
	Cooking	0.074	483	4.050	4.550	0.40/	4.500
	CPR & First Aid	3,074	2,001	1,650	1,550	94%	1,500
	Dog Obediance	2,651	2,108	2,050	1,600	78%	1,500
	B Driver's Ed S ESL/Educational	1,790 0	1,228 0	1,300	800	62%	1,000
	Fencing	7,788	8,771	8,150	7,000	86%	7,500
	Golf Lessons	7,766 1,084	2,117	1,300	4,500	346%	4,000
	Guitar Lessons	1,817	1,518	1,500	1,600	107%	1,600
	' Hip Hop Dance	0	824	1,300	1,900	101/0	2,000
	B Just Baby and Me	63	0	1,500	1,300		2,000
	Kung Fu	00	961		2,000		2,000
	Kindermusick	2,475	0		_,000		_,000
	Low Impact Aerobics	3,284	7,076	8,800	10,200	116%	10,500
	Painting & Drawing	0	1,137	350	680	194%	700
	3 3	-	,		-		

		PARKS & R	ECREATION 25	510			
		Actual	Actual	Amended	Estimated	%	Adopted
Code	Expenditure Classification	Expense	Expense	Budget	Expense	Used	Budget
		2008-09	2009-10	2010-11	2010-11		2011-12
8559	Parent & Tot	6,040	8,430	8,300	8,000	96%	8,800
8565	Preschool Art	350	853	580	280	48%	350
	Rent-A-Santa	1,781	892	800	565	71%	800
	Road To Cretivity	378	455	350	150	43%	200
	Salsa & Latin Dance	767	771	1,200	50	4%	0
	Shotakan Karate	4,866	3,919	3,500	3,600	103%	3,750
	Summer Camps	3,195	4,712	3,050	0	0%	1,000
	Swing Dance	2,346	2,110	1,000	500	50%	500
	Tae Kwon Do	11,109	7,535	8,750	1,900	22%	0
	Tai Chi	2,816	3,208	3,250	3,600	111%	3,600
	Tennis	3,696	3,982	2,600	3,600	138%	3,600
	Tiny Tot Dance	1,899	1,999	1,300	2,600	200%	2,600
	Women's Wellness	0	000	750	0	00/	0
	Wrestling	712	832	750	0	0%	0
8591	Yoga	4,372	4,646	4,500	3,500	78%	3,750
	Other Sub-Total - Instructor Classes	404	166 290	159,795	150 160	94%	151 902
6790	PIO Events	157,885	166,280	159,795	150,469	94%	151,892
	Salaries & Wages - Permanent	89,216	67,109	79,800	80,574		77,752
	Salaries & Wages - Permanent Salaries & Wages - Part-time	13,650	15,396	17,100	20,139		31,544
	Overtime	13,030	1,492	17,100	3,161		0
	Cafeteria Benefits	11,908	12,705	12,825	12,775		12,512
	Deferred Compensation	244	604	355	589		343
	FICA	419	223	170	1,073		225
	Medicare	1,437	1,382	1,425	1,666		1,585
	PERS	15,077	17,141	20,250	18,111		26,028
7 100	Sub-Total Personnel	131,951	116,052	131,925	138,088		149,989
7180	Uniforms	.01,001	,	.01,020	5		0,000
	Mileage Exp/Allowance	53	566		263		570
	Fall Festival	(220)	25,332	10,000	10,847		10,000
	Community Clean Up	700	-,	-,	-		-,
	Jazz Nights	1,231			-		
	Tree Lighting	8,652	711		-		
7835	Craft Fairs	705	998	1,000	1,016		1,000
7840	Flea Markets (3)	891	1,343	1,000	1,000		1,000
7845	AV Round Up	-		-	-		
7850	Freedom Festival	27,296	34,324	35,000	35,000		35,000
7855	Concerts in the Park (8)	17,667	12,598	22,141	22,141		20,000
8721	Winter Wonderland	-	5,047	5,000	5,000		5,000
	Sub-Total - PIO Events	188,926	196,971	206,066	213,360	0	222,559
6820	Recreation						
7010	Salaries & Wages - Permanent	50,888	38,738	39,880	39,880		44,311
	Salaries & Wages - Part-time	5,113	2,867	1,850	4,117		3,000
	Cafeteria Benefits	2,014	5,837	5,850	5,906		6,935
	Deferred Compensation	304	890	290	867		808
	FICA	193	178	95	256		186
	Medicare	259	595	330	626		686
7160	PERS	3,286	8,264	4,515	8,406		10,915
7400	Sub-Total Personnel	62,057	57,369	52,810	60,058		66,841
	Uniforms	210	0	4.050	000		
	Advertising	994	793	1,250	800		750
	Education & Training Meetings & Conferences	542	840	1,400	600		1,000
	Meetings & Conferences Memberships & Dues	4,467 1,415	979 1 245	4,000 1,300	2,000 1,250		3,000 1,250
	Memberships & Dues	1,415 305	1,245 218	1,300 650	1,250 450		1,250 400
	Mileage Exp/Allowance Miscellaneous	263	59	700	300		350
	Office Supplies/Exp	3,643	2,664	4,500	4,500		4,250
	Postage	12,102	12,170	13,500	12,200		12,500
	Printing	21,154	18,088	23,500	21,000		20,000
	Hardware/Software Supplies Exp	2,636	3,757	9,000	6,800		5,000
	Safety & Security	2,030	0,101	5,000	0,000		5,000
	Special Dept Supplies/Exp	O	3,734	5,000	4,500		4,000
7570	Special Dopt Oupplied/Exp		0,704	0,000	-,000		,000

		PARKS & R	RECREATION 2	510			
		Actual	Actual	Amended	Estimated	%	Adopted
Code	Expenditure Classification	Expense	Expense	Budget	Expense	Used	Budget
707/	Ctoff Comission	2008-09	2009-10	2010-11	2010-11		2011-12
_	5 Staff Services 0 Contract Services	192 640	289 33,732	400 110,000	350 115,000		350 5,000
	9 Rental Equipment	239	0	300	0		300
	2 Gasoline, Diesel, Oil	592	1,282	1,200	850		900
909	1 Vehicle Maintenance	165	674	600	400		500
	Sub-Total - Recreation	111,616	137,893	230,110	231,058	-	126,391
6850	Rec Dept Events						
	O Salaries & Wages - Permanent	57,085	40,465	34,993	35,835		39,189
	0 Salaries & Wages - Part-time 0 Overtime	10,891	18,576 20	18,400	20,605 91		16,819 0
	O Cafeteria Benefits	2,122	6,650	5,917	6,201		6,325
	Deferred Compensation	213	705	660	563		647
	0 FICA	501	832	840	908		919
7150	0 Medicare	358	886	776	841		812
7160	0 PERS	3,504	9,815	8,559	8,995		10,144
	Sub-Total Personnel	74,674	77,949	70,145	74,039	105.6%	74,855
	0 Uniforms		700	000	7		4.500
	2 Active Adults 3 AV Idol	90	769 318	360 132	1,500	100.0%	1,500
	6 AV Most Talented Kid	90 270	235	280	132 185	66.1%	132 245
	2 Birthday Party Packages	270	233	200	100	00.176	243
	5 Bunny Run	1,120	1,231	1,085	1,050	96.8%	1,167
	8 Campfire Programs	53	371	250	247	98.8%	175
	7 Community Christmas Caroling	0	57				
	8 Eggstravaganza	683	909	750	750	100.0%	750
8733	3 Firecracker Run	555	316	1,085	900	82.9%	1,050
8742	2 Haunted House	358	915	450	385	85.6%	450
	4 Healthy Apple Valley			8,250	8,250		5,000
	5 Kiddie Carnival	549	443	550	520	94.5%	550
	4 Mudfest	2,659	464	400	200	50.0%	175
	7 Fall Festival Run	402	631	675	16	2.4%	0
	8 Parents Night Out 4 Special Apples	35 382	0 1,043	150	125	83.3%	240
	5 Sponsorship Revenue	302	1,043 1,450	150	120	03.370	240
	O Swing the Town	0	238	1,340	1,200	89.6%	1,320
	0 Teen Art Festival	-		1,010	-,		500
8766	6 Teen Events	702	307	150	150	100.0%	150
8778	8 Triathalon	0					
	4 Turkey Run	624	1,082	1,050	1,065	101.4%	1,167
	7 Tween Time Karokee	0					
	0 Teen Zone	855	373	750	650	86.7%	600
9610-4910	0 Transfer - 4910	0	(490)	0 07 050	04 504	101 20/	00.000
6880	Sub-Total - Rec Dept Events Rentals	84,011	88,611	87,852	91,591	104.3%	90,026
	O Salaries & Wages - Permanent	50,179	38,038	38,000	38,636		43,678
	0 Salaries & Wages - Part-time	3,564	6,975	25,000	4,622		10,833
	O Overtime	5,55	20		89		0
7110	0 Cafeteria Benefits	2,217	6,880	6,950	6,799		7,686
	Deferred Compensation	141	471	440	449		482
	0 FICA	197	174	355	59		425
	0 Medicare	257	669	915	641		790
7160	0 PERS	3,093	9,382	12,315	9,081		11,739
960	Sub-Total Personnel	59,648	62,609	83,975	60,376		75,633
	0 Parking Fee 2 Birthday Party Package	12,167 94	11,686 71	18,500 330	17,000 175		20,000 330
0/1/	Sub-Total - Rentals	71,909	74,366	102,805	77,551	-	95,963
6900	Skate Park - Facilities			102,003			35,305
	O Salaries & Wages - Permanent		195				0
	O Overtime		380				0
7150	0 Medicare	21	7				0
7160	0 PERS		43				0
	Sub-Total Personnel	21	625	0	0		0

		PARKS & R	ECREATION 2	510			
		Actual	Actual	Amended	Estimated	%	Adopted
Code	Expenditure Classification	Expense	Expense	Budget	Expense	Used	Budget
		2008-09	2009-10	2010-11	2010-11		2011-12
7360	Safety & Security	2,465		6,000	5,000		5,000
9120	Capital Equipment		6,958				
	Skate Park Renovation			248,902	248,902		
	Sub-Total - Skate Park - Facilitie	2,486	7,583	254,902	253,902	0	5,000
940	User Groups				•		· ·
7010	Salaries & Wages - Permanent	38,397	31,453	31,425	32,309		23,06
	Salaries & Wages - Part-time	571	1,693	1,720	1,835		879
	Overtime		27		46		(
7110	Cafeteria Benefits	1,811	5,680	5,750	5,692		3,820
	Deferred Compensation	110	358	335	345		34
	FICA	9	0	0	0		(
	Health/Other Benefits-Retirees	· ·	2	· ·	0		
	Medicare	167	513	485	527		34
	PERS	2,376	7,188	7,145	7,355		5,89
7.130	Sub-Total Personnel	43,441	46,914	46,860	48,109		34,35
	Sub-Total - User Groups	43,441	46,914	46,860	48,109	0	34,35
970	Youth Sports	70,771	40,514	40,000	40,105	U	UT,UU
	Salaries & Wages - Permanent	55,611	41,943	42,025	43,112		44,42
	Salaries & Wages - Part-time	13,179	17,237	23,000	13,927		26,74
	Overtime	15,179	17,237	23,000	95		20,74
	Cafeteria Benefits	2,264	7,040	7,150	7,083		7,29
_	Deferred Compensation	2,204	7,040 694	7,130 650	670		69
	FICA	461	518		492		
	Medicare	410	906	1,075 945	492 871		1,31
							1,03
7160	PERS	4,415	10,991	10,350	10,569		12,31
9760	Sub-Total Personnel	76,553	79,347	85,195	76,819	0.0%	93,81
	Teen Night	0	004	705	400		00
	Adventures in PW Sports	765	681	705	430	61.0%	68
	Basketball Tournament	654	1,599	1,850	990	0.0%	1,84
	Coed Volleyball	0	377	950	500	52.6%	81
	Elementary Arts & Smarts	0		075	075	0.0%	00
	Father Son Basketball Tourname	150		275	275	100.0%	26
	Peewee Soccer	552	725	850	725	0.0%	86
	Winter Peewee/Hotshots Basket	1,334	795	855	550	64.3%	1,14
	Sports Camp	48				0.0%	
	Summer Peewee/Hotshots Bask	0	600	725	525		94
	Summer Youth Basketball	2,500	3,427	2,600	2,600	100.0%	3,60
	T-Ball	798	1,086	1,500	1,200	80.0%	1,30
	Flag Football	0	0	1,230	0	0.0%	1,23
8880	Winter Youth Basketball	4,358	2,315	4,750	2,200	46.3%	6,50
8885	Youth Track Meet	372	262	500	500	100.0%	40
8887	3 on 3 Soccer Tournament	133	93	365	560	153.4%	37
	Sub-Total - Youth Sports	88,217	91,307	102,350	87,874	_	113,75
	Total Parks & Rec Expenditures	3,753,136	3,874,399	4,101,250	4,171,229		3,806,60
	Total Parks & Rec Fund Balance	(2,878,420)	(3,945,669)	(5,237,096)	(5,401,650)		(6,430,25

Expenditure Classification Expense Expense Budget Expense Used Budget			RECREATION 2					
Actual		Actual	Actual		Estimated	%	Adopte	
Actual Actual Actual Actual Adopted	Expenditure Classification					Used	Budge	
Personnel Schedule		2008-09	2009-10	2010-11	2010-11		2011-1	
Personnel Schedule		Actual	Actual	Actual	Adonted			
Full Time: Parks and Recreation Manager 1 1 1 1 1 1 Administrative Secretary 1 1 1 1 1 1 Senior Office Assistant 1 1 1 Office Assistant 1 1 1 1 1 1 Office Assistant 1 1 1 1 1 1 Clerk 1 1 1 1 1 Recreation Supervisor 3 3 3 3 2 Recreation Coordinator Part Time: Recreation Assistant 1,000 hrs 1,000 hrs 1,000 hrs 1250 hrs Recreation Assistant 2,225 hrs 2,225 hrs 2,040 hrs 1250 hrs Recreation Leader I 11,297 hrs 11,297 hrs 5,300 hrs 5136 hrs Recreation Leader I 11,297 hrs 11,297 hrs 5,300 hrs 5136 hrs Recreation Leader I 14,377 hrs 14,377 hrs 8,795 hrs 8180 hrs Pool Manager 742 hrs 742 hrs 325 hrs 0 0 Assistant Pool Manager 962 hrs 962 hrs 0 0 0 Swim Coach 1250 hrs 1100 hrs Senior Lifeguard 2,443 hrs 2,443 hrs 1,937 hrs 917 hrs Lifeguard 7329 hrs 7329 hrs 6885 hrs 8418 hrs Part-Time Event Assistants (2) (2) (2) (2) Parks & Recreation - Facilities Division Actual Actual Actual Actual Adopted Personnel Schedule 2008-2009 2009-2010 2010-11 2011-12 Full Time: Senior Maintenance Worker I 1 1 1 Senior Maintenance Worker I 1 1 1 1 1 Senior Maintenance Worker I 1 1 1 1 1 Senior Maintenance Worker I 7 7 5.5 5.5 Custodian 1 1 1 1 1 1 Senior Maintenance Worker I 6.5 6.5 5.5 5.5 Custodian 1 1 1 0 0 0 TOTAL: 22.5 22.5 16 14.55	Personnel Schedule							
Administrative Secretary 1 1 1 1 1 1 Senior Office Assistant 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		2000 2000	2000 20.0	20.0				
Senior Office Assistant	Parks and Recreation Manager	1	1	1	1			
Office Assistant 1	Administrative Secretary	1	1	1	1			
Clerk	Senior Office Assistant	-	-	1	1			
Recreation Supervisor 3 3 3 2	Office Assistant	1	1	1	1			
Recreation Coordinator	Clerk	1	1	-				
Part Time: Recreation Assistant	Recreation Supervisor	3	3	3	2			
Office Assistant 2,225hrs 2,225hrs 2,040 hrs 1250 hrs Recreation Leader I 11,297hrs 11,297hrs 5,300 hrs 5136 hrs Recreation Leader II 14,377hrs 14,377hrs 8,795 hrs 8180 hrs Pool Manager 742hrs 742hrs 325 hrs 0 Assistant Pool Manager 962hrs 962hrs 0 0 Swim Coach 1250 hrs 1100 hrs 1100 hrs Senior Lifeguard 2,443hrs 2,443hrs 1,937 hrs 917 hrs Lifeguard 7329 hrs 7329 hrs 6885 hrs 8418 hrs Part-Time Event Assistants (2) (2) (2) (2) (2) Parks & Recreation - Facilities Division Actual Actual Actual Actual Adopted Personnel Schedule 2008-2009 2009-2010 2010-11 2011-12 Full Time: 3.5 3.5 3.5 Parks & Recreation - Park's Division Actual Actual Actual Actual Actual Actual					1			
Recreation Leader 11,297hrs 11,297hrs 5,300 hrs 5136 hrs	Recreation Assistant	1,000 hrs	1,000 hrs	1,000 hrs	1750hrs			
Recreation Leader II	Office Assistant	2,225hrs			1250 hrs			
Recreation Leader II	Recreation Leader I	11,297hrs	11,297hrs	5,300 hrs	5136 hrs			
Pool Manager	Recreation Leader II		•	•	8180 hrs			
Swim Coach 1250 hrs 1100 hrs Senior Lifeguard 2,443hrs 2,443hrs 1,937 hrs 917 hrs 17	Pool Manager	742hrs	742hrs	325 hrs	0			
Swim Coach 1250 hrs 1100 hrs Senior Lifeguard 2,443hrs 2,443hrs 1,937 hrs 917 hr		962hrs	962hrs	0	0			
Lifeguard				1250 hrs	1100 hrs			
Lifeguard 7329 hrs 7329 hrs 6885 hrs 8418 hrs Part-Time Event Assistants (2)	Senior Lifeguard	2,443hrs	2,443hrs	1,937 hrs	917 hrs			
Park-Time Event Assistants (2) (2) (2) (2) Parks & Recreation - Facilities Division Actual Actual Adopted Personnel Schedule 2008-2009 2009-2010 2010-11 2011-12 Full Time: 1 1 1 Senior Maintenance Worker II 1 1 1 Maintenance Worker II 0.5 0.5 0.5 Custodian 1 1 1 TOTAL: 3.5 3.5 3.5 Part Time: Maintenance Aide 5 FTE 5 FTE 1 FTE 1 350 hrs Parks & Recreation - Park's Division Actual Actual Actual Adopted Personnel Schedule 2008-2009 2009-2010 2010-11 2011-12 Full Time: Parks Supervisor 1 1 1 1 Senior Maintenance Worker II 7 7 5.5 5.5 Maintenance Worker II 7 7 5.5 5.5 Quitable Actual Actual Actual Actual Actual Actual Actual Actual	=	7329 hrs	7329 hrs	6885 hrs	8418 hrs			
Actual Actual Actual Actual Adopted		(2)	(2)	(2)	(2)			
Actual Actual Actual Actual Actual Adopted	Parks & Recreation - Facilities Div	vision						
Full Time: Senior Maintenance Worker 1		Actual	Actual	Actual	Adopted			
Senior Maintenance Worker 1	Personnel Schedule	2008-2009	2009-2010	2010-11				
Maintenance Worker II 1 1 Maintenance Worker I 0.5 0.5 Custodian 1 1 TOTAL: 3.5 3.5 Part Time: 3.5 3.5 Maintenance Aide 5 FTE 5 FTE 1 FTE 1350 hrs Parks & Recreation - Park's Division Actual Actual Actual Adopted Personnel Schedule Personnel Schedule Parks Supervisor In Interparks Supervisor In Interparks Supervisor Interpark	Full Time:							
Maintenance Worker I 0.5 0.5 Custodian 1 1 TOTAL: 3.5 3.5 Part Time: Maintenance Aide 5 FTE 5 FTE 1 FTE 1350 hrs Parks & Recreation - Park's Division Actual Actual Actual Adopted Personnel Schedule 2008-2009 2009-2010 2010-11 2011-12 Full Time: Parks Supervisor 1 1 1 1 Senior Maintenance Worker 3 3 2 2 Maintenance Worker II 7 7 5.5 5.5 Maintenance Worker I 6.5 6.5 5.5 5.5 Custodian 1 1 0 0 TOTAL: 22.5 22.5 16 14.5 Part Time:	Senior Maintenance Worker			1	1			
Custodian 1 <th colspa<="" td=""><td>Maintenance Worker II</td><td></td><td></td><td>1</td><td>1</td><td></td><td></td></th>	<td>Maintenance Worker II</td> <td></td> <td></td> <td>1</td> <td>1</td> <td></td> <td></td>	Maintenance Worker II			1	1		
TOTAL: Part Time: Maintenance Aide 5 FTE 5 FTE 1 FTE 1 STE 1	Maintenance Worker I			0.5	0.5			
Part Time: Maintenance Aide 5 FTE 5 FTE 1 FTE 1 350 hrs Parks & Recreation - Park's Division Actual Actual Actual Adopted Personnel Schedule 2008-2009 2010-11 2011-12 Full Time: Parks Supervisor 1 <th co<="" td=""><td>Custodian</td><td></td><td></td><td>1</td><td>1</td><td></td><td></td></th>	<td>Custodian</td> <td></td> <td></td> <td>1</td> <td>1</td> <td></td> <td></td>	Custodian			1	1		
Maintenance Aide 5 FTE 5 FTE 1 FTE 1350 hrs Parks & Recreation - Park's Division Actual Actual Actual Adopted Personnel Schedule 2008-2009 2009-2010 2010-11 2011-12 Full Time: Parks Supervisor 1 1 1 1 Senior Maintenance Worker 3 3 2 2 Maintenance Worker II 7 7 5.5 5.5 Maintenance Worker I 6.5 6.5 5.5 5.5 Custodian 1 1 0 0 TOTAL: 22.5 22.5 16 14.5 Part Time:	TOTAL:			3.5	3.5			
Parks & Recreation - Park's Division Actual Actual Actual Adopted Personnel Schedule 2008-2009 2009-2010 2010-11 2011-12 Full Time: Parks Supervisor 1 1 1 1 1 Senior Maintenance Worker 3 3 2 2 2 Maintenance Worker II 7 7 5.5 5.5 Maintenance Worker I 6.5 6.5 5.5 5.5 Custodian 1 1 0 0 TOTAL: 22.5 22.5 16 14.5 Part Time:	Part Time:							
Personnel Schedule Actual 2008-2009 Actual 2009-2010 Actual 2010-11 Adopted 2011-12 Full Time: Parks Supervisor 1 1 1 1 1 Parks Supervisor 1 1 1 1 1 1 1 Senior Maintenance Worker 3 3 2 2 2 Maintenance Worker II 7 7 5.5 5.5 5.5 5.5 5.5 Custodian 1 1 0 0 0 0 TOTAL: 22.5 22.5 16 14.5 Part Time: Part Time: 1	Maintenance Aide	5 FTE	5 FTE	1 FTE	1350 hrs			
Personnel Schedule Actual 2008-2009 Actual 2009-2010 Actual 2010-11 Adopted 2011-12 Full Time: Parks Supervisor 1 1 1 1 1 Parks Supervisor 1 1 1 1 1 1 1 Senior Maintenance Worker 3 3 2 2 2 2 Maintenance Worker II 7 7 5.5 5.5 5.5 5.5 5.5 Custodian 1 1 0 0 0 0 TOTAL: 22.5 22.5 16 14.5 Part Time: Part Time: 1	B 1 0 B 5 5							
Personnel Schedule 2008-2009 2009-2010 2010-11 2011-12 Full Time: Parks Supervisor 1 1 1 1 1 Senior Maintenance Worker 3 3 2 2 Maintenance Worker II 7 7 5.5 5.5 Maintenance Worker I 6.5 6.5 5.5 5.5 Custodian 1 1 0 0 TOTAL: 22.5 22.5 16 14.5 Part Time:	Parks & Recreation - Park's Divis		Actual	Actual	Adopted			
Full Time: Parks Supervisor 1 1 1 1 Senior Maintenance Worker 3 3 2 2 Maintenance Worker II 7 7 5.5 5.5 Maintenance Worker I 6.5 6.5 5.5 5.5 Custodian 1 1 0 0 TOTAL: 22.5 22.5 16 14.5 Part Time:	Personnel Schedule							
Parks Supervisor 1 1 1 1 1 Senior Maintenance Worker 3 3 2 2 Maintenance Worker II 7 7 5.5 5.5 Maintenance Worker I 6.5 6.5 5.5 5.5 Custodian 1 1 0 0 TOTAL: 22.5 22.5 16 14.5 Part Time:		2000-2003	2003-2010	2010-11	2011-12			
Senior Maintenance Worker 3 3 2 2 Maintenance Worker II 7 7 5.5 5.5 Maintenance Worker I 6.5 6.5 5.5 5.5 Custodian 1 1 0 0 TOTAL: 22.5 22.5 16 14.5 Part Time:		1	1	1	1			
Maintenance Worker II 7 7 5.5 5.5 Maintenance Worker I 6.5 6.5 5.5 5.5 Custodian 1 1 0 0 TOTAL: 22.5 22.5 16 14.5 Part Time:								
Maintenance Worker I 6.5 6.5 5.5 5.5 Custodian 1 1 0 0 TOTAL: 22.5 22.5 16 14.5 Part Time:								
Custodian 1 1 0 0 TOTAL: 22.5 22.5 16 14.5 Part Time:								
TOTAL: 22.5 22.5 16 14.5 Part Time:								
Part Time:								
		22.3	ZZ.3	10	14.5			
Maintenance Aute STIL STIE ZFIE 1000 IIIS		5 ETE	5 ETE	2 ETE	1000 bro			
	Maintenance Aide	5 FTE	5 FTE	2 FTE	1000 hrs			

	Parks & Red	reation Qui	mby Fund -	Account Numb	per 2520-5210		
Code	Revenue Classification	Actual Revenue 2008-09	Actual Revenue 2009-10	Amended Budget 2010-11	Estimate Revenue 2010-11	% Used	Adopted Budget 2011-12
	BEGINNING FUND BALANCE REVENUES:	107,199	103,775	111,005	111,005		118,421
6166	Quimby Fees	(6,293)	6,416	0	6,416		5,000
4255	Interest Earnings	2,869	814	0	1,000		1,000
	Total Revenues	(3,424)	7,230	0	7,416	0	6,000
Code	Expenditure Classification	Actual Expense 2008-09	Actual Expenses 2009-10	Amended Budget 2010-11	Estimate Expense 2010-11	% Used	Adopted Budget 2011-12
	Schmidt Park Virginia Park General Park Improvements						
9610 9610	Transfer to 2510 Transfer to 4910	- -	-	-	-		
9300	Other Improvements						
	Total Expenditures	0	0	0	0		0
	Ending Fund Balance	103,775	111,005	111,005	118,421	0	124,421

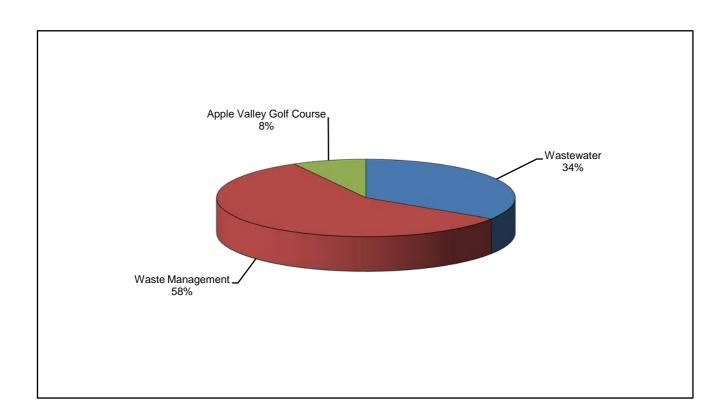
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2011/12 Enterprise Funds Expenditures

Wastewater \$6,046,775
Waste Management 10,234,484
Apple Valley Golf Course 1,415,860

Total - Enterprise Funds \$17,697,119



WASTEWATER ENTERPRISE FUND

TOTAL BUDGET - \$6,046,775

This program operates the Town's Sewer collection and transmission systems, and performs feasibility studies and design engineering necessary to determine how an area may best receive sewer service. As in past years, the Sewer Replacement Fund has been budgeted to provide necessary improvements to the existing system. The budget also includes capital purchases of \$190,000 for system improvements.



		WASTEV	VATER FUND 50	010-4210			
		Actual	Actual	Amended	Estimated	% of	Adopted
Code	Revenue Classification	Revenue	Revenue	Budget	Revenue	Budget	Budget
		2008-09	2009-10	2010-11	2010-11	Received	2011-12
	DECUMENC 2002 2003			00.000 :::	00.005		04.645=:
4000	BEGINNING FUND BALANCE	36,152,887	34,699,754	33,960,440	33,960,440		31,919,714
4020 4255	Taxes Interest Earnings	387 156,315	0 50,465	125,000	95,000	76.0%	0 100,000
6124	Feasibility Studies	3,330	0	3,000	95,000	70.076	3,000
6146	Assessment/Lot Splits	1,481	0	1,000	1,167	116.7%	1,000
6510	Administrative Fees	2,393	2,038	18,630	38,000	204.0%	30,000
6520	Buy In Fee	34,499	62,016	50,000	68,000	136.0%	60,000
6530	Inspection Fees	1,639	2,334	5,000	1,000	20.0%	2,000
6540	Local Sewer Connection Fees	162,064	119,532	225,000	125,000	55.6%	160,000
6600	Sanitary Sewer Collection System	9,980	0	25,000	0	0.0%	25,000
6630	Sewer Replacement Revenue	172,237	214,101	160,000	225,000	140.6%	190,000
6650 6670	Sewer Use Fees	2,586,590	3,277,168 5,094	3,831,182	3,400,000	88.7%	3,800,000
6690	Storm Drainage Facilities Water Use Fees (Sales)	19,700	9,535	23,000	500 20,000	87.0%	500 22,000
0090	Total Revenues	3,150,615	3,742,283	4,466,812	3,973,667	89.0%	4,393,500
	Total Neverland	0,100,010	0,1 12,200	1,100,012	0,570,007	00.070	1,000,000
	Personnel Services						
7010	Salaries & Wages - Permanent	406,794	321,559	353,715	353,715	100.0%	346,027
7030	Salaries & Wages - Overtime	14,328	16,601	15,000	17,249	115.0%	15,000
7110	Cafeteria Benefits	62,723	61,776	71,725	77,874	108.6%	77,224
7120	Deferred Comp	101	1,185	1,250	1,229	0.0%	1,241
7140	Health/Other Benefits-Retirees	0.040	10,000	4.000	F 000	400.00/	4.005
7150 7160	Medicare PERS	6,319	4,995	4,890	5,226	106.9% 101.2%	4,995
7160	Total Personnel	73,848 564,113	63,833 479,949	73,425 520,005	74,331 529,624	101.2%	85,237 529,724
	Total I Cladifici	304,113	473,343	320,003	323,024	101.070	323,72 4
	Operations & Maintenance						
7180	Uniforms	2,756	2,503	3,000	3,000	100.0%	3,500
7223	Disposal		2,483	3,500	2,000	57.1%	2,100
7229	Education & Training	2,766	2,680	2,500	865	34.6%	875
7241	Meetings & Conferences	542	3,086	2,000	300	15.0%	500
7247	Memberships & Dues	1,336	2,690	2,000	1,540	77.0%	1,400
7253 7259	Mileage Miscellaneous	0 17	817	500 500	115 500	23.0% 100.0%	150
7265	Office Supplies	0	0 79	200	200	100.0%	1,500 1,500
7277	Printing Printing	116	817	2,000	200	10.0%	750
7289	Subscriptions	0	0	100	0	0.0%	50
7295	Utilities	51,344	62,914	60,000	62,000	103.3%	70,000
7310	Assessment District Costs	·	3,028	·			•
7360	Safety & Security	455	81		420		500
7655	Building Maintenance		1,272	1,000	1,000	100.0%	1,000
7942	System Maintenance	45,036	59,692	50,000	57,500	115.0%	70,000
7949	Sewage Treatment	1,130,826	1,355,454	1,500,000	1,300,000	86.7%	1,500,000
7970	Small Tools	1,661	1,999	1,500	600	40.0%	1,000
8908	ACS	5,086	35,718	0	36,000		40,000
8916 8940	Audit Contracted Services	0 39,340	0 36,717	150,000	10,000	6.7%	2,000 250,000
8964	Engineering Contractor	39,340 36,791	1,551	15,000	5,000	33.3%	8,000
8972	Legal - BB&K	0	0	250,000	250,000	100.0%	250,000
9013	Communications Equip	374	287	500	478	95.6%	500
9026	Equipment Maintenance	245	948	1,200	600	50.0%	1,000
9052	Gasoline, Diesel & oil	19,936	24,485	25,000	25,000	100.0%	32,000
9065	Leased Equipment	•	1,121	•	500		700
9078	Safety Equipment	936	1,305	1,500	1,550	103.3%	2,000
9091	Vehicle Maintenance	6,639	4,656	20,000	9,500	47.5%	15,000
9610	Transfer - 4770		9,980				
9610	Transfer - 4910			40,000	15,000	37.5%	
9610	Transfer - 5510	0	(557,210)	107 :	40= 00:		
9610	Transfer - 5710	0	0	467,281	467,281		

		WASTEV	VATER FUND 5	010-4210			
		Actual	Actual	Amended	Estimated	% of	Adopted
Code	Revenue Classification	Revenue	Revenue	Budget	Revenue	Budget	Budget
		2008-09	2009-10	2010-11	2010-11	Received	2011-12
9999	Transfer out - General Fund	1,271,943	1,506,313	1,652,892	1,652,892	100.0%	1,664,026
	Total Operations & Maint	2,618,145	2,565,466	4,252,173	3,904,041		3,920,051
	0 1 1 7 11						
0750	Capital Expenditures	4 005 004	4 400 000	400.000	4 400 000	777.00/	4 400 000
9750	Depreciation	1,395,001	1,422,262	180,000	1,400,000	777.8%	1,400,000
9820	Bond Issue Costs	3,446	3,446				7.000
9120	Capital Outlay	8,047	4,196	440.000	20.500	22.00/	7,000
9300	Capital Projects	4,106	1,333	110,000	36,500	33.2%	190,000
9444	Land Acquistion	2,500	0		4.000		
9530	Programable Logic Controlls	0	4.540	400,000	4,228	07.50/	
9552 9860	Sewer Replacement Fund Interest Expense	0 8,390	1,546 3,399	160,000	140,000	87.5%	
9860	Total Capital Expenditures		·	450,000	1 590 729	251 20/	1 507 000
	rotai Capitai Expenditures	1,421,490	1,436,182	450,000	1,580,728	351.3%	1,597,000
	Total Expenditures	4,603,748	4,481,597	5,222,178	6,014,393	115.2%	6,046,775
	·						
	ENDING FUND BALANCE	34,699,754	33,960,440	33,205,074	31,919,714		30,266,439
	Less Capital Assets	5,049,296	5,049,296	5,049,296	5,049,296		5,049,296
	TOTAL FUND BALANCE	29,650,458	28,911,144	28,155,778	26,870,418	-	25,217,143
	1017(21014) 27(27(1402	25,000,100	20,011,111	20,100,170	20,070,110		20,217,140
		Actual	Actual	Actual	Adopted		
	Personnel Schedule	2008-09	2009-10	2010-11	2011-12		
	Public Works Manager	0	0	0.5	0.5		
	Public Works Supervisor	1	1	0.5	0.5		
	Senior Maintenance Worker	1	1	1	1		
	Public Services Technician	1.5	1.5	1	1		
	Senior Office Assistant	0	0	0	0		
	Maintenance Worker II	1	1	1	1		
	Maintenance Worker I	3	3	3	3		
	Total Personnel	7.5	7.5	7	7		
	Total Personnel	7.5	7.5	1	1		

WASTE MANAGEMENT FUND

TOTAL BUDGET - \$10,234,484

With the Solid Waste Disposal agreement with the County, the Council has directed funds be set aside to offset future increase in landfill rates with the balance subsidizing special programs including the Household Hazardous Waste program and CRT Collection Program. Continuing with the direction of Town Council to obtain voluntary involvement from the business community in recycling efforts, staff will be implementing a comprehensive educational program for commercial recycling. Beginning in fiscal year 2007-08, the Public Services Department began offering free "waste audits" to businesses to see if they are missing opportunities to recycle and save money. Staff will contact individual businesses and the Chamber of Commerce to make this service available to the business community.

[need picture/s]

		VASTE MANAGE	MENT FUND 5	510-7510 <u>/</u> 44 <u>60</u>			
		Actual	Actual	Amended	Estimated	% of	Adopted
Code	Revenue Classification	Revenue	Revenue	Budget	Revenue	Budget	Budget
		2008-09	2009-10	2010-11	2010-11	Received	2011-12
	DECININING ELIND DALANCE	3,027,403	3,632,623	2 760 750	2 760 750		2 227 702
	BEGINNING FUND BALANCE	3,027,403	3,032,023	3,760,750	3,760,750		3,237,702
4165	Misc Penalties, Fines	138,420	60,751	50,000	50,000		25,000
4179	Recycling Revenue	15,834	20,696	15,000	15,000	100.0%	28,000
4181	Refunds, Reimb, Rebates	7,236	2,209	0	1,500		1,500
4255	Interest Earnings	99,210	42,850	70,000	35,000	50.0%	35,000
6510	Administration Fees	1,135,842	1,187,096	1,200,000	1,200,000	100.0%	1,200,000
6710	Landfill Fees	2,979,687	2,940,384	3,200,000	3,100,000	96.9%	3,100,000
6720	MRF Operations	115,215	233,481	75,000	83,300	111.1%	100,000
6730	Waste Disposal Agmt Article 19	80,907	67,292	75,000	75,000	100.0%	70,000
6750	State Recycling Fees	1,349,858	1,274,370	1,500,000	1,200,000	80.0%	1,200,000
6770	Trash Collection Fees	3,970,735	3,913,097	4,400,000	4,100,000	93.2%	4,100,000
6780	Trash Liens	(172)	(22,201)	0	0		0
6935	Oil Payment Program - State	34,102	13,526	11,000	11,000	100.0%	20,000
	Total Revenues	9,926,874	9,733,551	10,596,000	9,870,800	93.2%	9,879,500
7010	Personnel Services Salaries	923	1,113	38,400	37,002	96.4%	9,162
7010	Salaries Salaries - Part Time	923				96.4% 117.7%	
7020	Overtime	7,494	6,879 4,165	8,200 500	9,655 2,942	588.4%	0
7110	Cafeteria Benefits	7,494	4,105	10,200	8,034	78.8%	0
7130	FICA		426	10,200	598	70.070	568
7150	Medicare	183	180	600	754	125.7%	133
7160	PERS	87	221	8,500	8,041	94.6%	0
7 100	Total Personnel	8,687	12,984	66,400	67,026	0 1.0 70	9,863
	Operations & Maintenance						
7205	Advertising		50.4				600
7223	Disposal Service	400	534	4.000	4.000	400.00/	4.000
7229	Education & Training	462	481	4,000	4,000	100.0%	1,000
7241	Meetings & Conferences	1,579	2,325	1,000	1,000	100.0%	1,000
7247 7253	Membership & Dues	200 552	200 629	100,000 750	100,000	100.0%	200 750
7259	Mileage Miscellaneous	0	029	750 750	750 750	100.0% 100.0%	500
7265		0	8	750	750 25	100.0%	500
7277	Office Supplies Printing	657	321		25		
7350	Public Information	5,815	1,983	500	500	100.0%	500
8908	ACS Computer Services	158,449	117,599	170,000	170,000	100.0%	110,000
8924	AVCO Disposal	5,263,166	5,223,432	5,941,800	5,400,000	90.9%	5,600,000
8940	Contract Services	63,283	42,695	40,000	40,000	00.070	20,000
8952	County Solid Waste	1,763,956	1,507,654	1,775,000	1,775,000	100.0%	1,775,000
8970	Household Hazardous Waste	79,403	78,708	88,000	88,000	100.0%	90,000
8976	MRF Operations	0	0	107,000	107,000		0
8980	Organic Recycling	1,501	100	8,000	8,000	100.0%	10,000
8984	Solid Waste JPA	52,252	48,974	55,000	55,000	100.0%	50,000
8998	Used Oil Facility	546	172	,	,	-	, -
	Total Operations & Maint	7,391,821	7,025,815	8,291,800	7,750,025	93.5%	7,659,550
	Dobt Conde						
0200	Debt Service	67 564	67.564				
9309	Change in Investment in Joint Venture		67,561 10,180				
9820	Bond Issuance Costs	10,180	10,180	167.047	226.045	200 70/	226.045
9840 9860	Debt Service - MRF	169,661 156,602	175,695 147 125	167,917 98,570	336,945	200.7% 149.3%	336,945 147,125
9000	Interest Expense MRF Debt Service	130,002	147,125	98,570	147,125	143.370	147,125
	Total Debt Service	404,004	400,561	266,487	484,070	181.6%	484,070
			100,001		101,010	- 101.070	101,010
	Transfers						
9610	Transfer - 1001	495,786	480,350	500,000	480,000	96.0%	480,000

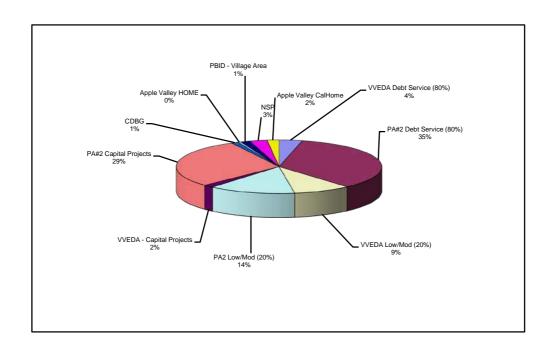
	WAS	STE MANAGEI	MENT FUND 55	510-7510/4460			
		Actual	Actual	Amended	Estimated	% of	Adopted
Code	Revenue Classification	Revenue	Revenue	Budget	Revenue	Budget	Budget
		2008-09	2009-10	2010-11	2010-11	Received	2011-12
9610	Transfer - 4910		(4,992)	15,000	15,000		
9610	Transfer - 5010		557,210				
9999	Transfer out - General Fund	1,021,356	1,133,496	1,597,727	1,597,727	100.0%	1,601,001
	Total Transfers	1,517,142	2,166,064	2,112,727	2,092,727	99.1%	2,081,001
	Total Expenditures	9,321,654	9,605,424	10,737,414	10,393,848	96.8%	10,234,484
	ENDING FUND BALANCE	3,632,623	3,760,750	3,619,336	3,237,702		2,882,718
	Personnel Schedule				Actual 2010-11	Adopted 2011-12	
	Part-time HHW Operator				1.5	1.5	
	Total Personnel				1.5	1.5	

	GOLF	COURSE ENT	TERPRISE FU	ND 571 <u>0</u>			
		Actual	Actual	Amended	Estimated	% of	Adopted
Code	Revenue Classification	Revenue	Revenue	Budget	Revenue	Budget	Budget
		2008-09	2009-10	2010-11	2010-11	Received	2011-12
	BEGINNING FUND BALANCE	0	(741,331)	(2,645,423)	(2,645,423)		(3,072,912)
6420	Green Fees	265,697	534,972	653,522	653,522	100.0%	735,400
6450	Pro Shop Merchandise Sales	14,142	33,404	85,658	85,658	100.0%	0
6690	Water Use Fees (Sales)		69,440				0
6470	Food & Beverage Sales	173,781	427,671	474,080	174,500	36.8%	0
6490	Other Golf Course Revenue	81,969	123,168	62,623	62,623	100.0%	74,000
	Total Revenues	535,589	1,188,655	1,275,883	976,303		809,400
	Cost of Goods Sold						
7722-7334	Pro Shop - Merchandise Resale	23,963	24,850	55,548	11,316	20.4%	0
7710-7323	Food & Beverage - Resale	125,933	167,900	157,236	56,375	35.9%	0
	Total Cost of Goods Sold	149,896	192,750	212,784	67,691		0
	Gross Profit	385,693	995,905	1,063,099	908,612		809,400
7716-7010	Salaries & Wages - Permanent						4018
7716-7110	Cafeteria Benefits						712
7716-7150	Medicare						58
7716-7160	PERS						990
Sub-Total Person	nel	0	0	0	0	0	5778
	Operations & Maintenance						
0000-7751	General & Administrative	77,268	41,135	22,100	22,100	100.0%	20,330
0000-7205	Advertising - Marketing	3,124	6,500	100,000	103,250	103.3%	54,600
0000-7235	Insurance	22,317	35,247	55,952	55,952	100.0%	31,678
0000-7295	Utilities	141,566	363,754	598,870	400,000	66.8%	361,350
0000-7332	Management Fee	0	0	96,000	0	0.0%	83,494
0000-8940	Outside Golf Services	448,045	682,641	627,630	723,630	115.3%	531,630
0000-9065	Leases	54,908	94,577	93,500	112,460	120.3%	52,000
7710-0000	Food & Beverage	0	0	20,020	0	_	
7714-7751	Golf Course Maintenance	108,887	632,665	134,290	178,660	133.0%	174,000
7716-7751	Clubhouse	54,196	25,125	62,710	30,000	47.8%	101,000
7722-7751	Pro Shop	105	12,819	10,030	8,320	83.0%	0
7724-7751	Other Services & Supplies	55,381	107,318	0	2,000		
	Total Operating Expenses	965,797	2,001,781	1,821,102	1,636,372		1,415,860
	Net Income/(Loss)	(580,104)	(1,005,876)	(758,003)	(727,760)		(606,460)
Non Calf Operation	anal Evnance						
Non Golf Operation	Well						
0000-9840	Debt Service	115,472	210,546	37,190	150,000	403.3%	0
0000-9860	Interest Expense	110,412	210,0-10	157,780	100,000	0.0%	0
0000-9000	Legal	14,757	654,853	96,280	10,000	10.4%	0
0000-9610-5010	Legal transfers to 5010	1-7,707	004,000	(467,281)	(467,281)	100.4%	0
0000-9010-3010	Property Taxes	30,998	32,817	7,010	7,010	100.0%	0
0000 1011	Total Other Expenses	161,227	898,216	(169,021)	(300,271)	100.070	0
	Net Annual Income (Loss)	(741,331)	(1,904,092)	(588,982)	(427,489)		(606,460)
	Ending Fund Balance Golf Cour	(741,331)	(2,645,423)	(3,234,405)	(3,072,912)		(3,679,372)
	Ending I and Dalance Con Cour	(171,001)	(2,070,720)	(0,204,400)	(0,012,312)		(0,010,012)

2011/12 Economic Development/Redevelopment Agency Expenditures

VVEDA Debt Service (80%)	\$1,944,365
PA#2 Debt Service (80%)	18,716,525
VVEDA Low/Mod (20%)	4,833,390
PA2 Low/Mod (20%)	7,280,570
VVEDA - Capital Projects	879,687
PA#2 Capital Projects	15,847,414
CDBG	578,487
Apple Valley HOME	268,739
PBID - Village Area	782,862
NSP	1,464,989
Apple Valley CalHome	1,000,000
Victorville Home	338,095
ADDI	4,001

Total-Redevelopment Agency \$53,939,124



REDEVELOPMENT AGENCY RESOLUTION No. RDA 2011-02

A RESOLUTION OF THE BOARD OF DIRECTORS OF THE REDEVELOPMENT AGENCY OF THE TOWN OF APPLE VALLEY, CALIFORNIA APPROVING A BUDGET APPROPRIATION AND ADOPTING THE AGENCY BUDGET FOR FISCAL YEAR 2011-12

WHEREAS, the Town Manager, Executive Director of the Redevelopment Agency (Agency), and Finance Director have heretofore submitted to the Board of Directors a proposed budget for the Redevelopment Agency for Fiscal Year 2011-12, as the same may have been revised by the Board of Directors, a copy of which is attached, and copies of which are in the possession of and in the office of the Secretary and the Finance Director; and

WHEREAS, the said proposed budget contains estimates of the services, activities and projects comprising the budget, and contains expenditure requirements and the resources available to the Agency; and

WHEREAS, the Board of Directors has reviewed the proposed budget and made such revisions to the proposed budget as appears to be desirable; and

WHEREAS, the proposed budget, as herein approved, will enable the Board of Directors to make adequate financial plans and will ensure that Agency members and staff can administer their respective functions in accordance with such plans,

NOW THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE REDEVELOPMENT AGENCY OF THE TOWN OF APPLE VALLEY AS FOLLOWS:

SECTION 1: The Executive Director, upon approval of the Town Manager, is authorized to transfer Operating Budget Appropriation Balances between functions and/or programs when he deems it necessary to do so.

A. The Executive Director of the Agency and the Assistant Town Manager shall be responsible for constant monitoring of the budget and shall establish and implement appropriate control mechanisms necessary for said purpose, with such mechanisms to be approval by the Town Manager.

B. A monthly status report will be provided to the Agency Board reflecting budget, year-to-date expenditures, and percentage used by each project and fund of the Agency.

SECTION 2: The proposed budget for the Redevelopment Agency of the Town of Apple Valley for the Fiscal Year 2011-12 is hereby approved and adopted, and the amounts of proposed expenditures as specified are appropriated for the budget programs and units as herein specified.

A. The 2011-12 Operating and Capital Improvement Budget programs are hereby adopted, establishing the following expenditure levels:

DEPARTMENT

2011-12 ADOPTED BUDGET

Redevelopment Agency/CDBG

\$54,178,823

TOTAL OPERATING & CAPITAL EXPENDITURES

\$54,178,823

B. Operating and Capital Budget Revenues are hereby adopted establishing a revenue base by which Agency Expenditures will be measured:

Redevelopment Agency/CDBG

\$27,323,424

TOTAL OPERATING AND CAPITAL REVENUES

\$27,323,424

SECTION 3: Pursuant to Section 53901 of the California Government Code, within 60 days after the adoption hereof, the Agency Clerk shall file a copy of this resolution with the Auditor of the County of San Bernardino.

SECTION 4: Within fifteen days after the adoption of this resolution, the Agency Board shall certify to the adoption hereof and, as so certified, cause a copy to be posted in at least three public places within the boundaries of the Town.

APPROVED and ADOPTED by the Board of Directors of the Redevelopment Agency of the Town of Apple Valley this 9th day of August, 2011.

ATTEST:

TOWN CNERK

REDEVELOPMENT AGENCY RESOLUTION No. RDA 2011-03

RESOLUTION OF THE TOWN OF APPLE **VALLEY** REDEVELOPMENT AGENCY DETERMINING THAT THE PLANNING AND ADMINISTRATION EXPENSES BUDGETED FOR FISCAL YEAR 2011-12 BY THE HOUSING FUNDS WERE NECESSARY FOR THE PRODUCTION, **IMPROVEMENT** AND/OR **PRESERVATION** AFFORDABLE HOUSING FOR THE LOW AND MODERATE INCOME HOUSEHOLDS

WHEREAS, On October 26, 1993 by Ordinance No.127 of the Town Council of the Town of Apple Valley adopted the redevelopment plan for the Apple Valley Redevelopment Project Area ("The Original Project Area"); and

WHEREAS, The Redevelopment Plan has been amended two (2) times to among other things, add area to the Original Project Area, and eliminate and amend certain time limits; and

WHEREAS, Under Section 33334.2(a) of the California Community Redevelopment Law (Health and Safety Code Section 33000 et seq.), not less than 20% of all taxes allocated to the Apple Valley Redevelopment Agency ("Agency") must be set aside by the Agency in a Housing Reserve Fund and used for the purpose of increasing, improving and preserving the community's supply of low and moderate income housing available at affordable housing costs to people and families of low and moderate income, and

WHEREAS, Under Section 33334.3(d) of the California Community Redevelopment Law (Health and Safety Section 33000 et seq.), the amount of money spent for planning and general administration from the Housing Reserve Fund must not be disproportionate to the amount actually spent for the cost of production.

NOW, THEREFORE, BE IT RESOLVED AS FOLLOWS:

The Agency hereby determines that it is necessary to use a portion of the Housing Fund Budget for planning and administration expenses for the production, improvement, or preservation of low and moderate housing during the 2011-12 Fiscal Year.

APPROVED and ADOPTED by the Apple Valley Redevelopment Agency Board this 9th day of August, 2011.

ATTEST:

ECONOMIC & COMMUNITY DEVELOPMENT DEPARTMENT

Assistant Town Manager Economic & Community Development

BUILDING & SAFETY DIVISION

--Issues Building Permits --Plans Review --Building Inspections

ECONOMIC DEVELOPMENT & HOUSING DIVISION

- --Promotes job growth --Markets & positions Town for New development
- --Town housing & RDA programs --State & Federal Grant program

ENGINEERING DIVISION

- -Capital Improvement Program implementation
 -Development related
- --Construction processing and inspecting

PLANNING DIVISION

- -Town Land use/development permits/approvals -General Plan & Development Code administration
- --Climate Action Plan & Multi-

PROGRAM INFORMATION



The Economic & Community Development Department is the economic engine of the Apple Valley organization. The department is comprised of four divisions, including the Economic Development & Housing Division, the Planning Division, the Engineering Division and the Building & Safety Division. Together, these four divisions are the "face" of the Town of Apple Valley as it relates to developing partnerships with the business and development communities necessary to carry out the Town Council's Vision 2020 transportation, economic development, environmental and public safety goals.

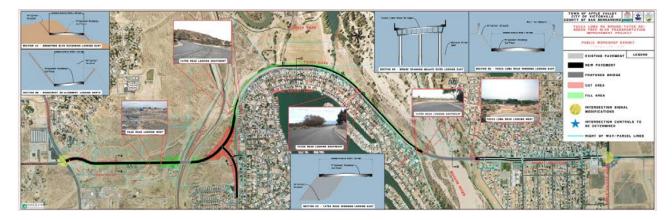
In accomplishing the goals of the Town Council, the department is charged with discharging the following major functions: Implementing the Town business development program through attraction and retention; administering various housing development, rehabilitation and purchase programs (down payment assistance); expediting the Town's land development and entitlement processes in conformance with its Economic Development Strategy, General Plan, Development Code, Climate Action Plan, Multi-Species Habitat Conservation Plan, the Circulation Element of the General Plan, the Master Plan of Drainage and the Uniform Building Code. Working cooperatively with the Town's Wastewater Division, the Development Services Building, where these functions are housed, serves as a true "one-stop" shop for the Town's business and development partners and facilitates the fulfillment of the Town Council's Vision 2020 goals.

DEPARTMENT DIVISIONS

Administration Division (Authorized # of FTEs are 2.0; Budgeted # of FTEs are 2.0): The Administration Division of the Economic & Community Development Department, comprised of the Assistant Town Manager and Economic Development Assistant, plans, organizes, manages and supervises the work of the Department through management and supervision (through subordinates) of the Economic Development & Housing Division, the Planning Division, the Engineering Division and the Building & Safety Division. Goals and performance measures for the Administration Division are included within the appropriate sections of the Department's four operating Divisions.

Economic Development & Housing Division (Authorized # of FTEs are 7.0; Budgeted # of FTEs are 7.0): Cultivates job growth and promotes new development activity, markets and positions Town for new development, manages Redevelopment program, expedites planning and development processes, facilitates infrastructure planning and development, manages Town housing programs, provides a suitable living environment, expands economic opportunities for low to moderate income persons, and manages State and Federal housing and community development grant programs.

Engineering Division (Authorized # of FTEs are 11.0; Budgeted # of FTEs are 6.8): Implements CIP as a part of Town Public infrastructure program and Vision 2020, processes, reviews, approves, permits and inspects development related construction as a part of Vision 2020 goal #2 (Econ. Dev.), develops and maintains the Public Safety Standard relating to traffic operations, traffic safety and pedestrian safety, develops local and regional Transportation networks as part of Vision 2020 Goal #1, and develops and maintains Local and Regional storm drain systems.



Planning Division (Authorized # of FTEs are 9.0; Budgeted # of FTEs are 7.0): Administers and maintains General Plan and Development Code, develops and maintains Specific Plans, develops and maintains Climate Action Plan (Greenhouse Gas Emissions), serves as lead agency for all Town land use/development approvals, develops and maintains Multi-species Habitat Conservation Plan, implements the Town's Annexation program, provides staff support to the Planning Commission, and coordinates Development Advisory Board and Development Review Committee activities.

Building & Safety Division (Authorized # of FTEs are 10.5, Budgeted # of FTEs are 4.0): Implements the Uniform Building Code, including the California Building Code and Residential, Plumbing, Mechanical, and Electrical Codes, implements Disabled Access Regulations, implements Energy and Green Building Regulations, implements Zoning Regulations, serves as project manager for all Town public building construction projects.

2010-11 HIGHLIGHTS

- Dissolved County Service Area No. 17, resulting in \$1.6 million infusion for NAVISP infrastructure finance program
- Adopted a comprehensive General Plan Update
- Adopted major updates to the Development Code and Zoning Map
- Adopted the 150-acre Lewis Educational Center Specific Plan

- Adopted the Town's first ever Climate Action Plan ("CAP")
- Obtained all outside agency permits for the Yucca Loma Bridge project
- Approved the 246,000 square foot Walmart Super Center Project
- Awarded \$1,000,000 in Cal Home grant funds competition
- Launched an Economic Development focused website (GetASlice.org)
- Named one of the Top Mid-Sized Cities (nationally) in which to do business
- Named one of the Least Expensive cities in which to do business
- Obtained Town and County approval of Sphere of Influence Memorandum of Understanding
- Approved Owner Participation Agreement for the completion and sale of 34-condominiums
- Recognized by the California Retail Survey for achieving 553% sales tax growth above the State average
- Successful development and submission of a 252-page Enterprise Zone Application
- Attracted Burlington Coat Factory through longterm, intensive site selection process
- Recognized by HUD as #6 out of 307 grantees surveyed for implementation of the Neighborhood Stabilization Program
- Played the most critical role in recruiting Magic Johnson as the keynote speaker for the October 2010 edition of High Desert Opportunity. Many attendees felt this was the best ever HDO event
- Tradeshow Attendance: Attended to MD&M, ICSC, CoreNet, IAMC and Solar International tradeshows. With the exception of ICSC, these shows were focused on industrial development
- Completed feasibility study to develop Community Choice Aggregation Electric Utility
- Designed and constructed Highway 18 Median,
 Project Phase 1, in the Village Business District.
- Partnered with development partners and AV Ranchos to develop three alternative water infrastructure financing plans
- Successfully provided assistance to 20 lowincome individuals and families requiring critical home repair(s) in Apple Valley
- Successful provision of social service assistance to 1,458 low-income residents of Apple Valley
- Financed completion of shade structure and related amenities for Corwin, Mendel and Thunderbird Parks
- Financed completion of one-quarter mile median street improvements along Highway 18 between Navajo and Central Roads
- Completed FY2011-2012, Fifth-Year Action Plan

- Successfully provided down payment and closing cost assistance to 28 low-income individuals and families towards the purchase of their first home in Apple Valley
- As the lead agency in the Apple Valley –
 Victorville HOME Consortium, successfully
 administered FY 2009/2010 Home Investment
 Partnerships Grant (HOME) in the amount of
 \$695,537 and the FY 2010-2011 grant in the
 amount of \$689,961
- Fannie Mae Foreclosure Workshops: Apple Valley – Victorville HOME Consortium obtained \$50,000 to host Foreclosure Prevention Workshops. Assisted a total of 1,285 individuals
- Successfully administered the FY 2009-2010 (100% spend down, including audit) and 2010/2011 Community Development Block Grant program years, including \$640,161 for FY 2009/2010 and \$690,825 for FY 2010-2011 and public services funding for 25 non-profit entities
- Received a competitive grant in the amount of \$4,500 from Wells Fargo Housing Foundation to be used for our Residential Rehabilitation Loan Program
- CIP Projects Constructed:
 - -Corwin Road, from SR-18 to the Airport -Waalew Road, from Corwin Road to Ramona Road
 - -Dale Evans Parkway, from Otoe Road to Waalew Road
 - -Navajo Road, from SR-18 to Waalew Road -Animal Shelter Off-site Improvements, Quinault Road construction, south of Powhatan Road -On-site grading and paving improvement inspections for Animal Shelter, Public Works Facility, and Town Hall Annex
 - -Traffic Signal Inventory
- CIP Projects Awarded, In Progress, or Nearing Completion:
 - -Traffic Signal installation, Bear Valley Road at Deep Creek Road
 - -Central Road Widening, from north of Ottawa Road to Lucilla Road
 - -SR-18 Raised Median and Landscaping Project, from Navajo Road to Pawnee Road
 - -Implemented Town-wide Micro-Surface Project -Implemented Town-wide Dry Well Installation Project
- CIP Projects in Design:
 - -Yucca Loma Bridge
 - -High Desert Corridor
 - -Kiowa Road, from Bear Valley Road to Tussing Ranch Road
 - -Kasota Road widening, immed. north of SR-18

- -Apple Valley Road at SR-18 Re-alignment
- -Town-wide Slurry Seal and Overlay PMS Project
- -Yucca Loma Road Undergrounding, from Apple Valley Road to Rincon Road
- -Town/County Cooperative Paving Projects, Johnson Road, Central Road, Dale Evans Parkway, and Joshua Road
- -Traffic Signal Installation, Bear Valley Road at Mohawk Road
- -Mojave River Bridge, (Bear Valley Road Bridge), Structural Analysis and Rehabilitation
- -Updated Master Plan of Drainage
- Additional Public Works Projects:
 - -Managed the January/February 2010 Storm related damage and flood related cleanup issues, Town-wide
 - -Reconstructed Tamiani Road, north of Sitting Bull Road, (Vineyards Tract Flood Damage)-Updated the Flood Damage Report Inventory,
 - Town-wide
 - -Obtained funding for Town/County Flood Control District Regional Retention/Detention Basins in Apple Valley
 - -Town/CalTrans traffic signal at SR-18 and Rimrock Road/Piute Road
 - -Inspection of waterline improvements and related pavement rehabilitation in Spring Valley Lake Equestrian Estates
- Development Related Inspection of Public Improvements:
 - -Mana Road, west of Tuscola Road, Tract Map No. 16134
 - -Navajo Road, south of Johnson Road
 - -Nakash Road, west of Palmero Road
 - -Esaws Road, west of Central Road, Tract Map No. 18343
 - -Off-site Improvements for America's Tire Company, Thunderbird Road
 - -Valdez Eye Center, Tuscola Road improvements
 - -Aspen Dental Center, Kamana Road improvements
 - -Cambridge Project, improvements on Outer Highway 18, east of Kasota Road
- Completed CEQA and NEPA Scoping meetings for the Town's Multi-Species Habitat Conservation Plan
- Completed environmental review of the Town's Enterprise Zone application
- Completed five Development Code
 Amendments in 2010-2011 and two
 amendments to the NAVISP, one of which was the first ever solar farm ordinance
- Completed the Development Services Building and Conference Center on time and under budget

- Completed the remodel of Town Hall and Police
 Department Buildings on time and under budget
- Managed flood repair to the Development Services building
- Obtained LAFCO approval for the Annexation of Northeast Industrial Area
- Issued 1,505 Miscellaneous building permits comprised of Re-Roofing, Septic Installations, Pools, Room Additions, Patios and Patio Enclosures, Sheds and Detached Garages issued
- 5 New Commercial Building Permits issued
- 31 Residential Photovoltaic Installation permits issued
- 87 Commercial Tenant Improvement Permits issued
- 4 Multi-Family Complex Permits issued
- 3,925 Inspections performed
- 61 Single Family Residence Building Permits issued
- 2 Commercial Photovoltaic Installation Permits issued

2011-12 GOALS AND OBJECTIVES

- Market Apple Valley and NAVISP for New Business Development (to include Marketing, Branding and Advertising; Tradeshow Attendance; Associations and Partnerships; Lead Generation and Follow-Up; Professional Development)
- Collaborate with professional marketing consultant to develop a press kit, update and enhance marketing collateral and continue to develop and launch a new economic development website (Getaslice.org) and develop a trademark and logo.
- Expedite Planning and Development Process (to include Customer Service and Liaison; Site Selection Assistance; Property Inventory Management and Demographic Data; Business Retention; Village Business District)
- Facilitate NAVISP Infrastructure Planning and Development (to include Infrastructure Expansion Plan; Financing Alternatives)
- Develop a new Five-Year Consolidated Plan and Analysis of Impediments to Fair Housing
- Respond to inquiries and Requests for Proposals from new business prospects, including professional site selectors and corporate real estate executives. Assist in site selection and

- due diligence phase of development, to include assistance in site assemblage, compiling labor statistics and operating costs, estimating Town fees, housing costs, infrastructure costs, and providing selected demographic analyses, including providing customized tours of the Town.
- Update and complete ED suite demographic profile on an annual basis.
- Research and develop trademark for Economic Development logo.
- Continue to work in cooperation with Local, Regional, State and Federal Transportation agencies to develop our local and regional transportation network.
- Develop and maintain the Town Public Safety Standard as it pertains to Traffic Operations, Traffic Safety, and Pedestrian Safety.
- Serve as the Flood Plain Administrator, working with FEMA to manage storm related public hazards within our community.
- Develop Public Infrastructure and completion of the Annual Capital Improvement Program, particularly in the areas of streets, sidewalks, traffic signals, storm drains, dry wells, and traffic management related signage and markings.
- Continue to move forward on the construction of the Yucca Loma Bridge project, which is the Town's #1 transportation project.
- In conjunction with the Yucca Loma Corridor project, work closely with SCE to begin undergrounding utilities along Yucca Loma Road east of Apple Valley Road, to prepare for future street improvements extending as far east as Navajo Road at SR18.
- Continue to pursue the future development of the High Desert Corridor with Caltrans District 7 & 8, Los Angeles and San Bernardino Counties, SANBAG Los Angeles Metro, including environmental clearance, approval, design and anticipated construction commencement in 2013.
- Continue to improve Apple Valley Road at SR18
 with plans to develop realignment and recontour of the intersection, allowing the
 removal of the split-phase operation, and
 improve traffic movement in all directions.

- Continue to work with San Bernardino County Flood Control, Zone 4 to begin developing an updated Watershed Management Plan.
- Prepare and issue RFP for structural engineering consultant services to analyze and rehab the existing Bear Valley Road bridge.
- Install new traffic signals along Bear Valley Road and the intersections of Deep Creek and Mohawk Roads.
- Implement CIP projects including pavement management projects.
- Implement the Town's dry well program.
- Adopt Amendment No. 5 of NAVISP
- Adopt the Multi-Species Habitat Conservation Plan
- Annex the Golden Triangle into the Town
- Adopt Development Code for Town Sphere of Influence
- Approve Project Entitlements Faster than any Other Community in California.
- Continue to review, permit and inspect all private and public land development projects faster and more efficiently than any other community in California.
- Maintain a reputation for being the most customer-friendly municipal Building and Safety Division in the High Desert.
- Continue to provide the normal turn-around cycles that are the shortest in the High Desert and also promote "Express Plan Check" services for those projects that qualify.
- Maintain the highest availability of Building
 Official and Building Inspector access to our
 customers to ensure that customer questions
 can be answered as quickly and correctly as
 possible.
- Maintain the highest level of flexibility when scheduling inspections and field reviews to ensure that all customer needs are met in the quickest and most efficient manner.
- California Building Code updates, including the 2011 revisions have been incorporated into the daily processes of the Building and Safety Division to ensure full compliance in Apple Valley projects.

Performance and Workload			
	Actual 2010-2011	Goal 2011-2012	Estimate 2011-2012
Golden Triangle Community Workshops	0	6	6
Annexations	1	1	1
NAVISP projects	?	n/a	3
County Land Use staff meetings for Sphere	2	8	8
Overlay Development Code preparation			
Community Outreach Mtgs. For Draft Sphere	0	2	2
Overlay Development Code			
Process project entitlements requiring Planning Commission approval within 6 week of application deemed complete	Not tracked	80%	n/a
Process project entitlements requiring administrative approval within 30 days of application deemed complete	Not tracked	80%	n/a
Staff support of Planning Commission Mtgs.	14	n/a	16
Staff support of Development Advisory Board meetings	10	n/a	20
# of entitlements/permits processed	237	n/a	240
Advertise in industry publications and/or other trade media	Not tracked	n/a	2
Update marketing pieces highlighting various commercial and industrial corridors	Not tracked	n/a	10
Contact & coordinate with brokers to update marketing brochures for specific properties	Not tracked	n/a	30
Attend and display booth at industry trade shows	5	n/a	5
Research and gather intelligence on potential business prospects developers and site selectors in order to book appointments at trade shows	Not tracked	n/a	200
Follow up with leads generated through trade show attendance through correspondence, phone contact and subsequent meetings	Not tracked	n/a	500
Serve on a board or partner as a liaison with economic development organizations	6	n/a	6
Solicit new businesses	Not tracked	n/a	100
Maintain and update property inventory database	Not tracked	n/a	800
Partner with local business organizations to promote business retention	5	n/a	5
Staff support to Village PBID monthly meetings	10	n/a	10
Enter into DA with affordable housing developer to construct senior rental housing projects	0	1	1
Complete the construction and sale of the units in the Happy Trails Villas project for affordable ownership	0	n/a	34
Provide 0% deferred payment loans to homeowners for the purpose of making repairs to their homes	20	25	25
Down Payment Assistance	28	24	24
Conduct Foreclosure Prevention Workshops	6	n/a	4
Provide Fair Housing Services	41	n/a	30
Provide Landlord/Tenant mediation services	425	n/a	300
Serve seniors with home repair and transportation services	Not tracked	n/a	110
Assistance with Resident Utility Services	Not tracked	n/a	61
Rent/Mortgage Assistance programs	25	n/a	25
Assist with Park improvements	3	2	2
Assist with Village Neighborhood Road improvements	1	1	1
CDBG public service programs for youth	275	n/a	200
Provide clothing to school children	400	n/a	200
Provide adult literacy assistance	70	n/a	38
nstall traffic signals	0	2	2
Complete CIP projects	5	n/a	7

5	n/a	8
6	n/a	8
5	n/a	5
12	n/a	12
20	n/a	20
Not tracked	80%	n/a
Not tracked	80%	n/a
Not tracked	n/a	150
50	n/a	50
60	n/a	60
15	n/a	15
3,128	n/a	3,100
199	n/a	200
Not tracked	80%	n/a
Not tracked	80%	n/a
Not tracked	n/a	100
	6 5 12 20 Not tracked Not tracked Not tracked 50 60 15 3,128 199 Not tracked	6

^{*}Many of the Goals/Objectives are not quantifiable and, therefore, have been omitted from this table.



REDEVELOPMENT AGENCY/CDBG

TOTAL BUDGET - \$54,178,823

In recent years the Town Council approved the issuance of tax allocation bonds in both the VVEDA and PA2 project areas. These bond were issued to construct a new Public Works Facility estimated to cost \$5,000,000 and a new Animal Care/Control Facility. There are also bond proceeds set aside for road projects, \$12,700,000 for the Yucca Loma Bridge project.





	VVEDA RDA R	Redevelopmer	nt Tax Increm	ent (80%) Fur	nd 3010-4710		
		Actual	Actual	Amended	Estimated	% of	Adopted
Code	Revenue Classification	Revenue 2008-09	Revenue 2009-10	Budget 2010-11	Revenue 2010-11	Budget Receved	Budget 2011-12
		2000-03	2003-10	2010-11	2010-11	Receveu	2011-12
	BEGINNING FUND BALANCE	3,414,033	2,261,698	295,046	295,046	0	1,217,438
41	31 VVEDA Project Area #1	1,502,845	1,819,945	1,000,000	1,000,000	0.0%	1,300,000
4131-50	000 Budgetary Savings		91,559				
	Low/Mod Loan			2,730,574	2,730,574		
42	255 Interest Earnings	69,238	39,082				10,000
	Total Revenues	1,572,083	1,950,586	3,730,574	3,730,574	0	1,310,000
Code 73	Expenditure Classification 320 ERAF/SERAF	Actual Expense 2008-09	Actual Expense 2009-10 1,953,301	Amended Budget 2010-11 401,767	Estimated Expense 2010-11 401,767	% of Budget Expended	Adopted Budget 2011-12
8940-00	000 Contract Service	5,650	5,550	6,000	6,000	0.0%	6,000
98	340 Principal	300,000	310,000	320,000	320,000	0.0%	335,000
98	360 Interest	756,343	745,917	732,142	772,142	0.0%	723,678
9999-40	010 Transfer - 4010	1,662,425	902,470	1,308,273	1,308,273	0.0%	879,687
	Total Expenditures	2,724,418	3,917,238	2,768,182	2,808,182	0	1,944,365

	RDA PROJECT AREA NO. 2 - REDEVELOPMENT TAX INCREMENT (80%) FUND 3020											
		Actual	Actual	Amended	Estimated	% of	Adopted					
Codo	Davanua Classification	Revenue	Revenue	Budget	Revenue	Budget	Budget					
Code	Revenue Classification	2008-09	2009-10	2010-11	2010-11	Received	2011-12					
	BEGINNING FUND BALANCE	36,493,675	33,632,749	24,125,103	24,125,103		21,117,495					
4065	RDA Project Area #2	5,319,222	3,379,850	4,000,000	3,800,000	95.0%	3,800,000					
4255	Interest Earnings	316,749	224,333	200,000	50,000	25.0%	50,000					
	Low/Mod Loan				2,964,797							
4170	Bond Proceeds											
	Total Revenues	5,635,971	3,604,183	4,200,000	6,814,797		3,850,000					
	Expenditures											
	Operations & Maintenance											
7320	ERAF	375,146	1,823,884	364,000	364,000							
7340	Passthrough Agreements	954,660	844,963	1,000,000	775,000	77.5%	775,000					
7345	Prior Year Activity											
8940	Contract Services	2,192	2,170		2,000		2,000					
9610	Transfer - 3010											
9999	Transfer - 4020	5,074,279	8,349,841	22,000,000	6,590,960	30.0%	15,847,414					
	Total Operations & Maint	6,406,277	11,020,858	23,364,000	7,731,960		16,624,414					
	Debt Service											
9820	Cost of Issuance											
9840	Principal	539,317	561,240	665,000	583,164	87.7%	609,472					
9860	Interest	1,551,303	1,529,731	1,718,800	1,507,281	87.7%	1,482,639					
	Total Debt Service	2,090,620	2,090,971	2,383,800	2,090,445		2,092,111					
	Total Expenditures	8,496,897	13,111,829	25,747,800	9,822,405		18,716,525					
	ENDING FUND BALANCE	33,632,749	24,125,103	2,577,303	21,117,495		6,250,970					

Actual Actual Actual Budget Budget Budget 2008-09 2009-10 2010-11 2010-11 Received 2011-12 2011-12 2010-11 2010-11 Received 2011-12 2010-11 2010-11 Received 2011-12 2010-11 2010-11 Received 2011-12 2010-11 2010-1		VVEDA Low and Moder	ate Income F	lousing Fund	d (20% Set-Asio	des) 2710-47	10	
Revenue Revenue Revenue Revenue Budget Budget Budget Beglinning Fund Balance Beglinning Fund Balance 3,610,688 4,400,455 5,913,035 5,913								Adopted
BEGINNING FUND BALANCE 3,610,688 4,400,455 5,913,035 5,913,035 5,913,035 3,964,246	Code	Revenue Classification	Revenue	Revenue	Budget	Revenue	Budget	
A085 RDA Project Area #1			2008-09	2009-10	2010-11	2010-11	Received	2011-12
March Marc		BEGINNING FUND BALANCE	3,610,688	4,400,455	5,913,035	5,913,035		3,964,246
March Marc	4065	RDA Project Area #2						
14,003 14,003 120,000 120,000 120,000 100,006 120,000 120,000 120,000 100,006 120,000 120,000 100,006 120,000 100,006 120,000 100,006 120,000 100,006 120,000 100,006 120,000 120,00		•	1 286 363	1 476 686	800 000	800 000	100.0%	800 000
Total Revenues		<u>*</u>			•	•		
Code Expenditure Classification Expense Expense	.200				•		. 00.070	
Personnel Services							% of	
Personnel Services	Code	Expenditure Classification		Expense	Budget	Expense		Budget
Total Personnel Salaries & Wages - Permanent Salaries & Salaries & Wages - Permanent Salaries & Sa		Pareannal Sanjicae	2008-09	2009-10	2010-11	2010-11	Expended	2011-12
Total Personnel	7010		53 710	25 758	65.050	67 674	104.0%	151 818
T110		•		25,750				131,616
T120		•		2 570				- 17 66 <i>1</i>
T150				•		•		
7150 Medicare PERS 4,661 5,401 14,350 14,430 100.6% 37.28 2,201 7160 PERS 4,661 5,401 14,350 14,430 100.6% 37.258 2,201 37.258 Total Personnel Operations & Maintenance Operations & Maintenance Operations & Maintenance Operations & Training Operations & Tra		•		033		•		5,748
Total Personnel				256				2 204
Total Personnel								
Operations & Maintenance 2,000 2	7 160							
2,000 7229 Education & Training 2,000 2,000 7229 Education & Training 2,000 2,000 7241 Meetings and conferences 2,000 7253 Mileage 200 7259 Miscellaneous 230 10,000 5,000 50.00 10,000 7265 00 7265 00 7271 Postage 500 7271 Postage 500 7271 Postage 500 7271 Postage 500 7270 7271 Postage 7271 Postage 7271 Postage 7271 Postage 7271			68,691	34,929	96,040	96,215	100.2%	212,690
7229 Education & Training 2,000 7241 Meetings and conferences 2,000 7253 Mileage 200 7259 Miscellaneous 230 10,000 5,000 50.0% 10,000 7255 Office Supplies 500 50.00 50.00 50.00 50.00 7271 Postage 500 7271 7271 1,500,000 0.0% 3,300,000 7430-090/ Housing Activities 1,500,000 0.0% 3,300,000 7470 HELP Debt Service 195,000 0.0% 195,000 8916 Audit 500 0.0% 195,000 8972 Legal 1,000,000 0.0% 195,000 8972 Legal 1,000,000 0.0% 10,000,000 9444 Land Acquisition 591,678 1,000,000 2,773,574 0.0 1,000,000 Loan to 80% for ERAF/SERAF 2,730,574 2,730,574 2 2,730,574 2 ENDING FUND BALANCE 4,400,455 <td< td=""><td>7205</td><td></td><td></td><td></td><td></td><td></td><td></td><td>2 000</td></td<>	7205							2 000
7241 Meetings and conferences 2,000 7253 Mileage 200 7259 Miscellaneous 230 10,000 5,000 50.0% 10,000 7265 Office Supplies 500 500 500 7271 Printing 500 500 7277 Printing 500 0.0% 3,300,000 7430-900 Housing Activities 1,500,000 0.0% 3,300,000 7470 HELP Debt Service 195,000 - 0.0% 195,000 8940 Contracted Services 2,203 37,000 37,000 100.0% 95,500 8972 Legal 1,000,000 37,000 100.0% 95,500 12,000 9444 Land Acquisition 591,678 1,000,000 2,730,574 0.0% 1,000,000 Loan to 80% for ERAF/SERAF 591,678 1,300,000 2,772,574 100.0% 4,620,700 Total Expenditures 660,599 37,132 2,838,040 2,868,769 4,833,390		S .						
Total Capital Capi		•						
7259 Miscellaneous 230 10,000 5,000 50.0% 10,000 7265 Office Supplies 500 500 7271 Postage 500 7277 Printing 0.0% 3,300,000 7430-090/ Housing Activities 1,500,000 0.0% 33,00,000 7470 HELP Debt Service 195,000 - 0.0% 195,000 8916 Audit 500 37,000 100.0% 95,500 8940 Contracted Services 2,203 37,000 37,000 100.0% 95,500 8972 Legal 1,000,000 0.0% 1,000,000 12,000 9444 Land Acquisition 591,678 1,000,000 2,772,574 0.0% 1,000,000 10 Loan to 80% for ERAF/SERAF 2,730,574 2,730,574 - - Total Expenditures 660,599 37,132 2,838,040 2,868,789 4,833,390 ENDING FUND BALANCE 4,400,455 5,913,035 3,994,995 3,864,246 50,856 <								
7265 Office Supplies 500 7271 Postage 500 7277 Printing 500 7430-900/ Housing Activities 1,500,000 0.0% 3,300,000 7470 HELP Debt Service 195,000 - 0.0% 195,000 8916 Audit 500 - 0.0% 195,000 8972 Legal 2,203 37,000 37,000 100.0% 95,500 8972 Legal 1,000,000 0.0% 1,000,000 0.0% 1,000,000 9444 Land Acquisition 591,678 1,000,000 0.0% 1,000,000 Loan to 80% for ERAF/SERAF 2,730,574 - - - - - - - - - 1,000,000 2,772,574 100.0% 4,620,700 -		•	220		10.000	5 000	50 O9/	
7271 Postage			230		10,000	5,000	50.0%	
7277 Printing 500 74370-090(Housing Activities 1,500,000 0.0% 3,300,000 7470 HELP Debt Service 195,000 - 0.0% 195,000 8916 Audit 5								
7430-090(Housing Activities) 1,500,000 0.0% 3,300,000 7470 HELP Debt Service 195,000 - 0.0% 195,000 8916 Audit - 2,203 37,000 37,000 100.0% 95,500 8940 Contracted Services 2,203 37,000 37,000 100.0% 95,500 8972 Legal - 1,000,000 - 0.0% 1,2000 9444 Land Acquisition 591,678 1,000,000 0.0% 1,000,000 Loan to 80% for ERAF/SERAF 2,730,574		=						
7470 HELP Debt Service 195,000 - 0.0% 195,000 8916 Audit - 0.0% 500 8940 Contracted Services 2,203 37,000 37,000 100.0% 95,500 8972 Legal 12,000 12,000 12,000 12,000 9444 Land Acquisition 591,678 1,000,000 0.0% 1,000,000 Loan to 80% for ERAF/SERAF 2,730,574 - - Total Operations & Maint 591,908 2,203 2,742,000 2,772,574 100.0% 4,620,700 Total Expenditures 660,599 37,132 2,838,040 2,868,789 4,833,390 ENDING FUND BALANCE 4,400,455 5,913,035 3,994,995 3,964,246 50,856 Less Reserve for Loan Repayment 97,500 113,750 130,000 130,000 146,250 ENDING FUND BALANCE - Unrestric 4,302,955 5,799,285 3,864,995 3,834,246 (95,394) Personnel Schedule		<u> </u>			4 500 000		0.00/	
Section Sect								
Second Services					195,000	-	0.0%	
12,000 1444 Land Acquisition 591,678 1,000,000 2,730,574 - -				0.000	07.000	07.000	400.007	
9444 Land Acquisition Loan to 80% for ERAF/SERAF 591,678 1,000,000 0.0% 1,000,000 Total Operations & Maint 591,908 2,203 2,742,000 2,772,574 100.0% 4,620,700 Total Expenditures 660,599 37,132 2,838,040 2,868,789 4,833,390 ENDING FUND BALANCE 4,400,455 5,913,035 3,994,995 3,964,246 50,856 Less Reserve for Loan Repayment 97,500 113,750 130,000 130,000 146,250 ENDING FUND BALANCE - Unrestric 4,302,955 5,799,285 3,864,995 3,834,246 (95,394) Personnel Schedule Asst Town Manager Economic Dev 0.1 0.1 0.25 0.1 Assistant Director 0.25 0.25 0.25 Econ. Dev. Spec. II 0.25 0.25 0.25 Econ. Dev. Assistant 0.1 0.4 0.15 Housing & Community Dev Specialist II 0.25 0.25 0.25 0.25 0.25 0.25 0.25				2,203	37,000	37,000	100.0%	
Loan to 80% for ERAF/SERAF								,
Total Operations & Maint 591,908 2,203 2,742,000 2,772,574 100.0% 4,620,700	9444	·	591,678		1,000,000		0.0%	1,000,000
Total Expenditures			504.000	0.000	0.740.000		100.00/	-
ENDING FUND BALANCE		Total Operations & Maint	591,908	2,203	2,742,000	2,772,574	100.0%	4,620,700
ENDING FUND BALANCE		Total Expenditures	660,599	37,132	2,838,040	2,868,789		4,83 <u>3,390</u>
Less Reserve for Loan Repayment 97,500 113,750 130,000 130,000 146,250								
Actual Actual Actual Adopted 2008-09 2009-10 2010-11 2011-12								
Actual Actual Actual Adopted 2008-09 2009-10 2010-11 2011-12		ENDING FUND BALANCE - Unrestric	4,302,955	5,799,285	3,864,995	3,834,246		(95,394)
2008-09 2009-10 2010-11 2011-12			Actual	Actual	Actual	Adonted		
Asst Town Manager Economic Dev 0.1 0.1 0.25 0.1 Assistant Director 0.25 0.25 Econ. Dev. Spec. II 0.25 0.25 Economic Dev. Spec. 0.25 0.25 Econ. Dev. Assistant 0.1 0.1 Housing & Community Dev Specialist II 0.2 0.15 0.4 0.15 Housing & Community Dev Specialist I 0.25 0.25 0.25 0.65								
Assistant Director 0.25 Econ. Dev. Spec. II 0.25 Economic Dev. Spec. 0.25 Econ. Dev. Assistant 0.1 Housing & Community Dev Specialist II 0.2 0.15 Housing & Community Dev Specialist I 0.25 0.25 0.25 D.25 0.65								
Econ. Dev. Spec. II 0.25 Economic Dev. Spec. 0.25 Econ. Dev. Assistant 0.1 Housing & Community Dev Specialist II 0.2 0.15 0.4 0.15 Housing & Community Dev Specialist I 0.25 0.25 0.25 0.65		•	0.1	0.1	0.25			
Economic Dev. Spec. 0.25 Econ. Dev. Assistant 0.1 Housing & Community Dev Specialist II 0.2 0.15 0.4 0.15 Housing & Community Dev Specialist I 0.25 0.25 0.25 0.65								
Econ. Dev. Assistant 0.1 Housing & Community Dev Specialist II 0.2 0.15 0.4 0.15 Housing & Community Dev Specialist I 0.25 0.25 0.25 0.65		•						
Housing & Community Dev Specialist I 0.2 0.15 0.4 0.15 Housing & Community Dev Specialist I 0.25 0.25 0.25 0.65								
Housing & Community Dev Specialist I 0.25 0.25 0.25 0.65								
						0.15		
Total 0.55 0.5 0.9 1.75								
		Total	0.55	0.5	0.9	1.75		

	RDA - PA	2 LOW-MOD	INCOMING H	OUSING 2720-4	710 (20%)		
	— KDA-FA	Actual	Actual	Amended	Estimated	% of	Adopted
Code	Revenue Classification	Revenue	Revenue	Budget	Revenue	Budget	Budget
		2008-09	2009-10	2010-11	2010-11	Received	2011-12
	BEGINNING FUND BALANCE	7,528,230	8,602,173	9,075,238	9,075,238		6,489,490
4065	RDA Project Area #2	1,329,806	844,963	800,000	800,000	100.0%	800,000
4170	Bond Proceeds	112 021	FF 0F0		20,000		20,000
4255	Interest Earnings	113,831	55,050	000 000	20,000	400 F0/	20,000
	Total Revenues	1,443,637 Actual	900,013 Actual	800,000 Amended	820,000 Estimated	102.5% % of	820,000 Adopted
Code	Expenditure Classification	Expense	Expense	Budget	Expense	Budget	Budget
Code	Experientile Classification	2008-09	2009-10	2010-11	2010-11	Expended	2011-12
	Personnel Services	2000 00	2000 .0	2010 11	20.0	-хропаос	2011 12
7010	Salaries & Wages	53,617	25,710	65,050	74,315	114.2%	154,658
7020	Salaries & Wages - PT	2,222	,	3,000	3,000	100.0%	-
7110	Cafeteria Benefits	6,303	2,579	10,425	9,464	90.8%	18,116
7120	Deferred Comp	914	833	1,785	1,790	100.3%	3,806
7130	FICA	138		100	100	100.0%	-
7150	Medicare	835	356	1,330	1,055	79.3%	2,243
7160	PERS	4,660	5,390	14,350	15,872	110.6%	37,958
	Total Personnel	68,689	34,868	96,040	105,596	110.0%	216,781
	Operations & Maintenance						
7205	Advertising			2,000	-	0.0%	2,000
7229	Education & Training						2,000
7241	Meetings & Conferences						2,000
7253	Mileage						200
7259	Miscellaneous	230	140	10,000	5,000	50.0%	10,000
7265	Office Supplies						500
7271	Postage						500
7277	Printing		05.044	4 500 000		0.00/	500
7430	Housing Activities from Bond Prod		95,344	4,500,000	-	0.0%	4,500,000
7470	Housing Activities from Increment HELP Debt Service			10F 000		0.00/	2,008,000
	Audit			195,000	-	0.0%	195,000 500
8940	Contract Services	307	3,167	37,000	37,000	100.0%	37,000
	Legal	5,588	3,107	37,000	37,000	100.070	12,000
9550	Seguoia Senior Apts	1,500					12,000
0000	Loan to 80% for ERAF/SERAF	.,000			2,964,797		
9999	Transfers				, , -		
	Total Operations & Maint	7,625	98,651	4,744,000	3,006,797		6,770,200
	Debt Service						
9820	Cost of Issuance						
9840	Principal	75,683	78,760	79,800	81,836	102.6%	85,528
9860	Interest	217,697	214,669	206,256	211,519	102.6%	208,061
	Total Debt Service	293,380	293,429	286,056	293,355		293,589
	Total Expenditures	369,694	426,948	5,126,096	3,405,748		7,280,570
	ENDING FUND BALANCE	8,602,173	9,075,238	4,749,142	6,489,490		28,920
	Less Reserve Loan Repymnt	97,500	113,750	130,000	130,000		146,250
	ENDING BALANCE (Unrestricted)	8,504,673	8,961,488	4,619,142	6,359,490		(117,330)
		0,000,000	2,221,122	.,	5,555, 155		(***,****)
		Actual	Actual	Actual	Adopted		
		2008-09	2009-10	2010-11	2011-12		
	Personnel Schedule						
	Asst Town Manager Economic Dev				0.1		
	Assistant Director Economic Devel	0.1	0.1	0.25	0.25		
	Econ. Dev. Spec. II				0.25		
	Econ. Dev. Assistant				0.1		
	Hsng and Comm Dev Spec II	0.2	0.2	0.4	0.15		
	Housing and Comm Dev Specialist I				0.7		
	Dev. Services Specialist	0.25	<u>0.25</u>	<u>0.25</u>	<u>0.25</u>		
	Total	0.55	0.55	0.9	1.8		

	RDA - VVEDA Red	evelopment Cap	oital Projects- A	ccount Numbe	r 4010-4710		
		Actual	Actual	Amended	Estimated	% of	Adopted
Code	Revenue Classification	Expense	Expense	Expense	Expense	Expense	Budget
		2008-09	2009-10	2010-11	2010-11	Received	2011-12
	DECINING FUND DALANCE	4	(405)	0			0
	BEGINNING FUND BALANCE	1	(195)	0	=		0
4470	Other Bernard Course						
4170	Other Revenue Sources	000 517	0.4				
4181	Refunds, Reimb, Rebates	383,517	24				
4255	Interest Earnings	15,696					070 007
6999	Transfer In - Debt Service Fund 3010	200.042	24	0	0		879,687
	Total Revenues	399,213	24	0	0 Estimated	0/	879,687
Codo	Expanditure Classification	Actual	Actual	Adopted		%	Adopted
Code	Expenditure Classification	Expense 2008-09	Expense 2009-10	Budget 2010-11	Expense 2010-11	Used	Budget 2011-12
	Dersonnel Comisses	2000-09	2009-10	2010-11	2010-11		2011-12
7010	Personnel Services	222.044	240 604	045 575	251 550	100 40/	222 562
	Salaries & Wages - Permanent	222,041	218,684	245,575	251,550	102.4%	222,562
7020	Salaries - Part-time	4,588	8,798	10,000	2,351	07.40/	40.040
	Cafeteria Benefits	22,408	21,896	28,730	25,021	87.1%	19,910
	Deferred Comp	7,016	7,490	5,350	7,869		6,392
7130		191	0.000	6,000	6,000	05.00/	221
	Medicare	3,372	3,363	4,000	3,809	95.2%	3,227
7160	PERS	55,743	49,211	54,000	54,814	101.5%	53,390
	Total Personnel	315,359	309,442	353,655	351,414		305,702
	Operations & Maintenance						
	Advertising	1,408		7,500	7,500	100.0%	4,500
7229	Education & Training	1,624	246	2,000	2,000	100.0%	1,750
7241	Meetings & Conferences	8,316	3,658	9,000	9,000	100.0%	8,000
7247	Memberships & Dues	4,144	4,524	4,300	4,300	100.0%	4,300
7253	Mileage	3,092	3,191	5,000	5,000	100.0%	4,000
7259	Miscellaneous	208	272	1,000	1,000	100.0%	1,000
7265	Office Supplies	1,288	975	1,500	1,500	100.0%	1,000
7271	Postage	0		500	500	0.0%	500
7277	Printing	100	276	3,000	3,000	100.0%	2,000
7289	Subscriptions	0	4,928	6,500	6,500	100.0%	6,500
7330	Hardware/Software	1,162	221	500	500		500
7350	Public Information	50,255	617				
7515	Marketing		2,232	27,000	12,000	44.4%	50,000
7584	Sponsorships		16,243	43,850	43,850	100.0%	36,500
7640	Tradeshows		11,950	16,000	16,000	100.0%	16,000
8916	Audit	178					4,000
8940	Contracted Services	27,836	32,364	202,500	202,500	100.0%	60,000
8972	Legal			24,000	24,000	100.0%	12,000
9065	Leased Equipment		539				
	Transfer - 3010	(1,662,425)	(902,470)	(1,308,273)	(1,308,273)		
9610	Transfer - 4107	1,656	1,640				
9999	Transfer out - 1001	217,255	501,812	482,982	482,982		361,435
	Total Operations and Maintenance	(1,343,903)	(316,782)	(471,141)	(486,141)		573,985
	Capital Projects						
9120							
9228	AV Rd. Ph 1B	630,988	3,248				
9255	AV Rd. Signals						
	Dale Evans Traffic Signalization	734,692					
	Dale Evans Widening Reimbursement	62,273					
	Land Acquisition						
	Bond Issue Costs						
	Interest		3,921			0.0%	
	Total Capital Projects	1,427,953	7,169	0	0	0.070	0
		,,					
	Total Expenditures	399,409	(171)	(117,486)	(134,727)		879,687
	ENDING FUND BALANCE	(195)	-	117,486	134,727		0

RDA - VVEDA Redevelopment Capital Projects- Account Number 4010-4710

	Actual 2008-09	Actual 2009-10	Actual 2010-11	Adopted 2011-12
Personnel Schedule				
Asst Town Mgr of Economic & Commur	0.50	0.50	0.50	0.40
Development/Executive Director,RDA				
Asst Dir of Econ Dev & Housing	0.45	0.40	0.25	0.25
Economic Development Specialist II	0.40	0.50	1.00	0.75
Economic Development Specialist				0.25
Housing and Community Dev Specialist I				
Economic Development Assistant	0.05	0.50	0.50	0.40
Economic Development Intern	0.00	0.00	<u>0.25</u>	0.00
Total	1.40	1.90	2.50	2.05

	RDA -	PA #2 CAPITA	AL PROJECTS	FUND 4020-4710			
		Actual	Actual	Amended	Estimated	% of	Adopted
Code	Revenue Classification	Revenue	Revenue	Budget	Revenue	Budget	Budget
		2008-09	2009-10	2010-11	2010-11	Received	2011-12
	DECIMINIO ELINID DAL ANIOE	•	•	•			•
	BEGINNING FUND BALANCE	0	0	0	0		0
1101	Gains/Loss on disposal of Fixed Assets	790	1,800				
4181 6999	Refunds, Reimb, Rebates Transfer In - Debt Service Fund 3020	790	9,955				15 017 111
0999	Total Revenues	790	11,755	0	0	0	15,847,414 15,847,414
	Total Nevertues	Actual	Actual	Adopted	Estimated	%	Adopted
Code	Expenditure Classification	Expense	Expense	Budget	Expenses	Used	Budget
		2008-09	2009-10	2010-11	2010-11		2011-12
	Personnel Services						
7010	Salaries & Wages - Permanent	222,041	218,967	245,575	251,639	102.5%	220,287
7020	Salaries - Part-time	4,588	8,798	10,000	2,351	23.5%	
7110	Cafeteria Benefits	21,320	21,895	28,750	25,021	87.0%	19,911
7120	Deferred Comp	7,016	7,498	7,000	7,874	112.5%	6,392
7130	FICA	193	0	200	200	100.0%	221
7150	Medicare PERS	3,356	3,365	3,700	3,809	102.9%	3,227
7160	Total Personnel	54,357 312,871	49,272 309,795	54,100 349,325	54,833 345,727	101.4%	53,390 303,428
		312,071	309,193	349,323	343,727		303,420
7005	Operations & Maintenance	4 400	0	7.500	7.500	400.00/	4.500
7205	Advertising	1,408	0	7,500	7,500	100.0%	4,500
7229 7241	Education & Training	1,624	244	2,000	2,000 9,000	100.0%	1,750
7241	Meetings & Conferences	9,375 4,444	4,227 4,824	9,000 4,300	4,300	100.0% 100.0%	8,000 4,300
7253	Memberships & Dues Mileage	3,091	3,153	5,000	5,000	100.0%	4,000
7259	Miscellaneous	157	286	1,000	1,000	0.0%	1,000
7265	Office Supplies	1,329	1,054	1,500	1,500	100.0%	1,000
7271	Postage	0	0	500	500	0.0%	500
7277	Printing	100	325	3,000	3,000	100.0%	2,000
7289	Subscriptions	0	4,928	6,500	6,500	100.0%	6,500
7330	Hardware/Software Supplies/Exp	1,162	227	500	500	100.0%	500
7350	Public Information (now "Marketing")	46,869	617				
7515	Marketing	0	2,232	27,000	12,000	44.4%	20,000
7584	Sponsorships	0	16,242	43,850	43,850	100.0%	36,500
7640	Tradeshows	0	11,913	16,000	16,000	100.0%	16,000
	Audit	178	-				4,000
	Contracted Services	23,976	272,618	202,500	202,500	100.0%	60,000
	Legal		500	24,000	24,000	100.0%	12,000
	Leased Equipment Transfer-3020	(F 074 270)	539	(22,000,000)	(6 E00 060)	20.00/	
9610 9610	Transfer-4910	(5,074,279) (224,172)	(8,349,841) 0	(22,000,000)	(6,590,960)	30.0%	
	Transfer out - 1001	217,255	501,812	479,751	479,751	100.0%	361,436
0000	Total Operations and Maint	(4,987,483)	(7,524,600)	(21,166,099)	(5,772,059)	100.070	543,986
		,,,					
	Capital Expenditures						
	Capital						
9264	Animal Shelter Facility	3,044,818	6,522,080		4,000		
9270	Baseball Stadium Specific Plan	4 507 400	157,068	4 400 000	4 400 000	400.007	
	Public Works Facility	1,567,169	385,775	4,422,332	4,422,332	100.0%	1E 000 000
	Yucca Loma Bridge/Corridor	15,240	121,012 4 101	16,000,000	1,000,000	6.3%	15,000,000
9860	Yucca Loma Road Undergrounding Interest Expense	48,175	4,101 36,524				
5500	Total Capital Expenditures	4,675,402	7,226,560	20,422,332	5,426,332		15,000,000
	- Total Sapital Exportantion	-1,010,102					10,000,000
	Total Expenditures	790	11,755	(394,442)	0		15,847,414
	ENDING FUND BALANCE	0	0	394,442	0		0
	LITE IND DALANCE			004,442	U		- 0

RDA - PA #2 CAPITAL PROJECTS FUND 4020-4710

	Actual 2008-2009	Actual 2009-2010	Actual 2010-2011	Adopted 2011-12
Personnel Schedule	2000 2000	2000 2010	2010 2011	2011 12
Asst Town Mgr of Economic & Commu	0.50	0.50	0.50	0.40
Development/Executive Director,RD				
Asst Dir of Econ Dev & Housing	0.40	0.40	0.25	0.25
Economic Development Specialist II	0.50	0.50	1.00	0.75
Economic Development Asst.				0.40
Economic Development Intern			0.25	
Econ Development Specialist	<u>0.50</u>	<u>0.50</u>	<u>0.50</u>	<u>0.25</u>
Total	1.90	1.90	2.50	2.05

	COMMUNITY DEVELO	PMENT BLO	CK GRANT (CDBG) FUND	2120-4210		
		Actual	Actual	Amended	Estimated	%	Adopted
Code	Revenue Classification	Revenue	Revenue	Budget	Year End	Used	Budget
		2008-09	2009-10	2010-11	2010-11		2011-12
	BEGINNING FUND BALANCE	(426,540)	(119,432)	(17,888)	(17,888)		(0)
	Refunds, Reimb, Rebates				180		
6823	FY 04-05 CDBG Allocation	42,945					
6824	FY 05-06 CDBG Allocation	0	11,514				
6825	FY 06-07 CDBG Allocation	0					
6826	FY 07-08 CDBG Allocation	433,065					
6827	FY 08-09 CDBG Allocation	377,210	246,245	41,287	41,287		
6828	FY 09-10 CDBG Allocation		319,394	429,936	360,516		
6829	FY 10-11 CDBG Allocation			690,825	690,825		
6830	FY 11-12 CDBG Allocation						575,087
6880	Program Income						3,400
	Total Revenues	853,220	577,153	1,162,048	1,092,808	0	578,487
	Total Nevertues	000,220	377,133	1,102,040	1,002,000	U	57 O, 1 07
	Personnel Services						
7010	Salaries & Wages - Permanent	78,625	83,577	93,073	93,073	100.0%	54,965
7110	Cafeteria Benefits	9,819	10,272	10,950	10,950	100.0%	7,271
7120	Deferred Compensation	1,174	1,772	1,875	1,875	0.0%	1,099
7150	Medicare	1,161	1,286	1,350	1,350	100.0%	797
7160	PERS	13,891	18,223	19,975	19,975	100.0%	13,540
	Total Personnel	104,670	115,130	127,223	127,223	100.0%	77,672
		_	_				
7205	Advertising	0	0	1,000	1,000		1,000
7229	Education & Training	1,375	-	1,000	1,000		1,000
7241	Meetings & Conferences	98	798	3,000	3,000		345
7247	Memberships & Dues	203	0	0	0.047		
7253	Mileage	339	283	3,047	3,047		
7259	Miscellaneous	209	101	0 4 F0F	4 505		0
7265	Office Supplies	313 0	104	1,595	1,595		0
7271 7289	Postage Subscriptions	225	213	300 0	300 0		0
7350	Public Information	0	0	1,000	1,000		500
8916	Audit	O	O	1,000	1,000		2,900
8940	Contract Services	911					35,000
8944	Unfunded Loan Costs	162	465				00,000
	Total Operations & Maintenance	3,835	1,863	10,942	10,942		40,745
	·						
	FY 11-12 CDBG Program						
7430-0075	Apple Valley PAL						16,074
7430-0100	Assistance League						10,716
7430-0200	Catholic Charities						10,716
7430-0300	County Library						4,287
7430-0360	Civic Center Park Aquatic Center						76,281
7430-0500	Fair Housing						11,788
7430-0700	High Desert Homeless Services						10,716
7430-0955	James Woody Security						125,000
7430-1000	Landlord/Tenant Mediation						7,500
7430-1450	St. John of God Healthcare						6,429
7430-1480	VV Community Services Council						8,037
7430-1600	Village Road Project Subtotal			0	0		172,526
	Subtotal			0	0		460,070
	FY 10-11 CDBG Program						
7430-0050	Apple Valley Christian Centers			8,008	8,008		
7430-0075	Apple Valley Police Activities League	!		15,008	15,008		
7430-0100	Assistance League of Victor Valley			8,008	8,008		
7430-0200	Catholic Charities			7,008	7,008		
7430-0300	County Library			4,008	4,008		
	•						

	COMMUNITY DEVELOR			<u> </u>			
	5 01 1/1	Actual	Actual	Amended	Estimated		Adopted
Code	Revenue Classification	Revenue	Revenue	Budget	Year End	Used	Budget
		2008-09	2009-10	2010-11	2010-11		2011-12
7430-0500	Fair Housing			13,032	13,032		
7430-0300	High Desert Homeless Services			15,508	15,508		
7430-0760	James Woody Kitchen Imp			21,000	21,000		
7430-0952	James Woody Dugouts			95,000	95,000		
7430-1000	Landlord Tenant Mediation			8,008	8,008		
7430-1250	Moses House Ministries			4,008	4,008		
7430-1300	One 2 One Mentors			4,008	4,008		
7430-1485	Victor Valley Community Hospital			5,012	5,012		
7430-1500	Victor Valley Domestic Violence			12,008	12,011		
7559-0000	Residential Rehabilitation Loan Prgm			251,499	251,499		
	Subtotal			471,123	471,126		(
	EV 00 40 CDDC Brown						
7430-0050	FY 09-10 CDBG Program		5 42 5				
7430-0050	Apple Valley Christian Centers Apple Valley Police Activities League		5,425 7,889				
7430-0075	Assistance League of Victor Valley		7,889 7,889				
7430-0100	Catholic Charities		12,727				
7430-0200	County Library		3,944				
7430-0375	Corwin Park Shade Structure		28,905	30,000	1,095		
7430-0500	Fair Housing		13,681	/	,		
7430-0700	High Desert Homeless Services		7,889				
7430-1000	Landlord Tenant Mediation		8,180				
7430-1150	Mendel Park Shade Structure		28,714	30,000	1,286		
7430-1250	Moses House Ministries		3,944				
7430-1300	One 2 One Mentors		3,944				
7430-1400	SB County Sexual Assault Services		4,733				
7430-1450	St. John of God Health Care Srvcs		3,944				
7430-1475	Thunderbird Park Shade Structure		28,714	30,000	1,286		
7430-1500 7430-1600	•	ont	11,833	0 287,648	207 640		
7560-0000	Village Neighborhood Road Improvem Residential Rehabilitation Loan Progra		0 107,828	175,112	287,648 175,112		
7300-0000	Subtotal	2111 	290,183	552,760	466,427		0
			200,.00	332,133	100, 121		
	FY 08-09 CDBG Program						
7430-0100	Assistance League of Victor Valley	10,000					
7430-0300	San Bernardino County Library	5,000					
7430-0500	Fair Housing Mediation	17,431					
7430-0700	High Desert Homeless Services, Inc	15,000					
7430-1000	Landlord/Tenant Mediation	10,336					
7430-1200	Mojave Deaf Services	2,723					
7430-1250 7430-1300	Moses House Ministries One 2 One Mentors	4,753 5,000					
7430-1300 7430-1400	SB Co. Sexual Assault Services	5,000 6,000					
7430-1400	St. John of God Healthcare Services	4,600					
7430-1430	VV Domestic Violence "A Better Way"	10,000					
7559	Residential Rehab Loans	292,740	68,433		(798)		
	Subtotal	383,583	68,433	0	(798)		C
	FY 07-08 CDBG Program						
7430-0400	Dakota Paving Project	36,716					
	Subtotal	36,716	0	0			C
	F) / 00 0= 0550 5						
7557	FY 06-07 CDBG Program	(4.07=)					
7557	Residential Rehab Loans	(4,277)					
	Subtotal	(4,277)	0	0	0	0	(
	FY 04-05 CDBG Program						
	Residential Rehab Loans	21,585					
	Subtotal	21,585	0	0	0	0	C

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUND 2120-4210									
		Actual	Actual	Amended	Estimated	%	Adopted		
Code	Revenue Classification	Revenue	Revenue	Budget	Year End	Used	Budget		
		2008-09	2009-10	2010-11	2010-11		2011-12		

Total Expenditures	546,112	475,609	1,162,048	1,074,920		578,487
ENDING FUND BALANCE	(119,432)	(17,888)	(17,888)	(0)	ı	(0)
	Actual 2007-08	Actual 2008-09	Actual 2009-10	Actual 2010-11	Adopted 2011-12	
Personnel Schedule Housing & Community Development						
Specialist II Housing & Community Development	0.35	0.35	0.35	0.50	0.45	
Specialist I Total	<u>0.75</u> 1.1	<u>0.75</u> 1.1	<u>0.75</u> 1.1	<u>0.60</u> 1.1	0.35 0.8	

			EY HOME 232		F-41	24	
0.1.	Decree Olere (Continu	Actual	Actual	Adopted	Estimated	%	Adopted
Code	Revenue Classification	2008-09	Revenue 2009-10	Budget 2010-11	Year End 2010-11	Used	Budget 2011-12
		2000-09	2009-10	2010-11	2010-11		2011-12
	BEGINNING FUND BALANCE	(109,354)	(4,150)	0	0		0
6823	AV HOME 2004-05	108,602	0	89,720	0		0
6824	AV HOME 2005-06	0	103,000	297,005	0		0
6825	AV HOME 2006-07	131,685	13,459	0	0		0
6826	AV HOME 2007-08	20,381	24,773	182,983	0		0
6827	AV HOME 2008-09	30,247	12,801	286,006	45,653		0
6828	AV HOME 2009-10		36,544	278,302	48,348		0
6829	AV HOME 2010-11			48,753	244,394		0
6830	AV HOME 2011-12	000.045	100 577	4 400 700	000 005	0	268,739
	Total Revenues	290,915	190,577	1,182,769	338,395	0	268,739
		Actual	Actual	Adopted	Estimated	%	Adopted
		Expense	Expense	Budget	Year End	Used	Budget
Code	Expenditure Classification	2008-09	2009-10	2010-11	2010-11		2011-12
	Personnel Services						
7010	Salaries & Wages - Perman	33,289	26,393	56,144	90,155		19,492
7110	Cafeteria Benefits	4,218	3,599	4,060	10,317		2,281
7120	Deferred Comp	409	560	695	1,803		390
7150	Medicare	495	403	520	1,336		283
7160	PERS	6,215	5,766	7,635	18,885		4,801
	Total Personnel	44,626	36,721	69,054	122,496	0	27,247
	Operations & Maintenance						
7205	Advertising			-			2,000
	Audit						500
7229	Education & Training	241	-	1,800	894		1,500
7241	Meetings & Conferences		1,038	-	377		1,500
7253	Mileage	107	377	150	702		1,500
7259	Miscellaneous	390	-	1,086			2,178
7247	Memberships/Dues			200			500
	Public Information						500
7271	Postage				30		500
	Consultant Services						2,954
7265	Office Supplies			350	306		2,000
7289	Subscriptions			200			
7481-0051	HOME Administration 2009-10			49,234			
7440-0004	CHDO 2004-05	108601					-
7441-0005	CHDO 2005-06		103,000	103,000			
7442-0015	CHDO 2006-07			97,569			
7443-0004	CHDO 2007-08			97,057			-
7444-0000	CHDO 2008-09			93,827			-
7444-0010	CHDO 2009-10			104,331			-
7404	CHDO 2011-12			4 700			37,643
7464	DAP 2007-08			4,739			-
7485 7557	Housing Partners I	20.472	14 057	147,700			-
7557 7550	RRLP 2006-07	20,472	11,857		10.000		-
7559 7560	RRLP 2008-09	7,570	-	155 000	19,923		-
7560 7561	RRLP 2009-10		33,434	155,890	34,957 159,710		-
7561 7562	RRLP 2010-11 RRLP 2011-12			256,582	158,710		- 188,217
7562 8912	Administration	561	_				100,∠17
8994	Unfunded Loan Costs	3,143	-				-
U33 1	Total Operations & Maint	141,085	149,706	1,113,715	215,899	0	241,492
	Total Evaceditures	10E 744	100 407	1 100 700	220.205		200 720
	Total Expenditures	185,711	186,427	1,182,769	338,395	0	268,739

		APPLE VALI	LEY HOME 23	20-4210			
		Actual	Actual	Adopted	Estimated	%	Adopted
Code	Revenue Classification	Revenue	Revenue	Budget	Year End	Used	Budget
		2008-09	2009-10	2010-11	2010-11		2011-12
		Actual	Actual	Actual	Adopted		
		2008-09	2009-10	2010-11	2011-12		
	Personnel Schedule						
	Housing & Comm Dev. Spec	0	0.25	0.25	0.25		
	Housing & Comm Dev. Spec	<u>0.2</u>	0.20	0.20	0.00		
	Total	0.2	0.45	0.45	0.25		

		VICTORVILL	E HOME 2330	-4210			
		Actual	Actual	Amended	Estimated	%	Adopted
Code	Revenue Classification	Revenue	Revenue	Budget	Year End	Used	Budget
		2008-09	2009-10	2010-11	2010-11		2011-12
	DECINING FUND DALANCE	(276.462)	(0.053)				(67,000,00)
0004	BEGINNING FUND BALANCE	(376,162)	(9,953)	-	-		(67,988.00)
6824	HOME 05-06	256,790	-	-	-		-
6825	HOME 06-07	246,695	-	-	-		-
6826	HOME 07-08	260,302	9,953	-	-		-
6827	HOME 08-09	150,867	103,544	-	-		-
6828	HOME 09-10	-	60,320	-	-		-
6829	HOME 10-11	-	-	384,626	384,626		-
6830	HOME 11-12	244.054	470.047	224 222	224 222		338,095
	Total Revenues	914,654	173,817	384,626	384,626	-	338,095
		Actual	Adopted	Amended	Estimated	%	Adopted
		Expense	Budget	Budget	Year End	Used	Budget
Code	Expenditure Classification	2008-09	2009-10	2010-11	2010-11		2011-12
7405	Acg/Rehab/Resale 08-09	0	0	75,000	88241		-
7444-0011	CHDO 10-11	_	-	,	103,494		
7444-0012	CHDO 11-12						53,383
7481-0013	HOME Administration 07-08	21,900	_	_	_		-
7481-0050	HOME Administration 08-09	21,911	_	_	_		_
7481-0051	HOME Administration 09-10		20,320	_	_		_
7481-0052	HOME Administration 10-11	_		20,243	0		_
7481-0053	HOME Administration 11-12			_0,	· ·		17,794
7501-0002	MAP 05-06	(7,189)	_	_	_		-
7502-0003	MAP 06-07	216,133	_	_	_		_
7504-0000	MAP 08-09	60,000	_	_	_		_
7504-0010	MAP 09-10	-	40,000	40,000	0		_
	MAP 10-11		.0,000	.0,000	43,729		
	MAP 11-12				.0,0		60,000
7525	OOR 08-09	_	0	60,000	60,000		-
. 020	OOR 09-10		ŭ	20,000	20,000		
	OOR 10-11			_0,000	_0,000		
	OOR 11-12	_	0				60,000
7598-0011	Senior Repair Program 07-08	137,567	-	_	_		-
7598-0015	Senior Repair Program 08-09	98,123	103,544	103,544	98,123		_
7598-0020	Senior Repair Program 09-10	-	-	230,762	230,762		_
7598-0021	Senior Repair Program 10-11			200,702	200,000		_
7598-0022	Senior Repair Program 11-12				200,000		146,918
. 300 0022	Total Expenditures	548,445	163,864	549,549	452,614	-	338,095
	ENDING FUND BALANCE	(9,953)		(164,923)	(67,988)		(67,988)

		PBIC	8110-4210				
Code	Revenue Classification	Actual Revenue	Actual Revenue	Adopted Budget	Estimated Year End	% Used	Adopted Budget
		2008-09	2009-10	2010-11	2010-11		2011-12
	Beginning Balance	0	261,717	536,115	536,115		610,715
6827	Assessment Revenue	288,617	297,128	331,905	300,000		300,000
	Total Revenues	288,617	297,128	331,905	300,000		300,000
		Actual	Actual	Adopted	Estimated	%	Adopted
		Expense	Expense	Budget	Year End	Used	Budget
	Expenditure Classification	2008-09	2009-10	2010-11	2010-11		2011-12
7360	Security Services with Sheriff Dept						30,000
8940	Contract Services (Advance to PBID Assoc)	16,900	15,740	65,400	65,400	100.0% 100.0%	186,325
9416							
	Hwy 18 Median Landscape Project	10,000	6,990	305,280	160,000	100.076	516,537
9527	Road Circulation and Drainage	10,000	6,990	305,280	160,000	100.076	50,000
		26,900	22,730	370,680	225,400	100.076	•
	Road Circulation and Drainage	,	,	,	,	100.070	50,000

		NSP 2	130-4210				
		Actual	Actual	Amended	Estimated	%	Adopted
Code	Revenue Classification	Revenue	Revenue	Budget	Year End	Used	Budget
		2008-09	2009-10	2010-11	2010-11		2011-12
	BEGINNING FUND BALANCE	-	(80,061)	0	0	0	0
6860	NSP 08/09		2 024 979	22.042	22.042		1.075
0000	NSP 08/09	-	3,034,878	33,942	33,942		1,975
	Total Revenues	-	3,034,878	33,942	33,942	0	1,975
		Actual	Actual	Amended	Estimated	%	Adopted
Code	Expenditure Classification	Expense	Expense	Budget	Year End	Used	Budget
		2008-09	2009-10	2010-11	2010-11		2011-12
7040	Personnel Services	10.001	450.750	0.400	0.400		
7010	Salaries	42,261	152,752	3,482	3,482		
7020	Salaries & Wages - Part Time	3,369	12,748	710	-		
7110	Cafeteria Benefits	4,732	17,475	713	713		
7120 7130	Deferred Comp FICA	1,088 127	3,901 -	147	147		
7150	Medicare	664	- 2,407	- 57	- 57		
7160	PERS	9,632	35,833	734	734		
7 100	Total Personnel	61,873	225,116	5,133	5,133		
	Total Letsorine	01,073	223,110	3,133	5,155		
	Operations & Maintenance						
7205	Advertising	676	0		0		
	Education & Training						
7232	Homebuyer Education		400				
7241	Meetings & Conferences	1,128	627		0		1,975
7253	Mileage Exp/Allowance	1,044	-	74	74		
7259	Miscellaneous Expense						
7265	Office Supplies		137				
7350	Public Information						
7520	NSP Admin		60	0	0		
	NSP Acq./Rehab./MFR Uses		1,508,353	0	0		
	NSP Down Payment Assistance	80	1,219,884	28,735	28,735		
	New Const./Acq./MFR Uses						
8940	Contract Services	849	240				
8972	Legal	14,411	-		0		
	Total Operations & Maint	18,188	2,729,701	28,809	28,809	•	1,975
	Total Expenses	80,061	2,954,817	33,942	33,942	_	1,975
	ENDING FUND BALANCE	(80,061)	-	-	-	_	0
		(-3,00.)					J
		Actual	Actual	Actual	Adopted		
	Personnel Schedule	2008-09	2009-10	2010-11	2011-12		
	Assistant Town Manager - ED & CD	0	0	0	0		
	Assistant Dir. Economic Dev. & Housir	0	0	0	0		
	Housing & Community Dev Spec. I	0	0	0	0		
	Economic Development Intern	0	0	0	0		

		Apple Val	ley CalHome	2410-3210			
Code	Revenue Classification	Actual Revenue 2008-09	Actual Revenue 2009-10	Amended Budget 2010-11	Estimated Year End 2010-11	% Used	Adopted Budget 2011-2012
6829 4255	BEGINNING FUND BALANCE 10/11 Allocation Interest Earnings	29,186 143					0
	Total Revenues	143	-	-	-	-	1,000,000
Code	Total Revenues Expenditure Classificatio	Actual Expense 2008-09	Actual Expense 2009-10	Amended Budget 2010-11	Estimated Year End 2010-11	- % Used	1,000,000 Adopted Budget 2011-2012
	Expenditure Classificatio Residential Rehabilitation	Actual Expense	Expense	Budget	Year End	%	Adopted Budget
4210-7561	Expenditure Classificatio	Actual Expense 2008-09	Expense	Budget	Year End	%	Adopted Budget 2011-2012
4210-7561	Expenditure Classificatio Residential Rehabilitation Loan Program	Actual Expense 2008-09	Expense	Budget	Year End	%	Adopted Budget 2011-2012 280,000

		HUE) ADDI 2340-	4210			
Code	Revenue Classification	Actual Revenue 2008-09	Actual Revenue 2009-10	Amended Budget 2010-11	Estimated Year End 2010-11	% Used	Adopted Budget 2011-2012
6823	BEGINNING FUND BALAN 04/05 Allocation	(9,903) 9,903	-	-	-		- - -
6827	08/09 Allocation	-	-	-	-		4,001
	Total Revenues	9,903	-	-			4,001
Code	Expenditure Classificatio	Actual Expense 2008-09	Actual Expense 2009-10	Amended Budget 2010-11	Estimated Year End 2010-11	% Used	Adopted Budget 2011-2012
Code 7411	Expenditure Classificatio ADDI 2008-09	Expense	Expense	Budget	Year End		Adopted Budget 2011-2012
		Expense	Expense	Budget	Year End		Adopted Budget