



TOWN OF APPLE VALLEY

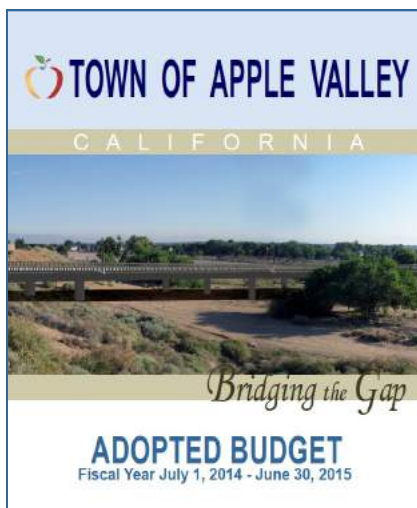
C A L I F O R N I A



Bridging the Gap

ADOPTED BUDGET

Fiscal Year July 1, 2014 - June 30, 2015



About the Cover

The Yucca Loma Bridge/ Yates Road/ Green Tree Blvd. Corridor Project will provide a new and critical east-west corridor including a bridge across the Mojave River, which has been planned for more than 45 years. The Yucca Loma Bridge is under Town of Apple Valley jurisdiction, and will connect the communities within the greater Victor Valley urban area to each other, providing a new pathway to reach Interstate 15 and the recently completed La Mesa/ Nisqualli Interchange. The Yucca Loma Bridge is over 1600 feet long, approximately 100 feet wide, and will take nearly two years to construct.



A Better Way of Life

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Town of Apple Valley



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Town of Apple Valley
California**

For the Fiscal Year Beginning

July 1, 2013

Jeffrey R. Egan

Executive Director

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Town of Apple Valley

Town of Apple Valley

Listing of Public Officials

Town Council

Art Bishop
Mayor

Larry Cusack
Mayor Pro-Tem



Barb Stanton
Councilmember

Scott Nassif
Councilmember

A Better Way of Life

Curt Emick
Councilmember

Town Staff

Frank Robinson
Town Manager

John Brown, *Town Attorney*

LaVonda Pearson, *CMC, Town Clerk*

Nikki Salas, *Human Resources Director*

Captain Lana Tomlin, *Chief of Police*

Marc Puckett, *Assistant Town Manager*
Finance and Administration

Dennis Cron, *Assistant Town Manager*
Municipal Operations and Contract Services

Lori Lamson, *Assistant Town Manager*
Community and Development Services

Kathie Martin, *Marketing & Public Affairs*
Officer

Brad Miller, *Town Engineer*

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Town of Apple Valley

TOWN MANAGER'S BUDGET MESSAGE



June 11, 2014

Honorable Mayor, Members of the Town Council, and Citizens of Apple Valley:

I am pleased to transmit to you the adopted Fiscal Year 2014-15 Operating and Capital Improvement Budget. As adopted, including the transfers to balance the funding of the Apple Valley Golf Course and Parks and Recreation system, this budget represents a *balanced budget* for the coming fiscal year that continues to provide a high level of service to the community while also, contributing to the Town's emergency operating reserve. The Town's management team and staff have put together an operating and capital expenditure plan that addresses the Town Council's Vision 2020 priorities within the existing financial constraints to fulfill the service requirements of the people who live, work, and play in our community. The adopted budget demonstrates a sound financial plan for the next twelve months.

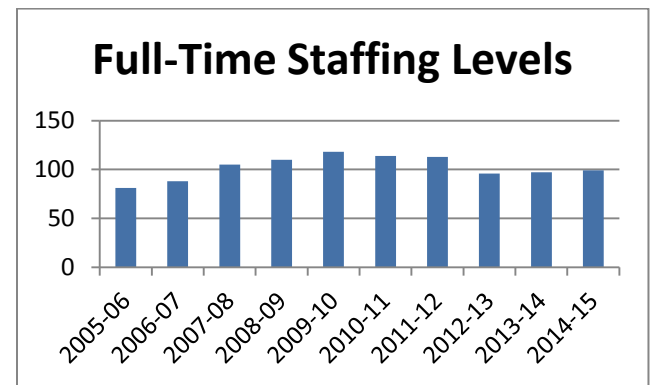
Given the high expectations of Apple Valley residents, businesses and the Town Council, development of the Fiscal Year 2014-15 adopted budget was particularly challenging. The gap between "expectations" and "fiscal reality" has gradually widened over the past several years. When coupled with one of the most significant and far reaching economic downturns since the "Great Depression," the task at hand has been difficult. However, from my professional experience in preparing Operating and Capital budgets for consideration by current and prior Town Councils, I would offer that adverse financial conditions often produce superior plans for managing the public financial resources. I believe this financial plan as adopted is both realistic and responsive.

The objectives used in developing the adopted budget were to submit a balanced budget to the Town Council; to maintain high levels of service to the community; to be prudent and realistic in estimating revenues and to support a Capital Improvement Program focused both on capital maintenance and repair.

As a quick overview, here is the adopted budget as submitted for Fiscal Year 2014-15 for all funds:

| ADOPTED BUDGET - ALL FUNDS | | | | |
|------------------------------|----------------------|----------------------|---------------------------------------|--------------|
| Appropriations/ All Funds | Adopted FY 14-15 | Adopted FY 13-14 | Increase (Decrease) Amount Percent | |
| Operating Budget | \$ 52,638,040 | \$ 49,901,384 | \$ 2,736,655 | 5.48% |
| Transfers Out | 19,429,144 | 22,279,568 | (2,850,424) | - 12.79% |
| Capital Budget | 33,412,127 | 29,720,800 | 3,691,327 | 12.42% |
| Total | \$105,479,311 | \$101,901,752 | \$ 3,577,558 | 3.51% |

Management Staff were directed to maintain current staffing levels when submitting their budget proposals. Below is a graph that illustrates the staffing levels for full-time positions over the last 10 fiscal years.



SERVICES PROVIDED BY THE TOWN

The citizens of Apple Valley continue to enjoy an outstanding level of service provided by the Town paid for by local tax dollars: police; recreation programs for the youth, adults and seniors; parks maintenance; street maintenance; transportation; engineering; building safety; street sweeping; housing; planning and development; code enforcement; animal control; and general government. The General Fund is the major funding source for all services. Therefore, the budget discussion herein focuses primarily on the General Fund, as highlighted in the Financial Summaries section following the Budget Message.

The FY2014-15 adopted budget again represents improvements in the format from the prior budget submissions to the Town Council. This year, at my direction, staff has continued what has been a multi-year process to improve the transparency and

understandability of the budget document. This year is now the third year of these improvements and the changes to the budget format are now more subtle although improvements nonetheless. These improvements to the budget format are intended to increase the transparency of the budget process and provide a clear picture of the Town's spending plan for the next fiscal year. The adopted budget document is now in conformity with the award program requirements for the Government Finance Officers Association's Distinguished Budget Presentation Award. This year for the first time in the Town's history, the Town received the Award for Distinguished Budget Presentation from the GFOA. The Town is the first high desert community to receive this award. Nationally, less than 1.5% of eligible public agencies receive this award. We believe that the FY14-15 adopted budget continues to exceed the award program requirements and we will again be submitting the budget to the GFOA for consideration for this award.

GENERAL FUND ADOPTED BUDGET

The total ADOPTED General Fund budget is \$25.9 million, an increase of \$1.3 million over the adopted budget in FY2013-14. This net increase in appropriations resulted from a variety of sources including; increases in Sheriff's contract for public safety services (\$506,000), inclusion of an increase in the transfer to the Parks and Recreation Fund to balance the current operating budget, (\$143,000), increases in water utility costs (\$98,000), increased electric utility costs, (\$70,000), a 3.0% wage increase for employees (\$180,000). The table below is a summary of the total resources and requirements for the adopted FY2014-15 General Fund budget:

| General Fund Summary | |
|--|------------------|
| Estimated Revenues | \$ 20,234,502 |
| Transfers In | <u>5,820,307</u> |
| Total Resources | \$ 26,067,909 |
| Adopted Budget | 25,887,310 |
| Approp. To Fund Balance | <u>167,499</u> |
| Balance | <u>\$ -</u> |
| <i>* Accounted for in the General Fund</i> | |

A thorough review of the details of the adopted budget were presented to Council and discussed at length during your scheduled budget workshops.

The discussions at the budget workshops focused primarily on the adopted budget for the General Fund

and the budget balancing decisions necessary to achieve a balanced budget for submission to Council for consideration. Economic factors affecting preparation of the adopted budget were also discussed. These adjustments are summarized herein.

During preparation of the adopted budget, there was an apparent continuation of the easing of budgetary pressures encountered in prior years and previously existent in the General Fund. This easing resulted primarily from budgetary actions implemented in prior years as Council acknowledged the need to implement a series of budget strategies in the near term to reduce spending. Also, the easing was attributable to improved economic activity as recessionary conditions abated. Further, increased business activity and an improving economy resulted in slight increases in related revenue streams. However, as in prior years, Council has again acknowledged the continued importance of performing a full review of the Town's revenue structure and the need to consider new sources of funding to support existing service delivery and any new programs or services that may be contemplated in the future.

Working with staff from every department, a responsible spending plan has been developed. This adopted FY2014-15 budget represents a balanced budget achieved through the multi-year budget balancing strategies that have been implemented in current and prior fiscal years.

FINANCIAL OUTLOOK

Apple Valley's economy is beginning to show clear signs that a recovery is well under way. Permit activity has increased significantly and building and construction activity has improved. Further, per local realtors, the inventory of housing available for sale is limited and multiple offers for homes available for sale is becoming commonplace. This increased real estate activity is a clear sign of market demand and pricing pressures that will cause home prices to rise in the near future. However, property tax revenues typically lag market activity by about 18 months. As the economy continues to rebound, it is important to consider that the cost of services provided to the community has also continued to rise at a rate greater than the Town's revenue growth. As with consumers and businesses alike, the Town is facing higher fuel costs, utility costs, insurance premium costs and material costs. The combination of slow

growth in revenues and increasing costs of operation underscore the importance of keeping a close watch on budgetary performance over the course of the fiscal year.

While the passage of Proposition 1A has provided some measure of fiscal stability to local agencies, the State's budget dilemma over the last several years has created funding gaps for all Cities and Towns from the loss of revenues previously funded from State sources or tax increment revenues from Redevelopment Agencies. The loss of these funding sources has continued to have a direct impact on local agencies' abilities to provide basic service delivery. Cities and Towns must remain vigilant to ensure that the State will not be accessing local revenues yet again in the coming year. Any additional takeaways from the State will have a direct impact on the Town's budget and its ability to continue to provide the same level of service delivery to the community.

The Town's cash flow position remains healthy. However, any further expansion of programs and services or increases in the Town's commitment to capital improvements in the community will necessitate additional revenues to fund those initiatives. The Town cannot accomplish any expansion of programs and services strictly by economizing, cutting support personnel, contracting for services, and utilizing other "right sizing" tools to cut costs in other areas. These tools have been in place since the Town's inception and have become a "way of life" for Town operations. However, they cannot support the addition of more programs and more services without consideration of new funding sources.

APPROPRIATIONS LIMIT

Since the addition of Article XIII-B to the Constitution of California in November 1979, the Town has been required to annually establish an Appropriations Limit. The ideology behind establishing an annual appropriation limit is that if an agency's ability to spend tax proceeds each year is controlled, then the growth in tax revenues can be systematically and incrementally managed to lessen the impact or tax burden upon taxpayers throughout the State.

In June 1990, Article XIII-B and its implementing legislation Chapter 1205/80 were modified by Proposition 111 and SB 88. The modifications changed the annual adjustment factors for determining the Appropriations Limit. Beginning with the calculation of the Appropriations Limit for FY 90-

91, the Town may choose one of the following factors to use for inflationary adjustment:

- The growth in California per capita income; or
- The growth in the non-residential assessed valuation due to new construction within the Town.

In addition, the Town may choose to use either the population growth of the Town or the population growth within the County. These two adjustment factors, one for inflation and one for population, are both annual elections for the Town in determining its Appropriations Limit.

Below is the calculation of the Town's adopted Appropriations Limit for FY 14-15:

| | | |
|--|----|-------------------|
| Step 1 - Appropriations Limit for FY 13-14 | \$ | 31,634,838 |
| Step 2 - Multiply the FY 13-14 Appropriations Limit by the cumulative growth factors for San Bernardino County | | 1.0060 |
| Appropriations Limit FY 14-15 | \$ | <u>31,824,647</u> |

The estimated proceeds from general tax revenues in FY 14-15 equal \$16,782,700, which is \$15,041,947 or 47.27% under the limit.

SUMMARY

The adopted Fiscal Year 2014-15 Operating and Capital Improvement budget continues to support a high level of service that the citizens of Apple Valley are accustomed to expect. It also represents a balanced financial plan and contributes an additional \$167,500 to the Town's emergency operating reserves. Including this contribution, adequate reserves have been set aside for contingencies, including amounts to meet unforeseen emergencies.

The adopted budget represents a balanced plan designed to ensure that Apple Valley remains an outstanding place to live, work and play. Furthermore, I believe this plan reflects a majority of your priorities, as well as the priorities of the community, within the Town's existing financial resources. However, should the Town Council and the community desire additional/expanded programs and services or additional Capital Projects, it will be necessary to identify exactly what existing programs

and services or Capital Projects that are funded in a similar fashion can be eliminated from the budget. The Town is not in the position – at any point in time throughout the fiscal year absent a major upward shift in the economy – to add expenses without corresponding reductions or offsetting revenue enhancements. This must apply to everyone if we are to successfully work together to implement this budget.

ACKNOWLEDGEMENT

The annual development of the adopted budget takes an enormous amount of staff time and efforts, and has to be completed within a compressed timeline. I sincerely appreciate and applaud the efforts of the Assistant Town Managers, Department Directors, Division Managers, and other departmental staff for their contributions. Special recognition is extended to the Finance team for their contributions. I thank the Town Council for their continued support in making Apple Valley a financially stable and well-balanced community.

Respectfully submitted,

A handwritten signature in black ink, appearing to read 'Frank Robinson', written in a cursive style.

Frank Robinson
Town Manager

ADOPTED OPERATING & CAPITAL BUDGET SUMMARY

The Fiscal Year 2014-15 Adopted Budget reflects the operating and capital spending plans for the General Fund, Special Revenue Funds, Capital Project Funds, Debt Service and Enterprise Funds. The total adopted budget for all funds is \$105.5 million, an increase of \$3.6 million or 3.51% compared to the adopted budget for FY 13-14. Table 1 illustrates these changes.

TABLE 1

| ADOPTED BUDGET - ALL FUNDS | | | | | |
|--------------------------------------|-----------------------------|-----------------------------|----------------------------|----------------|-----------------------------|
| Appropriations/ All Funds | Adopted FY 14-15 | Adopted FY 13-14 | Increase (Decrease) | | Percent of Total |
| | | | Amount | Percent | |
| Operating Budget | \$52,638,040 | \$49,901,384 | \$ 2,736,655 | 5.48% | 49.90% |
| Transfers Out | 19,429,144 | 22,279,568 | (2,850,424) | (12.79%) | 18.42% |
| Capital Budget | 33,412,127 | 29,720,800 | 3,691,327 | 12.42% | 31.68% |
| Total | \$105,479,311 | \$101,901,752 | \$ 3,577,558 | 3.51% | 100.00% |

OPERATING BUDGET OVERVIEW

In comparison to the total adopted FY14-15 budget, on an all funds basis the operating budget comprises 49.90% of the total budget. The following discussion will focus primarily on the operating budget. The adopted operating budget is \$52.6 million, an increase of \$2,736,655 or 5.48% compared to the adopted budget in FY 13-14. Table 2 below illustrates the components and the changes of the adopted operating budget as compared to the prior fiscal year's adopted operating budget.

TABLE 2

| OPERATING BUDGET- ALL FUNDS | | | | | |
|------------------------------------|-----------------------------|-----------------------------|----------------------------|----------------|-----------------------|
| Expenditure Category | Adopted FY 14-15 | Amended FY 13-14 | Increase (Decrease) | | % of Total |
| | | | Amount | Percent | |
| Salaries & Benefits | \$ 10,674,149 | \$ 9,948,754 | \$ 725,395 | 7.29% | 20.28% |
| General Operating | 3,887,629 | 3,648,030 | 239,599 | 6.57% | 7.38% |
| Economic Development | 3,595,030 | 4,379,314 | (784,284) | (17.91%) | 6.83% |
| Building Maintenance | 251,600 | 242,555 | 9,045 | 3.73% | 0.48% |
| General Fund Grants | - | 63,550 | (63,550) | (100.00%) | 0.00% |
| Grounds Maintenance | 273,795 | 277,805 | (4,010) | (1.44%) | 0.52% |
| PIO Events | 80,300 | 83,000 | (2,700) | (3.25%) | 0.15% |
| Public Works | 2,451,850 | 2,291,050 | 160,800 | 7.02% | 4.66% |
| Culture & Recreation | 242,176 | 240,072 | 2,104 | .88% | 0.46% |
| Contract & Professional | 22,383,568 | 21,367,647 | 1,015,921 | 4.75% | 42.52% |
| Vehicle & Equipment | 905,436 | 865,415 | 40,021 | 4.62% | 1.72% |
| Capital Equipment | 250,220 | 20,960 | 229,260 | 1,093.80% | .48% |
| Depreciation | 1,864,354 | 1,507,375 | 356,979 | 23.68% | 3.54% |
| Debt Service | 5,777,933 | 5,479,061 | 298,872 | 5.45% | 10.98% |
| Total | \$ 52,638,040 | \$ 50,414,588 | \$ 2,223,452 | 4.41% | 100.00% |

APPLE VALLEY, CALIFORNIA

Salaries & Benefits: Personnel costs increased by \$725,395 or 7.29%. Of this increase, \$261,720 is a result of the approved cost of living adjustment (COLA) of 3% for the Town's employees. Also, personnel costs increased by \$55,000 for operations in community development services due to promotions within the department. In addition, employee and retiree cafeteria and pension benefit costs increased by \$362,708. Of that amount, \$91,376 was due to rising health insurance costs and changes in actuarial assumptions that affected the employer pension contribution rates.

Maintenance & Operations (M&O): The maintenance and operations category includes such things as: office supplies; office equipment; electricity, gas and water for all Town-owned property including parks, medians, street lights and traffic signals; principal and interest payments on outstanding Town debt. The adopted budget for maintenance and operations accounts is \$41.9 million, a net increase of \$1,498,068 or 3.70% compared to the FY 13-14 amended budget. The major components of the increase are:

- ❑ \$239,599 increase in General Operating expenditures.
- ❑ \$160,800 increase in Public Works expenditures due to sewer treatment costs.
- ❑ \$1,015,921 increase in Contract & Professional costs including County Sheriff.
- ❑ \$299,000 increase in Debt Service expenditures.

Also, included in the M&O adopted budget is \$5,777,933 for debt service payments on the following (descriptions of the debt can be found in the "Financial Summaries" section of the adopted budget):

- ❑ \$781,696 for Certificates of Participation (COPs).
- ❑ \$883,544 for lease revenue bonds.
- ❑ \$3,438,003 for Tax Allocation Bonds (TABs).
- ❑ \$265,267 for installment purchase agreements.

Vehicles and Equipment/Fixed Assets: The adopted budget includes \$1,155,656 funding for vehicles and equipment and fixed assets, or items that are estimated to be greater than \$5,000 in total value and are usually considered one-time or capital in nature. The majority of these capital equipment related costs relate to vehicle and equipment costs which total \$905,436 in the adopted budget.

Per the contract with the San Bernardino County Sheriff's department for the provision of public safety services to the Town, the Town is obligated to fund vehicle replacement and maintenance costs for all vehicles utilized by Sheriff's department personnel supporting the County contract with the Town. The Town is charged replacement costs on the Sheriff's department patrol vehicles, support vehicles and command vehicles that are supporting the public safety services provided to the Town. Vehicles are charged out to the Town based upon the Sheriff's established repair and replacement schedules for such vehicles.

The remaining capital equipment/fixed asset costs of \$250,220 budgeted in the FY 14-15 adopted budget relate primarily to the following: purchase of a Kickbroom Tractor in the amount of \$28,000 for street maintenance in the Street Maintenance Fund, purchase of a 16' Toro Mower in the amount of \$88,000 for grounds maintenance in the Parks & Recreation Fund, purchase of a Tractor/Backhoe to replace the Town's 25+ years old equipment in the amount of \$66,000 and updating of the Town's 20+ years old telemetry system for \$40,000 in the Wastewater Fund. In addition, the purchase of land in the amount of \$13,050 for future park development in the Quimby Fund and purchase of a portable water slide as well as two starting blocks for the aquatic complex in the amount of \$15,170 are adopted within the budget for the Parks & Recreation Fund.

APPLE VALLEY, CALIFORNIA

The total adopted FY 14-15 General Fund estimated revenue is \$20.2 million, an increase of \$.9 million or 4.46% compared to adopted revenue estimates for FY 13-14. Table 3 illustrates the General Fund revenue sources that fund Town services.

TABLE 3

| GENERAL FUND ESTIMATED REVENUES | | | | | |
|--|-----------------------------|-----------------------------|----------------------------|----------------|-----------------------------|
| Revenue Source | Adopted FY 14-15 | Adopted FY 13-14 | Increase (Decrease) | | Percent of Total |
| | | | Amount | Percent | |
| Local Taxes | \$ 16,807,600 | \$ 16,940,000 | \$ (132,400) | (.78%) | 83.06% |
| Fines & Fees | 267,000 | 329,500 | (62,500) | (18.97%) | 1.32% |
| Public Services | 1,280,400 | 1,204,205 | 76,195 | 6.32% | 6.33% |
| Building & Safety Fees | 1,057,000 | 450,000 | 607,000 | 135.00% | 5.22% |
| Planning Fees | 216,100 | 101,000 | 115,100 | 114.00% | 1.07% |
| Engineering Fees | 113,300 | 25,000 | 88,300 | 353.00% | 0.56% |
| Other Revenues | 493,102 | 321,546 | 171,556 | 5.34% | 2.44% |
| Total | <u>\$ 20,234,502</u> | <u>\$ 19,371,251</u> | <u>\$ 883,251</u> | <u>4.46%</u> | <u>100.00%</u> |

Note: Excludes transfers in.

Revenues: As a result of the slow but steady rebound in the economy, most revenue sources are projected to increase slightly. The Town has been experiencing slight increases in Sales Tax, Property Tax, and Franchise Taxes and the expectation is that those increases will continue into FY 14-15. A portion of the increased property tax revenues is resulting from an increase in property tax collections due to the elimination of the Redevelopment Agency and subsequent redistribution of previously captured tax increments. Most economists generally don't expect a dramatic rebound when compared to the economic growth rates prior to FY 07-08. However, there is a growing sense of optimism among most economic projections which are generally calling for a period of sustained 'slow low growth'.

Property Tax is the single largest source of revenue for the Town. The FY 14-15 estimated revenue from property tax is \$8,836,600 or 33.90% of the total General Fund revenues. This amount is \$278,600 more than the adopted FY 13-14 estimated property tax revenues. This increase of approximately 3.25% in revenue is attributed to the continued slow growth in property values which are anticipated to continue for the foreseeable future. In previous years, the declining market values of property in the Town depressed property tax revenues by as much as 40% in some areas. However, over the last year, property values have begun to rise steadily on a month-over-month basis. While market values of property in the Town are still at reduced levels when compared to assessed values prior to the beginning of the recession in 2007, a large portion of the property tax base is still assessed at market values less than the maximum taxable per Proposition 13 limits. These properties may experience Prop. 8 recoveries or increases in assessed values at a rate above 2% up to the Prop. 13 limit over the next year. As such, there is an expectation that the assessed values of those properties will increase at a rate greater than 2% over the next year thereby increasing property tax revenue collections by the Town.

Sales & Use Tax represents the Town's second largest revenue source estimated at \$5,638,000 or 21.64% of the total General Fund estimated revenues for FY 14-15. This amount includes the \$1.4 million sales tax backfill payment from the State in the form of property taxes (accounted for as Sales Tax In-Lieu), and represents an increase of \$200,700 compared to the amended revenue estimate for FY 13-14. The backfill payment from the State is the result of the "triple flip" that was approved by the voters in November 2004 under Proposition 57 to finance the State's Economic Recovery Bonds. Under this Proposition, the State took one fourth of the local agencies' sales tax and backfilled it with a like amount in property taxes from the Educational Revenue Augmentation Fund (ERAF). The State estimates that the "triple flip" mechanism will continue for 13 years or until the bonds are paid off.

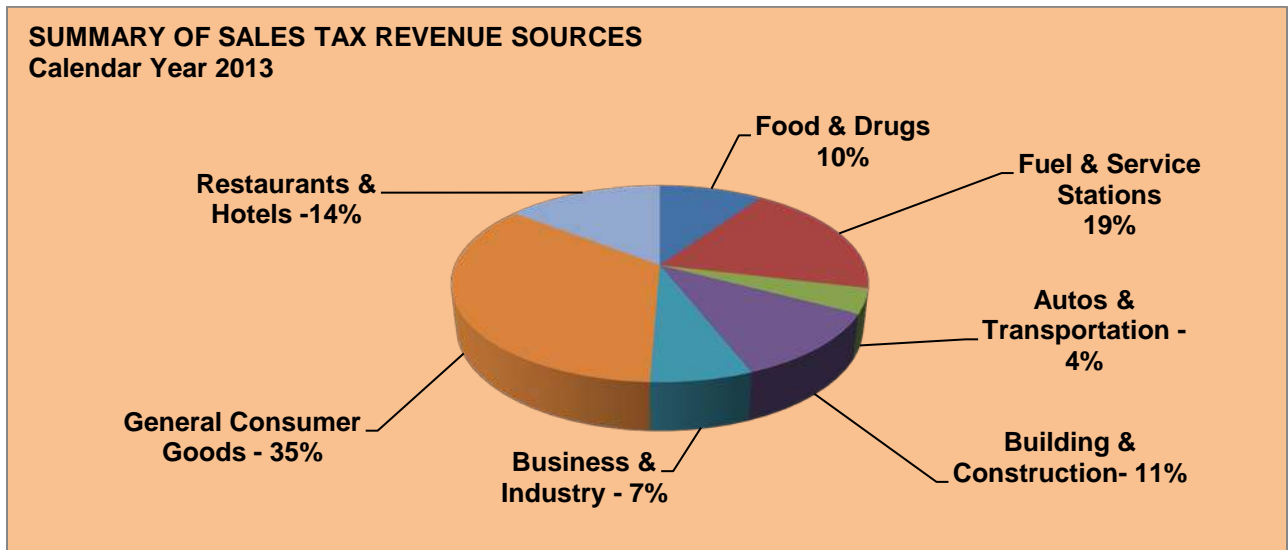
The State Board of Equalization administers the collection of sales and use taxes and remits those collections to local governments. Of those collections, 30% is remitted for the first month of each quarter, another 30% the

APPLE VALLEY, CALIFORNIA

second month, and 40% at the end of the quarter with a “clean-up” payment for the prior period. The sales tax backfill portion of the payment is remitted to local agencies twice a year, in January and May, and a final “clean-up” payment is made in January of the following fiscal year. Apple Valley’s sales tax base has consistently trended upward over the last three years. This reliability of the sales tax revenue source is due to the diversity of the types of businesses and retailers located within the Town. While the sales tax revenue category had been most directly affected by the recession, sales tax revenues have begun to move upward at a slow gradual pace. Staff is estimating that sales tax revenues will increase slightly (3.69%) when compared to the FY 13-14 revised revenue estimates.

Graph 1 below illustrates the types of businesses and industries that generated sales tax revenues for the Town in calendar year 2013 and the percent of the total sales tax revenue collections generated by each sector of the local economy.

GRAPH 1



The VLF (Vehicle License Fee) Swap is the result of the State’s action in 2003 to permanently reduce the Vehicle License Fee from 2% to 0.65%. In the past, local government received its full share of the revenues from the 2% rate. When the State reduced the rate, the State also promised to make local governments whole by backfilling the lost revenue with a like amount in property tax revenues. This backfill payment is linked directly to the growth in property tax revenues. Apple Valley has experienced some revenue losses from the swap as most property values have fallen since the recession began in May, 2007. Although the recession ended in June, 2009, property values in the Town have yet to recover losses in property values.

Franchise fees represent the Town’s third largest source of revenue. Currently, the Town collects electric franchise fees from Southern California Edison, gas franchise fees from Southwest Gas Company, cable franchise fees from Cable providers and Solid Waste Hauler’s franchise fees from the Town’s waste hauler. For FY 14-15, estimated revenue from all sources of Franchise Fees is \$1,930,000, which represents 7.40% of the total General Fund revenue. The estimated revenue reflects a net increase of \$55,000 or 2.93% over the FY 13-14 estimate.

Contract payments for animal sheltering services with the County of San Bernardino represent the Town’s fourth largest source of revenue. The FY 14-15 revenue estimate from this source is \$313,100, which represents 1.20% of the total General Fund revenues. This revenue is a new revenue source to the Town since the County began contracting with the Town for animal sheltering services beginning in January, 2013.

Descriptions, assumptions, and a ten-year historical trend on the General Fund revenue sources by major categories can be found within the “Financial Summaries” section of this document.

APPLE VALLEY, CALIFORNIA

OTHER GOVERNMENTAL FUNDS

To gain a better understanding of the adopted budget as a whole, the General Fund budget is compared to the entire budget covering all governmental funds. Table 4 illustrates this relationship.

TABLE 4

| <u>GOVERNMENTAL FUNDS ADOPTED BUDGET</u> | | | | | |
|---|------------------------------------|------------------------------------|-----------------------------------|-----------------------|------------------------------------|
| <u>Fund Types</u> | <u>Adopted FY 14-15</u> | <u>Adopted FY 13-14</u> | <u>Increase/(Decrease)</u> | | <u>Percent of Total</u> |
| | | | <u>Amount</u> | <u>Percent</u> | |
| General Fund * | \$ 25,887,310 | \$ 24,608,985 | \$ 1,278,325 | 5.19% | 37.39% |
| Special Revenue Funds * | 15,545,066 | 14,830,736 | 714,330 | 4.82% | 22.45% |
| Capital Projects Funds * | 27,804,742 | 25,158,700 | 2,646,042 | 10.52% | 40.16% |
| Total Governmental Funds | <u>\$ 69,237,118</u> | <u>\$ 64,598,421</u> | <u>\$ 4,638,697</u> | <u>7.18%</u> | <u>100.00%</u> |

**Includes transfers out*

The following Table 5 illustrates the other governmental funds' resources and uses. A brief description of each fund and its budgeted appropriations is listed within the "Fund Summaries" section of the budget. For funds that show appropriations exceeding the estimated revenues available (shown in brackets), undesignated fund balances will be used to cover the projected shortfall.

TABLE 5

| <u>OTHER GOVERNMENTAL FUNDS RESOURCES/APPROPRIATIONS</u> | | | | |
|---|--|---|--|--|
| <u>Fund</u> | <u>Estimated Resources FY 14-15</u> | <u>Adopted Appropriations FY 14-15</u> | <u>Revenues Over (Under) Appropriations</u> | |
| Gas Tax* | \$ 2,112,663 | \$ 2,4538,075 | \$ (325,412) | |
| Article 8* | 748,300 | 624,000 | 124,300 | |
| Measure I | 3,093,053 | 5,223,350 | (2,130,297) | |
| Air Pollution Control | 47,450 | 47,320 | 130 | |
| Community Development Block Grant | 953,572 | 945,432 | 8,140 | |
| Apple Valley Home | 397,634 | 396,929 | 705 | |
| Victorville Home | 284,529 | 284,529 | - | |
| Cal Home | 1,400,000 | 1,400,000 | - | |
| Parks & Recreation* | 3,689,302 | 3,689,302 | - | |
| Quimby | 20,040 | 13,050 | 6,990 | |
| Police Grants* | 317,446 | 317,446 | - | |
| Drug & Gang Prevention | - | 5,383 | (5,383) | |
| Assessment District LL | 325,350 | 160,250 | 165,100 | |
| Capital Projects Funds* | 28,195,860 | 27,804,742 | 391,118 | |
| Total Other Governmental Funds | <u>\$ 41,585,199</u> | <u>\$ 43,349,808</u> | <u>\$ (1,764,609)</u> | |

** Includes transfers in and out*

APPLE VALLEY, CALIFORNIA

CAPITAL IMPROVEMENT PROJECTS

The Town’s Seven-Year Capital Improvement Program (CIP) is listed within the “Capital Improvement Program” section of the adopted budget. This section provides comprehensive, detailed information on each of the capital projects that the Town plans to undertake in the coming fiscal year and beyond. Thirty-three capital improvement projects totaling \$33.4 million are adopted for funding in FY 14-15, an increase of \$3.7 million or 12.42% over the adopted CIP in FY 13-14.

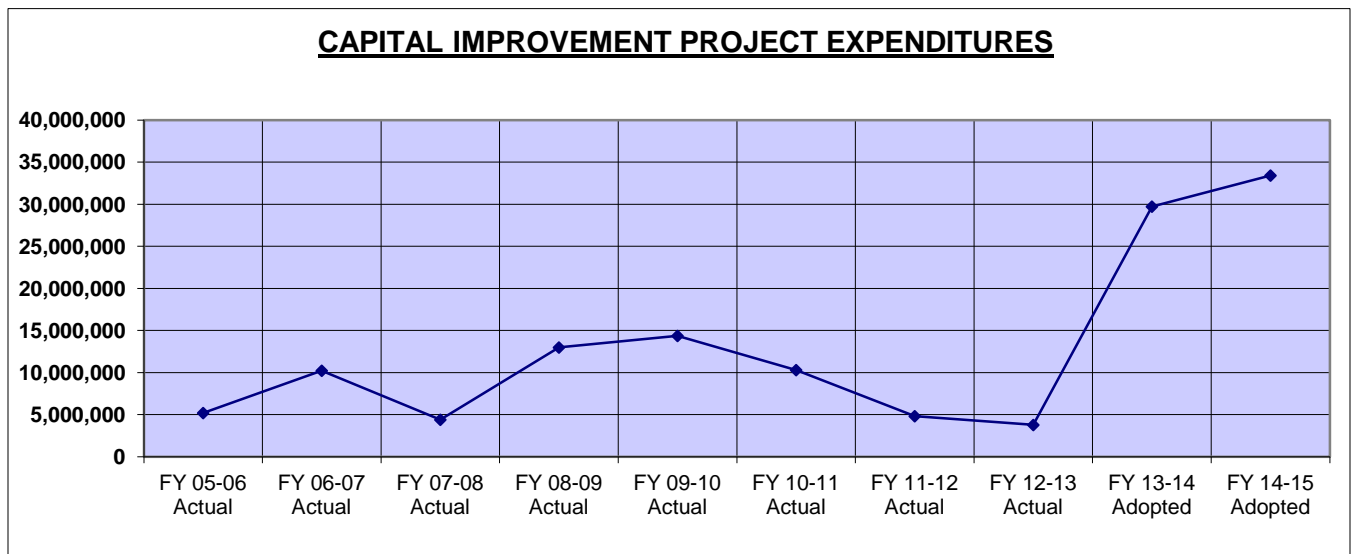
Table 6 is a summary of adopted projects by program category. Further detail of each CIP is included within the “Capital Improvement Program” section of this document.

TABLE 6

| <u>CAPITAL IMPROVEMENT PROJECTS</u> | |
|--|------------------------------------|
| <u>Program Category:</u> | <u>Adopted FY 14-15</u> |
| Preliminary Design | \$ 967,650 |
| Full Design | 813,100 |
| Construction | 31,631,377 |
| Total | \$ 33,412,127 |

The following graph illustrates how much the Town has expended to improve and maintain its infrastructure including streets; curbs and sidewalks; storm drains; traffic operations; parks, parkways, and medians; and buildings and facilities. Over the last 10 years, the Town has spent/appropriated approximately \$129.1 million or an average of \$12.9 million a year for capital improvements.

GRAPH 2



APPLE VALLEY, CALIFORNIA

Use of fund balances: During times of emergency or due to other needs, the Town may utilize its general operating reserve, which is part of the “committed” and “unassigned” portions of General Fund fund balance, if circumstances warrant. The General Fund fund balance should be distinguished from other fund balances. Special Revenue Funds and Capital Projects Funds fund balances are earmarked for specific uses based upon the criteria for which these funds were established. These types of funds may accumulate monies for future appropriations. For example, when the Town is ready and able to embark upon a capital improvement project or special program that meets the specific requirements for the use of the funds, appropriations from fund balances may be used.

A summary schedule of estimated available fund balances for all funds is found on the “Calculations of Projected Fund Balances” schedule included within the “Financial Summaries” section of this document. Table 7 below lists the estimated fund balances recommended to be used to support the FY 14-15 adopted budget.

TABLE 7

| <u>ESTIMATED FUND BALANCES TO BE USED</u> | |
|--|----------------------|
| <u>Fund</u> | <u>Amount</u> |
| Gas Tax Fund | \$ 325,412 |
| Measure I | 2,130,297 |
| Drug & Gang Prevention | 5,383 |
| Storm Drains Fund | 8,500 |
| Wastewater Fund | 152,855 |
| Solid Waste fund | 1,208,233 |
| AV RDA Successor Agency Fund | 9,421,272 |
| Total Use of Fund Balances | <u>\$ 13,251,952</u> |

Property and Business Improvement District (PBID): Information on the Apple Valley Village PBID may be found within the “PBID” section of this budget document. The Town acts as trustee and custodian of PBID funds although the Town does not exercise direct control over PBID activities or expenditures.

Redevelopment Agency (RDA): Information on the Successor Agency to the Town’s dissolved Redevelopment Agency may be found within the “RDA” section of this budget document. Although the RDA is a separate legal entity, the Town is considered the “sponsoring entity.” As such, the Town is responsible for administering all dissolution activities associated with the former RDA and receives some administrative fee revenues for those activities.

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Town of Apple Valley

RESOLUTION NO. 2014-15

RESOLUTION OF THE TOWN COUNCIL OF THE TOWN OF APPLE VALLEY, CALIFORNIA APPROVING A BUDGET APPROPRIATION AND ADOPTING THE BUDGET, INCLUDING THE OPERATING AND CAPITAL IMPROVEMENT BUDGET FOR FISCAL YEAR 2014-15

WHEREAS, the Town has been notified of funding for Capital Projects by the State and by San Bernardino Association of Governments, the following represents current funding levels and adjustments as necessary, and

WHEREAS, the Town Manager and Assistant Town Manager of Finance and Administration have heretofore submitted to the Town Council a proposed budget for the Town for Fiscal Year 2014-15, as the same may have been revised by the Town Council, a copy of which is attached, and copies of which are in the possession of and in the office of the Town Clerk and the Assistant Town Manager of Finance and Administration; and

WHEREAS, the said proposed budget contains estimates of the services, activities and projects comprising the budget, and contains expenditure requirements and the resources available to the Town; and

WHEREAS, the appropriations limit for the Town for Fiscal Year 2014-15 is \$31,824,647 (Thirty One Million Eight Hundred Twenty Four Thousand Six Hundred Forty Seven Dollars), and the total annual tax revenues subject to such limitation for Fiscal Year 2014-15 are estimated to be \$16,782,700; and

WHEREAS, the Town Council has made such revisions to the proposed budget as appears to be desirable; and

WHEREAS, the proposed budget, as herein approved, will enable the Town Council to make adequate financial plans and will ensure that Town officers can administer their respective functions in accordance with such plans,

NOW THEREFORE, BE IT RESOLVED BY THE TOWN COUNCIL OF THE TOWN OF APPLE VALLEY AS FOLLOWS:

SECTION 1: That the appropriation-expenditure budgeting system is hereby adopted. The system consists of:

- A. Present Personnel Policies and Procedures, including salary schedules and benefits, except as hereinafter changed by resolution or ordinance of the Town Council.
- B. An appropriation-expenditure system which will show budgetary categories by department.
- C. The system mentioned above will apply to Operating and Capital Improvement Budget expenditures as intended for use in Fiscal Year 2014-15.
- D. The Town Manager is authorized to transfer Operating Budget Appropriation Balances between functions and/or programs when he deems it necessary to do so.
- E. Budget system assumes existing service levels; Council approval will be required for any significant changes involving increased or decreased service levels.

F. The Assistant Town Manager of Finance and Administration shall be responsible for constant monitoring of the budget and shall establish and implement appropriate control mechanisms necessary for said purpose, after approval of the Town Manager.

G. A monthly report shall be prepared by each department and/or project indicating any changes in service levels and the progress each entity has achieved or failed to achieve and the reasons for said status, if they have not obtained results. Each manager shall be accountable for achieving results of his/her organization unit based upon the objectives set for each unit by the Town Manager and Town Council and shall be evaluated as to their performance in an annual performance appraisal conducted by the Town Manager.

H. A deflator procedure, to be administered by the Town Manager, is hereby established for reducing appropriations in the event that projected revenues are reduced due to a reduction in the State subventions or other revenues that may fluctuate downward due to changes in economic conditions. For Fiscal Year 2014-15, the amount of Total Operating and Capital Budget Appropriation shall be reduced, as determined by the Town Manager based on his assessment of total Town needs.

I. A monthly status report will be provided to the Town Council reflecting budget, year-to-date expenditures, and percentage used by each department and fund of the Town.

SECTION 2: The proposed budget for the Town of Apple Valley for the Fiscal Year 2014-15 is hereby approved and adopted, and the amounts of proposed expenditures as specified are appropriated for the budget programs and units as herein specified.

A. The 2014-15 Operating and Capital Improvement Budget programs are hereby adopted, establishing the following expenditure levels:

| <u>DEPARTMENT</u> | <u>2014-15 PROPOSED BUDGET</u> |
|---------------------------------------|--------------------------------|
| 1. Town Council | \$ 225,302 |
| 2. Town Attorney | 400,000 |
| 3. Town Manager | 562,724 |
| 4. Finance | 1,158,247 |
| 5. Town Clerk | 448,074 |
| 6. Public Information | 488,253 |
| 7. Human Resources | 439,697 |
| 8. Information Systems | 508,115 |
| 9. General Government | 2,184,052 |
| 10. Public Facilities | 2,387,206 |
| 11. Public Safety/Police | 12,033,922 |
| 12. Emergency Preparedness | 29,848 |
| 13. Animal Control Services | 1,875,023 |
| 14. Public Services | 453,838 |
| 15. Code Enforcement | 972,493 |
| 16. Building & Safety | 431,170 |
| 17. Engineering Service | 350,600 |
| 18. Planning Services | 820,386 |
| 19. Economic Development | 118,360 |
| 20. Street Maintenance Fund (Gas Tax) | 2,438,075 |
| 21. Local Transportation Fund | 624,000 |

| | |
|----------------------------------|-------------------|
| 22. Measure I | 5,223,350 |
| 23. Air Pollution Control | 47,320 |
| 24. CDBG | 945,432 |
| 25. NSP3 | 0 |
| 26. Apple Valley Home | 396,929 |
| 27. Victorville Home | 284,529 |
| 28. Cal Home | 1,400,000 |
| 29. Parks & Recreation | 3,702,352 |
| 30. Police Grants | 322,829 |
| 31. Assessment District LL | 160,250 |
| 32. Capital Improvement TIF Fund | 27,157,077 |
| 33. Storm Drains | 100,000 |
| 34. Project Manager Grants | 547,665 |
| 35. Waste Management Fund | 11,211,245 |
| 36. Wastewater Enterprise Fund | 6,843,806 |
| 37. Apple Valley Golf Course | 1,154,933 |
| 38. Debt Service Funds | 1,643,544 |
| 39. Successor Agency - RDA | <u>15,388,665</u> |

TOTAL OPERATING & CAPITAL EXPENDITURES \$105,446,290

B. Operating and Capital Budget Revenues are hereby adopted establishing a revenue base by which Town Expenditures will be measured:


| | |
|--|------------------|
| 1. General Fund | \$26,054,809 |
| 2. Street Maintenance Funds (Gas Tax) | 2,112,663 |
| 3. Transportation Fund | 748,300 |
| 4. Measure I | 3,093,053 |
| 5. Air Pollution Control | 47,450 |
| 6. CDBG | 953,572 |
| 7. NSP3 | 0 |
| 8. Apple Valley Home | 397,634 |
| 9. Victorville Home | 284,529 |
| 10. Cal Home | 1,400,000 |
| 11. Parks & Recreation | 3,689,302 |
| 12. Quimby | 20,040 |
| 13. Police Grants | 317,446 |
| 14. Assessment District LL | 325,350 |
| 15. Capital Improvement Projects Funds | 28,195,860 |
| 16. Waste Management Fund | 10,003,012 |
| 17. Wastewater Enterprise Fund | 6,690,951 |
| 18. Apple Valley Golf Course | 1,154,933 |
| 19. Debt Service Fund | 1,643,544 |
| 20. Successor Agency - RDA | <u>4,776,576</u> |

TOTAL OPERATING AND CAPITAL REVENUES \$91,909,024

SECTION 3: Pursuant to Section 53901 of the California Government Code, within 60 days after the adoption hereof, the Town Clerk shall file a copy of this resolution with the Auditor of the County of San Bernardino.


SECTION 4: Within fifteen days after the adoption of this resolution, the Town Clerk shall certify to the adoption hereof and, as so certified, cause a copy to be posted in at least three public places within the boundaries of the Town.

APPROVED and ADOPTED by the Town Council of the Town of Apple Valley this 10th day of June, 2014.



Larry Cusack
Mayor Pro Tem

ATTEST:



La Vonda M. Pearson
Town Clerk

RESOLUTION NO. 2014-16

A RESOLUTION OF THE TOWN COUNCIL OF THE TOWN OF APPLE VALLEY, CALIFORNIA, ESTABLISHING THE 2014-15 FISCAL YEAR APPROPRIATION LIMIT FOR THE TOWN OF APPLE VALLEY

WHEREAS, Article XIII B of the California Constitution and Section 7910 of the California Government Code require that each year the Town of Apple Valley shall, by resolution, establish an appropriations limit for the Town for the following fiscal year; and

WHEREAS, the Assistant Town Manager of the Town has heretofore prepared and submitted data and documentation required for and to be used in the determination of an appropriations limit for the Town for Fiscal Year 2014-15 and such data and documentation has been available to the public for at least fifteen days prior to adoption of this Resolution; and

WHEREAS, the Town of Apple Valley established its 2013-14 Fiscal Year Appropriation Limit of \$31,634,838 (Thirty One Million, Six Hundred Thirty Four Thousand, Eight Hundred Thirty Eight Dollars) and

WHEREAS, to the best of the Town's knowledge and belief the State Department of Finance figures reflect the following statistics relevant to the calculation of the Fiscal Year 2014-15 Appropriation Limit:

Per Capita Personal Income Change for Fiscal Year 2014-15: -0.23%

Population Adjustment for 2013: .83%

NOW, THEREFORE, IT IS HEREBY RESOLVED BY THE TOWN COUNCIL OF THE TOWN OF APPLE VALLEY AS FOLLOWS:

Section 1. Based on the foregoing figures and the provisions of Article XIII B of the Constitution of the State of California, the following figure accurately represents the Fiscal Year 2014-15 Appropriation Limit of the Town of Apple Valley to be \$31,824,647 (and said sum is hereby determined and established as the appropriation limit for the Town of Apple Valley for Fiscal Year 2014-15).

Section 2. The Town Clerk shall certify to the passage of the Resolution.

APPROVED and **ADOPTED** by the Town Council of the Town of Apple Valley this 10th day of June, 2014.

ATTEST:



La Vonda M-Pearson, Town Clerk



Larry Cusack, Mayor Pro Tem

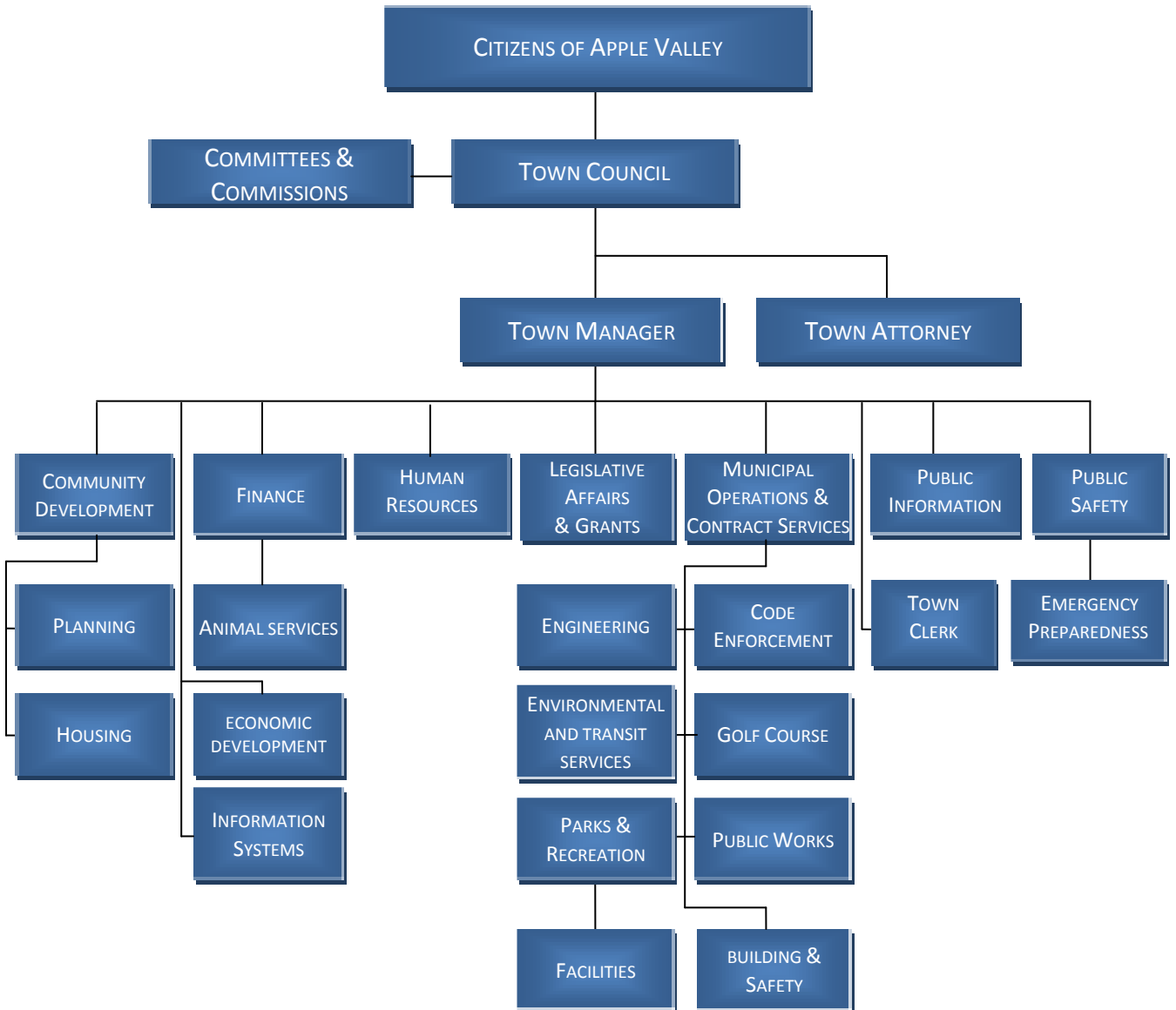
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Town of Apple Valley

Town of Apple Valley ORGANIZATIONAL CHART

Fiscal Year 2014-2015



A HISTORY OF APPLE VALLEY



Newton Bass and Bud Westlund, circa 1946

While Apple Valley became an official Town when residents voted for incorporation in 1988, the Town's history goes back much further. Local historians have found signs of Serrano Indian camps along the Mojave River in Apple Valley. They were already here when Father Francisco Garces arrived in 1776, as he established the Spanish missions throughout California. In the late 1800s, the Paiute Indians also migrated to this area. The Mojave River Trail hosted trappers, gold prospectors, pack mules and Mormon wagon trains—over 13,000 people passed through here between 1849 and 1859. It was in 1860 that the first cabin was built in Apple Valley by Silas Cox, and the first road was cut the following year.

Contrary to what the Town's name may suggest, there aren't any apple orchards in Apple Valley. There are many stories as to how Apple Valley acquired its name. According to the late Mary Hampton, a local historian, the name arose from the abundance of apple orchards that existed here in the 1920s. Some say the name “Apple Valley” originated from The Appleton Land Company that was based in this area in the early 1900s. Ursula Poates, one of the first settlers in the area, is credited with saying, “There were some apples being raised along the river in those early days, but not by the ton, so I just cut it down and called it Apple Valley!” By 1920, apples were being grown by the ton at award-winning orchards. Unfortunately, with the Great Depression and the cost of pumping water for irrigation, the orchards died off in the 1930s.

With a pleasant climate and lots of land, many types of ranches were built in the area. They touted the dry desert air as a cure for ailments of all sorts, including tuberculosis and asthma. Other ranches provided a haven for shell-shock victims of World War I, while still others developed into guest ranches. People would come to Apple Valley to enjoy the western lifestyle where they could ride horses, attend rodeos and just get away from the big city.

The modern founders of Apple Valley were Newton T. Bass and B.J. “Bud” Westlund, who were partners in the oil and gas industry in Long Beach, CA. Westlund and Bass formed the Apple Valley Ranchos Land Co. in 1946 and marketed the area as a destination resort and quality residential community - “The Golden Land of Apple Valley”. They built the Apple Valley Inn and Hilltop House, and invited famous celebrities of Hollywood to come visit. Within ten years there were banks, churches and a school, along with a golf course, hospital and 180 businesses.

Today, the Town is home to 70,000 residents. Apple Valley has emerged as a leader in advanced health care systems, spanning the gamut from pediatric services to radiology, with St. Mary Medical Center as the hub of state-of-the-art medical services. Lifestyle is unique in Apple Valley ranging from affordable housing for the first-time buyer, to affordable equestrian estates and executive manors. A 1,400-acre master planned retirement community offers a wide range of senior housing. Clean air, low crime rates, and open spaces permits Apple Valley to be the land of opportunity for those who are seeking a better place to live, work and play.

BUDGET GUIDE

The purpose of the Town of Apple Valley's budget is to serve as a "blueprint" for providing Town services and as a working financial plan for the fiscal year. It also represents the official organizational plan by which, Town policies, priorities, and programs are implemented. It provides the means to communicate to the residents, businesses, and employees how the Town's financial sources are used to provide services to the community. The budget includes both the operating costs to manage the Town and the capital improvement projects that the Town plans to undertake during the fiscal year.

The budget is organized by fund, by department, by division, and by account. A fund is defined as a fiscal accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and balances, which are segregated for the purpose of carrying on specific activities in accordance with special regulations, restrictions, or limitations. A department (e.g., Municipal Operations Department) is an organizational unit with divisions (e.g., Animal Services) and within each division is a specific program (e.g., Animal Shelter). "Line" accounts provide the details of the type of expenditure that each department/division spends – e.g., salaries, benefits, supplies, and so forth.

After the proposed budget is submitted by the Town Manager to the Town Council in May, budget study sessions are held in mid to late May or early June followed by a public hearing at the Council meeting prior to its consideration for adoption. The intent is to adopt the budget by the second Council meeting in June.

Budget Message: This section includes the Town Manager's transmittal letter to the Town Council and describes what is in the budget, including budget issues and policies that lead to the development of the budget.

Budget Overview: This section provides a summarized narrative of the budget highlights; explanation on variances both on revenues and expenditures; and other pertinent data about the budget.

General Information: This section includes the Budget Guide; describes the budget process; and provides the description of each fund. The funds are listed by fund type: Governmental Funds (include the General Fund, Special Revenue Funds, Capital Projects Funds, and Debt Service Funds); and Proprietary Funds (include the Internal Service Funds).

Summaries of Financial Data: This section provides a variety of financial analyses such as the beginning and ending fund balances; pie charts of resources and appropriations; multi-year budget comparisons by fund/by expenditure/by category/by program; revenue details/narratives with historical trends; summary of personnel changes by department; a listing of approved fixed assets, new and replacement vehicles, and building modifications and maintenance projects for the fiscal year.

Departmental Details: This section divides the document by department. It starts with the Town Council. The reader will find an organization chart; multi-year personnel summary; a narrative of the department describing each division and each program within that department; the accomplishments for the prior year; the objectives for the coming year; and measurements of how the department achieves its objectives from year to year. This section also provides the financial data of each department including multi-year comparisons of expenditures sorted in many ways – by division, by expenditure category, by funding source, by account, and by program. The last department is the "Non-Departmental" which is not an actual department with staff. It is merely a cost center to house expenditures such as debt service payments and transfers outs, which are not attributed to a specific department.

Capital Improvement Program: This section provides a summary of the capital improvement projects planned for the year including their descriptions, funding sources, and the estimated cost of each project. The reader will also find what is called a Capital Improvement Project form, which provides details about each project; and finally, a schedule of the Five-Year Capital Improvement Program and a schedule of the Capital Improvement Program by funding source.

BUDGET GUIDE

Property and Business Improvement District (PBID): The PBID budget is presented for informational purposes only. PBID is a separate legal entity and is not a component unit of the Town. It is a separate legal entity consisting of businesses within the District. The Town of Apple Valley's staff provides staff support services to the PBID by accounting for the billing and collection of assessments received and expenditures made within the District.

Appendix: This is the final section of the budget document which includes a brief history of the Town; miscellaneous statistics (such as date of incorporation, form of government, population, etc.); community profile (provides demographics information, among other things); financial policies; a glossary of budget terms; a listing of acronyms used throughout the budget document; and a various statistical data about the Town's debt obligations.

BUDGET PROCESS

The Town's budget process begins in December with a kick-off meeting between Finance department staff and departmental budget liaisons. The Town Manager outlines the goals and directives for the development of the coming year's budget. Finance staff distributes the budget calendar, instruction manuals, forms, and budget worksheets to the departments. Municipal Operations department staff coordinates the departmental building modification and vehicle replacement requests. Engineering department staff coordinates the capital improvement project requests.

After each department submits their budget departmental budget requests, Finance compiles the data and calculates the total amount requested including estimated revenues and projected fund balances for each fund with budgetary activity. The Town Manager holds departmental budget hearings. Subsequently, the Town Manager makes his recommendations and Finance prepares the proposed budget document. The Town Manager transmits the proposed budget to Town Council. The Council conducts budget study sessions; sets a public hearing; and, adopts the budget prior to the beginning of the fiscal year.

After the budget is adopted, Finance staff integrates the budgetary data into the Town's accounting system and reconciles budgeted labor distributions with actual payroll charges during the year. Staff issues the adopted budget document and submits it for both the national and the state distinguished budget presentation awards programs. Month-end reports are distributed to the departments to monitor budget performance throughout the year.

Capital Improvement Projects Budget Process: The Town maintains a rolling Five-Year Capital Improvement Program (CIP). In October-November each year, the Engineering Department solicits proposals from the other Town departments for inclusion in the coming year's capital improvement projects budget. Around the same time, the Finance Department provides the Engineering Department the estimated fund balances available for appropriation for CIP. These fund balances usually come from Special Revenues Funds and Capital Projects Funds. Both these fund types are earmarked for specific uses. If and when the General Fund provides funding for CIP, cash is transferred to the specific Capital Project Fund where the project will reside.

Engineering staff then prepares the Capital Improvement Project form, which provides detailed information about the proposed capital improvement project. Typically, a project costing \$25,000 or more (with some exceptions depending on the type of project) is categorized as a capital improvement project. Others, costing less, could be included in what the Town calls Building Modification projects. These are the routine maintenance and/or repairs of Town buildings and facilities.

During the departmental budget hearings, the Town Manager and staff conduct a "walkthrough" of the various proposed projects. After the Town Manager's evaluation of what will be included in the proposed budget, the CIP is reviewed to determine if the projects conform to the General Plan. The proposed CIPs relating to parks are reviewed to determine if the Parks projects conform to the Master Plan of Parks & Recreation.

User Fees & Charges: As part of the budget cycle, the Town updates its fees and charges, usually, simultaneous with adoption of the budget. The Town uses, to some extent, a cost allocation method for administrative and overhead charges as part of the calculation. Administrative costs are based on staff's salaries and benefits which are allocated on a pro-rata basis; overhead charges are for maintenance and operations costs which are also allocated in the same manner. Both these charges are added to the cost of personnel who are directly involved in the activity for which a fee is charged, which is determined by the time spent on that activity multiplied by the hourly rate for salaries and benefits. The Town Council conducts a public hearing before adopting the new fees.

Budget amendments: Supplemental appropriations, when required during the fiscal year, require approval by the Town Council. Budget changes within each department or between accounts are approved by the Town Manager and Director of Finance.

Basis of budgeting: The Town uses the modified accrual basis in budgeting governmental funds. This means that obligations of the Town, including outstanding purchase orders, are budgeted as expenses and revenues are recognized when they are both measurable and available to fund current expenditures.

BUDGET PROCESS

The Town has three enterprise funds. For enterprise funds, the budget is prepared on a full accrual basis. This means expenses are recognized when incurred and revenues are recognized when due the Town. Depreciation expense is not included in budgeting for enterprise funds but the full purchase price of equipment is included in the budget.

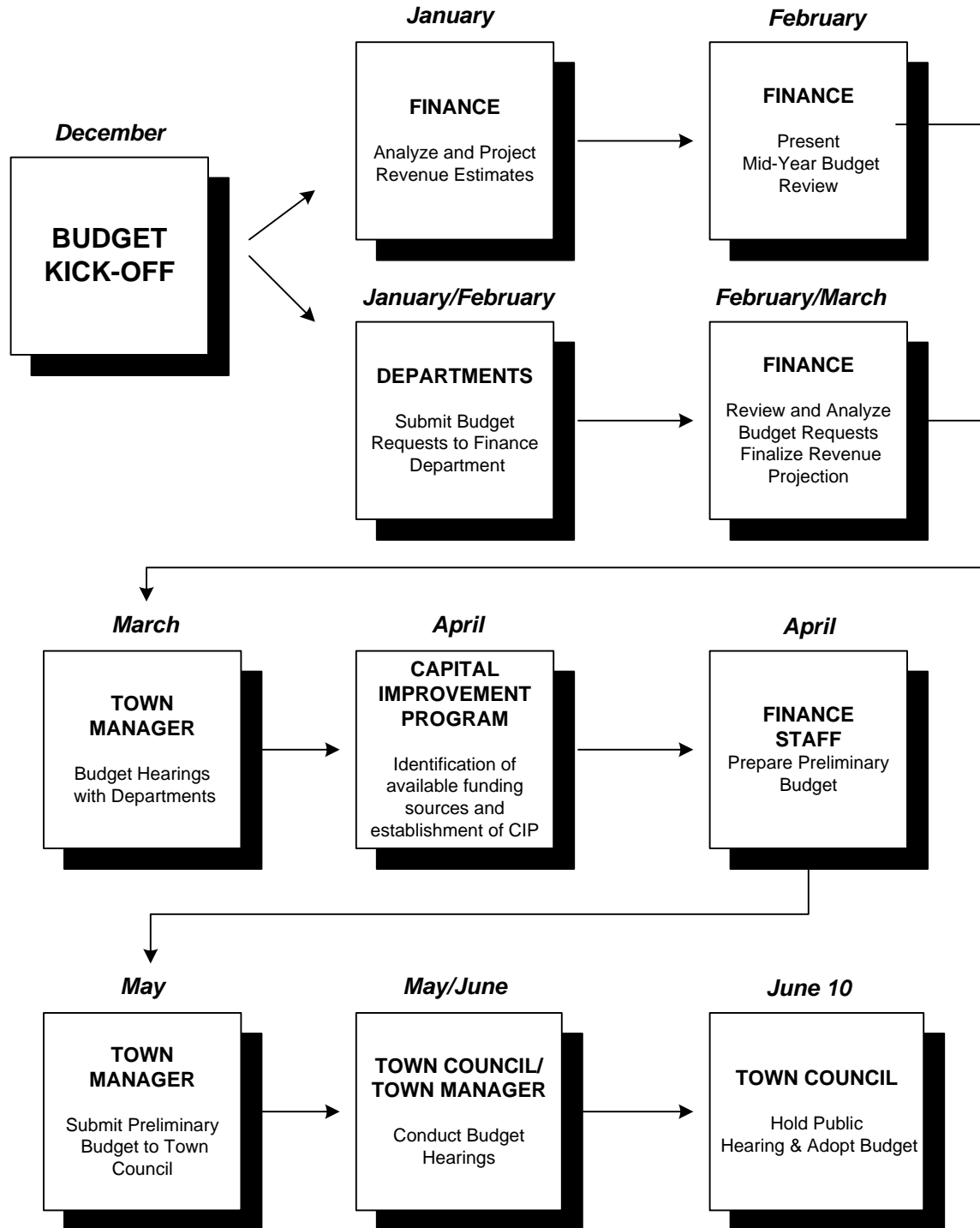
Basis of accounting: The Town uses the modified accrual basis of accounting for governmental funds. Revenues are recorded when measurable and available to fund current expenditures. Expenditures are recorded when the services are substantially performed or the goods have been received and the liabilities have been incurred. The Town's enterprise funds use the full accrual basis of accounting; revenues are recorded when earned and expenses are recorded when incurred.

Budgetary control is maintained at the department level within each fund. The Town also maintains an encumbrance accounting system budgetary control. Estimated purchase amounts are encumbered prior to the release of purchase orders to vendors. At fiscal year end, all operating budget appropriations lapse. Open encumbrances are reported as reservations of fund balances at fiscal year-end.

Budgetary data: Annual budgets are legally adopted for all funds on a basis consistent with generally accepted accounting principles.

The following Flow Chart describes the Town's annual budget process.

**TOWN OF APPLE VALLEY
BUDGET PROCESS
FLOW CHART
FISCAL YEAR 2014-2015**



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Town of Apple Valley

DESCRIPTION OF FUNDS & FUND TYPES

GOVERNMENTAL FUNDS

Governmental funds are used to account for most, if not all, of a government's tax-supported activities. The general fund, special revenues funds, debt service funds, and capital projects funds are considered governmental funds.

GENERAL FUND

GENERAL FUND - 1001: The General Fund is the primary operating fund of the Town. All general tax revenues and other receipts that are not allocated by law or contractual agreement to some other fund are accounted for in this fund. It accounts for all financial resources of the general government, except those required to be accounted for and reported in another fund.

SPECIAL REVENUE FUNDS

Special Revenue Funds are used to account for proceeds of specific sources (other than for major capital projects) that are legally restricted to expenditure for specified purposes.

GAS TAX FUND (STREET MAINTENANCE) – 2010: This fund accounts for the receipts and expenditures of money apportioned by the State Highway Code sections' 2105, 2106, 2107 and 2107.5. Gas tax monies are restricted in use and can only be used to construct and maintain streets and highways.

ARTICLE 8 FUND - 2015: This fund accounts for the revenues and expenditures of the Town's share of Article 8 monies which are restricted in use for transit or street repair projects/activities.

PARKS AND RECREATION FUND - 2510: This fund accounts for all revenues, including property tax revenues, and expenditures of the Apple Valley Parks and Recreation Department (formerly Recreation and Parks District) that are required to be separately maintained in accordance with the provisions of California Government Code Section 57642.

LOW/MODERATE HOUSING FUND – 2710/2720: This accounts for the 20% set aside of tax increment revenue received from the Redevelopment Agency project area and restricted for low/moderate income housing.

RDA DEBT SERVICE FUND – 3010/3020: This fund accounts for and reports financial resources committed, restricted or assigned for the payment of advances from the Town to the Redevelopment Agency and other Agency debt.

COMMUNITY DEVELOPMENT BLOCK GRANT FUND – 2120: This fund accounts for revenues received from the Department of Housing and Urban Development (HUD) which are to be expended for approved Federal Housing and Community Development Act projects. These revenues must be expended to accomplish one of the following objectives: elimination of slum or blight, benefit low and moderate income persons, or to meet certain urgent community development needs.

AIR POLLUTION CONTROL DISTRICT FUND – 2040: This fund accounts for monies received from the Air Pollution Control District which are used to improve air quality.

NEIGHBORHOOD STABILIZATION PROGRAM FUND – 2130/2131: This fund accounts for revenues received from a special CDBG allocation that addresses the problem of abandoned and foreclosed homes.

ASSESSMENT DISTRICT LL FUND – 2810: This fund accounts for the revenues and expenditures of Assessment District L-1 which provides landscaping and right-of-way maintenance in accordance with the homeowners' agreement.

DESCRIPTION OF FUNDS & FUND TYPES

HOME FUND – 2310/2320/2330: This fund accounts for revenue received from the Department of Housing and Urban Development for assisting low and moderate income individuals to purchase homes.

PROP 1B FUND – 2035: This fund accounts for the revenues and expenditures associated with the Town's share of Prop 1B funds.

ADDI DOWN PAYMENT ASSISTANCE FUND – 2340: This fund accounts for funds received from the California Department of Housing and Community Development for down payment assistance loans given to homeowners.

HELP DOWN PAYMENT ASSISTANCE FUND – 2420: This fund accounts for down payment assistance loans made out to homeowners funded through the California Housing Finance Authority.

QUIMBY FEES FUND – 2520: This fund accounts for revenues received from developers and restricted for the development of parks.

FEMA/OES FUND – 2910: This fund accounts for FEMA expenditures and reimbursements.

HCD STATE PROGRAM INCOME FUND – 2210: This fund accounts for program income received from state funded loans repaid to the Town and expenditures made on new loans.

CDBG PROGRAM INCOME FUND – 2110: This fund accounts for program income received from CDBG expenditures reimbursed.

SANBAG STIMULUS FUND – 2046: This fund accounts for revenues received for local projects approved under the SANBAG Local Stimulus Program.

DEBT SERVICE FUNDS

2007 TOWN HALL REVENUE BONDS – 4108: This fund accounts for and reports financial resources that are restricted for the payment of interest and principal on the 2007 Town Hall Revenue Bonds.

1999 COPS FUND – 4105: This fund accounts for and reports financial resources restricted for the payment of interest and principal on the 1999 Public Facilities Financing Project Certificates of Participation.

2001 COPS FUND – 4106: This fund accounts for and reports financial resources to advance refund and economically defease the \$2,570,000 Certificates of Participation issued on August 1, 1995 and payment of interest and principal on the 2001 Certificate of participation.

CAPITAL PROJECTS FUNDS

NAVISP FUND – 4050: This fund accounts for the construction of infrastructure improvement projects related to implementation of the North Apple Valley Industrial Specific Plan (NAVISP).

STORM DRAINS FUND – 4760: This fund accounts for development impact fees received for acquiring land, engineering, and/or constructing storm drain infrastructure.

DEVELOPMENT IMPACT FEES FUND – 4710/4720/4730/4740/4750/4770: This fund accounts for funds received to mitigate the impact of new development on the Town's infrastructure.

CAPITAL PROJECTS FUND - 4410: This fund was established to account for all of the Town's construction projects that are not being separately accounted for in other capital project funds (with the exception of those funded through nonmajor capital project funds and Enterprise Funds). Financing is provided primarily through transfers in from the General Fund, and from State and Federal grants.

DESCRIPTION OF FUNDS & FUND TYPES

GOVERNMENT FACILITIES FUND - 4110: This fund accounts for and reports financial resources restricted, committed, or assigned to activities related to the construction of the new Town Hall Annex.

REDEVELOPMENT AGENCY CAPITAL PROJECTS FUND – 4010/4020: This fund accounts for tax increment and other revenues, and expenditures associated with the Town's Redevelopment Agency capital projects.

MEASURE I FUND - 2021: This fund accounts for all capital projects funded with Measure I monies.

PROJECT MANAGER GRANTS FUND - 4910: This fund accounts for non-budgeted funds awarded to the Town during the course of the fiscal year mainly for capital related activities

PROPRIETARY FUNDS

SEWER FUND - 5010: This fund accounts for the costs of providing sewer services to the general public within the Town's service area and the user charges by which these costs are recovered.

SOLID WASTE MANAGEMENT FUND - 5510: This fund accounts for the costs of providing trash services to commercial and residential units and the user charges by which these costs are recovered.

APPLE VALLEY GOLF CLUB FUND - 5710: This fund accounts for the costs of providing golf to the general public and the user charges by which these costs are covered.

TRUST FUNDS

REDEVELOPMENT OBLIGATION RETIREMENT FUND (PA1) – 2725: This fund accounts for the Successor Agency dissolution activities associated with the former Redevelopment Agency project area number 1 (VVEDA).

REDEVELOPMENT OBLIGATION RETIREMENT FUND (PA2) – 2730: This fund accounts for the Successor Agency dissolution activities associated with the former Redevelopment Agency project area number 2.

AGENCY FUNDS

ASSESSMENT DISTRICT 98-1 - 8310: Town acts as the agent for the homeowners of Assessment District 98-1, and makes principal and interest payments for the Assessment District's 1915 Improvement Act Bonds.

VILLAGE PBID – 8110: To account for the assessments received and expenditures made on behalf of the Apple Valley Village Property and Business Improvement District.

THE TOWN'S FLOW OF FUNDS STRUCTURE

REVENUE SOURCES:

Property Tax
Sales Tax
Transient Occupancy Tax
Other Taxes
Licenses & Permits
Fines & Forfeitures
Fees & Charges
Revenues from Other Agencies

Measure "I"
Traffic Impact Fees
Development Impact Fees
P1B/HSIP
PBID/CDBG
Grants

Cost Allocation Charges
Operating Transfers In
Fees and Charges
Revenue from Other Agencies
Grants

TOWN'S GENERAL FUND

CAPITAL FUNDS

OTHER FUNDS

USES OF FUNDS:

General Operating Expenditures
(including debt service obligations)

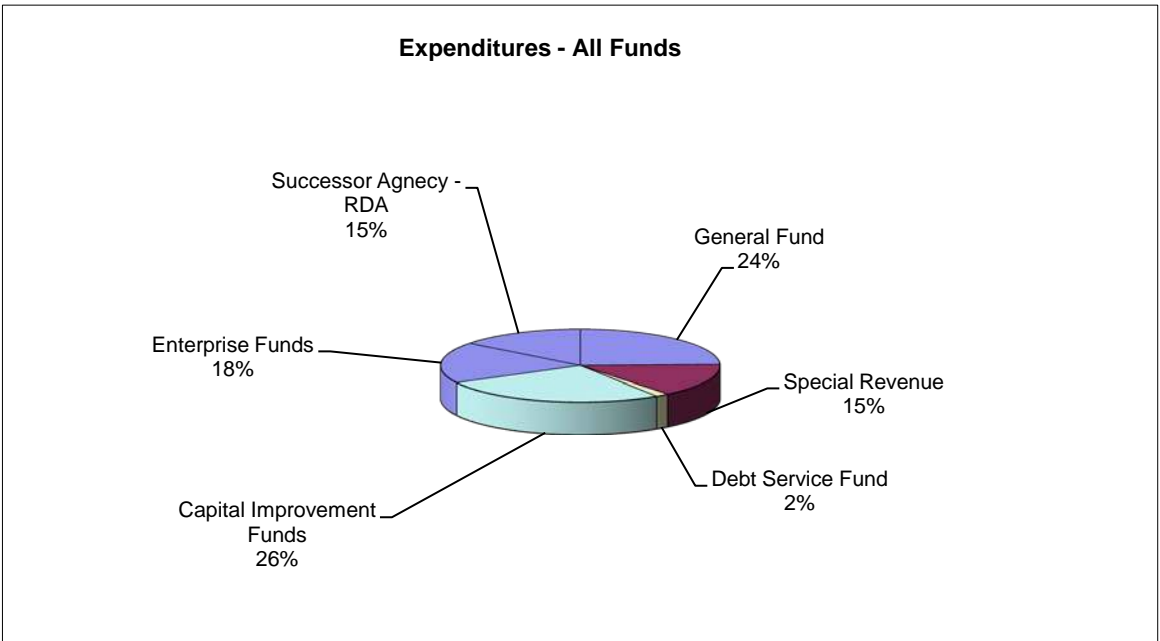
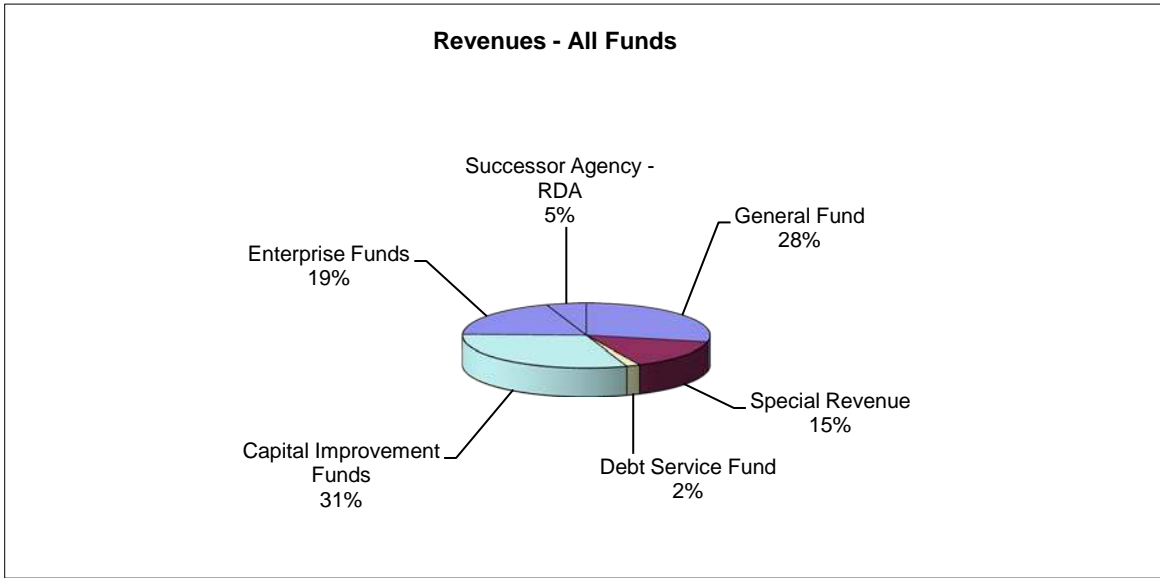
Infrastructure
Repairs/Maintenance/Improvements
Permanent facilities
Environmental facilities

Maintenance & replacement of sewer
transmission lines
Solid waste disposal,
Feasibility studies and design
engineering

Town of Apple Valley

Fiscal Year 2014/2015 - Summary of All Funds

| Revenues: | | | Expenditures: | |
|---------------------------|---------------------|--|---------------------------|----------------------|
| General Fund | \$26,054,809 | | General Fund | \$25,887,310 |
| Special Revenue | 13,389,339 | | Special Revenue | 15,545,066 |
| Debt Service | 1,643,544 | | Debt Service | 1,643,544 |
| Capital Improvement Funds | 28,195,860 | | Capital Improvement Funds | 27,804,742 |
| Enterprise Funds | 17,848,896 | | Enterprise Funds | 19,209,984 |
| Successor Agency - RDA | 4,776,576 | | Successor Agency - RDA | 15,388,665 |
| Total Revenues | \$91,909,024 | | Total Expenditures | \$105,479,311 |



Town of Apple Valley
CALCULATION OF PROJECTED FUND BALANCES
for the Fiscal Year Ending June 30, 2015

| Fund No. | Fund Description | Projected Fund Balances 07/01/14 | Estimated Revenues FY 14-15 | Adopted Operating Budget FY 14-15 |
|-------------|---------------------------------------|-------------------------------------|--------------------------------|--------------------------------------|
| 1001 | General Fund | 18,337,276 | 20,234,502 | 23,288,903 |
| | Special Revenue Funds: | | | |
| 2010 | Gas Tax Fund | 404,540 | 1,762,663 | 1,442,051 |
| 2015 | Article 8 | 942,210 | 748,300 | 60,000 |
| 2021 | Measure I Local 2040 | 4,695,095 | 3,093,053 | - |
| 2040 | Air Pollution Control | 84,703 | 47,450 | 47,320 |
| 2120 | CDBG | - | 953,572 | 945,432 |
| 2131 | NSP 3 | - | - | - |
| 2320 | Apple Valley Home | - | 397,634 | 396,929 |
| 2330 | Victorville Home | - | 284,529 | 284,529 |
| 2410 | Cal Home | - | 1,400,000 | 1,400,000 |
| 2510 | Parks & Recreation | (6,093,636) | 3,000,772 | 3,244,378 |
| 2520 | Quimby Funds | 35,011 | 20,040 | 13,050 |
| 2610 | Police Grants | - | 317,446 | 317,446 |
| 2620 | Asset Seizure | 174 | - | - |
| 2630 | Drug & Gang Prevention | 5,383 | - | 5,383 |
| 2810 | Assessment District LL | 1,223,627 | 325,350 | 160,250 |
| | Subtotal Special Revenue Funds | 1,297,107 | 12,350,809 | 8,316,768 |
| | Debt Service Funds: | | | |
| 4105 | 1999 COPS | - | | 420,000 |
| 4106 | 2001 COPS | - | | 337,000 |
| 4108 | 2007 Town Hall | - | | 886,544 |
| | Subtotal Debt Service Funds | - | - | 1,643,544 |

| Adopted Capital Budget FY 14-15 | Total Adopted Budget FY 14-15 | Estimated Revenues Over (Under) Adopted Budget | Transfers In | Transfers Out | Projected Ending Fund Balances 06/30/15 |
|--|--|---|---------------------|----------------------|--|
| - | 23,288,903 | (3,054,401) | 5,820,307 | 2,598,407 | 18,504,775 |
| | 1,442,051 | 320,612 | 350,000 | 996,024 | 79,128 |
| 214,000 | 274,000 | 474,300 | - | 350,000 | 1,066,510 |
| 5,223,350 | 5,223,350 | (2,130,297) | - | | 2,564,798 |
| - | 47,320 | 130 | - | - | 84,833 |
| - | 945,432 | 8,140 | - | - | 8,140 |
| - | - | - | - | - | - |
| - | 396,929 | 705 | - | - | 705 |
| - | 284,529 | - | - | - | - |
| - | 1,400,000 | - | - | - | - |
| | 3,244,378 | (243,606) | 688,530 | 444,924 | (6,093,636) |
| - | 13,050 | 6,990 | - | - | 42,001 |
| - | 317,446 | - | - | - | - |
| - | - | - | - | - | 174 |
| - | 5,383 | (5,383) | - | - | - |
| - | 160,250 | 165,100 | - | - | 1,388,727 |
| 5,437,350 | 13,754,118 | (1,403,309) | 1,038,530 | 1,790,948 | (858,620) |
| | 420,000 | (420,000) | 420,000 | | - |
| | 337,000 | (337,000) | 337,000 | | - |
| | 886,544 | (886,544) | 886,544 | | - |
| - | 1,643,544 | (1,643,544) | 1,643,544 | - | - |

Town of Apple Valley
CALCULATION OF PROJECTED FUND BALANCES
for the Fiscal Year Ending June 30, 2015

| Fund No. | Fund Description | Projected Fund Balances 07/01/14 | Estimated Revenues FY 14-15 | Adopted Operating Budget FY 14-15 |
|--|-------------------------------|----------------------------------|-----------------------------|-----------------------------------|
| Capital Improvement Funds: | | | | |
| 4050 | NAVISP | 1,643,275 | 2,500 | - |
| 4410 | Capital Improvement TIF Fund | 8,591,925 | 16,830,047 | - |
| 4710 | Animal Control Facilities | 107,211 | 3,850 | - |
| 4720 | Law Enforcement Facilities | 65,364 | 18,100 | - |
| 4730 | General Government Facilities | 99,110 | 31,000 | - |
| 4740 | Public Meeting Facilities | 107,034 | 16,150 | - |
| 4750 | Aquatic Facilities | 57,530 | 5,600 | - |
| 4760 | Storm Drains | 1,093,656 | 91,500 | - |
| 4770 | Sanitary Sewer Facilities | 978,890 | 31,200 | - |
| 4910 | Project Manager Grants | - | 549,483 | 191,965 |
| Subtotal Capital Projects Funds | | 12,743,995 | 17,579,430 | 191,965 |
| Total Governmental Funds | | 32,378,378 | 50,164,741 | 33,441,180 |
| Enterprise Funds: | | | | |
| 5010 | Wastewater | 38,934,719 | 6,646,951 | 4,774,406 |
| 5510 | Solid Waste | 3,176,551 | 10,003,012 | 8,495,286 |
| 5710 | Apple Valley Golf Course | (1,709,130) | 888,600 | 1,154,933 |
| Total Enterprise Funds | | 40,402,140 | 17,538,563 | 14,424,625 |
| Successor Agency - RDA | | | | |
| 2725 | VVEDA Successor Agency Fund | 2,060,832 | 1,741,245 | 1,739,075 |
| 2730 | AV RDA Successor Agency Fund | 9,421,272 | 3,035,331 | 3,033,160 |
| 3010 | VVEDA Debt Service (80%) | - | | |
| 3020 | PA#2 Debt Service (80%) | - | | |
| 2710 | VVEDA Low/Mod (20%) | - | | |
| 2720 | PA#2 Low/Mod (20%) | - | | |
| 4010 | VVEDA - Capital Projects | - | | |
| 4020 | PA#2 - Capital Projects | - | | |
| | | 11,482,104 | 4,776,576 | 4,772,235 |
| GRAND TOTAL | | 84,262,622 | 72,479,880 | 52,638,040 |

| Adopted Capital Budget FY 14-15 | Total Adopted Budget FY 14-15 | Estimated Revenues Over (Under) Adopted Budget | Transfers In | Transfers Out | Projected Ending Fund Balances 06/30/15 |
|--|--|---|---------------------|----------------------|--|
| - | - | 2,500 | - | - | 1,645,775 |
| 27,157,077 | 27,157,077 | (10,327,030) | 10,616,430 | - | 8,881,325 |
| - | - | 3,850 | - | - | 111,061 |
| - | - | 18,100 | - | - | 83,464 |
| - | - | 31,000 | - | - | 130,110 |
| - | - | 16,150 | - | - | 123,184 |
| - | - | 5,600 | - | - | 63,130 |
| 100,000 | 100,000 | (8,500) | - | - | 1,085,156 |
| - | - | 31,200 | - | - | 1,010,090 |
| 355,700 | 547,665 | 1,818 | - | - | 1,818 |
| 27,612,777 | 27,804,742 | (10,225,312) | 10,616,430 | - | 13,135,113 |
| 33,050,127 | 66,491,307 | (16,326,566) | 19,118,811 | 4,389,355 | 30,781,268 |
| 362,000 | 5,136,406 | 1,510,545 | 44,000 | 1,707,400 | 38,781,864 |
| - | 8,495,286 | 1,507,726 | - | 2,715,959 | 1,968,318 |
| - | 1,154,933 | (266,333) | 266,333 | - | (1,709,130) |
| 362,000 | 14,786,625 | 2,751,938 | 310,333 | 4,423,359 | 39,041,052 |
| - | 1,739,075 | 2,170 | - | - | 2,063,002 |
| - | 3,033,160 | 2,171 | - | 10,616,430 | (1,192,987) |
| - | - | - | - | - | - |
| - | - | - | - | - | - |
| - | - | - | - | - | - |
| - | - | - | - | - | - |
| - | - | - | - | - | - |
| - | 4,772,235 | 4,341 | - | 10,616,430 | 870,015 |
| 33,412,127 | 86,050,167 | (13,570,287) | 19,429,144 | 19,429,144 | 70,692,335 |

**FOUR-YEAR BUDGET SUMMARY
ALL FUNDS (INCLUDING TRANSFERS)**

FISCAL YEARS 2011-2012 THROUGH 2014-2015

The following is a four-year budget summary that includes all governmental and proprietary funds. This summary presentation **excludes** the Town's Successor Agency to the former Redevelopment Agency. As a result, transfers "in" and transfers "out" do not equal.

| Revenues & Other Sources | FY 11-12 Actual | FY 12-13 Actual | FY 13-14 Amended | FY 14-15 Adopted |
|--|----------------------------|----------------------------|-----------------------------|-----------------------------|
| Taxes | 20,519,289 | 21,416,155 | 23,521,925 | 23,191,583 |
| Fines & Fees | 14,729,727 | 15,169,690 | 16,088,362 | 16,979,262 |
| Public Services | 1,118,832 | 1,317,849 | 1,504,072 | 1,597,846 |
| Community Development | 7,113,641 | 6,245,523 | 12,411,585 | 23,190,037 |
| Other Revenue | 1,477,914 | 1,253,113 | 757,696 | 2,442,955 |
| Rental | 106,699 | 73,652 | 60,000 | 72,500 |
| Investment Income | 95,154 | 60,929 | 130,080 | 229,121 |
| Transfers In | 7,000,355 | 7,137,079 | 22,279,568 | 19,429,144 |
| Total Revenues & Other Sources | \$ 52,161,611 | \$ 52,673,990 | \$ 76,753,288 | \$ 87,132,448 |
| Expenditures & Other Uses | | | | |
| Protection of Persons & Property | 12,498,666 | 12,616,992 | 13,028,819 | 13,837,582 |
| Public Services/Municipal Operations | 13,887,376 | 14,354,908 | 14,604,624 | 15,960,553 |
| Community Development | 2,894,470 | 4,017,738 | 5,477,761 | 4,508,201 |
| Transportation | 3,234,033 | 3,434,063 | 5,750,260 | 6,825,651 |
| Leisure & Community Services | 4,844,504 | 4,211,911 | 4,334,513 | 4,412,361 |
| General Government Support | 6,441,864 | 5,343,933 | 6,239,458 | 6,306,263 |
| Capital Improvement Projects | 888,678 | 1,694,887 | 25,240,058 | 27,886,777 |
| Debt Service: | | | | |
| Principal Payments* | 951,257 | 989,533 | 1,090,400 | 1,110,000 |
| Interest Payments* | 473,953 | 456,886 | 451,950 | 430,544 |
| Transfers Out* | 6,277,484 | 7,137,079 | 8,279,568 | 8,812,714 |
| Total Expenditures & Other Uses | \$ 52,392,285 | \$ 54,257,930 | \$ 84,497,411 | \$ 90,090,646 |
| Net Change | \$ (230,674) | \$ (1,583,940) | \$ (7,744,123) | \$ (2,958,198) |

* Included under General Government Support in other presentations in the document.

TOWN OF APPLE VALLEY, CALIFORNIA

SCHEDULE OF INTERFUND TRANSFERS

FISCAL YEAR 2014-2015

| FUND | TRANSFERS IN | TRANSFERS OUT |
|---|----------------------|----------------------|
| General Fund - 1001 | \$ 974,024 | |
| General Fund - 1001 | 422,924 | |
| General Fund - 1001 | 1,707,400 | |
| General Fund - 1001 | 1,935,959 | |
| General Fund - 1001 | 780,000 | |
| General Fund - 1001 | | 688,530 |
| General Fund - 1001 | | 1,643,544 |
| General Fund - 1001 | | 266,333 |
| Street Maintenance - 2010 | 350,000 | |
| Street Maintenance - 2010 | | 974,024 |
| Street Maintenance - 2010 | | 22,000 |
| Local Transportation Fund - 2015 | | 350,000 |
| Parks & Recreation - 2510 | 688,530 | |
| Parks & Recreation - 2510 | | 422,924 |
| Parks & Recreation - 2510 | | 22,000 |
| ROR Fund - 2730 | | 10,616,430 |
| Debt Service Funds - 4105,4106,4108 | 1,643,544 | |
| CIP - Transportation Impact Fees - 4410 | 10,616,430 | |
| Wastewater - 5010 | | 1,707,400 |
| Wastewater - 5010 | 44,000 | |
| Waste Management - 5510 | | 1,935,959 |
| Waste Management - 5510 | | 780,000 |
| Apple Valley Golf Course - 5710 | 266,333 | |
| Total | \$ 19,429,144 | \$ 19,429,144 |

- 1 Operating Transfers
- 2 Franchise Fee from Solid Waste
- 3 To Parks & Recreation from General Fund
- 4 Article 8 funds to Street Maintenance
- 5 Bond Proceeds for Yucca Loma Bridge
- 6 Transfer from General Fund Public Facilities to Debt Service Funds
- 7 To AVGC from General Fund
- 8 Transfer to Waste Water for purchase of Capital Equipment

BUDGET COMPARISON BY FUND/BY DEPARTMENT

| Fund/Department | FY 11-12 Actual | FY 12-13 Actual | FY 13-14 Amended | FY 14-15 Adopted |
|--|----------------------|----------------------|----------------------|----------------------|
| <u>General Fund (1001)</u> | | | | |
| Town Council | \$ 201,183 | \$ 169,188 | \$ 197,798 | \$ 225,302 |
| Town Attorney | 586,580 | 163,515 | 400,000 | 400,000 |
| Town Manager | 626,958 | 447,840 | 514,906 | 562,724 |
| Finance | 1,077,791 | 994,717 | 1,173,998 | 1,158,247 |
| Town Clerk | 352,668 | 397,538 | 390,312 | 448,074 |
| Public Information | 368,162 | 416,477 | 476,389 | 488,253 |
| Human Resources | 458,428 | 294,630 | 404,743 | 439,697 |
| Information Technology | 638,607 | 509,360 | 542,378 | 508,115 |
| General Government | 1,982,270 | 1,589,873 | 2,168,127 | 2,184,052 |
| Public Facilities | 1,504,729 | 2,242,104 | 2,392,934 | 2,387,206 |
| Public Safety | 10,961,408 | 11,052,589 | 11,480,731 | 12,033,922 |
| Emergency Preparedness | 72,245 | 26,691 | 39,848 | 29,848 |
| Animal Control | 739,574 | 780,318 | 755,053 | 644,533 |
| Animal Shelter | 863,885 | 923,852 | 1,064,049 | 1,230,490 |
| Public Services - Administration | 470,658 | 462,913 | 433,167 | 453,838 |
| Code Enforcement | 1,024,428 | 860,682 | 941,078 | 972,493 |
| Building & Safety | 252,632 | 319,188 | 282,215 | 431,170 |
| Economic Development | 145 | 49,626 | 96,540 | 118,360 |
| Engineering | 336,052 | 312,062 | 350,600 | 350,600 |
| Community Development | 743,198 | 667,453 | 704,950 | 820,386 |
| Subtotal Fund 1001 | \$ 23,261,601 | \$ 22,680,616 | \$ 24,809,816 | \$ 25,887,310 |
| <u>Gas Tax Fund (2010)</u> | | | | |
| Street Maintenance | \$ 1,919,555 | \$ 1,967,317 | \$ 2,110,392 | \$ 2,438,075 |
| Subtotal Fund 2010 | \$ 1,919,555 | \$ 1,967,317 | \$ 2,110,392 | \$ 2,438,075 |
| <u>Article 8 (2015)</u> | | | | |
| Street Capital Projects | \$ - | \$ 351,622 | \$ 420,000 | \$ 624,000 |
| Subtotal Fund 2015 | \$ - | \$ 351,622 | \$ 420,000 | \$ 624,000 |
| <u>Measure I - Local (2021)</u> | | | | |
| Street Capital Projects | \$ 1,885,838 | \$ 2,066,834 | \$ 4,359,150 | \$ 5,223,350 |
| Subtotal Fund 2021 | \$ 1,885,838 | \$ 2,066,834 | \$ 4,359,150 | \$ 5,223,350 |
| <u>Air Pollution Control (2040)</u> | | | | |
| Transit | \$ 70,000 | \$ 47,320 | \$ 47,320 | \$ 47,320 |
| Subtotal Fund 2040 | \$ 70,000 | \$ 47,320 | \$ 47,320 | \$ 47,320 |
| <u>CDBG (2120)</u> | | | | |
| Community Development | \$ 449,412 | \$ 714,310 | \$ 807,462 | \$ 945,432 |
| Subtotal Fund 2120 | \$ 449,412 | \$ 714,310 | \$ 807,462 | \$ 945,432 |

**BUDGET COMPARISON
BY FUND/BY DEPARTMENT**

| Fund/Department | FY 11-12 Actual | FY 12-13 Actual | FY 13-14 Amended | FY 14-15 Adopted |
|--|---------------------|---------------------|---------------------|---------------------|
| <u>NSP (2131)</u> | | | | |
| Community Development | \$ 125,417 | \$ 832,291 | \$ 631,233 | \$ - |
| Subtotal Fund 2131 | \$ 125,417 | \$ 832,291 | \$ 631,233 | \$ - |
| <u>Apple Valley Home (2320)</u> | | | | |
| Community Development | \$ 360,991 | \$ 614,779 | \$ 1,114,937 | \$ 396,929 |
| Subtotal Fund 2320 | \$ 360,991 | \$ 614,779 | \$ 1,114,937 | \$ 396,929 |
| <u>Victorville Home (2330)</u> | | | | |
| Community Development | \$ 36,656 | \$ 204,538 | \$ 487,366 | \$ 284,529 |
| Subtotal Fund 2330 | \$ 36,656 | \$ 204,538 | \$ 487,366 | \$ 284,529 |
| <u>Cal Home (2410)</u> | | | | |
| Community Development | \$ 147,327 | \$ 446,330 | \$ 1,284,673 | \$ 1,400,000 |
| Subtotal Fund 2410 | \$ 147,327 | \$ 446,330 | \$ 1,284,673 | \$ 1,400,000 |
| <u>Parks & Recreation (2510)</u> | | | | |
| Programs | \$ 1,577,767 | \$ 1,496,457 | \$ 1,575,721 | \$ 1,576,130 |
| Parks | 1,920,648 | 1,570,705 | 1,695,316 | 1,855,256 |
| Facilities | 244,547 | 256,821 | 246,104 | 257,916 |
| Subtotal Fund 2510 | \$ 3,742,962 | \$ 3,323,983 | \$ 3,517,141 | \$ 3,689,302 |
| <u>Quimby Fund (2520)</u> | | | | |
| Street Capital Projects | \$ 41,631 | \$ 17,333 | \$ 13,050 | \$ 13,050 |
| Subtotal Fund 2520 | \$ 41,631 | \$ 17,333 | \$ 13,050 | \$ 13,050 |
| <u>Grants Fund (2610)</u> | | | | |
| JAG Grant | \$ 77,297 | \$ 65,574 | \$ 20,000 | \$ 15,000 |
| CALPAL Program | 14,637 | 6,251 | - | - |
| Homeland Security | 19,051 | 34,542 | - | - |
| CAL E M A | - | 141,680 | 108,117 | 302,446 |
| Sobriety Checkpoint | - | 53,630 | 63,550 | - |
| Subtotal Fund 2610 | \$ 110,985 | \$ 301,677 | \$ 191,667 | \$ 317,446 |
| <u>Asset Seizure (2620)</u> | | | | |
| Police | \$ 6,968 | \$ 6,095 | \$ 45,960 | \$ - |
| Subtotal Fund 2620 | \$ 6,968 | \$ 6,095 | \$ 45,960 | \$ - |
| <u>Drug & Gang Prevention (2630)</u> | | | | |
| Police | \$ - | \$ 2,750 | \$ - | \$ 5,383 |
| Subtotal Fund 2630 | \$ - | \$ 2,750 | \$ - | \$ 5,383 |
| <u>Lighting & Landscape District (2810)</u> | | | | |
| Right of Way Maintenance | \$ 153,291 | \$ 150,800 | \$ 152,250 | \$ 152,250 |
| Engineering Contractor | 12,713 | 9,933 | 8,000 | 8,000 |
| Subtotal Fund 2810 | \$ 166,004 | \$ 160,733 | \$ 160,250 | \$ 160,250 |
| <u>NAVISP Infrastructure (4050)</u> | | | | |
| NAVISP | \$ 370 | \$ 215 | \$ - | \$ - |
| Subtotal Fund 4050 | \$ 370 | \$ 215 | \$ - | \$ - |

BUDGET COMPARISON BY FUND/BY DEPARTMENT

| Fund/Department | FY 11-12 Actual | FY 12-13 Actual | FY 13-14 Amended | FY 14-15 Adopted |
|--|---------------------|---------------------|----------------------|----------------------|
| <u>1999 COP's (4105)</u> | | | | |
| Town Hall Debt Service | \$ 382,640 | \$ 386,290 | \$ 410,000 | \$ 420,000 |
| Subtotal Fund 4105 | \$ 382,640 | \$ 386,290 | \$ 410,000 | \$ 420,000 |
| <u>2001 COP's (4106)</u> | | | | |
| Town Hall Debt Service | \$ 225,423 | \$ 231,371 | \$ 332,000 | \$ 337,000 |
| Subtotal Fund 4106 | \$ 225,423 | \$ 231,371 | \$ 332,000 | \$ 337,000 |
| <u>2007 Town Hall Revenue Bonds (4108)</u> | | | | |
| Town Hall Debt Service | \$ 884,824 | \$ 887,574 | \$ 885,150 | \$ 886,544 |
| Subtotal Fund 4108 | \$ 884,824 | \$ 887,574 | \$ 885,150 | \$ 886,544 |
| <u>CIP TIF Fund (4410)</u> | | | | |
| Street Capital Projects | \$ 456,623 | \$ 1,022,434 | \$ 24,211,000 | \$ 27,157,077 |
| Subtotal Fund 4410 | \$ 456,623 | \$ 1,022,434 | \$ 24,211,000 | \$ 27,157,077 |
| <u>General Government Facilities (4730)</u> | | | | |
| Town Hall | \$ 6,100 | \$ - | \$ - | \$ - |
| Transfers | (19,880) | - | - | - |
| Subtotal Fund 4730 | \$ (13,780) | \$ - | \$ - | \$ - |
| <u>Storm Drains (4760)</u> | | | | |
| Dry Well Projects | \$ 231,110 | \$ 514 | \$ 100,000 | \$ 100,000 |
| Subtotal Fund 4760 | \$ 231,110 | \$ 514 | \$ 100,000 | \$ 100,000 |
| <u>Project Manager Grants (4910)</u> | | | | |
| Energy Efficiency & Conservation Block Grant | \$ 641,200 | \$ - | \$ - | \$ - |
| DOC Recycling | - | 17,190 | - | - |
| Waste Tire Amnesty | 13,048 | 3,155 | 21,358 | - |
| Civic Center Park | 2,506 | 164,210 | - | - |
| Safe Routes to School | 13,770 | 32,442 | 492,000 | - |
| Bicycle Transportation | 17,618 | 38,209 | 355,700 | 355,700 |
| Hwy 18 Village Area Median | - | 464,000 | - | - |
| Special Purpose Grants | 201,605 | 128,867 | - | 191,965 |
| Subtotal Fund 4910 | \$ 889,747 | \$ 848,073 | \$ 869,058 | \$ 547,665 |
| <u>Sewer System Maintenance (5010)</u> | | | | |
| Operations & Maintenance | \$ 3,841,820 | \$ 4,334,794 | \$ 3,927,785 | \$ 4,306,251 |
| Capital Expenditures | 2,207,948 | 2,144,628 | 1,525,000 | 2,537,555 |
| Subtotal Fund 5010 | \$ 6,049,768 | \$ 6,479,422 | \$ 5,452,785 | \$ 6,843,806 |
| <u>Solid Waste (5510)</u> | | | | |
| Waste Management | \$ 7,074,166 | \$ 6,978,821 | \$ 7,899,772 | \$ 7,931,545 |
| Debt Service | 369,233 | 398,165 | 563,741 | 563,741 |
| Transfer Out | 2,068,774 | 2,055,294 | 2,577,996 | 2,715,959 |
| Subtotal Fund 5510 | \$ 9,512,173 | \$ 9,432,280 | \$ 11,041,509 | \$ 11,211,245 |

**BUDGET COMPARISON
BY FUND/BY DEPARTMENT**

| Fund/Department | FY 11-12 Actual | FY 12-13 Actual | FY 13-14 Amended | FY 14-15 Adopted |
|---|----------------------|----------------------|-----------------------|-----------------------|
| <u>Apple Valley Golf Course (5710)</u> | | | | |
| Non-Departmental | \$ 110,927 | \$ 117,125 | \$ 248,315 | \$ 207,705 |
| Administration | 144,189 | 129,963 | 91,850 | 91,850 |
| Food & Beverage | 4,398 | 7,654 | 7,250 | 7,250 |
| Grounds | 837,144 | 695,343 | 623,300 | 623,300 |
| Facilities | 248,918 | 204,826 | 140,377 | 140,428 |
| Pro Shop | 102,464 | 76,318 | 84,400 | 84,400 |
| Subtotal Fund 5710 | \$ 1,448,040 | \$ 1,231,229 | \$ 1,195,492 | \$ 1,154,933 |
| <u>Successor Agency - RDA</u> | | | | |
| VVEDA RORF | \$ 914,648 | \$ 1,148,239 | \$ 1,331,163 | \$ 1,739,075 |
| PA#2 RORF | 2,532,373 | 2,939,622 | 16,655,232 | 13,649,590 |
| VVEDA 80% | 369,936 | - | - | - |
| PA#2 80% | 749,583 | - | - | - |
| VVEDA 20% | 146,042 | - | - | - |
| PA#2 20% | 243,471 | - | - | - |
| VVEDA Capital Projects | 413,177 | - | - | - |
| PA#2 Capital Projects | 1,356,387 | - | - | - |
| Subtotal RDA Funds | \$ 6,725,617 | \$ 4,087,861 | \$ 17,986,395 | \$ 15,388,665 |
| Grand Total | \$ 59,117,902 | \$ 58,345,791 | \$ 102,483,806 | \$ 105,479,311 |

TOWN OF APPLE VALLEY, CALIFORNIA
SUMMARY OF APPROPRIATIONS
BY ACCOUNT - ALL FUNDS

| Description | FY 11-12 Actual | FY 12-13 Actual | FY 13-14 Amended | FY 14-15 Adopted |
|---|--------------------|--------------------|---------------------|---------------------|
| Salaries & Benefits | | | | |
| Salaries Regular | 7,108,428 | 5,885,701 | 6,432,923 | 7,028,769 |
| Salaries Part-Time | 684,217 | 717,607 | 706,442 | 721,723 |
| Overtime | 38,572 | 38,775 | 53,500 | 49,600 |
| Cafeteria Benefits | 1,016,071 | 941,456 | 1,053,079 | 1,143,734 |
| Deferred Comp | 104,560 | 93,210 | 104,289 | 122,880 |
| FICA | 24,661 | 12,249 | - | - |
| Health Benefits - Retirees | 55,247 | 74,735 | 55,000 | 94,000 |
| Medicare | 116,396 | 98,751 | 104,710 | 113,492 |
| PERS | 1,649,378 | 1,232,074 | 1,392,361 | 1,354,082 |
| Direct Housing Costs | (49,786) | (72,088) | - | - |
| Uniform Expenses | 36,634 | 32,412 | 46,450 | 45,869 |
| Salaries & Benefits | 10,784,377 | 9,054,882 | 9,948,754 | 10,674,149 |
| Advertising/Marketing | 37,369 | 35,291 | 133,131 | 146,300 |
| Banking Fees - check 21 | 2,016 | 3,767 | 3,900 | 3,900 |
| Council & Commissioners | 13 | 720 | 500 | 500 |
| Credit Card Costs | 55,637 | 65,111 | 104,200 | 91,230 |
| Disposal Services | 63,361 | 31,805 | 39,720 | 40,093 |
| Education & Training | 20,900 | 23,720 | 52,735 | 84,100 |
| Insurance | 885,581 | 822,913 | 922,900 | 872,946 |
| Insurance/Workers Compensation | - | - | 2,300 | 2,300 |
| Meetings & Conferences | 68,051 | 87,171 | 93,478 | 100,625 |
| Membership & Dues | 69,861 | 56,693 | 72,026 | 67,623 |
| Mileage Exp/Allowance | 56,908 | 55,487 | 99,610 | 132,674 |
| Miscellaneous Costs | 22,830 | 21,579 | 45,650 | 36,015 |
| Office Supplies/Exp | 52,680 | 38,528 | 43,550 | 48,018 |
| Postage | 61,350 | 65,775 | 69,400 | 70,400 |
| Printing | 65,775 | 64,753 | 78,100 | 80,285 |
| Rent | - | 694 | - | - |
| Subscriptions | 6,467 | 3,829 | 8,350 | 9,195 |
| Utilities: Council Phones | - | 7,968 | 3,000 | 4,100 |
| Utilities: Phone, Internet, Cell Phones | 148,345 | 140,364 | 123,600 | 120,100 |
| Utilities: Electricity Usage | 541,262 | 569,112 | 432,450 | 502,548 |
| Utilities: Natural Gas Usage | 101,725 | 103,785 | 112,000 | 92,200 |
| Utilities: Water Usage | 594,839 | 655,740 | 556,990 | 654,384 |
| Animal Food Supplies | 16,316 | 13,456 | 18,000 | 2,500 |
| Assessment District Costs | 43,204 | 24,992 | 40,935 | 41,390 |
| AVGC Charges | 6,656 | 474 | 28,150 | 28,150 |
| Concession (Resale) Costs | 5,023 | 6,015 | 5,000 | 5,000 |
| Election | - | 29,749 | - | 35,000 |
| Gift Certificates | (5) | (1,272) | - | - |
| Graffiti Removal & Supplies | 65,081 | 39,303 | 40,000 | 40,000 |
| Grand Openings/Ground Breakings | 1,028 | 13 | 3,000 | 2,000 |
| Hardware/Software Supplies/Exp | 225,775 | 119,569 | 88,250 | 55,650 |
| License & Fees | 4,259 | 4,058 | 20,250 | 20,250 |
| Management Fee | - | - | 72,000 | 72,000 |
| NPDES Compliance | 19,285 | 42,946 | 65,000 | 150,000 |
| NPDES - CAA | 12,739 | 22,428 | - | 25,000 |
| Pass Through Agreements | 384,829 | 51,015 | - | - |
| Public Information | 2,570 | 1,434 | 6,050 | 3,620 |
| Range Supplies | 66,716 | 2,117 | 174,450 | 174,450 |
| Safety & Security | 14,027 | 15,062 | 19,050 | 20,700 |
| Signing | - | 171 | 1,150 | 550 |
| Special Dept Supplies/Exp | 39,490 | 38,886 | 52,080 | 35,133 |
| Staff Services | 10,505 | 8,240 | 12,850 | 12,850 |
| Taxes - Property | 11,282 | - | - | - |

TOWN OF APPLE VALLEY, CALIFORNIA
SUMMARY OF APPROPRIATIONS
BY ACCOUNT - ALL FUNDS

| Description | FY 11-12 Actual | FY 12-13 Actual | FY 13-14 Amended | FY 14-15 Adopted |
|---------------------------------------|--------------------|--------------------|---------------------|---------------------|
| Vandalism Repairs | 6,053 | 10,782 | 4,225 | 3,850 |
| General Operating | 3,789,803 | 3,284,242 | 3,648,030 | 3,887,629 |
| CDBG | 137,191 | 485,711 | 421,638 | 357,800 |
| CHDO | 113,179 | 326,921 | 787,210 | 130,616 |
| Down Payment Assistance | 89,917 | 419,499 | 1,013,362 | 1,020,000 |
| HELP Debt Service | - | - | 325,000 | - |
| HOME Administration | 17,794 | - | 14,906 | 14,975 |
| Mortgage Assistance Program | - | - | 33,584 | - |
| Marketing | 2,122 | 10,424 | 13,000 | 5,000 |
| Neighborhood Stabilization Prog | 104,585 | 781,831 | 557,916 | - |
| Owner Occupied Rehab | 18,861 | 4,538 | - | - |
| Residential Rehab Loans | 493,430 | 363,832 | 978,948 | 1,028,988 |
| Sponsorships | - | 14,988 | 9,250 | 11,250 |
| Senior Home Repair | - | 200,000 | 95,000 | 224,628 |
| Trade Shows | 12,230 | 23,000 | 34,500 | 24,500 |
| Victorville CHDO Project 13/14 | - | - | 95,000 | - |
| Loan to 80% for ERAF | - | - | - | 777,273 |
| Economic Development | 989,309 | 2,630,744 | 4,379,314 | 3,595,030 |
| Building Maintenance | 186,693 | 128,473 | 242,555 | 251,600 |
| General Fund Grants | 96,064 | 52,879 | 63,550 | - |
| Grounds Maintenance | 180,210 | 179,765 | 277,805 | 273,795 |
| PIO Events | 87,857 | 86,951 | 83,000 | 80,300 |
| Curbs and Sidewalks | 126 | - | - | - |
| Drainage Maint. & Repairs | 4,115 | 9 | 15,000 | 15,000 |
| Paving and Sealing - Engineering | 77,749 | 57,166 | - | - |
| Right-of-Way Maintenance | 256,210 | 238,397 | 262,250 | 262,250 |
| Sewer System Maintenance | 58,174 | 166,464 | 80,000 | 80,000 |
| Sewer Treatment | 1,379,629 | 1,528,926 | 1,600,000 | 1,744,000 |
| Signal & Lighting Maint | 51,469 | 64,400 | 90,000 | 90,000 |
| Signal & Lighting Maint - Engineering | 826 | 1,310 | - | - |
| Signing | 25,163 | 22,155 | 25,000 | 25,000 |
| Small Tools | 8,282 | 15,362 | 11,800 | 13,600 |
| Street Repairs | 69,888 | 154,306 | 150,000 | 150,000 |
| Street Repairs: Adopt a Street | 2,278 | 2,793 | 2,000 | 2,000 |
| Street Striping | 26,214 | 33,740 | 35,000 | 35,000 |
| Street Striping - Engineering | 6,802 | 247 | - | - |
| Street Sweeping | 27,807 | 17,145 | 20,000 | 15,000 |
| Transit Services | - | - | - | 20,000 |
| Public Works | 1,994,732 | 2,302,420 | 2,291,050 | 2,451,850 |
| Culture and Recreation | 206,634 | 220,212 | 240,072 | 242,176 |
| ACS | 147,785 | 163,269 | 160,000 | 164,000 |
| Audit | 41,532 | 54,263 | 61,650 | 70,050 |
| AVCO Disposal | 5,245,339 | 5,289,552 | 5,900,000 | 5,900,000 |
| Building & Safety Contractor | 251,919 | 318,643 | 281,250 | 429,870 |
| Cal-ID Systems | 73,542 | 73,151 | 73,535 | 75,000 |
| Cal-EMA | - | 141,680 | - | - |
| Contract Services | 1,684,474 | 1,809,121 | 1,178,381 | 1,520,339 |
| County Public Health | 2,500 | - | - | - |
| County Sheriff | 10,373,449 | 10,584,171 | 10,945,731 | 11,451,673 |
| County Solid Waste | 1,494,878 | 1,356,047 | 1,500,000 | 1,500,000 |
| Drugs/Vaccinations | 28,515 | 36,135 | 29,000 | 34,476 |

TOWN OF APPLE VALLEY, CALIFORNIA
SUMMARY OF APPROPRIATIONS
BY ACCOUNT - ALL FUNDS

| Description | FY 11-12 Actual | FY 12-13 Actual | FY 13-14 Amended | FY 14-15 Adopted |
|---|--------------------|--------------------|---------------------|---------------------|
| Emergency Vet Service | 4,265 | 2,658 | 3,000 | 5,000 |
| Engineering Contractor | 419,335 | 398,747 | 441,000 | 438,000 |
| Filing Fees | 15,501 | - | 5,000 | 3,500 |
| Household Hazardous Waste | 82,595 | 80,322 | 152,400 | 151,060 |
| Legal | 643,509 | 251,054 | 467,600 | 461,500 |
| Organic Recycling | 11,762 | 8,192 | 13,000 | 13,000 |
| Solid Waste JPA | 35,697 | 37,681 | 50,000 | 50,000 |
| Spay/Neuter Program | 119,287 | 140,418 | 93,000 | 103,000 |
| Stiles Removal/D & D Removal | 11,570 | 12,254 | 13,100 | 13,100 |
| Unfunded Loan Costs | 6,054 | 8,419 | - | - |
| Contract and Professional Services | 20,693,509 | 20,765,778 | 21,367,647 | 22,383,568 |
| Communications Equip | 3,185 | 4,545 | 4,500 | 4,100 |
| Equipment Maintenance | 95,880 | 100,869 | 90,000 | 88,100 |
| Equipment Rental | 1,693 | 1,806 | 7,900 | 4,300 |
| Gasoline, Diesel, Oil | 400,709 | 405,768 | 398,900 | 424,350 |
| Leased Equipment | 167,907 | 129,406 | 153,065 | 155,411 |
| Safety Equipment | 6,320 | 7,407 | 5,500 | 8,325 |
| Vehicle Maintenance | 171,157 | 160,339 | 201,800 | 217,100 |
| Vehicle Replacement | - | - | 3,750 | 3,750 |
| Vehicles & Equipment (non-capital) | 846,852 | 810,141 | 865,415 | 905,436 |
| Capital Equipment | 60,301 | 101,363 | 20,960 | 250,220 |
| Contract Service Projects | - | - | - | 40,000 |
| AV Rd/BV Rd SE Corner Imp | - | - | 390,000 | - |
| AV Rd/Town Center Imp | - | 192 | 100,000 | - |
| AV Rd Rehab-BV to Town Center | - | - | - | 410,000 |
| Bear Valley Bike Path, Phase I | 17,618 | 38,209 | 415,700 | 355,700 |
| Bear Valley Bridge Repair 6/16/10 | 27,685 | 34,469 | 772,650 | 672,650 |
| Bear Valley Rd/Deep Creek Signal | 207,568 | 42 | - | - |
| Bear Valley Rd/Mohawk Signal | 25,257 | 29,157 | 405,000 | 405,000 |
| Capital Projects | 692,586 | 164,210 | 241,750 | 362,000 |
| Central Road Resurface | - | 245,884 | - | - |
| Change in Invest Joint Venture | 67,561 | 67,561 | - | - |
| Dale Evans Parkway@Waalew Road | - | - | 100,000 | 100,000 |
| Dale Evans Resurface | - | 427,278 | - | - |
| Deep Creek Rd (BV to Tussing) | - | - | - | 310,000 |
| Dry Wells | 229,884 | 318 | 100,000 | 100,000 |
| DSB Flood - Nov 2010 | 107,765 | - | - | - |
| High Desert Corridor | 17,711 | 16,078 | 25,000 | 25,000 |
| Hwy 18 West End Widening | 14,467 | 156,940 | 350,000 | 375,000 |
| Hwy 18 Village Area Project | - | 464,000 | - | - |
| James Woody Park Damage | - | 2,214 | 47,000 | - |
| John Glen Roadway Imp | - | - | - | 20,000 |
| Joshua Road Resurfacing | - | 341,447 | - | - |
| Kasota Rd Widening (SR 18 to 400' North) | 1,409 | 172,541 | - | - |
| Kiowa (Bear Valley & Tussing) | 642,597 | 16,769 | 716,000 | - |
| Land Acquisition | - | - | 13,050 | - |
| Nakash Rd Rehab | - | - | 90,000 | - |
| Navajo Rd Rehab (BV to Hwy 18) | 318 | - | 600,000 | 10,000 |
| NAVISP | 4,558 | 215 | - | - |
| Paving-PMS Priorities | 1,113,299 | 765,269 | 1,000,000 | 1,000,000 |
| Powhatan Road Street Imp | - | - | - | 214,000 |
| Public Works Facility/Yard | 729,258 | - | - | - |
| Ramona Road Widening | - | - | 66,500 | 665,000 |
| Rancherias Road Resurface | 42,735 | 48,030 | 700,000 | 10,000 |
| San Bag Congestion Mgmt Plan Cont | - | 3,382 | 5,000 | 5,000 |

TOWN OF APPLE VALLEY, CALIFORNIA
SUMMARY OF APPROPRIATIONS
BY ACCOUNT - ALL FUNDS

| Description | FY 11-12 Actual | FY 12-13 Actual | FY 13-14 Amended | FY 14-15 Adopted |
|---|--------------------|--------------------|---------------------|---------------------|
| SR25 Rancho Verde Elementary | - | 992 | 512,000 | 512,000 |
| Standing Rock @ Hwy 18 | - | - | - | 150,000 |
| Town Wide Class II Bikeway | - | - | - | 518,600 |
| Transit Bus Shelters | 37,610 | - | - | - |
| Yucca Loma Bridge | 820,407 | 738,767 | 13,000,000 | 20,278,577 |
| Yucca Loma Elementary School | 13,770 | 31,450 | 15,000 | 373,600 |
| Yucca Loma Road Undergrounding | 5,777 | 9,872 | 25,000 | - |
| Yucca Loma Road Widening | - | - | 10,100,000 | 6,500,000 |
| Capital Projects | 4,819,840 | 3,775,285 | 29,789,650 | 33,412,127 |
| Interfund Transfers | 7,002,117 | 7,568,385 | 22,279,568 | 19,429,144 |
| Depreciation and Amortization | 1,784,375 | 1,798,140 | 1,507,375 | 1,864,354 |
| Debt Service | 5,595,228 | 5,586,131 | 5,479,061 | 5,777,933 |
| Total Appropriations - All Funds | 59,117,902 | 58,345,791 | 102,483,806 | 105,479,311 |

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Town of Apple Valley

**Town of Apple Valley
Legal Debt Margin Information
Last Eight Fiscal Years**

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |
|--|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Assessed valuation | 3,649,295,318 | 4,610,716,666 | 5,445,989,305 | 5,670,597,064 | 5,048,428,091 | 4,551,514,104 | 4,519,225,930 | 4,490,384,930 |
| Conversion percentage | 25% | 25% | 25% | 25% | 25% | 25% | 25% | 25% |
| Adjusted assessed valuation | 912,323,830 | 1,152,679,167 | 1,361,497,326 | 1,417,649,266 | 1,262,107,023 | 1,137,878,526 | 1,129,806,483 | 1,122,596,233 |
| Debt limit percentage | 15% | 15% | 15% | 15% | 15% | 15% | 15% | 15% |
| Debt limit | 136,848,574 | 172,901,875 | 204,224,599 | 212,647,390 | 189,316,053 | 170,681,779 | 169,470,972 | 168,389,435 |
| Total net debt applicable to limit: Certificates of Participation | 7,265,000 | 6,755,000 | 17,590,000 | 16,755,000 | 15,815,000 | 14,845,000 | 13,840,000 | 12,795,000 |
| Legal debt margin | 129,583,574 | 166,146,875 | 186,634,599 | 195,892,390 | 173,501,053 | 155,836,779 | 155,630,972 | 155,594,435 |
| Total debt applicable to the limit as a percentage of debt limit | 5.3% | 3.9% | 8.6% | 7.9% | 8.4% | 8.7% | 8.2% | 7.6% |

Source: San Bernardino County Assessor's Office 2012/2013 Combined Tax Rolls

DESCRIPTION OF THE TOWN'S BONDED DEBT OBLIGATIONS

1999 Certificates of Participation - On September 1, 1999, the Town of Apple Valley sold Certificates of Participation in the principal amount of \$5,895,000. The Certificates were issued to provide funds to finance the construction and equipping of a new Town Hall facility and a new County office building. The Apple Valley Town Hall consists of a 26,000 square foot single-story structure that houses the Town's administrative offices. The County office building consists of a 19,000 square foot single-story structure that houses the San Bernardino County Sheriff office for the purpose of providing law enforcement service to the Town. The Certificates bear an interest rate of approximately 5.5% payable semi-annually on March 1 and September 1 of each year. The Certificates mature annually from September 1, 2001 through September 1, 2019 in amounts ranging from \$245,000 to \$385,000.

2001 Certificates of Participation - On June 1, 2001, the Town of Apple Valley sold Variable Rate Demand Refunding Certificates of Participation (the "Certificates") in the principal amount of \$3,610,000. The Certificates were issued to provide funds to advance refund and economically defease the \$2,570,000 Certificates issued on August 1, 1995 and finance certain capital expenditures of the Town Hall. The 1995 Certificates were issued to provide funds to (1) acquire an 11.8 acre site adjacent to the facilities previously used as the Town Hall, (2) to fund a matching grant to construct additional sewer and road improvements, and (3) to reimburse the Town for certain amounts expended as a result of the Town's settlement of certain outstanding lawsuits. The activities associated with the acquisition of the land and the matching grant were recorded in governmental fund types and the activities associated with the lawsuit settlement were recorded in the sewer enterprise fund. The prior certificates were outstanding in the principal amount of \$2,220,000, which was allocated \$1,332,000 and \$888,000 to governmental activities and business-type activities, respectively. The excess bond proceeds over and above the payment to the refund bond escrow agent was used to acquire furniture, fixtures and equipment for the Town Hall.

The Certificates mature annually from September 1, 2001 through September 1, 2015 in amounts ranging from \$95,000 to \$310,000 with interest payable at an adjustable interest rate, on each Wednesday, or in the event any Wednesday is not a business day then on the next preceding business day (the "Interest Rate Calculation Date"), the Remarketing Agent will establish the adjustable interest rate for the period commencing the Thursday next following the Interest Rate Calculation Date to and including Wednesday of the following week (the "Interest Rate Period"), except that the final Interest Rate Period will end on September 1, 2015.

2005 Tax Allocation Bonds - In May of 2005, the Apple Valley Redevelopment Agency issued \$8,130,000 in Tax Allocation Bonds to finance certain public capital improvements benefiting the portion of the Victor Valley Economic Development Authority (VVEDA) Project Area that is within the Jurisdiction of the Town. The VVEDA is a joint exercise of powers authority established in 1989 of which the Town is a member. The bonds are special obligations of the Agency and are payable exclusively from Pledged Tax Revenues. The bonds mature in amounts from \$130,000 to \$485,000 annually from 2006 to 2035 with interest payments of 3.00% to 4.750% payable semi-annually on June 1 and December 1 of each year.

2007 Tax Allocation Bonds - In June of 2007, the Apple Valley Redevelopment Agency issued \$8,985,000 in Tax Allocation Bonds to finance certain redevelopment projects benefiting the portion of the Victor Valley Economic Development Authority (VVEDA) Project Area within the jurisdiction of the Town of Apple Valley. The bonds are special obligations of the Agency and are payable exclusively from

Pledged Tax Revenues. The bonds mature in amounts from \$145,000 to \$1,010,000 annually from 2009 to 2037 with interest payments of 4.00% to 4.75% payable semi-annually on June 1 and December 1 of each year.

2007 Tax Allocation Bonds (Project Area 2) - In July of 2007, the Apple Valley Redevelopment Agency issued \$37,230,000 in Tax Allocation Bonds to finance certain redevelopment activities benefiting the Apple Valley Redevelopment Project Area 2. The bonds are special obligations of the Agency and are payable exclusively from Pledged Tax Revenues. The bonds mature in amounts from \$615,000 to \$2,270,000 annually from 2008 to 2037 with interest payments of 4.00% to 4.75% payable semi-annually on June 1 and December 1 of each year.

2007 Lease Revenue Bonds - In July of 2007 the Town of Apple Valley Public Financing Authority issued \$11,355,000 of 2007 Series A Lease Revenue Bonds to finance certain capital projects of the Town of Apple Valley including the construction of an annex to the Town Hall. The bonds mature in amounts from \$300,000 to \$850,000 annually from 2008 to 2027 with interest payments of 3.625% to 4.500% payable semi-annually on March 1 and September 1 each year.

Special Assessment No. 2B-R – In February of 1996, the Town of Apple Valley issued \$7,191,155 of Limited Obligation Improvement Refunding Bonds (Bonds) to advance refund the \$9,110,678 Limited Obligation Improvement Bonds, 1991 Series A that were issued pursuant to the Improvement Bond Act of 1915. The original bonds were issued to finance the cost of acquisition and construction of certain sanitary sewer facilities to serve and benefit properties within Assessment District No. 2-B. The bonds are secured by the unpaid reassessments applicable to all properties within the Assessment District which had not previously prepaid their original assessments levied with respect to the Prior Assessment District, and said unpaid reassessments, together with interest thereon, constitute a trust fund for the redemption and payment of the principal of and interest on the bonds. The bonds mature in amounts from \$236,000 to \$590,000 annually from 1996 to 2015 with interest payments of 4.90% to 6.40% payable semi-annually on March 2 and September 2 each year.

Obligation Under Installment Purchase Agreement - On June 1, 2004, the Town of Apple Valley entered into an installment purchase agreement with the Mojave Desert and Mountain Integrated Waste Management Authority (“Authority”). The agreement was established when the Authority issued \$5,910,000 Project Revenue Refunding Bonds series 2004. The Bonds were issued to refund the \$6,825,000 Project Revenue Bonds, which were originally issued to fund the design and construction of the Victor Valley Materials Recovery Facility. The Town owns one-half undivided interest in the Materials Recovery Facility.

The Town is obligated to make monthly installment purchase payments to the Authority commencing July 1, 2004 equal to the sum of (1) one-twelfth of the next principal payment and (2) one-sixth of the next interest payment. Interest on the installment purchase obligation ranges from 2% to 5.1% and total annual principal installments range from \$135,000 to \$252,500. The Town’s installment payments to the Authority are solely from service revenues, which consist primarily of rates and charges imposed by the Town for solid waste management services.

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Town of Apple Valley

SCHEDULE OF BONDED DEBT SERVICE REQUIREMENTS TO MATURITY

The projected annual requirements to amortize bonds payable by the Town as of June 30, 2014, are as follows (excluding loans payable, advances from other funds and other obligations for which minimum annual payments have not been established):

| Year Ending June 30 | 1999 Certificates of Participation | 2001 Certificates of Participation | 2005 Tax Allocation Bonds | 2007 Tax Allocation Bonds | 2007 Tax Allocation Bonds Project Area 2 | 2007 Lease Revenue Bonds | Special Assessment No. 2B-R | Obligation Under Installment Purchase Agreement | Totals |
|---------------------------------|--|--|---------------------------------|---------------------------------|---|--------------------------------|-----------------------------------|---|---------------|
| 2015 | \$ 468,425 | \$ 313,271 | \$ 513,270 | \$ 545,558 | \$ 2,379,175 | \$ 883,544 | \$ 604,685 | \$ 265,267 | \$ 5,973,195 |
| 2016 | 460,000 | 319,362 | 510,553 | 548,120 | 2,383,750 | 878,018 | 610,355 | 268,011 | 5,978,169 |
| 2017 | 446,025 | - | 512,297 | 545,258 | 2,385,950 | 880,405 | - | 267,661 | 5,037,596 |
| 2018 | 436,638 | - | 513,363 | 542,088 | 2,386,350 | 876,781 | - | 266,829 | 5,022,049 |
| 2019 | 426,837 | - | 508,832 | 548,800 | 2,384,950 | 877,494 | - | 267,547 | 5,014,460 |
| 2020 | 427,075 | - | 513,903 | 544,613 | 2,386,750 | 877,447 | - | 239,304 | 4,989,092 |
| 2021 | - | - | 513,222 | 544,937 | 2,381,500 | 875,925 | - | - | 4,315,584 |
| 2022 | - | - | 506,725 | 549,812 | 2,384,000 | 877,800 | - | - | 4,318,337 |
| 2023 | - | - | 510,003 | 549,013 | 2,378,750 | 878,325 | - | - | 4,316,091 |
| 2024 | - | - | 507,602 | 552,138 | 2,386,000 | 875,750 | - | - | 4,321,490 |
| 2025 | - | - | 514,753 | 544,550 | 2,380,000 | 874,875 | - | - | 4,314,178 |
| 2026 | - | - | 511,000 | 546,725 | 2,381,250 | 872,250 | - | - | 4,311,225 |
| 2027 | - | - | 510,388 | 548,188 | 2,384,610 | 872,750 | - | - | 4,315,936 |
| 2028 | - | - | 509,037 | 548,937 | 2,384,980 | 871,250 | - | - | 4,314,204 |
| 2029 | - | - | 511,938 | 543,975 | 2,384,420 | - | - | - | 3,440,333 |
| 2030 | - | - | 513,850 | 543,538 | 2,385,500 | - | - | - | 3,442,888 |
| 2031 | - | - | 509,775 | 547,387 | 2,384,750 | - | - | - | 3,441,912 |
| 2032 | - | - | 509,950 | 545,288 | 2,385,000 | - | - | - | 3,440,238 |
| 2033 | - | - | 514,137 | 542,475 | 2,386,000 | - | - | - | 3,442,612 |
| 2034 | - | - | 512,087 | 543,950 | 2,382,500 | - | - | - | 3,438,537 |
| 2035 | - | - | 509,037 | 549,475 | 2,384,500 | - | - | - | 3,443,012 |
| 2036 | - | - | - | 1,058,813 | 2,381,500 | - | - | - | 3,440,313 |
| 2037 | - | - | - | 1,057,975 | 2,383,500 | - | - | - | 3,441,475 |
| Total Principal and Interest | \$ 2,665,000 | \$ 632,633 | \$ 10,735,722 | \$ 13,591,613 | \$ 54,825,685 | \$ 12,272,614 | \$ 1,215,040 | \$ 1,574,619 | \$ 97,512,926 |
| Less Interest Payments | (495,000) | (27,633) | (4,080,722) | (5,661,613) | (22,460,685) | (3,327,614) | (80,040) | (242,536) | (36,375,843) |
| Outstanding Principal | \$ 2,170,000 | \$ 605,000 | \$ 6,655,000 | \$ 7,930,000 | \$ 32,365,000 | \$ 8,945,000 | \$ 1,135,000 | \$ 1,332,083 | \$ 61,137,083 |

LONG-TERM DEBT OUTSTANDING FISCAL YEAR ENDED JUNE 30, 2014

| | Beginning Balance July 1, 2013 | Additions | Reductions | Projected Balance June 30, 2014 | Due During Fiscal Year 2014-15 |
|--|--------------------------------------|-----------|----------------|---------------------------------------|--------------------------------------|
| Governmental Activities: | | | | | |
| Certificates of Participation: | | | | | |
| 1999 Certificates of Participation | \$ 2,500,000 | \$ | \$ (330,000) | \$ 2,170,000 | \$ 340,000 |
| 2001 Certificates of Participation | 685,750 | | (217,500) | 468,250 | 221,250 |
| Total Certificates of Participation | 3,185,750 | - | (547,500) | 2,638,250 | 561,250 |
| 2005 Tax Allocation Bonds | 6,845,000 | | (190,000) | 6,655,000 | 200,000 |
| Unamortized Premium on Tax Allocation Bonds | 36,458 | | (1,664) | 34,794 | - |
| 2007 Tax Allocation Bonds VVEDA Project Area | 8,100,000 | | (170,000) | 7,930,000 | 175,000 |
| Unamortized Discount on Tax Allocation Bonds VVEDA Project Area | (227,131) | | 9,497 | (217,634) | - |
| 2007 Tax Allocation Bonds Project Area 2 | 33,115,000 | | (750,000) | 32,365,000 | 790,000 |
| Unamortized Premium on Tax Allocation Bonds Project Area 2 | 98,410 | | (4,101) | 94,309 | - |
| Total Tax Allocation Bonds | 47,967,737 | - | (1,106,268) | 46,861,469 | 1,165,000 |
| 2007 Lease Revenue Bonds Series A | 9,400,000 | | (455,000) | 8,945,000 | 475,000 |
| Unamortized Discount on Lease Revenue Bonds | (70,334) | | 2,930 | (67,404) | - |
| Total Lease Revenue Bonds | 9,329,666 | - | (452,070) | 8,877,596 | 475,000 |
| Capital Lease Payable | 57,631 | | (57,631) | - | - |
| California Housing Loan | 250,000 | | (250,000) | - | - |
| Compensated Absences | 945,450 | * | * | 945,450 | * |
| Claims Payable | 45,000 | * | * | 45,000 | 40,000 |
| Pension-related Debt | 1,689,815 | | (29,920) | 1,659,895 | 37,467 |
| Net OPEB Obligation | 1,680,723 | * | * | 1,680,723 | - |
| Total Governmental Activities | \$ 65,151,772 | \$ - | \$ (2,443,389) | \$ 62,708,383 | \$ 2,278,717 |
| Business-type Activities: | | | | | |
| 2001 Certificates of Participation | \$ 209,250 | \$ | \$ (72,500) | \$ 136,750 | \$ 73,750 |
| Special Assessment Debt with Government Commitment: | | | | | |
| Special Assessment No. 2B-R | 1,650,000 | | (515,000) | 1,135,000 | 545,000 |
| Obligation Under Installment Purchase Agreement | 1,522,708 | | (190,625) | 1,332,083 | 198,542 |
| Total Business-type Activity | \$ 3,381,958 | \$ - | \$ (778,125) | \$ 2,603,833 | \$ 817,292 |

*= Data not available at this time.

Town of Apple Valley

Master Staffing Plan FY 2014-2015

| Job Classification | # of Positions Authorized | Position % of FTE | Authorized FTE's | Budgeted FTE's | Salary Range |
|---|------------------------------|----------------------|---------------------|-------------------|-----------------|
| Department: Town Council | | | | | |
| Council Members | 5.00 | 50% | 2.50 | 2.5000 | NR |
| Total Council: | 5.00 | | 2.50 | 2.5000 | |
| Department: Town Manager | | | | | |
| Town Manager | 1.00 | 100% | 1.00 | 1.0000 | NR |
| Special Projects Manager | 1.00 | 100% | 1.00 | 1.0000 | NR |
| Executive Secretary | 1.00 | 100% | 1.00 | 1.0000 | 50 |
| Total Town Manager: | 3.00 | | 3.00 | 3.0000 | |
| Department: Public Information | | | | | |
| Marketing and Public Affairs Officer | 1.00 | 95% | 0.95 | 0.9500 | NR |
| Public Relations Specialist | 1.00 | 94% | 0.94 | 0.9400 | 49 |
| Event Coordinator | 1.00 | 33% | 0.33 | 0.3300 | 47 |
| Administrative Secretary | 1.00 | 100% | 1.00 | 1.0000 | 44 |
| Total Public Information: | 4.00 | | 3.22 | 3.2200 | |
| Department: Town Clerk | | | | | |
| Town Clerk | 1.00 | 100% | 1.00 | 1.0000 | NR |
| Deputy Town Clerk | 2.00 | 100% | 2.00 | 2.0000 | 49 |
| Records Technician * | 1.00 | 100% | 1.00 | 0.0000 | 36 |
| Total Town Clerk: | 4.00 | | 4.00 | 3.0000 | |
| Department: Human Resources & Risk Mngmt | | | | | |
| Director of Human Resources | 1.00 | 100% | 1.00 | 1.0000 | NR |
| Human Resources Analyst I | 1.00 | 100% | 1.00 | 1.0000 | 58 |
| HR Payroll Coordinator | 1.00 | 50% | 0.50 | 0.5000 | 52 |
| Human Resources Assistant * | 1.00 | 100% | 1.00 | 0.0000 | 46 |
| Sr. Office Assistant | 1.00 | 100% | 1.00 | 1.0000 | 32 |
| Total Human Resources & Risk Mngmt: | 5.00 | | 4.50 | 3.5000 | |
| Department: Information Systems | | | | | |
| Information Systems Supervisor | 1.00 | 100% | 1.00 | 1.0000 | 60 |
| Information Systems Specialist | 1.00 | 100% | 1.00 | 1.0000 | 52 |
| Information Systems Technician | 1.00 | 100% | 1.00 | 1.0000 | 42 |
| Total Information Systems: | 3.00 | | 3.00 | 3.0000 | |
| Department: Finance | | | | | |
| Assistant Town Manager | 1.00 | 100% | 1.00 | 1.0000 | NR |
| Assistant Director of Finance | 1.00 | 100% | 1.00 | 1.0000 | NR |
| Senior Accountant | 1.00 | 100% | 1.00 | 1.0000 | 58 |
| HR Payroll Coordinator | 1.00 | 50% | 0.50 | 0.5000 | 52 |
| Executive Secretary | 1.00 | 100% | 1.00 | 1.0000 | 50 |
| Accountant I | 1.00 | 100% | 1.00 | 1.0000 | 46 |
| Account Clerk II | 2.00 | 100% | 2.00 | 2.0000 | 36 |
| Customer Service Representative | 1.00 | 100% | 1.00 | 1.0000 | 34 |
| Office Assistant | 1.00 | 100% | 1.00 | 1.0000 | 26 |
| Total Finance: | 10.00 | | 9.50 | 9.5000 | |
| Department: Economic Development | | | | | |
| Economic Development Manager | 1.00 | 100% | 1.00 | 1.0000 | NR |
| Economic Development Intern | 1.00 | 25% | 0.25 | 0.2500 | 20 |
| Total Economic Development: | 2.00 | | 1.25 | 1.2500 | |
| Department: Public Services / Administration | | | | | |
| Assistant Town Manager | 1.00 | 100% | 1.00 | 1.0000 | NR |
| Environmental & Transit Services Manager | 1.00 | 50% | 0.50 | 0.5000 | NR |
| Administrative Analyst I | 1.00 | 100% | 1.00 | 1.0000 | 50 |
| Total Public Services / Administration: | 3.00 | | 2.50 | 2.5000 | |

Town of Apple Valley

Master Staffing Plan FY 2014-2015

| Job Classification | # of Positions Authorized | Position % of FTE | Authorized FTE's | Budgeted FTE's | Salary Range |
|--|------------------------------|----------------------|---------------------|-------------------|-----------------|
| Department: Public Services / Solid Waste | | | | | |
| Environmental & Transit Services Manager | 1.00 | 50% | 0.50 | 0.5000 | NR |
| Customer Service Representative | 1.00 | 100% | 1.00 | 1.0000 | 34 |
| Sr. Office Assistant | 1.00 | 50% | 0.50 | 0.5000 | 32 |
| Hazardous Water Operator | 4.00 | 14% | 0.56 | 0.5600 | 15 |
| Total Public Services / Solid Waste: | 7.00 | | 2.56 | 2.5600 | |
| Department: Public Works / Street Maintenance | | | | | |
| Public Works Manager | 1.00 | 33.5% | 0.335 | 0.3350 | NR |
| Public Works Supervisor | 1.00 | 33.5% | 0.335 | 0.3350 | 56 |
| Sr. Maintenance Worker | 2.00 | 100% | 2.00 | 2.0000 | 41 |
| Maintenance Worker II | 2.00 | 75% | 1.50 | 1.5000 | 37 |
| Maintenance Worker I | 2.00 | 100% | 2.00 | 2.0000 | 33 |
| Total Public Works / Street Maintenance: | 8.00 | | 6.17 | 6.1700 | |
| Department: Public Works / Wastewater | | | | | |
| Public Works Manager | 1.00 | 33.5% | 0.335 | 0.3350 | NR |
| Public Works Supervisor | 1.00 | 33.5% | 0.335 | 0.3350 | 56 |
| Public Services Technician | 1.00 | 100% | 1.00 | 1.0000 | 39 |
| Sr. Maintenance Worker | 1.00 | 100% | 1.00 | 1.0000 | 41 |
| Maintenance Worker II | 1.50 | 100% | 1.50 | 1.5000 | 37 |
| Maintenance Worker I | 2.00 | 100% | 2.00 | 2.0000 | 33 |
| Sr. Office Assistant | 1.00 | 50% | 0.50 | 0.5000 | 32 |
| Total Public Works / Wastewater: | 8.50 | | 6.67 | 6.6700 | |
| Department: Public Works / Grounds | | | | | |
| Public Works Manager | 1.00 | 33% | 0.3300 | 0.3300 | NR |
| Public Works Supervisor | 1.00 | 30.48% | 0.3048 | 0.3048 | 56 |
| Grounds Services Worker III | 1.00 | 92.3% | 0.9231 | 0.9231 | 33 |
| Grounds Services Worker II | 3.00 | 97.4% | 2.9231 | 2.9231 | 29 |
| Grounds Services Worker I | 4.00 | 100% | 4.0000 | 4.0000 | 25 |
| Grounds Services Aide (P/T) | 5.00 | 33.09% | 1.6547 | 1.6547 | 16 |
| Total Public Works / Grounds: | 15.00 | | 10.1357 | 10.1357 | |
| Department: Animal Services / Control | | | | | |
| Animal Services Manager | 1.00 | 25% | 0.50 | 0.5000 | 67 |
| Animal Services Supervisor | 1.00 | 100% | 1.00 | 1.0000 | 52 |
| Animal Services Administrative Secretary | 1.00 | 25% | 0.50 | 0.5000 | 44 |
| Animal Services Officer II | 3.00 | 100% | 3.00 | 3.0000 | 42 |
| Animal Services Officer I | 1.00 | 100% | 1.00 | 1.0000 | 38 |
| Animal Services Technician | 2.00 | 1.25% | 2.00 | 2.0000 | 36 |
| Total Animal Services / Control: | 9.00 | | 8.00 | 8.0000 | |
| Department: Animal Services / Shelter | | | | | |
| Animal Services Manager | 1.00 | 75% | 0.50 | 0.5000 | 67 |
| Animal Services Supervisor | 1.00 | 100% | 1.00 | 1.0000 | 52 |
| Administrative Secretary | 1.00 | 75% | 0.50 | 0.5000 | 44 |
| Registered Veterinary Technician | 0.00 | 100% | 0.00 | 0.0000 | 42 |
| Animal Health Assistant | 1.00 | 100% | 1.00 | 1.0000 | 35 |
| Senior Animal Services Specialist | 1.00 | 100% | 1.00 | 1.0000 | 35 |
| Animal Services Technician | 4.00 | 93.8% | 4.00 | 4.0000 | 36 |
| Office Assistant | 1.00 | 50% | 0.50 | 0.5000 | 26 |
| Animal Shelter Assistant | 4.00 | 100% | 4.00 | 4.0000 | 24 |
| Animal Shelter Assistant (P/T) | 6.00 | 50% | 0.50 | 0.5000 | 24 |
| Program Assistant (P/T) | 1.00 | 50% | 2.00 | 2.0000 | 13 |
| Total Animal Services /Shelter: | 21.00 | | 15.00 | 15.0000 | |

Town of Apple Valley

Master Staffing Plan FY 2014-2015

| Job Classification | # of Positions Authorized | Position % of FTE | Authorized FTE's | Budgeted FTE's | Salary Range |
|--|------------------------------|----------------------|---------------------|-------------------|-----------------|
| Department: Code Enforcement | | | | | |
| Code Enforcement Manager | 1.00 | 100% | 1.00 | 1.0000 | NR |
| Senior Code Enforcement Officer | 1.00 | 100% | 1.00 | 1.0000 | 52 |
| Code Enforcement Officer II | 6.00 | 100% | 5.00 | 5.0000 | 48 |
| Code Enforcement Officer I | 1.00 | 100% | 1.00 | 1.0000 | 42 |
| Community Enhancement Officer | 1.00 | 40% | 0.50 | 0.5000 | 40 |
| Code Enforcement Technician | 2.00 | 100% | 2.00 | 2.0000 | 38 |
| Code Enforcement Technician (P/T) | 2.00 | 50.0% | 1.00 | 0.5000 | 38 |
| Total Code Enforcement: | 14.00 | | 11.50 | 11.0000 | |
| Department: Community Dev. / Planning | | | | | |
| Assistant Town Manager | 1.00 | 100% | 1.00 | 1.0000 | NR |
| Principal Planner | 1.00 | 100% | 1.00 | 1.0000 | 68 |
| Senior Planner | 2.00 | 100% | 2.00 | 1.0000 | 62 |
| Associate Planner | 1.00 | 84% | 0.84 | 0.8400 | 56 |
| Assistant Planner* | 1.00 | 100% | 1.00 | 0.0000 | 50 |
| Executive Secretary | 1.00 | 100% | 1.00 | 1.0000 | 50 |
| Intern (P/T) | 1.00 | 50% | 0.50 | 0.5000 | 20 |
| Commissioners | 5.00 | 25% | 1.25 | 1.2500 | NR |
| Total Community Dev. / Planning: | 13.00 | | 8.59 | 6.5900 | |
| Department: Community Dev. / Housing | | | | | |
| Housing Comm.Dev. Specialist II | 1.00 | 100% | 1.00 | 1.0000 | 60 |
| Associate Planner | 1.00 | 16% | 0.16 | 0.1600 | 56 |
| Housing Comm.Dev. Specialist I | 1.00 | 100% | 1.00 | 1.0000 | 54 |
| Total Community Dev. / Housing: | 3.00 | | 2.16 | 2.1600 | |
| Department: Recreation / Recreation | | | | | |
| Parks & Recreation Manager | 1.00 | 78% | 0.78 | 0.7800 | NR |
| Marketing and Public Affairs Officer | 1.00 | 5% | 0.05 | 0.0500 | NR |
| Public Relations Specialist | 1.00 | 6% | 0.06 | 0.0600 | 49 |
| Event Coordinator | 1.00 | 67% | 0.67 | 0.6700 | 47 |
| Recreation Supervisor | 2.00 | 100% | 2.00 | 2.0000 | 46 |
| Recreation Coordinator | 1.00 | 100% | 1.00 | 1.0000 | 40 |
| Recreation Coordinator (P/T) | 1.00 | 50% | 0.50 | 0.5000 | 40 |
| Administrative Secretary | 1.00 | 91% | 0.91 | 0.9100 | 44 |
| Sr Office Assistant | 2.00 | 100% | 2.00 | 2.0000 | 32 |
| Office Assistant (P/T) | 2.00 | 42% | 0.84 | 0.8400 | 26 |
| Event Assistant (P/T) | 2.00 | 50% | 1.00 | 1.0000 | 22 |
| Recreation Assistant | 1.00 | 50% | 0.50 | 0.5000 | 22 |
| Sr. Lifeguard (P/T) | 1.00 | 51% | 0.51 | 0.5100 | 20 |
| Lifeguard (Various P/T) | 8.00 | 50% | 4.00 | 4.0000 | 16 |
| Recreation Leader II (P/T) | 8.00 | 6.21% | 0.4968 | 0.4962 | 16 |
| Recreation Leader I (P/T) | 4.50 | 16.53% | 0.74 | 0.7439 | 10 |
| Commissioner | 5.00 | 25% | 1.25 | 1.2500 | NR |
| Total Recreation / Recreation: | 42.50 | | 17.311 | 17.3101 | |

Town of Apple Valley

Master Staffing Plan FY 2014-2015

| Job Classification | # of Positions Authorized | Position % of FTE | Authorized FTE's | Budgeted FTE's | Salary Range |
|---|------------------------------|----------------------|---------------------|-------------------|-----------------|
| Department: Recreation / Facilities | | | | | |
| Parks & Recreation Manager | 1.00 | 22% | 0.2200 | 0.2200 | NR |
| Public Works Supervisor | 1.00 | 2.52% | 0.0252 | 0.0252 | 56 |
| Administrative Secretary | 1.00 | 9% | 0.0900 | 0.0900 | 44 |
| Sr. Maintenance Worker | 1.00 | 50% | 0.5000 | 0.5000 | 41 |
| Maintenance Worker II | 1.00 | 32% | 0.3200 | 0.3200 | 37 |
| Maintenance Worker I | 1.00 | 32% | 0.3200 | 0.3200 | 33 |
| Grounds Maintenance Worker III | 1.00 | 7.69% | 0.0769 | 0.0769 | 33 |
| Grounds Services Worker II | 1.00 | 7.69% | 0.0769 | 0.0769 | 29 |
| Custodian | 3.00 | 100% | 3.0000 | 3.0000 | 27 |
| Custodian (P/T) | 2.00 | 48.7% | 0.9747 | 0.9747 | 27 |
| Grounds Aide (P/T) | 5.00 | 5.7% | 0.2854 | 0.2854 | 16 |
| Total Recreation / Facilities: | 18.00 | | 5.8891 | 5.8891 | |
| Department: Recreation / Maintenance | | | | | |
| Sr. Maintenance Worker | 1.00 | 48% | 0.4800 | 0.4800 | 41 |
| Maintenance Worker II | 1.00 | 68% | 0.6800 | 0.6800 | 37 |
| Maintenance Worker I | 1.00 | 67% | 0.6700 | 0.6700 | 33 |
| Custodian | 1.00 | 100% | 1.0000 | 1.0000 | 27 |
| Custodian (P/T) | 1.00 | 39.5% | 0.3953 | 0.3953 | 27 |
| Total Recreation / Maintenance: | 30.00 | | 10.3744 | 3.2253 | |
| Department: Recreation / Golf Course | | | | | |
| Sr. Maintenance Worker | 1.00 | 2% | 0.0200 | 0.0200 | 41 |
| Maintenance Worker I | 1.00 | 1% | 0.0100 | 0.0100 | 33 |
| Total Recreation / Golf Course: | 2.00 | | 0.0300 | 0.0300 | |
| Totals | 200.00 | | 127.4855 | 126.2102 | |

Town of Apple Valley

4 Year Personnel Summary

| Job Classification | FY 11-12 Actual FTE's | FY 12-13 Actual FTE's | FY 13-14 Actual FTE's | FY 14-15 Adopted FTE's |
|---|----------------------------------|----------------------------------|----------------------------------|-----------------------------------|
| Department: Council | | | | |
| Council Member (P/T) | 2.50 | 2.50 | 2.50 | 2.50 |
| Total Council: | 2.50 | 2.50 | 2.50 | 2.50 |
| Department: Town Manager | | | | |
| Town Manager | 1.00 | 1.00 | 1.00 | 1.00 |
| Mgr of Legislative Affairs & Grants | 1.00 | 0.00 | 0.00 | 0.00 |
| Mgr of Legislative Affairs & Grants (PT) | 0.00 | 0.50 | 0.00 | 0.00 |
| Executive Assistant | 1.00 | 0.00 | 0.00 | 0.00 |
| Special Projects Manager | 0.00 | 0.00 | 0.00 | 1.00 |
| Administrative Analyst I | 0.00 | 0.50 | 1.00 | 0.00 |
| Executive Secretary | 0.00 | 1.00 | 0.50 | 1.00 |
| Total Town Manager: | 3.00 | 3.00 | 2.50 | 3.00 |
| Department: Public Information | | | | |
| Marketing and Public Affairs Officer | 0.000 | 0.94 | 0.95 | 0.95 |
| Public Information Officer | 0.900 | 0.00 | 0.00 | 0.00 |
| Public Relations Specialist | 0.825 | 0.92 | 0.94 | 0.94 |
| Event Coordinator | 0.000 | 0.33 | 0.33 | 0.33 |
| Administrative Secretary | 1.000 | 1.00 | 1.00 | 1.00 |
| Total Public Information: | 2.725 | 3.19 | 3.22 | 3.22 |
| Department: Town Clerk | | | | |
| Town Clerk | 1.00 | 1.00 | 1.00 | 1.00 |
| Deputy Town Clerk | 2.00 | 2.00 | 2.00 | 2.00 |
| Records Technician* | 0.00 | 0.00 | 0.00 | 0.00 |
| Total Town Clerk: | 3.00 | 3.00 | 3.00 | 3.00 |
| Department: Human Resources | | | | |
| Director of Human Resources & Risk Manage | 1.00 | 1.00 | 1.00 | 1.00 |
| Human Resources Manager | 1.00 | 0.00 | 0.00 | 0.00 |
| HR Payroll Coordinator | 0.00 | 0.00 | 0.50 | 0.50 |
| Human Resources Analyst I (Seasonal) | 0.00 | 0.50 | 0.00 | 0.00 |
| Human Resources Analyst I | 0.00 | 0.50 | 1.00 | 1.00 |
| Human Resources Assistant * | 1.00 | 1.00 | 0.00 | 0.00 |
| Senior Office Assistant | 0.00 | 0.00 | 1.00 | 1.00 |
| Total Human Resources: | 3.00 | 3.00 | 3.50 | 3.50 |
| Department: Information Systems | | | | |
| Information Systems Supervisor | 1.00 | 1.00 | 1.00 | 1.00 |
| Information Systems Specialist | 0.00 | 1.00 | 1.00 | 1.00 |
| Information Systems Technician | 2.00 | 1.00 | 1.00 | 1.00 |
| Total Information Systems: | 3.00 | 3.00 | 3.00 | 3.00 |
| Department: Finance | | | | |
| Assistant Town Manager | 0.00 | 0.00 | 1.00 | 1.00 |
| Director of Finance | 1.00 | 1.00 | 0.00 | 0.00 |
| Assistant Director of Finance | 1.00 | 1.00 | 1.00 | 1.00 |
| Senior Accountant | 0.00 | 1.00 | 1.00 | 1.00 |
| HR Payroll Coordinator | 0.00 | 0.00 | 0.50 | 0.50 |
| Executive Secretary | 0.00 | 0.00 | 1.00 | 1.00 |
| Accountant II | 1.00 | 0.00 | 0.00 | 0.00 |
| Accountant I | 0.00 | 1.00 | 1.00 | 1.00 |
| Accounting Technician | 2.00 | 1.00 | 0.00 | 0.00 |
| Account Clerk II | 2.00 | 2.00 | 2.00 | 2.00 |
| Office Assistant | 1.00 | 1.00 | 1.00 | 1.00 |
| Customer Service Representative | 1.00 | 1.00 | 1.00 | 1.00 |
| Total Finance: | 9.00 | 9.00 | 9.50 | 9.50 |

Town of Apple Valley

4 Year Personnel Summary

| Job Classification | FY 11-12 Actual FTE's | FY 12-13 Actual FTE's | FY 13-14 Actual FTE's | FY 14-15 Adopted FTE's |
|--|----------------------------------|----------------------------------|----------------------------------|-----------------------------------|
| Department: Economic Development | | | | |
| Assistant Town Manager: Econ &Comm Dev | 1.00 | 0.00 | 0.00 | 0.00 |
| Assistant Director: Econ Dev & Housing | 1.00 | 0.00 | 0.00 | 0.00 |
| Economic Development Manager | 0.00 | 1.00 | 1.00 | 1.00 |
| Economic Development Specialist I/II | 2.00 | 0.00 | 0.00 | 0.00 |
| Housing and Comm. Dev. Specialist I/II | 3.00 | 0.00 | 0.00 | 0.00 |
| Economic Development Assistant | 1.00 | 0.00 | 0.00 | 0.00 |
| Intern (P/T) | 0.00 | 0.25 | 0.25 | 0.25 |
| Total Economic Development: | 8.00 | 1.25 | 1.25 | 1.25 |
| Department: Public Services / Administration | | | | |
| Assistant Town Manager: Public Services | 1.00 | 1.00 | 0.00 | 0.00 |
| Assistant Town Manager | 0.00 | 0.00 | 1.00 | 1.00 |
| Environmental/Reg Manager | 1.00 | 0.00 | 0.00 | 0.00 |
| Environmental & Transit Services Manager | 0.00 | 0.00 | 0.00 | 0.50 |
| Special Projects Manager | 0.00 | 1.00 | 0.50 | 0.00 |
| Administrative Analyst I | 0.00 | 0.00 | 0.00 | 1.00 |
| Public Services Assistant | 1.00 | 1.00 | 1.00 | 0.00 |
| Total Public Services / Administration: | 3.00 | 3.00 | 2.50 | 2.50 |
| Department: Public Services / Solid Waste | | | | |
| Environmental & Transit Services Manager | 0.00 | 0.00 | 0.00 | 0.50 |
| Special Projects Manager | 0.00 | 0.00 | 0.50 | 0.00 |
| Customer Service Representative | 1.00 | 1.00 | 1.00 | 1.00 |
| Sr. Office Assistant | 0.00 | 0.00 | 0.00 | 0.50 |
| Household Hazardous Waste Operator (P/T) | 1.50 | 0.84 | 0.56 | 0.56 |
| Total Public Services / Solid Waste: | 2.50 | 1.84 | 2.06 | 2.56 |
| Department: Public Works / Street Maintenance | | | | |
| Public Works Manager | 0.50 | 0.50 | 0.50 | 0.335 |
| Public Works Supervisor | 0.50 | 0.50 | 0.50 | 0.335 |
| Sr. Maintenance Worker | 1.00 | 1.00 | 2.00 | 2.00 |
| Maintenance Worker II | 1.00 | 0.00 | 0.50 | 1.50 |
| Maintenance Worker I | 4.00 | 3.00 | 2.00 | 2.00 |
| Total Public Works / Street Maint.: | 7.00 | 5.00 | 5.50 | 6.17 |
| Department: Public Works / Wastewater | | | | |
| Public Works Manager | 0.50 | 0.50 | 0.50 | 0.335 |
| Public Works Supervisor | 0.50 | 0.50 | 0.50 | 0.335 |
| Public Services Technician | 1.00 | 1.00 | 1.00 | 1.00 |
| Sr. Maintenance Worker | 1.00 | 1.00 | 1.00 | 1.00 |
| Maintenance Worker II | 1.00 | 1.00 | 1.50 | 1.50 |
| Maintenance Worker I | 3.00 | 3.00 | 2.00 | 2.00 |
| Sr. Office Assistant | 0.00 | 0.00 | 0.00 | 0.50 |
| Total Public Works / Wastewater: | 7.00 | 7.00 | 6.50 | 6.67 |
| Department: Public Works / Grounds | | | | |
| Public Works Manager | 0.00 | 0.00 | 0.3300 | 0.3300 |
| Public Works Supervisor | 0.00 | 0.00 | 0.3048 | 0.3048 |
| Parks Supervisor | 0.96 | 0.00 | 0.0000 | 0.0000 |
| Grounds Supervisor | 0.00 | 0.97 | 0.0000 | 0.0000 |
| Sr. Maintenance Worker | 2.00 | 0.48 | 0.0000 | 0.0000 |
| Maintenance Worker II | 5.92 | 0.68 | 0.6800 | 0.0000 |
| Maintenance Worker I | 4.69 | 0.67 | 0.6700 | 0.0000 |
| Grounds Services Worker III | 0.00 | 0.95 | 0.9500 | 0.9231 |
| Grounds Services Worker II | 0.00 | 2.61 | 2.7100 | 2.9231 |
| Grounds Services Worker I | 0.00 | 4.49 | 4.8700 | 4.0000 |

Town of Apple Valley

4 Year Personnel Summary

| Job Classification | FY 11-12 Actual FTE's | FY 12-13 Actual FTE's | FY 13-14 Actual FTE's | FY 14-15 Adopted FTE's |
|---|----------------------------------|----------------------------------|----------------------------------|-----------------------------------|
| Custodian | 1.00 | 1.00 | 1.0000 | 0.0000 |
| Custodian (PT) | 0.00 | 0.25 | 0.3900 | 0.0000 |
| Maintenance Aide (P/T) | 1.00 | 0.00 | 0.0000 | 0.0000 |
| Grounds Services Aide (P/T) | 0.00 | 0.68 | 1.6500 | 1.6547 |
| Total Public Works / Grounds: | 15.57 | 12.78 | 13.5548 | 10.1357 |
| Department: Animal Services / Control | | | | |
| Animal Services Manager | 0.50 | 0.50 | 0.50 | 0.50 |
| Animal Control Supervisor | 1.00 | 1.00 | 1.00 | 1.00 |
| Animal Services Administrative Secretary | 0.00 | 0.00 | 0.50 | 0.50 |
| Animal Control Officer II | 3.00 | 1.00 | 3.00 | 3.00 |
| Animal Control Officer I | 0.00 | 2.00 | 0.00 | 1.00 |
| Animal Control Technician | 2.50 | 2.50 | 1.25 | 2.00 |
| Total Animal Services / Control: | 7.00 | 7.00 | 6.25 | 8.00 |
| Department: Animal Services / Shelter | | | | |
| Animal Services Manager | 0.50 | 0.50 | 0.50 | 0.50 |
| Animal Shelter Supervisor | 1.00 | 0.00 | 1.00 | 1.00 |
| Administrative Secretary | 0.00 | 0.00 | 0.50 | 0.50 |
| Registered Veterinary Technician | 1.00 | 1.00 | 0.00 | 0.00 |
| Animal Health Assistant | 0.00 | 0.00 | 1.00 | 1.00 |
| Sr. Animal Services Specialist | 0.00 | 0.00 | 1.00 | 1.00 |
| Animal Control Technician | 2.50 | 2.50 | 4.00 | 4.00 |
| Animal Shelter Assistant | 2.50 | 3.00 | 2.00 | 4.00 |
| Office Assistant (PT) | 0.00 | 0.00 | 0.50 | 0.50 |
| Shelter Assistant (P/T) | 0.00 | 1.00 | 3.00 | 0.50 |
| Program Assistant (P/T) | 0.00 | 5.25 | 2.25 | 2.00 |
| Total Animal Services / Shelter: | 7.50 | 13.25 | 15.75 | 15.00 |
| Department: Code Enforcement | | | | |
| Code Enforcement Manager | 1.00 | 1.00 | 1.00 | 1.00 |
| Senior Code Enforcement Officer | 0.00 | 0.00 | 1.00 | 1.00 |
| Code Enforcement Officer II | 7.00 | 6.00 | 5.00 | 5.00 |
| Code Enforcement Officer I | 0.00 | 0.00 | 1.00 | 1.00 |
| Community Enhancement Officer | 0.50 | 0.50 | 0.50 | 0.50 |
| Code Enforcement Technician | 2.00 | 1.00 | 2.00 | 2.00 |
| Code Enforcement Technician (P/T) | 1.00 | 1.00 | 0.50 | 0.50 |
| Total Code Enforcement: | 11.50 | 9.50 | 11.00 | 11.00 |
| Department: Community Development / Planning | | | | |
| Assistant Town Manager | 0.00 | 0.00 | 0.00 | 1.00 |
| Community Development Director | 0.00 | 1.00 | 0.82 | 0.00 |
| Asst. Director of Community Development | 1.00 | 0.00 | 0.00 | 0.00 |
| Principal Planner | 0.00 | 0.00 | 0.00 | 1.00 |
| Senior Planner | 2.00 | 1.92 | 1.91 | 1.00 |
| Associate Planner | 2.00 | 0.85 | 0.85 | 0.84 |
| Assistant Planner* | 1.00 | 0.00 | 0.00 | 0.00 |
| Executive Secretary | 0.00 | 0.00 | 0.50 | 1.00 |
| Administrative Secretary | 1.00 | 0.90 | 0.00 | 0.00 |
| Intern (P/T) | 1.00 | 0.50 | 0.50 | 0.50 |
| Commissioners | 1.25 | 1.25 | 1.25 | 1.25 |
| Total Comm. Development / Planning: | 9.25 | 6.42 | 5.83 | 6.59 |
| Department: Community Development / Housing | | | | |
| Community Development Director | 0.00 | 0.00 | 0.18 | 0.00 |
| Senior Planner | 0.00 | 0.08 | 0.09 | 0.00 |
| Associate Planner | 0.00 | 0.15 | 0.15 | 0.16 |
| Administrative Secretary | 0.00 | 0.10 | 0.00 | 0.00 |

*Authorized but not funded

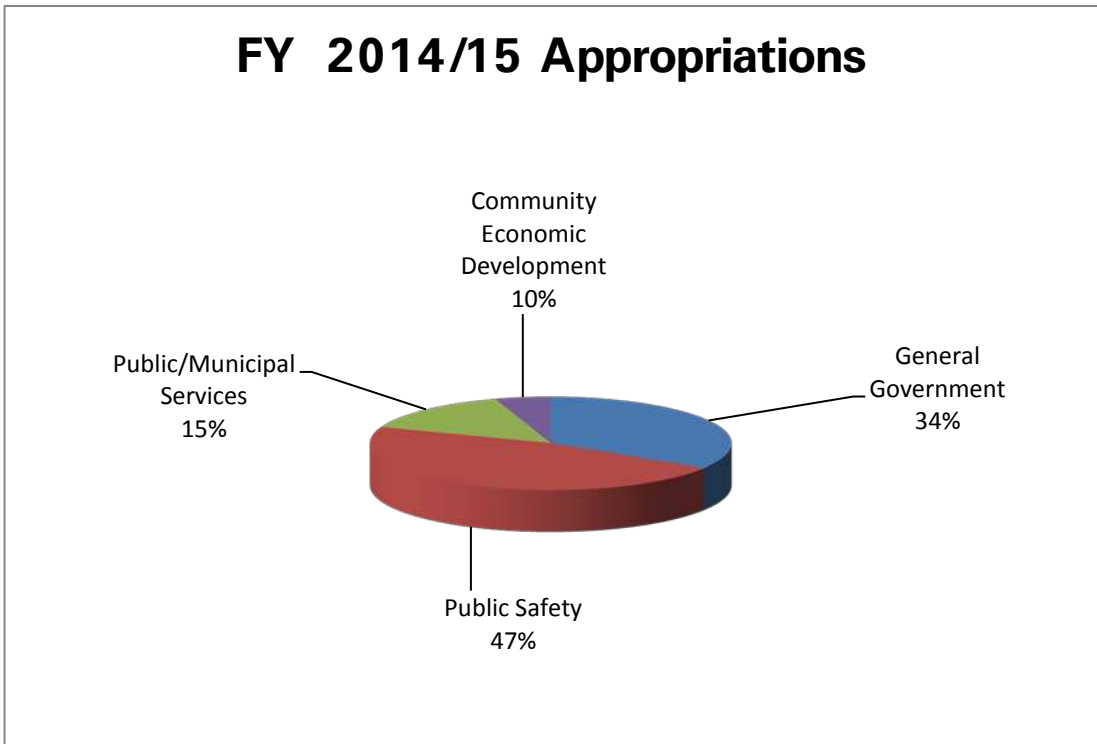
Town of Apple Valley

4 Year Personnel Summary

| Job Classification | FY 11-12 Actual FTE's | FY 12-13 Actual FTE's | FY 13-14 Actual FTE's | FY 14-15 Adopted FTE's |
|--|----------------------------------|----------------------------------|----------------------------------|-----------------------------------|
| Housing and Comm. Dev. Specialist II | 0.00 | 0.00 | 1.00 | 1.00 |
| Housing and Comm. Dev. Specialist I | 0.00 | 2.00 | 1.00 | 1.00 |
| Total Comm. Dev. / Housing: | 0.00 | 2.33 | 2.42 | 2.16 |
| Department: Recreation / Recreation | | | | |
| Parks & Recreation Manager | 0.890 | 0.85 | 0.78 | 0.7800 |
| Marketing and Public Affairs Officer | 0.000 | 0.06 | 0.05 | 0.0500 |
| Public Information Officer | 0.100 | 0.00 | 0.00 | 0.0000 |
| Public Relations Specialist | 0.175 | 0.08 | 0.06 | 0.0600 |
| Event Coordinator | 1.000 | 0.67 | 0.67 | 0.6700 |
| Recreation Supervisor | 2.000 | 2.00 | 2.00 | 2.0000 |
| Recreation Coordinator | 1.000 | 1.00 | 1.00 | 1.0000 |
| Recreation Coordinator (P/T) | 0.000 | 0.00 | 0.50 | 0.5000 |
| Administrative Secretary | 0.960 | 0.96 | 0.91 | 0.9100 |
| Sr Office Assistant | 1.000 | 1.00 | 2.00 | 2.0000 |
| Office Assistant | 1.000 | 1.00 | 0.00 | 0.0000 |
| Office Assistant (P/T) | 1.500 | 0.60 | 0.60 | 0.8400 |
| Event Assistant (P/T) | 1.000 | 1.00 | 1.00 | 1.0000 |
| Recreation Assistant (P/T) | 0.480 | 0.48 | 0.00 | 0.0000 |
| Swim Coach (P/T) | 0.190 | 0.00 | 0.50 | 0.5000 |
| Sr. Lifeguard (P/T) | 0.650 | 0.34 | 0.51 | 0.5100 |
| Lifeguard (Various P/T) | 2.870 | 4.66 | 4.00 | 4.0000 |
| Recreation Leader II (P/T) | 5.410 | 4.59 | 0.494 | 0.4962 |
| Recreation Leader I (P/T) | 2.670 | 2.95 | 1.22 | 0.7439 |
| Commissioner | 1.250 | 1.25 | 1.25 | 1.2500 |
| Total Recreation / Recreation: | 24.145 | 23.49 | 17.544 | 17.3101 |
| Department: Parks & Recreation / Facilities | | | | |
| Parks & Recreation Manager | 0.11 | 0.15 | 0.22 | 0.2200 |
| Parks Supervisor | 0.04 | 0.00 | 0.00 | 0.0000 |
| Public Works Supervisor | 0.00 | 0.00 | 0.00 | 0.0252 |
| Grounds Supervisor | 0.00 | 0.03 | 0.03 | 0.0000 |
| Administrative Secretary | 0.04 | 0.04 | 0.09 | 0.0900 |
| Sr. Maintenance Worker | 0.48 | 0.50 | 0.50 | 0.5000 |
| Maintenance Worker II | 0.38 | 0.32 | 0.32 | 0.3200 |
| Maintenance Worker I | 0.62 | 0.32 | 0.32 | 0.3200 |
| Grounds Maintenance Worker III | 0.00 | 0.05 | 0.05 | 0.0769 |
| Grounds Services Worker II | 0.00 | 0.29 | 0.29 | 0.0769 |
| Custodian | 3.00 | 3.00 | 3.00 | 3.0000 |
| Custodian (P/T) | 0.65 | 0.65 | 0.97 | 0.9748 |
| Maintenance Aide (P/T) | 2.00 | 0.80 | 0.00 | 0.0000 |
| Grounds Services Aide (P/T) | 0.00 | 0.32 | 0.29 | 0.2853 |
| Total Recreation / Facilities: | 7.32 | 6.47 | 6.07 | 5.8891 |
| Department: Recreation / Maintenance | | | | |
| Sr. Maintenance Worker | 0.00 | 0.00 | 0.00 | 0.4800 |
| Maintenance Woker II | 0.00 | 0.00 | 0.00 | 0.6800 |
| Maintenance Worker I | 0.00 | 0.00 | 0.00 | 0.6700 |
| Custodian | 0.00 | 0.00 | 0.00 | 1.0000 |
| Custodian (P/T) | 0.00 | 0.00 | 0.00 | 0.3953 |
| Total Recreation / Maintenance: | 0.00 | 0.00 | 0.00 | 3.2253 |
| Department: Recreation / Golf Course | | | | |
| Parks & Recreation Manager | 0.02 | 0.00 | 0.00 | 0.00 |
| Sr. Maintenance Worker | 0.02 | 0.02 | 0.02 | 0.02 |
| Maintenance Woker II | 0.01 | 0.00 | 0.00 | 0.00 |
| Maintenance Worker I | 0.01 | 0.01 | 0.01 | 0.01 |
| Total Recreation / Golf Course: | 0.06 | 0.03 | 0.03 | 0.03 |
| Totals | 136.07 | 126.05 | 123.4835 | 126.2102 |

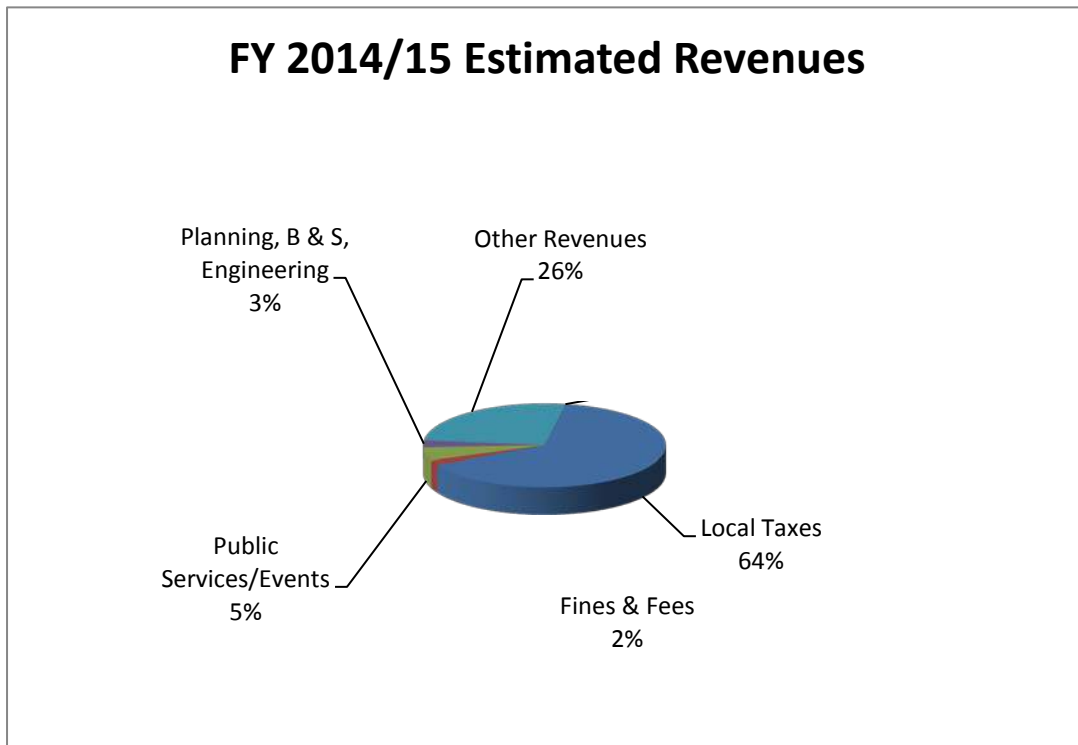
Town of Apple Valley - Appropriations
Fiscal Year 2014/15 - Summary of General Fund

| FUNDS | Appropriations |
|--------------------------------|-----------------------------------|
| General Government | \$8,801,670 |
| Public Safety | 12,063,771 |
| Public/Municipal Services | 3,732,524 |
| Community/Economic Development | 1,289,346 |
| Total Expenditures | <u><u>\$25,887,311</u></u> |



Town of Apple Valley - Budgeted Revenues
Fiscal Year 2014/15- Summary of General Fund

| SOURCE | REVENUES |
|------------------------------|--------------------------|
| Local Taxes | 16,807,600 |
| Fines & Fees | 267,000 |
| Public Services/Events | 1,280,400 |
| Planning, B & S, Engineering | 1,386,400 |
| Other Revenues | 6,313,409 |
| Total Revenues | <u>26,054,809</u> |



| GENERAL FUND REVENUE | | | | | | | |
|---|-------------------------------------|------------------------|------------------------|------------------------|---------------------------|-----------------------|------------------------|
| Code | Revenue Classification | Actual Revenue 2011-12 | Actual Revenue 2012-13 | Amended Budget 2013-14 | Estimated Revenue 2013-14 | % of Revenue Received | Adopted Budget 2014-15 |
| LOCAL TAXES | | | | | | | |
| 4020 | Property Tax | 2,172,489 | 2,810,338 | 4,318,000 | 4,318,000 | 100.0% | 3,330,600 |
| 4025 | Property Tax (Sales Tax Backfill) | 1,267,248 | 1,383,032 | 1,276,000 | 1,276,000 | 100.0% | 1,460,500 |
| 4030 | Property Tax (VLF Backfill) | 5,132,738 | 5,100,276 | 5,190,000 | 5,190,000 | 100.0% | 5,356,000 |
| 4055 | Sales & Use Tax | 4,139,105 | 3,804,832 | 4,161,300 | 4,161,300 | 100.0% | 4,177,500 |
| 4085 | Franchise Taxes | 1,720,033 | 1,816,243 | 1,875,000 | 1,875,000 | 100.0% | 1,930,000 |
| 4095 | Transient Occupancy Tax | 6,670 | 7,152 | 8,000 | 8,000 | 100.0% | 8,000 |
| 4110 | Motor Vehicle In-Lieu | 34,778 | 36,036 | - | 29,883 | 0.0% | 30,000 |
| 4134 | Tax increment/Pass through | 132,576 | 299,387 | - | 180,000 | 0.0% | 180,000 |
| 4142 | Business License Fees | 168,488 | 177,210 | 180,000 | 180,000 | 100.0% | 185,000 |
| 4142-E | CASp-SB1186 | - | 928 | - | 1,163 | 0.0% | - |
| 4176 | Property Transfer Tax | 150,085 | 166,272 | 150,000 | 150,000 | 100.0% | 150,000 |
| Subtotal - Local Taxes | | 14,924,211 | 15,601,706 | 17,158,300 | 17,369,345 | 111.3% | 16,807,600 |
| FINES & FEES & PUBLIC SAFETY CONTRIBUTIONS | | | | | | | |
| 4355 | Police Fines & Forfeitures | 91,423 | 108,682 | 100,000 | 91,000 | 91.0% | 100,000 |
| 4365 | Police Reports & Charges | 2,197 | 1,884 | 5,000 | 5,000 | 100.0% | 5,000 |
| 4377 | Tow Release | 81,200 | 66,950 | 85,000 | 45,000 | 52.9% | 50,000 |
| 6925 | OTS Sobriety Check Point | 63,920 | 44,914 | - | - | 0.0% | - |
| 6927 | Police Grants | 119,817 | 106,663 | 149,500 | 112,000 | 74.9% | 112,000 |
| 6931 | Seat Belt Compliance | 1,749 | - | - | - | 0.0% | - |
| Subtotal - Fines & Fees | | 360,306 | 329,093 | 339,500 | 253,000 | 76.9% | 267,000 |
| PUBLIC SERVICES | | | | | | | |
| 4145 | Debris Recycling | - | 4,500 | 1,000 | 2,500 | 250.0% | 2,600 |
| 4160 | Microfilming | 4,731 | 5,200 | 5,000 | 5,000 | 100.0% | 5,200 |
| 4410 | Animal Control Citation Fines | 28,834 | 55,950 | 25,000 | 35,000 | 140.0% | 38,500 |
| 4420 | Animal Control Permits | 3,206 | 2,782 | 3,000 | 3,000 | 100.0% | 1,600 |
| 4430 | Animal Licenses | 275,261 | 249,848 | 275,000 | 235,000 | 85.5% | 274,700 |
| 4435 | Animal Services Sheltering Contract | - | 130,465 | 303,705 | 260,000 | 85.6% | 313,100 |
| 4440 | Field P/U Apprehension | 10,724 | 10,124 | 10,000 | 10,000 | 100.0% | 10,400 |
| 4450 | Field P/U Release | 5,750 | 10,806 | 6,000 | 6,000 | 100.0% | 4,200 |
| 4460 | Impound Boarding Fees | 23,553 | 18,361 | 20,000 | 20,000 | 100.0% | 13,500 |
| 4465 | Lien Fees | 779 | 1,188 | 10,000 | 1,000 | 10.0% | 1,000 |
| 4470 | Miscellaneous AC | 16,125 | 21,484 | 20,000 | 20,000 | 100.0% | 27,100 |
| 4480 | Owner Turn in @ Shelter | 18,118 | 24,228 | 18,000 | 18,000 | 100.0% | 18,700 |
| 4490 | Pet Adoptions | 80,816 | 88,609 | 80,000 | 80,000 | 100.0% | 95,700 |
| 4500 | Quarantine Fees | 2,000 | 3,413 | 2,500 | 2,500 | 100.0% | 2,600 |
| 4510 | Rabies Vaccination | 8,253 | 9,563 | 10,000 | 10,000 | 100.0% | 10,400 |
| 4517 | Shelter Cap. Impr. County Payment | - | 35,000 | - | - | 0.0% | - |
| 4520 | Shelter Donations | 405 | 490 | 50,000 | 10,000 | 20.0% | - |
| 4530 | Over/Short | 62 | 23 | - | - | 0.0% | - |
| 4540 | Spay and Neuter Deposit | 3,594 | 4,112 | 4,250 | 4,250 | 100.0% | 4,400 |
| 4550 | State Mandated Fees AC | 6,943 | 7,147 | 6,950 | 6,950 | 100.0% | 7,200 |
| 5580 | Short/Over Recreation | 95 | (191) | - | - | 0.0% | - |
| 6050 | Code Enforcement Fines | 370,186 | 276,066 | 300,000 | 250,000 | 83.3% | 268,500 |
| 6070 | Property Maint Inspections | 99,372 | 111,861 | 120,000 | 120,000 | 100.0% | 129,000 |
| 6168 | Right-of-Way Permits | 42,115 | 48,622 | 42,000 | 48,000 | 114.3% | 52,000 |
| Total - Public Services | | 1,000,922 | 1,119,649 | 1,312,405 | 1,147,200 | 102.5% | 1,280,400 |
| BUILDING AND SAFETY | | | | | | | |
| 6108 | Building Permits | 165,677 | 240,037 | 233,500 | 331,000 | 141.8% | 275,000 |
| 6114 | CSA | 2,995 | 2,225 | - | - | - | - |
| 6120 | Electrical | 46,400 | 84,048 | 55,000 | 300,000 | 545.5% | 290,000 |
| 6122 | Extension Request | - | 843 | - | - | - | - |
| 6130 | Grading | 1,807 | 3,784 | 2,500 | 10,000 | 400.0% | 10,000 |
| 6134 | Inspections (Other) | 10,396 | 10,113 | 10,000 | 13,000 | 130.0% | 15,000 |
| 6148 | Mechanical | 22,853 | 20,554 | 25,000 | 32,000 | 128.0% | 30,000 |
| 6152 | Misc Revenue - Building & Safety | 6,019 | 10,057 | 6,000 | 136,000 | 2266.7% | 134,000 |
| 6158 | Plan Check | 113,599 | 106,468 | 110,000 | 280,000 | 254.5% | 275,000 |
| 6162 | Plumbing | 29,730 | 30,777 | 30,000 | 30,000 | 100.0% | 28,000 |
| 6169 | SB 1473 | (60) | 155 | - | - | - | - |
| 6174 | SMI Tax | (308) | 160 | - | - | - | - |
| Total - Building & Safety | | 399,107 | 509,221 | 472,000 | 1,132,000 | 222.3% | 1,057,000 |

| GENERAL FUND REVENUE | | | | | | | |
|--|---------------------------------------|------------------------|------------------------|------------------------|---------------------------|-----------------------|------------------------|
| Code | Revenue Classification | Actual Revenue 2011-12 | Actual Revenue 2012-13 | Amended Budget 2013-14 | Estimated Revenue 2013-14 | % of Revenue Received | Adopted Budget 2014-15 |
| PLANNING AND ZONING | | | | | | | |
| 6104 | Appeals | 224 | - | 500 | 500 | 100.0% | 500 |
| 6110 | Certificate of Compliance | 1,564 | 2,346 | 2,500 | 2,500 | 100.0% | 2,500 |
| 6112 | Copies and Reproduction | 1,533 | 3,110 | 2,500 | 2,500 | 100.0% | 2,500 |
| 6118 | Development Permit | 5,062 | 8,366 | 10,000 | 10,000 | 100.0% | 10,000 |
| 6128 | General Plan Amendment | (1,455) | - | 12,000 | 18,500 | 154.2% | 18,000 |
| 6132 | Home Occupation Permit | 5,885 | 7,095 | 5,000 | 5,000 | 100.0% | 6,000 |
| 6142 | Lot Line Adjustment | 589 | 589 | 2,000 | 2,000 | 100.0% | 2,000 |
| 6144 | Lot Merger | 2,336 | 1,168 | 2,000 | 200 | 10.0% | 2,000 |
| 6150 | Minor Sub-divisions | 626 | 42 | - | - | - | - |
| 6156 | Miscellaneous Revenue - Planning | 2,129 | 13,657 | 8,000 | 8,000 | 100.0% | 8,000 |
| 6165 | Open Space | 270 | 88 | - | - | - | - |
| 6170 | Sign Permit | 2,162 | 1,426 | 1,500 | 5,400 | 360.0% | 5,500 |
| 6172 | Site Plan Review | 30,961 | 35,048 | 34,000 | 80,000 | 235.3% | 80,000 |
| 6176 | Special Events | 1,372 | 1,225 | 1,000 | 4,800 | 480.0% | 2,000 |
| 6178 | Specific Plan | - | 5,072 | - | 5,000 | 0.0% | 5,100 |
| 6180 | Tentative Parcel Map | 3,502 | - | 3,000 | 3,000 | 100.0% | 3,000 |
| 6182 | Tentative Tract Map | 17,857 | (72) | 3,000 | 33,000 | 1100.0% | 33,000 |
| 6192 | Use Permit | 16,661 | 28,935 | 16,500 | 31,000 | 187.9% | 32,000 |
| 6195 | Variance (Deviations) | 447 | 359 | 2,000 | 4,000 | 200.0% | 4,000 |
| Total - Planning Fees | | 91,726 | 108,455 | 105,500 | 215,400 | 198.6% | 216,100 |
| ENGINEERING | | | | | | | |
| 6154 | Miscellaneous -Engineering | - | 380 | - | 300 | 100.0% | 300 |
| 6160 | Plan Check | 67,057 | 20,207 | 22,000 | 110,000 | 500.0% | 110,000 |
| 6188 | Transportation Permits | 43,956 | 2,421 | 3,000 | - | 0.0% | 3,000 |
| Total - Engineering | | 111,013 | 23,007 | 25,000 | 110,300 | 479.4% | 113,300 |
| Sub Total - Community Development | | 601,846 | 640,683 | 602,500 | 1,457,700 | 227.5% | 1,386,400 |
| OTHER REVENUES | | | | | | | |
| 4165 | Miscellaneous Penalties or Fines | 1,203 | 1,357 | 2,100 | 600 | 28.6% | 1,000 |
| 4168 | Notary Fees | 20 | 80 | - | 40 | 0.0% | - |
| 4170 | Other Revenue Sources | 354,330 | 3,939 | - | 12,000 | 0.0% | 15,000 |
| 4172 | Passport Fees | 15,618 | 22,938 | 15,000 | 15,000 | 100.0% | 15,000 |
| 4181 | Refunds, Reimbursements | 158,847 | 110,789 | 160,000 | 160,000 | 100.0% | 160,002 |
| 4183-75 | SCE Incentive Payments | 10,005 | 23,172 | - | 14,300 | 0.0% | 14,000 |
| 4185 | State Mandated Reimbursements | 35,859 | 55,846 | 36,000 | 1,000 | 2.8% | 36,000 |
| 4255 | Interest Earnings | 15,790 | - | 85,000 | 16,000 | 18.8% | 198,000 |
| 4352 | Booking Fees | 522 | 80 | 600 | - | 0.0% | 600 |
| 4370 | Restitution | 1,597 | 6,522 | 1,000 | 1,000 | 100.0% | 1,000 |
| 5700 | Rentals | 3,525 | 15,584 | 41,346 | 41,346 | 100.0% | 42,000 |
| 6690 | Water Use Fees | 28,796 | - | - | - | 0.0% | - |
| 6808 | EMPG Grant | 18,962 | 17,080 | 8,500 | 8,500 | 100.0% | 8,500 |
| 6996 | Town Store Sales | 1,560 | 559 | 2,000 | 700 | 35.0% | 2,000 |
| 6999 | Transfer In - Street Maint. Fund 2010 | 737,364 | 761,203 | 879,532 | 879,532 | 100.0% | 974,024 |
| 6999 | Transfer In - Parks & Rec. Fund 2510 | 346,499 | 343,300 | 391,170 | 391,170 | 100.0% | 422,924 |
| 6999 | Transfer In - VVEDA RORF PA#1 2725 | 150,598 | - | - | - | 0.0% | - |
| 6999 | Transfer In - RORF PA#2 2730 | 150,599 | - | - | - | 0.0% | - |
| 6999 | Transfer In - RDA/VVEDA Fund 4010 | 210,837 | - | - | - | 0.0% | - |
| 6999 | Transfer In - RDA PA No. 2 Fund 402 | 210,837 | - | - | - | 0.0% | - |
| 6999 | Transfer In - Wastewater Fund 5010 | 1,664,026 | 1,668,583 | 1,563,943 | 1,563,943 | 100.0% | 1,707,400 |
| 6999 | Transfer In - Solid Waste Fund 5510 | 1,117,346 | 1,584,416 | 1,797,996 | 1,797,996 | 100.0% | 1,935,959 |
| 6999 | Transfer In - 5510 Franchise Fee | 483,655 | 470,878 | 780,000 | 780,000 | 100.0% | 780,000 |
| Subtotal - Other Revenues | | 5,718,395 | 5,086,326 | 5,764,187 | 5,683,127 | 111.7% | 6,313,409 |
| TOTAL - GENERAL FUND REVENUES | | 22,605,680 | 22,777,457 | 25,176,892 | 25,910,372 | 113.8% | 26,054,809 |

SALES & USE TAX

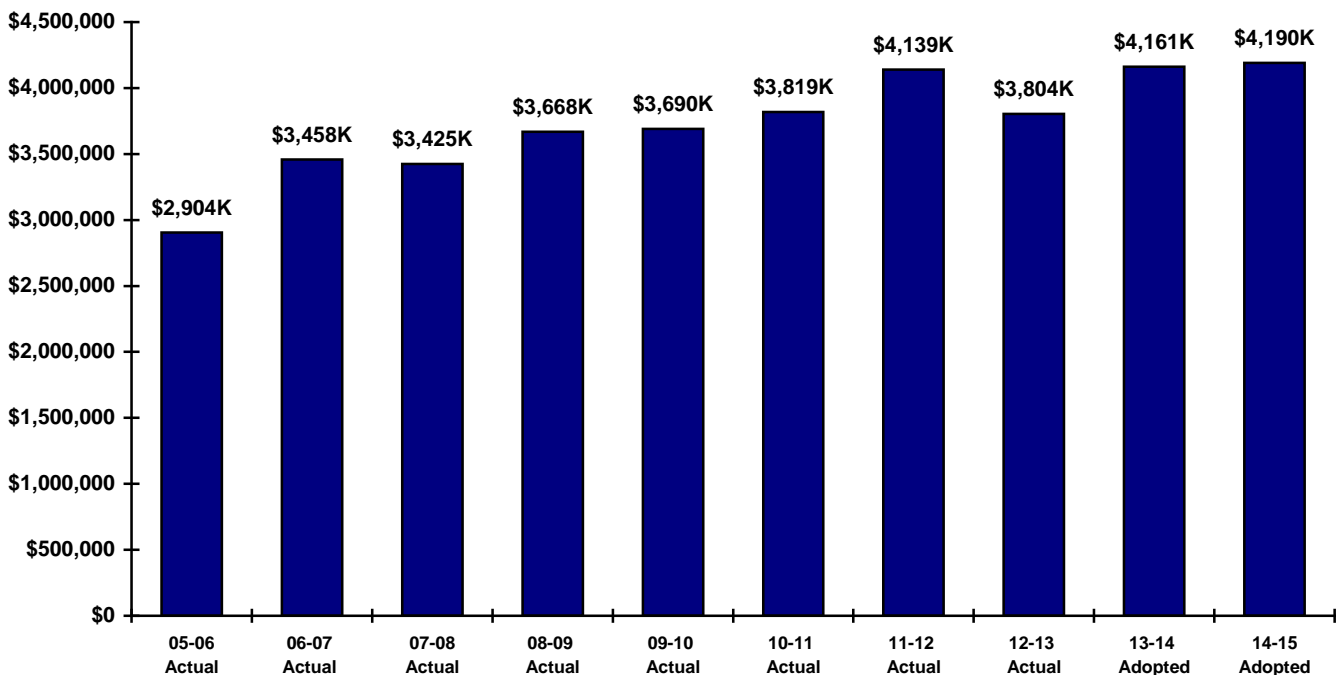
Sales Tax is imposed on retailers selling tangible personal property in California. The Use Tax is imposed on the user of a product purchased out-of-state and delivered for use in California. The Sales & Use Tax rate for San Bernardino County is 8.00% and is broken down as follows:

| | |
|--|---------------------|
| State General Fund | 5.00% |
| State Education Protection Account | 0.25% |
| City/County Local Tax | 1.00% |
| Countywide Transportation Tax | 0.25% |
| County Mental Health | 0.50% |
| Public Safety Augmentation Fund (Prop 172) | 0.50% |
| County Transactions Tax (Measure I) | <u>0.50%</u> |
| Total Rate | <u>8.00%</u> |

Sales & Use Tax represents a significant revenue source for Apple Valley and is estimated at \$4.1 million or 16.07% of the total General Fund revenues estimated for FY 14-15. This amount represents an increase of \$29,000 from the revised estimate in the FY 13-14 budget. This change in revenue is directly attributed to a continued increase in sales activity. The Town has been experiencing increases in Sales Tax revenues for eleven of the last twelve consecutive quarters, starting in the quarter-ended June, 2009 when the recession ended. The Town is anticipating a continued “slow, low growth” with respect to revenues typically affected by the regional/national economy such as the Sales & Use Tax.

Also, in addition to the \$4.1 million sales tax estimate, the Town receives a \$1.4 million sales tax backfill payment from the State in the form of property taxes (accounted for as Sales Tax In-Lieu). This backfill from the State is the result of the “triple flip”, which was approved by the voters in 2004 under Proposition 57 to finance the State’s Fiscal Recovery Bonds. Under this Proposition, the State took one fourth of the local agencies’ sales tax and backfilled it with a like amount in property taxes from the Educational Revenue Augmentation Fund (ERAF). The State estimates the “triple flip” to continue for 13 years or until the bonds are paid off.

The State Board of Equalization administers the sales tax and remits to local governments: 30% for the first month of each quarter, another 30% the following month, and 40% at the end of the quarter with a “clean-up” payment. The “triple flip” portion is remitted only twice a year, in January and May. Apple Valley’s sales tax base remains strong with significant diversity across all business types.

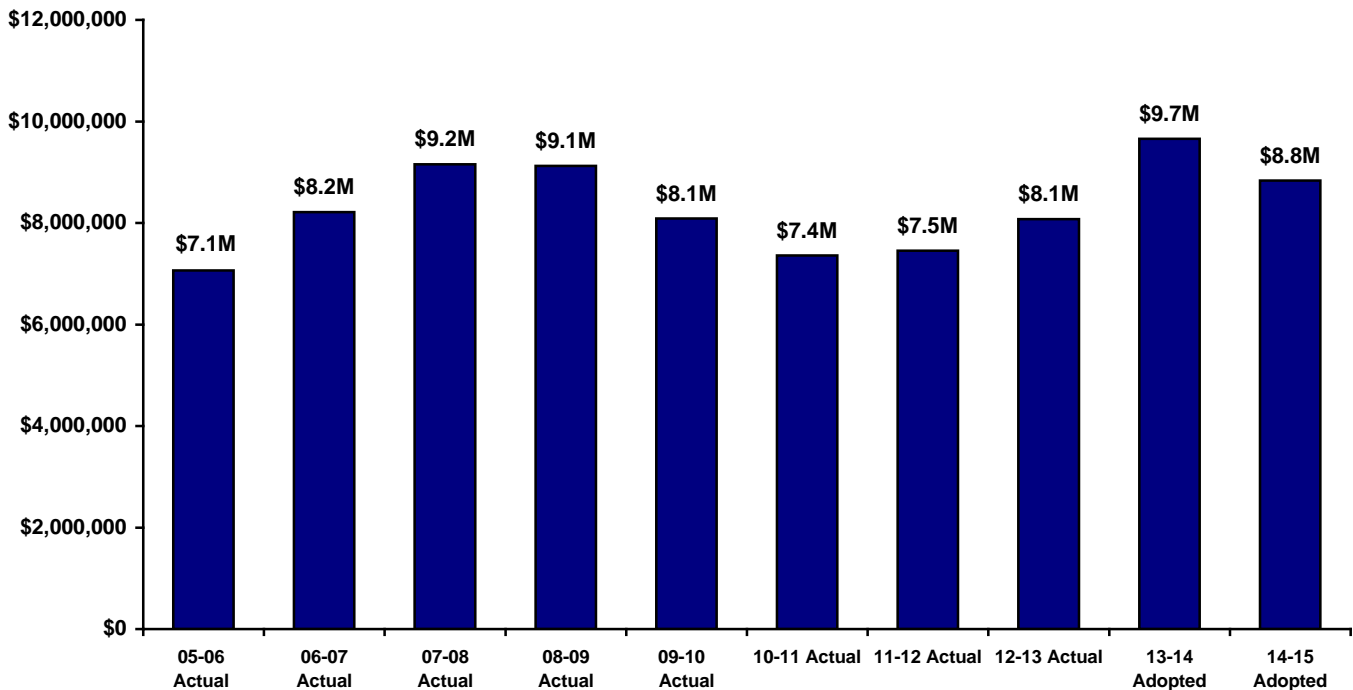


PROPERTY TAX

Property Tax is imposed on real property (land and permanently attached improvements such as buildings) and tangible personal property (movable property) located within the State, based on the property value rather than on a fixed amount or benefit. Properties are distinguished as secured and unsecured (property for which the value of the lien is not sufficient to assure payment of the tax). Article XIII A of the State Constitution limits the real property tax rate to 1% of the property's assessed value plus rates imposed to fund indebtedness approved by the voters. The Town of Apple Valley's share of the 1% is equivalent to approximately 13 cents for every \$1.00 collected by the County for property taxes. With the passage of Prop 13 in 1978, assessed valuations are limited to a 2% CPI increase each year when the CPI index exceeds 2%.

The Town of Apple Valley's property tax base is made up of commercial, residential and industrial properties. Many residential homes were built during the 1990's and 2000's, and include a large portion of long time residents. Because of this dynamic and the Prop 13 restriction to assessed values, the assessed value of many properties is still far less than market value. Over the last few years as market values have declined, the Town has benefited from positive Prop 13 CPI adjustment factors to properties where the assessed value was still lower than the market value. These positive adjustments have balanced some of the reductions to properties previously assessed higher than the current market value. During FY 11-12, the CPI adjustment factor was a negative .0237%. This was the first time since Prop 13 was enacted (35 years ago) where the CPI adjustment factor was negative. For the current fiscal year, the CPI adjustment factor is a positive 2.349%. Based upon discussions with the County Assessor's Office, the CPI adjustment factor for FY 14-15 is expected to be positive and may exceed 3% when Prop. 8 recoveries are included.

For FY 14-15, estimated revenue from Property Taxes is \$8.8 million, which represents 33.90% of the total General Fund revenue. This estimate is an increase of \$278,600 or 3.25% over the adopted revenue estimate in FY 13-14. Because the CPI adjustment factor is not known but expected to be approximately 3%, the Town is expecting only a slight increase in property tax revenues. Included in the estimates are Secured Property Tax, Unsecured Taxes, Supplemental Taxes, Homeowner's Exemption (\$7,000 of assessed value is exempt from property tax, which is made up by State subvention), Delinquent Taxes, and Property Transfer Tax (assessed at 55 cents for every \$500 of market value at the time of transfer – half of this amount or 27.5 cents goes to the County).



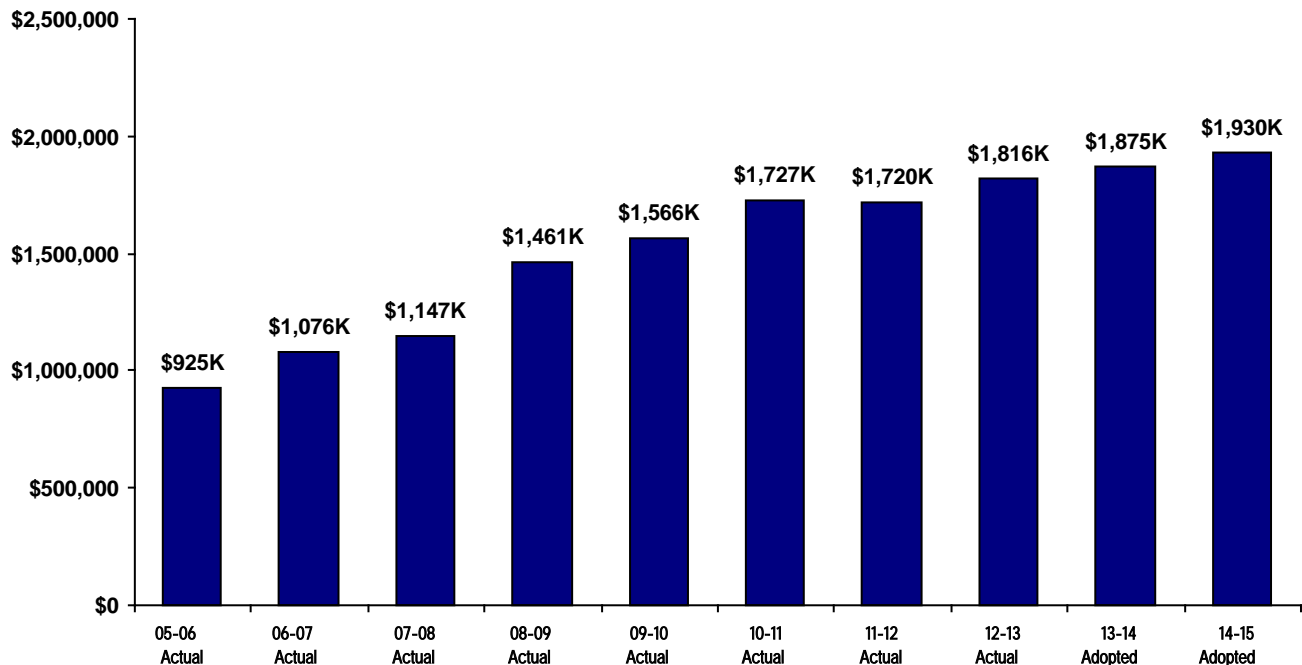
FRANCHISE FEES

The Town grants a franchise to utility companies for the use of Town streets and rights-of-way. Currently, the Town collects electric franchise fees from Southern California Edison, gas franchise fees from Southwest Gas Company, and water franchise fees from Golden State Water and Apple Valley Ranchos at the rate of 2% of gross receipts arising from use, operation or possession of the franchise; and, cable franchise fees from Charter and Verizon at the rate of 5% of receipts, net of bad debt. The electric, gas and water franchise fees are paid annually while the cable franchise fees are paid on a quarterly basis. By authority of the Public Utility Commission (PUC), electric, gas and water franchise fees are limited to 2% and cable franchise fees are limited to 5% of gross receipts. Any growth in franchise revenues would be as a result of utility rate increases imposed by the electric, gas, water and cable companies.

On August 15, 1989, the Town Council adopted Ordinance number 34 (subsequently amended by Ordinance number 128 adopted November 9, 1993) to implement Solid Waste Regulations and contract fees to be effective upon adoption. The Town has established contract franchise fees of 6% pursuant to its adopted agreement with its waste hauler.

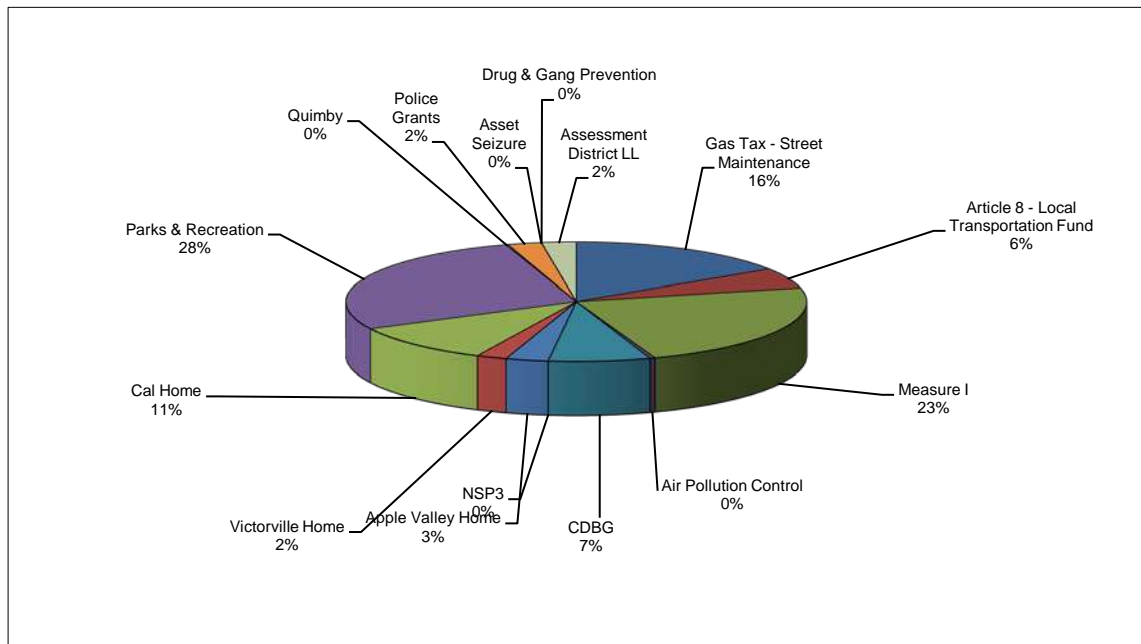
For FY 14-15, estimated revenue from all Franchise Fees amounted to \$1.9 million, which represents 7.4% of the total General Fund revenue. This total amounts to a slight increase of \$55,000 from the prior fiscal year. This source of revenue has essentially remained flat for the past four years.

The Town currently does not collect or receive any revenue from a PEG (Public, Education and Government) fee that would be paid by the cable franchisees. These fees, when collected, are intended to fund programming to help inform or educate the public regarding municipal operations and would also help support the operating costs for any cable television programming or public access programming services provided by the Town.



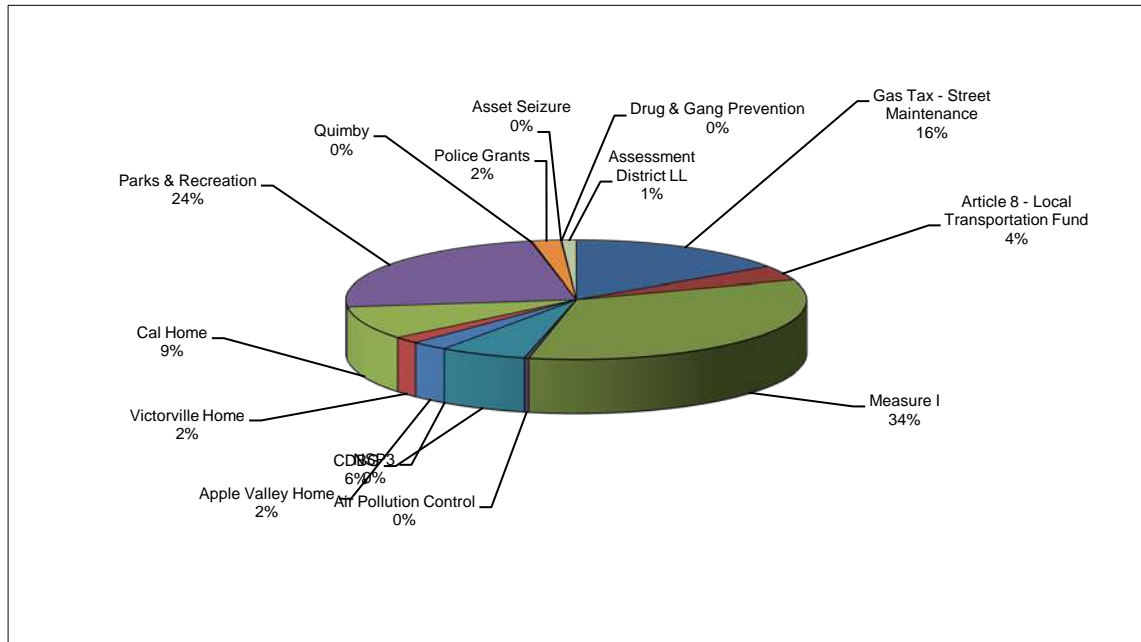
2014/15 Special Revenue Funds Revenue

| | |
|--|-----------------------------------|
| Gas Tax - Street Maintenance | \$2,112,663 |
| Article 8 - Local Transportation Fund | 748,300 |
| Measure I | 3,093,053 |
| Air Pollution Control | 47,450 |
| CDBG | 953,572 |
| NSP3 | - |
| Apple Valley Home | 397,634 |
| Victorville Home | 284,529 |
| Cal Home | 1,400,000 |
| Parks & Recreation | 3,689,302 |
| Quimby | 20,040 |
| Police Grants | 317,446 |
| Asset Seizure | - |
| Drug & Gang Prevention | - |
| Assessment District LL | 325,350 |
| Total-Special Rev Funds Revenue | <u><u>\$13,389,339</u></u> |



2014/15 Special Revenue Funds Expenditures

| | |
|---|-----------------------------------|
| Gas Tax - Street Maintenance | \$2,438,075 |
| Article 8 - Local Transportation Fund | 624,000 |
| Measure I | 5,223,350 |
| Air Pollution Control | 47,320 |
| CDBG | 945,432 |
| NSP3 | - |
| Apple Valley Home | 396,929 |
| Victorville Home | 284,529 |
| Cal Home | 1,400,000 |
| Parks & Recreation | 3,689,302 |
| Quimby | 13,050 |
| Police Grants | 317,446 |
| Asset Seizure | - |
| Drug & Gang Prevention | 5,383 |
| Assessment District LL | 160,250 |
| Total-Special Rev Funds Expenditures | <u><u>\$15,545,066</u></u> |

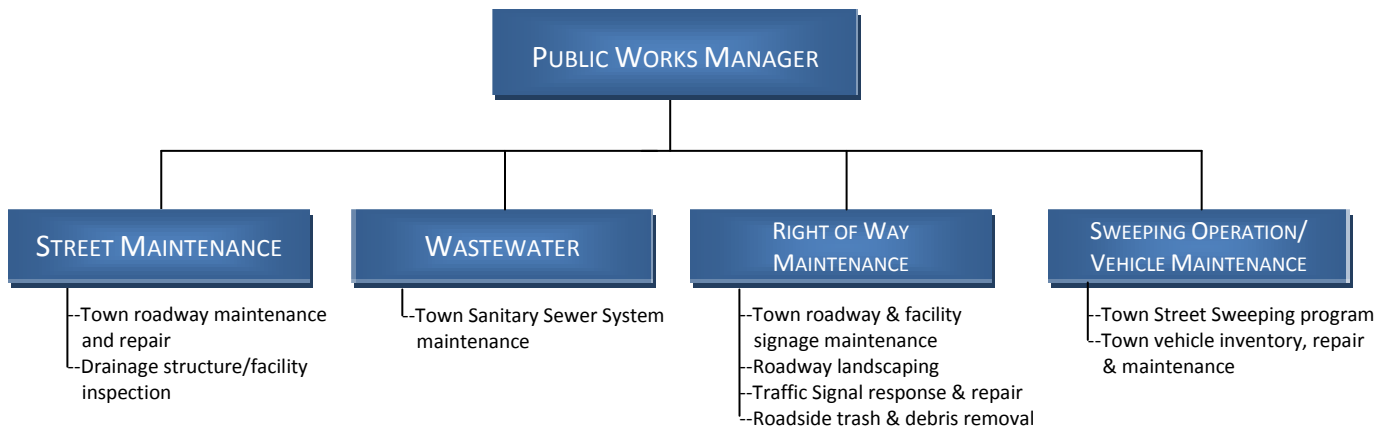


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Town of Apple Valley

PUBLIC WORKS



DEPARTMENT DESCRIPTION

The Public Works Department is comprised of three separate funding programs, the Street Maintenance Fund, the Wastewater Enterprise Fund, and the Parks & Recreation Fund.

The Street Maintenance Funds are used for the ongoing street maintenance obligation of roadway repair, striping, signing, sweeping, landscaping and signal system maintenance. Roadway improvements consisting of pavement slurry seals, overlays and total reconstruction are also funded based on the Town’s Pavement Management System. Funds are allocated to reflect new traffic loads and patterns resultant from various projects, new school sites and a contingency funding for flood or other emergency damage or repairs. Funds are also allocated in order to comply with the Federal American Disability Act and National Pollution Detection and Elimination System requirements.

The Wastewater Enterprise Funds are used for the ongoing obligation to provide and maintain wastewater collection and transmission systems, perform and provide feasibility studies and design engineering tasks necessary to determine how an area may be best served by a wastewater system, and conform with the Town’s Sanitary Sewer Management Plan as mandated by the California State Water Resources Control Board.

The Parks & Recreation Funds are used for the ongoing responsibility for all landscaping, turf management and sports field maintenance in the Town’s 12 parks and 139 acres of developed land, including playground and recreational use areas.

Besides the department Administration, the Public Works Department is comprised of 5 divisions as follows; Wastewater Division, Street Maintenance Division, Right-Of-Way Maintenance Division, Sweeping Operation/Vehicle Maintenance Division, and Grounds Maintenance Division.

DIVISION/MAJOR PROGRAM DESCRIPTIONS

Administration: Directs all facets of operations, sets priorities, and assigns resources. It is responsible for evaluating services, interpreting policies, developing comprehensive programs tailored to community needs, recommending and prioritizing projects based on anticipated demands, and performing long range planning and strategic programming of projects. Administration represents the Town on various boards and provides legislative representation as required.

Wastewater: Responsible for the maintenance and operation of the Town’s collection and transmission systems, including 145 miles of pipeline, 3,059 manhole structures, 269 clean-out structures, and 9 pumping/lift stations. The systems serve

approximately 11,000 Town customers (residential, commercial and industrial) generating an average daily flow of approximately 1.7 million gallons.

Street Maintenance: Responsible for the maintenance and repair of all Town paved/improved and some unpaved roads. The division performs various types of pavement preservation and rehabilitation work, sidewalk repair and replacement, local drainage structure/facility inspection and cleaning, traffic signal system response and repair, roadway marking maintenance and replacement, and also provide emergency response to roadway clearing or closing/diverting.

Right-Of-Way: Responsible for the maintenance and repair of Town roadway and facility signage, roadway landscaping, assessment district landscaping and drainage facilities, traffic signal system response and repair, public property graffiti abatement, public bus shelter construction, maintenance and repair, and roadside trash, debris and vegetation removal.

Sweeping Operation/Vehicle Maintenance: Responsible for sweeping over 195 lane miles to comply with the Town's NPDES permit and the Federal Clean Air Act, the maintenance, inventory and repair of all vehicles, tools and equipment of the Public Works Department, and the maintenance and repair of the Town's Pool vehicles.

Grounds Maintenance: Responsible for the maintenance, upkeep and repair of the Town's 12 parks and 139 acres of developed land. The Division is also responsible for event support for many of the various departments within the Town organization.

2014-15 PROGRAMMATIC CHANGES

WASTEWATER ENTERPRISE FUND: The FY14-15 budget includes capital fund expenditures to make necessary improvements. Specifically-

- \$261,855 AD2B Lift Station Improvements for additional capacity
- \$100,000 Manhole Rehabilitation, Various Locations, year #2 of a 7-year CIP project plan
- \$40,000 SCADA System Replacement
- \$22,000 Tractor/Backhoe Purchase (\$66,000 evenly shared between the Street Fund and Parks & Recreation Fund)

STREET MAINTENANCE FUND: The FY14-15 budget includes capital fund expenditures to make necessary improvements. Specifically-

-\$ 22,000 Tractor/Backhoe Purchase (\$66,000 evenly shared between the Wastewater Fund and Parks & Recreation Fund)

-\$28,000 Kickbroom/Sweeper Purchase

The FY14-15 budget includes an increase in personnel costs to reflect the promotion of one Maintenance Worker I position to a Maintenance Worker II position. This Worker II position was previously filled but has been vacant and unfunded for approximately 3 years. This budget also reflects the refilling of the resultant vacant Maintenance Worker I position.

PARKS & RECREATION FUND: FY14-15 Programmatic Changes for this fund are described within the Parks & Recreation Fund portion of this Budget.



2013-14 HIGHLIGHTS

- Commencement of Sewer Manhole Rehabilitation Project
- Wet-well bypassing and cleaning at all 9 lift stations
- Recorded 1 sanitary sewer overflows
- 14.05 miles of sewer mainline cleaned
- 8.25 miles of sewer mainline video inspected
- 20 roadway sectionals removed/replaced
- 46 local drainage structures inspected/cleaned
- 12 sections of roadway sidewalk repaired/replaced
- 6,518LF of roadway marking lanelines replaced/installed

- 40 roadway marking legends replaced/installed
- 80 street name signs replaced/installed
- 112 roadway signs replaced/installed

2014-15 GOALS AND OBJECTIVES

- Continuation of Sewer Manhole Rehabilitation Project
- Completion of Lift Station AD2B Improvements for capacity
- Replacement of SCADA System
- Purchase of a shared-use Tractor/Backhoe
- Reroof of restrooms and storage building at Woody Park

| Department Performance Measures – Public Works | | |
|---|-----------------|---------------|
| | Actual FY 13-14 | Goal FY 14-15 |
| Sewer mainline cleaned (miles) | 14.05 | 45 |
| Sewer mainline video inspected | 8.25 | 16 |
| Local drainage structures inspected and cleaned | 46 | 50 |
| Street name signs replaced | 80 | 150 |
| Roadway signs replaced | 112 | 150 |
| Roadway sections replaced | 20 | 20 |
| Roadway marking lanelines replaced (miles) | 6,518 LF | 25,000 LF |
| Roadway marking legends replaced | 40 | 50 |

STREET MAINTENANCE FUND

TOTAL BUDGET - \$2,452,239

This budget covers the Town's street maintenance program including street repairs, right of way maintenance, and street sweeping. Revenue comes from three major sources: Gas Taxes, Proposition 42 Traffic Congestion Relief Funds and Local Transportation Funds. These funds are restricted for street maintenance and repairs. Total expenditures in the fund are offset by a transfer in from the Local Transportation Fund. All items included in the budget reflect a continuation of a similar aggressive level of street maintenance service when compared to the previous fiscal year. Funds have been allocated to reflect new traffic loads and patterns resulting from various projects.



STREET MAINTENANCE FUND

TOTAL BUDGET - \$2,438,075

| STREET MAINTENANCE FUND 2010-5010 | | | | | | | |
|-----------------------------------|--|---------------------------|---------------------------|---------------------------|------------------------------|--------------------------|---------------------------|
| Code | Revenue Classification | Actual Revenue 2011-12 | Actual Revenue 2012-13 | Amended Budget 2013-14 | Estimated Revenue 2013-14 | % of Revenue Received | Adopted Budget 2014-15 |
| BEGINNING FUND BALANCE | | (4,959) | 29,751 | - | - | | 404,540 |
| 4179 | Recycling Revenue | 195 | - | - | - | | - |
| 4181 | Refunds, Reimb, Rebates | 1,510 | 688 | - | 4,191 | | - |
| 6809 | Section 2103 | 945,297 | 552,272 | 994,987 | 1,053,626 | 105.9% | 734,866 |
| 6810 | Section 2105 | 319,852 | 304,157 | 328,394 | 321,979 | 98.0% | 337,715 |
| 6811 | Section 2106 | 220,814 | 223,308 | 222,499 | 237,078 | 106.6% | 267,621 |
| 6812 | Section 2107 | 459,097 | 498,402 | 488,925 | 527,116 | 107.8% | 414,961 |
| 6813 | Section 2107.5 | 7,500 | 7,500 | 7,500 | 7,500 | 100.0% | 7,500 |
| 6999 | Transfer In - Fund 2015 | - | 351,240 | 300,000 | 300,000 | 100.0% | 350,000 |
| Total Revenues | | 1,954,265 | 1,937,566 | 2,342,305 | 2,451,490 | 104.7% | 2,112,663 |
| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Adopted Budget 2013-14 | Estimated Expense 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
| Personnel Services | | | | | | | |
| 7010 | Salaries & Wages - Permanent | 311,344 | 250,172 | 306,167 | 279,684 | 91.4% | 341,290 |
| 7030 | Overtime | 5,747 | 3,198 | 15,000 | 7,000 | 46.7% | 15,000 |
| 7110 | Cafeteria Benefits | 60,880 | 50,786 | 59,259 | 56,694 | 95.7% | 70,222 |
| 7120 | Deferred Comp | 1,304 | 1,399 | 1,482 | 1,456 | 98.2% | 1,193 |
| 7150 | Medicare | 4,594 | 3,577 | 4,439 | 4,006 | 90.2% | 4,949 |
| 7160 | PERS | 72,433 | 51,994 | 66,328 | 58,883 | 88.8% | 68,237 |
| Total Personnel | | 456,302 | 361,126 | 452,675 | 407,723 | 90.1% | 500,891 |
| Operations & Maintenance | | | | | | | |
| 7180 | Uniform cleaning and replacement | 2,432 | 2,037 | 2,500 | 2,500 | 100% | 2,750 |
| 7223 | Disposal | 1,605 | 1,097 | 1,200 | 1,200 | | 1,200 |
| 7229 | Education & Training | 752 | 230 | 345 | 425 | 123% | 120 |
| 7241 | Meetings & Conferences | 58 | 98 | 100 | | 0% | 100 |
| 7247 | Membership & Dues | 460 | 280 | 440 | 440 | 100% | 440 |
| 7253 | Mileage | - | - | 100 | | 0% | 50 |
| 7259 | Miscellaneous | 1,291 | 1,378 | 800 | 800 | 100% | 700 |
| 7265 | Office Supplies | 121 | 48 | 500 | 500 | 100% | 400 |
| 7277 | Printing | - | 122 | | 100 | | |
| 7295 | 0109 Utilities Phones, Internet | 6,519 | 5,760 | 5,000 | 4,600 | 92% | 5,000 |
| 7295 | 0847 Utilities Electricity usage | 127,067 | 127,335 | 95,000 | 102,000 | 107% | 110,000 |
| 7295 | 0848 Utilities Natural gas usage | 808 | 894 | 800 | 550 | 69% | 650 |
| 7295 | 0849 Utilities Water usage | 22,613 | 25,433 | 25,300 | 29,575 | 117% | 32,000 |
| 7335-4951 | NPDES - Compliance | 32,024 | 42,946 | 65,000 | 65,000 | 100% | 150,000 |
| 7336-4951 | NPDES - Compliance - CAA | - | 22,428 | | | | 25,000 |
| 7360 | Safety | 350 | 210 | 500 | 400 | 80% | 400 |
| 7655 | Building Maintenance | 1,859 | 5,312 | 2,500 | 2,500 | 100% | 2,500 |
| 7755 | Grounds Maintenance | - | 305 | | 305 | | 350 |
| 7907 | Curbs & Sidewalks | 126 | - | - | | | |
| 7914 | Drain Maint. & Repair | 4,115 | 9 | 15,000 | 15,000 | 100% | 15,000 |
| 7928 | Paving & Sealing | 77,749 | 57,166 | - | 32,000 | | |
| 7935 | ROW Maintenance | 102,919 | 87,597 | 110,000 | 110,000 | 100% | 110,000 |
| 7956-0000 | Signal & Lighting Maint. | 52,296 | 64,400 | 90,000 | 55,000 | 61% | 90,000 |
| 7956-0010 | Signal & Lighting Maint. - Engineering | - | 1,310 | | | | |
| 7963 | Signing | 25,163 | 22,155 | 25,000 | 25,000 | 100% | 25,000 |
| 7970 | Small Tools | 1,653 | 4,592 | 4,000 | 4,000 | 100% | 4,000 |
| 7977 | Street Repairs | 69,888 | 154,306 | 150,000 | 150,000 | 100% | 150,000 |

| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Adopted Budget 2013-14 | Estimated Expense 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
|-----------|-------------------------------------|---------------------------|---------------------------|---------------------------|------------------------------|-------------------------|---------------------------|
| 7984-0000 | Street Striping | 33,017 | 33,740 | 35,000 | 35,000 | 100% | 35,000 |
| 7984-0010 | Street Striping - Engineering | | 247 | | | | |
| 7991 | Street Sweeping | 27,807 | 17,145 | 20,000 | 12,000 | 60% | 15,000 |
| 7995-4951 | Transit Services | - | - | - | - | | 20,000 |
| 8916 | Audit | 1,281 | 738 | 1,700 | 1,700 | 100% | 1,700 |
| 8940 | Contracted Services | 6,480 | 3,595 | 3,000 | 1,000 | 33% | 2,500 |
| 8964 | Engineering Contractor | 70,898 | 68,038 | 75,000 | 70,000 | 93% | 70,000 |
| 9013 | Communications Equipment | - | 189 | - | - | | |
| 9026 | Equipment & Radio Maintenance | 1,044 | 4,006 | 5,000 | 4,000 | 80% | 4,000 |
| 9052 | Gasoline, Diesel, Oil | 34,074 | 27,979 | 35,000 | 25,000 | 71% | 30,000 |
| 9065 | Leased Equipment | 342 | 314 | 600 | 300 | 50% | 500 |
| 9078 | Safety Equipment | 1,517 | 1,142 | 800 | 800 | 100% | 800 |
| 9091 | Vehicle Maintenance | 6,784 | 5,722 | 8,000 | 8,000 | 100% | 8,000 |
| 9999 | Transfer - 5010 | - | - | - | - | | 22,000 |
| 9999 | Operating Transfers | 737,364 | 761,203 | 879,532 | 879,532 | 100% | 974,024 |
| | Total Operations & Maint | 1,452,473 | 1,551,504 | 1,657,717 | 1,639,227 | 99% | 1,909,184 |
| 9120 | Capital Outlay | 10,779 | 54,686 | - | - | | 28,000 |
| | Total Capital Expenditures | 10,779 | 54,686 | 0 | - | | 28,000 |
| | Total Expenditures | 1,919,555 | 1,967,317 | 2,110,392 | 2,046,950 | | 2,438,075 |
| | ENDING FUND BALANCE | 29,751 | - | 231,913 | 404,540 | 174.4% | 79,128 |

| | Actual 2011-12 | Actual 2012-13 | Actual 2013-14 | Adopted 2014-15 |
|---------------------------|-------------------|-------------------|-------------------|--------------------|
| Personnel Schedule | | | | |
| Public Works Manager | 0.50 | 0.50 | 0.50 | 0.34 |
| Public Works Supervisor | 0.50 | 0.50 | 0.50 | 0.34 |
| Senior Maintenance Worker | 1.00 | 1.00 | 2.00 | 2.00 |
| Maintenance Worker II | 1.00 | 0.00 | 0.50 | 1.50 |
| Maintenance Worker I | 4.00 | 3.00 | 2.00 | 2.00 |
| Total FTE's: | 7.00 | 5.00 | 5.50 | 6.17 |

LOCAL TRANSPORTATION FUND

TOTAL BUDGET – \$624,000

The expenditures in this budget reflect a transfer of funds to the street maintenance programs. Revenue comes from SB325/Article 8 funds which are restricted for transit or street projects/activities. The expected fund balance at the beginning of the budget year is \$942,210 and SB325 funds totaling \$650,000 and funding reimbursement from other revenue sources of \$98,300 are expected to be received in fiscal year 2014-15, leaving an expected fund balance at the end of the fiscal year of \$1,066,510.



LOCAL TRANSPORTATION FUND

TOTAL BUDGET - \$ 624,000

| LOCAL TRANSPORTATION FUND 2015-5210 | | | | | | | |
|-------------------------------------|---|---------------------------|---------------------------|---------------------------|------------------------------|--------------------------|---------------------------|
| Code | Revenue Classification | Actual Revenue 2011-12 | Actual Revenue 2012-13 | Amended Budget 2013-14 | Estimated Revenue 2013-14 | % of Revenue Received | Adopted Budget 2014-15 |
| BEGINNING FUND BALANCE | | 79,348 | 79,348 | 392,714 | 392,714 | | 942,210 |
| 4181-4951 | CDBG Funding - Powhatan Rd Imp | - | - | - | - | | 66,800 |
| 4181-4951 | TDA Article 3 Funding-Powhatan Rd Imp | - | - | - | - | | 24,500 |
| 4181-4951 | VVTA Article 3 Match-Powhatan Rd Imp | - | - | - | - | | 7,000 |
| 6804 | Sales Tax - SB 325 | - | 664,988 | 350,000 | 969,496 | 277.0% | 650,000 |
| Total Revenues | | - | 664,988 | 350,000 | 969,496 | | 748,300 |
| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Expense 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
| 9526-4951 | Powhatan Road Street Improvements | - | - | - | - | | 214,000 |
| 8940 | Contract Services (Bike Lane Nwk Review | - | - | 60,000 | 60,000 | 100.0% | 60,000 |
| 9860 | Interest Expense | - | 382 | - | - | | - |
| 9999 | Transfer to Street Maint. - 2010 | - | 351,240 | 300,000 | 300,000 | 100.0% | 350,000 |
| 9999 | Transfer to Measure I - 2021 | - | - | 60,000 | 60,000 | 100.0% | - |
| Total Expenditures | | - | 351,622 | 420,000 | 420,000 | | 624,000 |
| ENDING FUND BALANCE | | 79,348 | 392,714 | 322,714 | 942,210 | - | 1,066,510 |

MEASURE I FUND

LOCAL PASS-THROUGH FROM SANBAG

TOTAL BUDGET – \$5,223,350

Measure I Local Pass-Through Funds will be used by the Town of Apple Valley for a variety of transportation related projects, including adding capacity to our regional arterial system, reconstruction, regular and periodic maintenance of existing roadways. These Measure I funds allocated for the Town's local street program (68%) are allocated with 50% of these roads identified specifically on our plan (categorical). The balance may be used on streets identified for reconstruction and regular maintenance chosen based on their priority within the Town's Pavement Management Program (non-categorical). Several projects are in various stages, from inception to completion, utilizing Measure I funds.



MEASURE I

LOCAL PASS-THROUGH FROM SANBAG

TOTAL BUDGET - \$5,223,350

| Capital Improvement Program-Measure I Local 2040 - Account Number 2021-5210 | | | | | | | |
|---|--|---------------------------|---------------------------|---------------------------|------------------------------|--------------------------|---------------------------|
| Code | Revenue Classification | Actual Revenue 2011-12 | Actual Revenue 2012-13 | Amended Budget 2013-14 | Estimated Revenue 2013-14 | % of Revenue Received | Adopted Budget 2014-15 |
| | BEGINNING FUND BALANCE | 1,762,235 | 2,758,798 | 5,748,065 | 5,748,065 | | 4,695,095 |
| 4181 | Reimb from SB County (9307) | 37,500 | 360,279 | - | - | | - |
| 4055 | Sales Tax - Local (35%) | 1,700,596 | 1,766,528 | 1,600,000 | 1,600,000 | 100.0% | 1,600,000 |
| 4255 | Interest | 17,498 | 13,500 | 3,000 | 5,000 | 166.7% | 5,000 |
| 6816 | Grants-HBP-Federal Grant | - | - | 442,650 | 88,530 | 0.0% | 354,120 |
| 6816 | Grants-Sanbag TDA Article 3 | - | - | - | - | | 283,333 |
| 6816 | Grants-Safe Routes 2 School-State SR2S | - | - | - | - | | 492,000 |
| 6816 | Grants-Safe Routes 2 School-Federal SRTS | - | - | - | - | | 358,600 |
| 6930-900 | SANBAG Stimulus | 46,803 | - | - | - | | - |
| 6666 | Transfer in - 2015 | - | - | 60,000 | 60,000 | | - |
| | Total Revenue | 1,802,397 | 2,140,307 | 2,105,650 | 1,753,530 | 83.3% | 3,093,053 |
| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Expense 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
| | Capital Projects (Infrastructure) | | | | | | |
| 8940 | Contract Services - CCParking Lot Imp | - | - | 90,000 | 80,000 | 88.9% | 10,000 |
| 8940 | Contract Services - Townwide Review | - | - | - | - | | 30,000 |
| 9248 | Apple Valley Road Rehab-BV to Town Cen | - | - | - | - | | 410,000 |
| 9282 | Bear Valley Bridge Rehabilitation | 27,685 | 34,469 | 772,650 | 100,000 | 12.9% | 672,650 |
| 9307 | Central Road Resurface | - | 245,884 | - | - | 0.0% | - |
| 9336-500 | Dale Evans Pkwy@Waalaw Rd Realign | - | - | 100,000 | - | 0.0% | 100,000 |
| 9337 | Dale Evans Resurface | - | 427,278 | - | - | 0.0% | - |
| 9350 | Deep Creek Road (BV to Tussing) | - | - | - | - | 0.0% | 310,000 |
| 9390 | High Desert Corridor | 17,711 | 16,078 | 25,000 | 25,000 | 100.0% | 25,000 |
| 9410 | Hwy 18/AV Rd Intersection Imprv. | - | - | 350,000 | 145,000 | 41.4% | 375,000 |
| 9421 | John Glen Roadway Imp | - | - | - | - | 0.0% | 20,000 |
| 9423 | Joshua Rd Resurfacing | - | 341,447 | - | - | 0.0% | - |
| 9424 | Kasota Road North | 1,409 | 172,541 | - | - | 0.0% | - |
| 9442 | Kiowa Rd (Bear Valley & Tussing) | 642,196 | 12,456 | - | - | 0.0% | - |
| 9460 | Nakash Rd Rehabilitation | - | - | 90,000 | 90,000 | 100.0% | - |
| 9475 | Navajo Rd Rehabilitation (BV to Hwy 18) | - | - | 600,000 | 590,000 | 98.3% | 10,000 |
| 9525 | Paving - PMS Priorities | 1,113,299 | 765,269 | 1,000,000 | 1,000,000 | 100.0% | 1,000,000 |
| 9536 | Ramona Road Widening | - | - | 66,500 | 66,500 | 100.0% | 665,000 |
| 9538 | Rancherias Road Resurface | 42,735 | 48,030 | 700,000 | 690,000 | 98.6% | 10,000 |
| 9546 | SanBag Congestion Mgmt Plan | - | 3,382 | 5,000 | 5,000 | 100.0% | 5,000 |
| 9563 | SR25 Rancho Verde Elementry School | - | - | 20,000 | - | 0.0% | 512,000 |
| 9564 | Standing Rock @ Hwy 18 | - | - | - | - | 0.0% | 150,000 |
| 9572 | Town Wide Class II Bikeway Upgrade | - | - | - | - | 0.0% | 45,100 |
| 9573 | Transit-Bus Shelter | 37,610 | - | - | - | | - |
| 9589 | Yucca Loma Elementary-Safe Routes SRTS | - | - | 15,000 | 15,000 | 100.0% | 373,600 |
| 9590 | Yucca Loma Rd Undergrounding | - | - | 25,000 | - | 0.0% | - |
| 9595 | Yucca Loma Rd Widening (AV Rd-Rincom | - | - | 500,000 | - | 0.0% | 500,000 |
| 9860 | Interest | 1,431 | - | - | - | | - |
| 9999-491 | Transfer out - 4910 BV Bike Grant | 1,762 | - | - | - | 0.0% | - |
| | Total Expenditures | 1,885,838 | 2,066,834 | 4,359,150 | 2,806,500 | 64.4% | 5,223,350 |
| | Residual Fund Balance Transfer | 1,080,004 | 2,915,794 | | | | |
| | ENDING FUND BALANCE | 2,758,798 | 5,748,065 | 3,494,565 | 4,695,095 | | 2,564,798 |

AIR POLLUTION CONTROL

TOTAL BUDGET - \$47,320

This fund accounts for AB 2766 revenues received from the State Department of Motor Vehicles which are subvended to the South Coast Air Quality Management District for disbursement to local agencies to implement programs that reduce air pollution from motor vehicles. The AB 2766 Subvention Program provides a funding source to meet requirements of federal and state Clean Air Acts, and for implementation of motor vehicle measures in the AQMD Air Quality Management Plan (AQMP) including support of the Victor Valley Transportation Authority (VVTA), carpooling efforts and other clean air mitigation measures.

| Air Pollution Control 2040-5410 | | | | | | | |
|---------------------------------|----------------------------|---------------------------|---------------------------|---------------------------|------------------------------|-------------------------|---------------------------|
| Code | Revenue Classification | Actual Revenue 2011-12 | Actual Revenue 2012-13 | Amended Budget 2013-14 | Estimated Revenue 2013-14 | % of Budget Received | Adopted Budget 2014-15 |
| 3600 | BEGINNING FUND BALANCE | 109,129 | 85,695 | 84,573 | 84,573 | | 84,703 |
| 6802-4951 | Air Pollution AB2766 | 46,285 | 45,983 | 47,320 | 47,320 | 100.0% | 47,320 |
| 4255 | Interest | 280 | 216 | 130 | 130 | 100.0% | 130 |
| | Total Revenue | 46,566 | 46,198 | 47,450 | 47,450 | | 47,450 |
| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Expense 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
| 8940-4951 | Contract Services | 70,000 | 47,320 | 47,320 | 47,320 | 100.0% | 47,320 |
| | Total Expenditures | 70,000 | 47,320 | 47,320 | 47,320 | | 47,320 |
| | ENDING FUND BALANCE | 85,695 | 84,573 | 84,703 | 84,703 | | 84,833 |

COMMUNITY DEVELOPMENT BLOCK GRANT

TOTAL BUDGET - \$945,432

This fund accounts for revenues received from the Department of Housing and Urban Development (HUD) which are to be expended for approved Federal Housing and Community Development Act projects. These revenues must be expended to accomplish one of the following objectives: elimination of slum or blight, benefit low and moderate income persons, or to meet certain urgent community development needs.

| COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUND 2120-4210 | | | | | | | |
|---|---|------------------------|------------------------|------------------------|---------------------------|------------------------|------------------------|
| Code | Revenue Classification | Actual Revenue 2011-12 | Actual Revenue 2012-13 | Amended Budget 2013-14 | Estimated Revenue 2013-14 | \$ of Revenue Received | Adopted Budget 2014-15 |
| BEGINNING FUND BALANCE | | (28,290) | (63,674) | - | - | | - |
| 6827 | FY 08-09 CDBG Allocation | 6,074 | 20,679 | - | - | | - |
| 6828 | FY 09-10 CDBG Allocation | 11,401 | - | - | - | | - |
| 6829 | FY 10-11 CDBG Allocation | 121,930 | 135,868 | 30,857 | 30,857 | 100% | - |
| 6830 | FY 11-12 CDBG Allocation | 274,625 | 37,518 | 147,856 | 147,856 | 100% | - |
| 6831 | FY 12-13 CDBG Allocation | - | 565,135 | 49,948 | 29,977 | 60% | 19,971 |
| 6832 | FY 13-14 CDBG Allocation | - | - | 578,801 | 313,972 | 54% | 354,800 |
| 6833 | FY 14-15 CDBG Allocation | - | - | - | - | | 578,801 |
| 6999 | Transfer in -2110 | - | 18,785 | - | - | | - |
| Total Revenues | | 414,029 | 777,984 | 807,462 | 522,662 | 65% | 953,572 |
| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Expense 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
| Personnel Services | | | | | | | |
| 7010 | Salaries & Wages - Permanent | 41,747 | 125,726 | 107,749 | 107,749 | 100% | 152,896 |
| 7020 | Salaries Part-Time | 8,063 | - | - | - | | - |
| 7110 | Cafeteria Benefits | 4,197 | 17,926 | 14,497 | 14,497 | 100% | 21,312 |
| 7120 | Deferred Compensation | 639 | 2,457 | 2,142 | 2,142 | 100% | 3,041 |
| 7150 | Medicare | 728 | 1,823 | 1,562 | 1,562 | 100% | 2,217 |
| 7160 | PERS | 7,940 | 26,538 | 23,343 | 23,343 | 100% | 28,775 |
| Total Personnel | | 63,313 | 174,470 | 149,293 | 149,293 | 100% | 208,241 |
| 7205 | Advertising | 468 | 162 | 1,500 | 1,500 | 100% | 2,000 |
| 7229 | Education & Training | 397 | 952 | 1,100 | 1,100 | 100% | 1,500 |
| 7241 | Meetings & Conferences | 928 | 1,211 | 1,100 | 1,100 | 100% | 1,100 |
| 7247 | Membership and Dues | - | 125 | - | - | | 125 |
| 7253 | Mileage | 856 | 479 | 1,000 | 1,000 | 100% | 1,000 |
| 7259 | Misc Costs | 703 | 40 | - | - | | - |
| 7265 | Office Supplies | 488 | 323 | 700 | 700 | 100% | 793 |
| 7289 | Subscriptions | - | - | 500 | 500 | 100% | 500 |
| 7350 | Public Information | 151 | - | 500 | 500 | 100% | 500 |
| 8916 | Audit | - | - | 1,500 | 1,500 | 100% | 1,500 |
| 8940 | Contract Services | 24,978 | - | - | - | | - |
| 8994 | Unfunded Loan Costs | 6,054 | 8,419 | - | - | | - |
| 9610-2510 | Transfers - 2510 | 4,330 | - | - | - | | - |
| Total Operations & Maintenance | | 39,353 | 11,712 | 7,900 | 7,900 | 100% | 9,018 |
| FY 14-15 CDBG Program | | | | | | | |
| 7430-0020 | AV Bus Stop Accessibility (Powhatan Road Imp) | | | - | - | | 22,000 |
| 7430-0075 | Apple Valley Police Protective League | | | - | - | | 10,000 |
| 7430-0100 | Assistance League of Victor Valley | | | - | - | | 15,000 |

| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Expense 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
|-----------------------|--|---------------------------|---------------------------|---------------------------|------------------------------|-------------------------|---------------------------|
| 7430-0250 | Church for Whosoever | | | - | - | | 4,000 |
| 7430-0300 | San Bernardino County Library | | | - | - | | 5,000 |
| 7430-0500 | Inland Fair Housing & Mediation Board - Fair Housing | | | - | - | | 13,000 |
| 7430-0525 | Family Assistance Program | | | - | - | | 10,000 |
| 7430-0550 | Feed My Sheep Ministries | | | - | - | | 4,000 |
| 7430-0700 | High Desert Homeless Services | | | - | - | | 18,000 |
| 7430-1050 | Manufactured Home Repair Prgm. | | | - | - | | 100,000 |
| 7430-1175 | Microenterprise Business Assistance Pgrm. | | | - | - | | 20,000 |
| 7430-1250 | Moses House Ministries/Rose of Sharon | | | - | - | | 10,000 |
| 7430-1480 | Victor Valley Community Services Council | | | - | - | | 12,000 |
| 7430-1500 | Victor Valley Domestic Violence | | | - | - | | 10,000 |
| 7565-0000 | Residential Rehabilitation Loan Program | | | - | - | | 100,000 |
| 7565-0000 | Rehabilitation Administration | | | - | - | | 99,971 |
| 7565-0000 | Salaries included in Personnel above | | | - | - | | (79,598) |
| Subtotal | | | | - | - | | 373,373 |
| FY 13-14 CDBG Program | | | | | | | |
| 7430-0020 | AV Bus Stop Accessibility (Powhatan Road Imp) | | | 19,818 | 18 | 0% | 19,800 |
| 7430-0060 | AV Golf Course Accessibility | | | 25,000 | 25,000 | 100% | - |
| 7430-0075 | Apple Valley Police Protective League | | | 10,335 | 10,335 | 100% | - |
| 7430-0100 | Assistance League of Victor Valley | | | 15,502 | 15,502 | 100% | - |
| 7430-0250 | Church for Whosoever | | | 5,168 | 5,168 | 100% | - |
| 7430-0300 | San Bernardino County Library | | | 5,167 | 5,167 | 100% | - |
| 7430-0500 | Inland Fair Housing & Mediation Board - Fair Housing | | | 13,000 | 13,000 | 100% | - |
| 7430-0550 | Feed My Sheep Ministries | | | 11,811 | 11,811 | 100% | - |
| 7430-0700 | High Desert Homeless Services | | | 15,502 | 15,502 | 100% | - |
| 7430-0953 | James Woody Picnic Structures | | | 150,000 | 125,000 | 83% | - |
| 7430-0020 | Powhatan Road Imp | | | - | - | | 25,000 |
| 7430-1050 | Manufactured Home Repair Prgm. | | | 120,000 | 60,000 | 50% | 60,000 |
| 7430-1175 | Microenterprise Business Assistance Pgrm. | | | 20,000 | 20,000 | 100% | - |
| 7430-1480 | Victor Valley Community Services Council | | | 10,335 | 10,335 | 100% | - |
| 7564-0000 | Residential Rehabilitation Loan Program | | | 228,631 | 48,631 | 21% | 180,000 |
| 7564-0000 | Rehabilitation Administration | | | - | - | | 70,000 |
| Subtotal | | | | ##### | 365,469 | 56% | 354,800 |
| FY 12-13 CDBG Program | | | | | | | |
| 7430-0100 | Assistance League of Victor Valley | | 14,716 | - | - | | - |
| 7430-0200 | Catholic Charities | | 10,716 | - | - | | - |
| 7430-0300 | San Bernardino County Library | | 5,000 | - | - | | - |
| 7430-0360 | Civic Center Park Aquatic Center | | 37,518 | - | - | | - |
| 7430-0500 | Inland Fair Housing & Mediation Board - Fair Housing | | 13,033 | - | - | | - |
| 7430-0550 | Feed My Sheep Ministries | | 8,000 | - | - | | - |
| 7430-0700 | High Desert Homeless Services | | 14,716 | - | - | | - |
| 7430-0955 | James Woody Security | | - | - | - | | - |
| 7430-1000 | Inland Fair Housing & Mediation Board - Landlord Tenar | | 8,008 | - | - | | - |
| 7430-1475 | Thunderbird Park Improvements | | 53,996 | - | - | | - |
| 7430-1480 | Victor Valley Community Services Council | | 13,011 | - | - | | - |
| 7430-1600 | Village Neighborhood Street Improvements | | 306,998 | - | - | | - |
| 7563-0000 | Residential Rehabilitation Loan Program | | 44,990 | - | - | | - |
| 7563-0000 | Rehabilitation Administration | | - | - | - | | - |
| 7563-0000 | Salaries included in Personnel above | | (26,082) | - | - | | - |
| Subtotal | | | 504,619 | - | - | | - |
| FY 11-12 CDBG Program | | | | | | | |
| 7430-0075 | Apple Valley PAL | 16,074 | - | - | - | | - |
| 7430-0100 | Assistance League | 10,716 | - | - | - | | - |
| 7430-0200 | Catholic Charities | 10,716 | - | - | - | | - |
| 7430-0300 | County Library | 4,287 | - | - | - | | - |
| 7430-0360 | Civic Center Park Aquatic Center | 24,000 | - | - | - | | - |
| 7430-0500 | Fair Housing | 11,788 | - | - | - | | - |
| 7430-0700 | High Desert Homeless Services | 10,716 | - | - | - | | - |
| 7430-0951 | James Woody Kitchen Imp | 16,670 | - | - | - | | - |
| 7430-1000 | Landlord/Tenant Mediation | 7,500 | - | - | - | | - |
| 7430-1450 | St. John of God Healthcare | 6,429 | - | - | - | | - |

| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Expense 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
|-------------|-----------------------------------|---------------------------------------|---------------------------------------|---------------------------------------|--|-------------------------------------|---------------------------------------|
| 7430-1480 | VV Community Services Council | 8,037 | - | - | - | | - |
| 7430-1600 | Village Road Project | 5,096 | - | - | - | | - |
| 7562-0000 | RRLP Loans - Program Income | 214,717 | 23,509 | - | - | | - |
| | Subtotal | 346,746 | 23,509 | - | - | | - |
| | Total Expenditures | 449,412 | 714,310 | 807,462 | 522,662 | 65% | 945,432 |
| | ENDING FUND BALANCE | (63,674) | - | - | - | | 8,140 |

| | Actual 2011-12 | Actual 2012-13 | Actual 2013-14 | Adopted 2014-15 |
|----------------------------------|---------------------------|---------------------------|---------------------------|----------------------------|
| Personnel Schedule | | | | |
| Housing & Community Dev. Spec II | 0.45 | 0.00 | 0.59 | 0.88 |
| Housing & Community Dev. Spec I | 0.35 | 1.50 | 0.55 | 0.86 |
| Associate Planner | 0.00 | 0.15 | 0.15 | 0.16 |
| Sr. Planner | 0.00 | 0.08 | 0.09 | 0.00 |
| Administrative Secretary | 0.00 | 0.10 | 0.00 | 0.00 |
| Total FTE's: | 0.80 | 1.83 | 1.38 | 1.90 |

NSP3

TOTAL BUDGET - \$0.00

This fund accounts for grant revenue received from the federal government for neighborhood stabilization program activities. NSP 3 is a 3-year grant for \$1,463,014 in total. 10% of this amount or \$146,301.40 may be used for administrative costs to administer the grant. The remaining amount of \$1,316,712.60 is to be used for housing activities.

| | | NSP3 | | 2131-4210 | | | |
|-------------------------------------|--------------------------------|----------------|----------------|----------------|-------------------|---------------|----------------|
| Code | Revenue Classification | Actual Revenue | Actual Revenue | Amended Budget | Estimated Revenue | % of Revenue | Adopted Budget |
| | | 2011-12 | 2012-13 | 2013-14 | 2013-14 | Received | 2014-15 |
| BEGINNING FUND BALANCE | | | | | | | |
| 6829 | NSP 10/11 | 125,417 | 832,291 | 631,233 | 631,233 | 100.0% | - |
| Total Revenues | | 125,417 | 832,291 | 631,233 | 631,233 | 100.0% | - |
| Code | Expenditure Classification | Actual Expense | Actual Expense | Amended Budget | Estimated Expense | % of Budget | Adopted Budget |
| | | 2011-12 | 2012-13 | 2013-14 | 2013-14 | Expended | 2014-15 |
| Personnel Services | | | | | | | |
| 7010 | Salaries | 14,512 | 37,771 | 44,022 | 44,022 | 100.0% | - |
| 7110 | Cafeteria Benefits | 2,025 | 5,191 | 5,125 | 5,125 | 100.0% | - |
| 7120 | Deferred Comp | 290 | 1,258 | 1,600 | 1,600 | 100.0% | - |
| 7150 | Medicare | 205 | 552 | 653 | 653 | 100.0% | - |
| 7160 | PERS | 3,568 | 7,972 | 9,537 | 9,537 | 100.0% | - |
| 7170 | Direct Housing Costs | - | (4,050) | - | - | - | - |
| Total Personnel | | 20,601 | 48,694 | 60,937 | 60,937 | 100.0% | - |
| Operations & Maintenance | | | | | | | |
| 7205 | Advertising | - | 206 | 500 | 500 | 100.0% | - |
| 7229 | Education & Training | - | 347 | 1,050 | 1,050 | 100.0% | - |
| 7241 | Meetings & Conferences | 135 | 55 | 2,100 | 2,100 | 100.0% | - |
| 7253 | Mileage Exp/Allowance | 96 | 1,060 | 2,130 | 2,130 | 100.0% | - |
| 7265 | Office Supplies | - | 97 | - | - | - | - |
| 7350 | Public Information | - | - | 500 | 500 | 100.0% | - |
| 8972 | Legal | - | - | 6,100 | 6,100 | 100.0% | - |
| Total Operations & Maint | | 232 | 1,766 | 12,380 | 12,380 | 100.0% | - |
| NSP Activities | | | | | | | |
| 7520 | NSP Admin - Balance/Carry Over | - | 1,000 | - | - | - | - |
| 7521 | NSP Acq./Rehab./MFR Uses | - | 780,831 | 225,000 | 225,000 | 100.0% | - |
| 7522 | NSP Down Payment Assistance | 104,585 | - | 495 | 495 | 100.0% | - |
| 7523 | New Const./Acq./MFR Uses | - | - | 3,421 | 3,421 | 100.0% | - |
| 7524 | NSP Acq./Rehab./Sale/SFR Uses | - | - | 329,000 | 329,000 | 100.0% | - |
| Total NSP Activities | | 104,585 | 781,831 | 557,916 | 557,916 | 100.0% | - |
| Total Expenses | | 125,417 | 832,291 | 631,233 | 631,233.00 | 100.0% | - |
| ENDING FUND BALANCE | | | | | | | |

| Personnel Schedule | Actual 2011-12 | Actual 2012-13 | Actual 2013-14 | Adopted 2014-15 |
|--------------------------------|-----------------------|-----------------------|-----------------------|------------------------|
| Community Development Director | 0.00 | 0.00 | 0.18 | 0.00 |
| Housing & Comm. Dev. Spec. II | 0.00 | 0.00 | 0.15 | 0.00 |
| Housing & Comm. Dev Spec. I | 0.30 | 0.31 | 0.11 | 0.00 |
| Total FTE's: | 0.30 | 0.31 | 0.44 | 0.00 |

APPLE VALLEY HOME

TOTAL BUDGET - \$396,929

This fund accounts for revenue received from the Department of Housing and Urban Development for assisting low and moderate income individuals to purchase homes through the Down Payment Assistance Program (DAP) and make repairs to their existing homes thru the Residential Rehab. Loan Program (RRLP).

| APPLE VALLEY HOME 2320-4210 | | | | | | | |
|-----------------------------|-------------------------------------|---------------------------|---------------------------|---------------------------|------------------------------|-------------------------|---------------------------|
| Code | Revenue Classification | Actual Revenue 2011-12 | Actual Revenue 2012-13 | Amended Budget 2013-14 | Estimated Revenue 2013-14 | % of Budget Received | Adopted Budget 2014-15 |
| | BEGINNING FUND BALANCE | (22,168) | (28,661) | (73,071) | (73,071) | | - |
| 6825 | AV HOME 2006-07 | 97,569 | | 29,947 | 29,947 | 100.0% | - |
| 6826 | AV HOME 2007-08 | 15,610 | 81,447 | 41,279 | 41,279 | 100.0% | - |
| 6827 | AV HOME 2008-09 | - | 43,553 | 82,752 | 82,752 | 100.0% | - |
| 6828 | AV HOME 2009-10 | 55,875 | 85,338 | 104,330 | 104,330 | 100.0% | - |
| 6829 | AV HOME 2010-11 | 88,720 | 60,378 | 58,140 | 58,140 | 100.0% | - |
| 6830 | AV HOME 2011-12 | 96,724 | 255,858 | 389,977 | 389,977 | 100.0% | - |
| 6831 | AV HOME 2012-13 | - | 43,794 | 205,839 | 175,871 | 85.4% | 29,968 |
| 6832 | AV HOME 2013-14 | - | - | 202,673 | 106,621 | 52.6% | 169,123 |
| 6833 | AV HOME 2014-15 | - | - | - | - | | 198,543 |
| | Total Revenues | 354,497 | 570,369 | 1,114,937 | 988,917 | 88.7% | 397,634 |
| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Adopted Budget 2013-14 | Estimated Expense 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
| | Personnel Services | | | | | | |
| 7010 | Salaries & Wages - Permanent | 17,698 | 14,005 | 44,543 | 44,543 | 100.0% | 20,958 |
| 7020 | Salaries Part-Time | 2,831 | - | - | - | | - |
| 7110 | Cafeteria Benefits | 1,423 | 2,025 | 6,179 | 6,179 | 100.0% | 2,918 |
| 7120 | Deferred Comp | 250 | 280 | 891 | 891 | 100.0% | 419 |
| 7150 | Medicare | 301 | 203 | 646 | 646 | 100.0% | 304 |
| 7160 | PERS | 3,114 | 2,956 | 9,650 | 9,650 | 100.0% | 4,355 |
| 7170 | Direct Housing Costs | - | (2,430) | - | - | | - |
| | Total Personnel | 25,616 | 17,039 | 61,909 | 61,909 | 100.0% | 28,954 |
| | Operations & Maintenance | | | | | | |
| 7205 | Advertising | - | 138 | - | - | | - |
| 7229 | Education & Training | 141 | - | 1,500 | 1,500 | 100.0% | 700 |
| 7241 | Meetings & Conferences | 199 | 223 | 1,500 | 1,500 | 100.0% | 500 |
| 7253 | Mileage | 392 | 312 | 1,000 | 1,000 | 100.0% | 400 |
| 7259 | Miscellaneous | - | 1,643 | - | - | | - |
| 7265 | Office Supplies | - | - | 500 | 500 | 100.0% | 300 |
| 7271 | Postage | - | - | - | - | | - |
| 7350 | Public Information | 162 | - | 1,000 | 1,000 | 100.0% | 320 |
| 8916 | Audit | - | - | 1,450 | 1,450 | 100.0% | 1,450 |
| 8940 | Consultant Services | - | - | 28,738 | 28,738 | 100.0% | - |
| | Total Operations & Maint | 894 | 2,315 | 35,688 | 35,688 | 100.0% | 3,670 |
| 7442-0015 | CHDO 2006-07 | 97,569 | | - | - | | - |
| 7443-0004 | CHDO 2007-08 | 15,610 | 140,344 | - | - | | - |
| 7444-0000 | CHDO 2008-09 | - | 74,501 | 82,752 | 82,752 | 100.0% | - |
| 7444-0010 | CHDO 2009-10 | - | 85,338 | 104,330 | 104,330 | 100.0% | - |
| 7444-0012 | CHDO 2011-12 | - | 26,737 | 293,097 | 293,097 | 100.0% | - |
| 7444-0013 | CHDO 2012-13 | - | - | 29,968 | - | 0.0% | 29,968 |
| 7444-0014 | CHDO 2013-14 | - | - | 28,187 | - | 0.0% | 28,187 |
| 7444-0015 | CHDO 2014-15 | - | - | - | - | | 27,535 |

| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Adopted Budget 2013-14 | Estimated Expense 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
|------------------------------|----------------------------|---------------------------|---------------------------|---------------------------|------------------------------|-------------------------|---------------------------|
| 7464 | DAP 07/08 | - | 20,825 | 41,279 | 41,279 | 100.0% | - |
| 7557 | RRLP 2006-07 | - | - | 29,947 | 29,947 | 100.0% | - |
| 7561 | RRLP 2010-11 | 90,889 | 12,379 | 36,504 | 36,504 | 100.0% | - |
| 7562 | RRLP 2011-12 | 130,413 | 126,636 | 80,501 | 80,501 | 100.0% | - |
| 7563 | RRLP 2012-13 | - | 108,663 | 149,839 | 149,839 | 100.0% | - |
| 7564 | RRLP 2013-14 | - | - | 140,936 | - | - | 140,936 |
| 7565 | RRLP 2014-15 | - | - | - | - | - | 137,679 |
| Total HOME Activities | | 334,481 | 595,424 | 1,017,340 | 818,249 | 80.4% | 364,305 |
| Total Expenditures | | 360,991 | 614,779 | 1,114,937 | 915,846 | 82.1% | 396,929 |
| ENDING FUND BALANCE | | (28,661) | (73,071) | (73,071) | - | - | 705 |

| | Actual 2011-12 | Actual 2012-13 | Actual 2013-14 | Adopted 2014-15 |
|------------------------------|-------------------|-------------------|-------------------|--------------------|
| Personnel Schedule | | | | |
| Housing & Comm Dev. Spec. II | 0.25 | 0.00 | 0.26 | 0.12 |
| Housing & Comm Dev. Spec. I | 0.00 | 0.19 | 0.34 | 0.14 |
| Total FTE's: | 0.25 | 0.19 | 0.60 | 0.26 |

VICTORVILLE HOME

TOTAL BUDGET - \$284,529

This fund accounts for revenue received from the Department of Housing and Urban Development (HUD) to reimburse the City of Victorville for funds expended assisting low and moderate income individuals to purchase homes. The Town of Apple Valley and the City of Victorville have partnered in the Apple Valley Consortium to acquire HOME funds directly from HUD. The Town is the lead agency in the Consortium and responsible for the administration of the program. The City of Victorville provides expenditure documentation quarterly to the Town. The Town reimburses Victorville and then draws down funds from HUD to reimburse the Town.

| VICTORVILLE HOME 2330-4210 | | | | | | | |
|----------------------------|--------------------------------|---------------------------|---------------------------|---------------------------|------------------------------|-------------------------|---------------------------|
| Code | Revenue Classification | Actual Revenue 2011-12 | Actual Revenue 2012-13 | Amended Budget 2013-14 | Estimated Revenue 2013-14 | % of Budget Received | Adopted Budget 2014-15 |
| BEGINNING FUND BALANCE | | | | | | | |
| | | - | - | - | - | | - |
| 6827 | HOME 08-09 | - | 3,399.11 | - | - | | - |
| 6828 | HOME 09-10 | 18,861 | 1,139 | - | - | | - |
| 6829 | HOME 10-11 | 1,424 | 200,000 | 103,494 | 103,494 | 100.0% | - |
| 6830 | HOME 11-12 | 16,370 | - | 53,386 | 53,386 | 100.0% | - |
| 6831 | HOME 12-13 | - | - | 47,070 | 47,070 | 100.0% | - |
| 6832 | HOME 13-14 | - | - | 283,416 | 283,416 | 100.0% | - |
| 6833 | HOME 14-15 | - | - | - | - | | 284,529 |
| Total Revenues | | 36,656 | 204,538 | 487,366 | 487,366 | | 284,529 |
| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Expense 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
| 7405 | Acq/Rehab/Resale 08-09 | - | - | - | - | | - |
| 7444-0011 | CHDO 10-11 | - | - | 103,494 | 103,494 | 100.0% | - |
| 7444-0012 | CHDO 11-12 | - | - | 53,386 | 53,386 | 100.0% | - |
| 7444-0013 | CHDO 12-13 | - | - | 47,070 | 47,070 | 100.0% | - |
| 7444-0014 | CHDO 13-14 | - | - | 44,926 | 44,926 | 100.0% | - |
| 7444-0015 | CHDO 14-15 | - | - | - | - | | 44,926 |
| 7481-0053 | HOME Administration 11-12 | 17,794 | - | - | - | | - |
| 7481-0054 | HOME Administration 12-13 | - | - | 14,906 | 14,906 | 100.0% | - |
| 7481-0056 | HOME Administration 14-15 | - | - | - | - | | 14,975 |
| 7504-0014 | MAP 13-14 | - | - | 33,584 | 33,584 | 100.0% | - |
| 7525-0000 | OOR 11-12 | 18,861 | 4,538 | - | - | | - |
| 7598-0020 | Senior Repair Program 09-10 | - | 200,000 | - | - | | - |
| 7598-0024 | Senior Repair Program 13-14 | - | - | 95,000 | 95,000 | 100.0% | - |
| 7598-0025 | Senior Repair Program 14-15 | - | - | - | - | | 224,628 |
| 7645-0000 | Victorville CHDO Project 13-14 | - | - | 95,000 | 95,000 | 100.0% | - |
| Total Expenditures | | 36,656 | 204,538 | 487,366 | 487,366 | | 284,529 |
| ENDING FUND BALANCE | | | | | | | |
| | | - | - | - | - | | - |

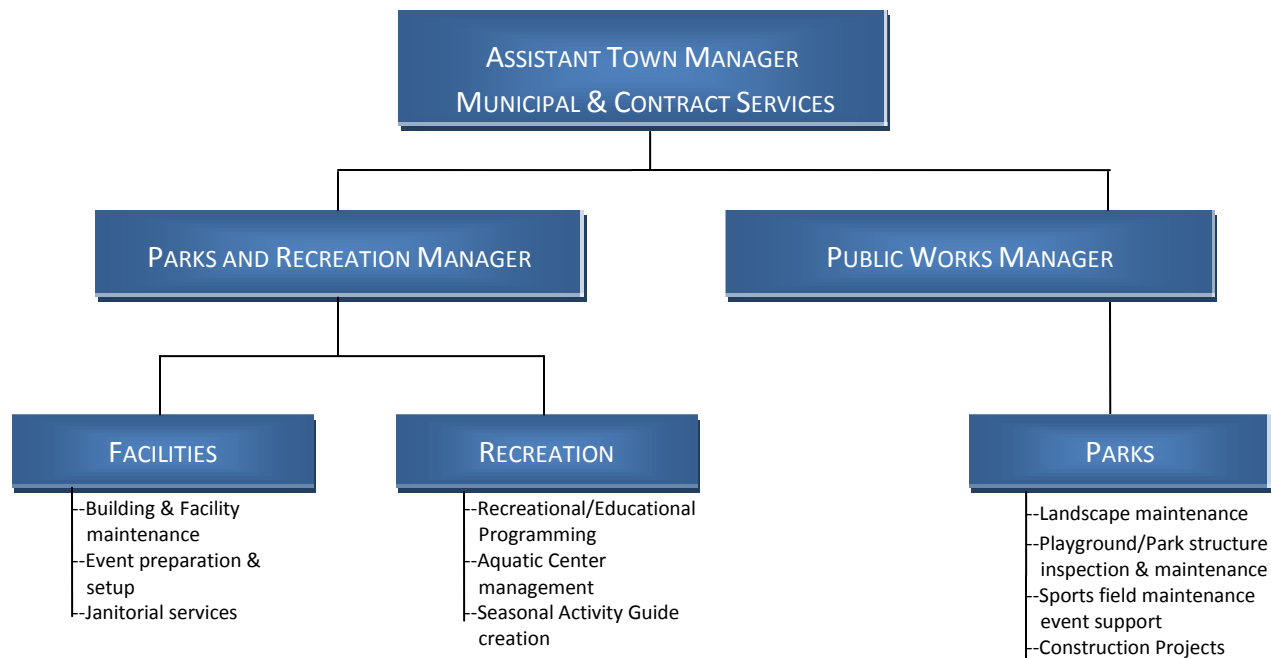
APPLE VALLEY CalHOME

TOTAL BUDGET - \$1,400,000

This fund accounts for revenue received from two three-year \$1,000,000 grants awarded in 2010 and in 2012 from the State of California Department of Housing and Urban Development for assisting low and moderate income individuals to purchase homes. \$312,590 of the grant is for Residential Rehabilitation Loans and \$972,083 is for Down Payment Assistance.

| Apple Valley CalHome 2410-4210 | | | | | | | |
|--------------------------------|----------------------------|---------------------------|---------------------------|---------------------------|------------------------------|-------------------------|---------------------------|
| Code | Revenue Classification | Actual Revenue 2011-12 | Actual Revenue 2012-13 | Amended Budget 2013-14 | Estimated Revenue 2013-14 | % of Budget Received | Adopted Budget 2014-15 |
| BEGINNING FUND BALANCE | | - | (147,327) | 16,811 | 16,811 | | - |
| 6829 | 10 Cal Home - 6694 | - | 597,003 | 284,673 | 267,862 | 94.1% | - |
| 6830 | 11 Cal Home - 8828 | - | - | 1,000,000 | 600,000 | 60.0% | 400,000 |
| 6831 | 12 Cal Home | - | - | - | - | | 1,000,000 |
| 6885 | Reuse - Cal Home | - | 13,465 | - | - | | - |
| Total Revenues | | - | 610,469 | 1,284,673 | 867,862 | 67.6% | 1,400,000 |
| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Expense 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
| 7465 | DAP 2010-2011 | 89,917 | 398,674 | 252,083 | 252,083 | 100.0% | - |
| 7466 | DAP 2012-2013 | - | - | 720,000 | 450,000 | 62.5% | 270,000 |
| 7467 | DAP 2014-15 | - | - | - | - | | 750,000 |
| 7562 | RRLP - 2011-2012 | 57,410 | 12,254 | 32,590 | 32,590 | 100.0% | - |
| 7563 | RRLP - 2012-2013 | - | 35,401 | 280,000 | 150,000 | 53.6% | 130,000 |
| 7565 | RRLP - 2014-2015 | - | - | - | - | | 250,000 |
| Total Expenditures | | 147,327 | 446,330 | 1,284,673 | 884,673 | 68.9% | 1,400,000 |
| ENDING FUND BALANCE | | (147,327) | 16,811 | 16,811 | - | - | - |

PARKS AND RECREATION



DEPARTMENT DESCRIPTION



Facilities: The Division is responsible for managing the maintenance, operations and renovations and repairs of the Town’s buildings. These include all restroom facilities in the parks, the James A Woody Community Center, Gymnasium, mini-gymnasium and the Civic Center Park Aquatic Center. The Division is also responsible for preparing facilities for programmed services such as classes and rental uses. 2014-15 FTEs – 3.62

Parks: The Division is responsible for all landscaping, turf management and sports field maintenance in the Town’s 12 parks and 139 acres of developed land. The Division is also

responsible to maintain and ensure that all playground and recreation use areas in the parks are safe. Lastly, the Division is responsible for event support for many of the various departments throughout the Town. Management of this Division is now a function under the Public Works umbrella. 2014-15 FTEs – 10.7

Recreation: The Division is responsible for the coordination and delivery of full-service leisure and recreation programs. Program areas include, but are not limited to: adult and youth sports, liaison to more than a half dozen parent-led sports organizations, a full line of contract classes for toddlers through seniors, operation of an after school program at six school sites, management of a year-round Aquatic Center. The Recreation Division is also responsible for creating an in-house activity guide three times a year. 2014-15 FTEs – 20.62

2014-15 PROGRAMMATIC CHANGES

The Parks and Recreation Department, like all other Town Departments, is attempting to offer a continued high level of service with little impact to the community in spite of the economic downturn of the last four years. For the most part, this has been accomplished and will continue.

The management of the Park's Division has been moved to the Public Work's Manager. This was done to take advantage of opportunities to improve the efficiency in Park's because of comparable job duties within the Public Work's Division. Although there is a slight increase in allocation requests for the upcoming fiscal year, due to escalating utility costs, an aging fleet and equipment maintenance costs, some reductions in services in Parks Maintenance will again be required for FY 2014-2015.

An additional round of fertilization of turf was requested in this budget cycle but our use of fertilizer is still below recognized standards in the industry. As a continued practice, this would cause the turf to become nutrient deficient and become thinner, have a yellowish tint, allow for greater weed growth, will use the water less effectively and result in greater notice of wear.

Over seeding and topdressing of sports fields has again been removed from this year's budget request. This will delay the amendment of the soil profile at the Lenny Brewster Sports Center and could highlight increased wear and tear on the turf and our most used parks.

A funding request has been placed in playground maintenance funds where safety surfacing replacement is a requirement. Other than these requests, the allocation request in playgrounds is at a level that allows for minor repairs. Larger expenditure needs could require taking play equipment out of service rather than repair.

Most youth and adult sports programs as well as recreation event programming is designed with a fee structure that covers all of the direct costs associated with the program and sends a contribution to offset some of the Department's indirect costs. This contribution number is 10% for youth programming and 20% for adult programming.



The Town's large scale Special Event Programming is coordinated through the Town's PIO Department but the revenue and expenditures, including a majority of the full-time Event Coordinator is included in the Parks and Recreation budget allocation. The allocations have been adjusted this year to more accurately reflect where the Department's time is spent. Additionally, a goal of 60% cost recovery for the Special Event program was met in FY 13/14 and is again the set goal in this program area.

2013-14 HIGHLIGHTS

- Received an Award of Excellence for the 2013 Parks and Recreation Master Plan from the California Parks and Recreation Society.
- Awarded a Financial contract from First 5 San Bernardino to continue and expand programming for pre-school aged children and the Healthy Apple Valley Program. Programming was a huge success.
- Hosted 10 large event scale soccer tournaments at the Lenny Brewster Sports Center.
- Replaced Auditorium doors in James A. Woody Community Center.
- Continued to expand Healthy Apple Valley programming, including cooking classes, teen health workshops and a successful Heart Games event.
- Continued partnership for a weekly Farmer's Market. Market was moved to Civic Center Park and attendance increased.

- Replaced dilapidated netting and fencing at James Woody Park.
- Coordinated with the local Little League, Pony baseball and A.A.E. to make improvements to the ballfields at James Woody Park.
- Installed Shade structure at James Woody Park to increase picnic opportunities.
- Installed exercise equipment and completed signage for a walking trail in Civic Center Park. This project was funded with remaining funds from the EDI 06

grant, fundraising proceeds from Healthy Apple Valley and a grant from Kaiser Permanente.

- Had a Public Address system installed at the Aquatic Center to improve safety and experience for the patrons in attendance.
- Continued the trend of increased participation the annual Teen Art Festival to include more than 375 entries from throughout the High Desert school system.

2014-15 GOALS AND OBJECTIVES

- Partner with local service groups to install large picnic shelter at Civic Center Park.
- Reinstigate the racquetball court at James Woody Park and begin operation.
- Work with partners to reduce consumption and increase efficiency in operations wherever possible.
- Partner with local non-profits to host multiple aquatic events.
- Partner with local non-profits to better provide “Healthy Apple Valley “ programming for the community.

- Evaluate and if practical, implement an online registration program.
- Develop a formal cost recovery policy for all programming areas.
- Expand teen and senior programming.
- Continue to evaluate and when applicable partner with outside groups to offer large scale endurance events such as runs, bike tours, triathlons in Apple Valley.
- Promote and increase usage of the New Town Hall Conference Center.
- Increase marketing and attendance at Aquatic Center.

| Department Performance Measures – Parks and Recreation | | | | |
|--|-----------------|-----------------|--------------------|---------------|
| | Actual FY 11-12 | Actual FY 12-13 | Estimated FY 13-14 | Goal FY 14-15 |
| Aquatic center participants (1) | 56,147 | 76,791 | 77,500 | 80,000 |
| Reportable safety incidents | 15 | 7 | 9 | 2 |
| Success rate of classes and programs | 89% | 89% | 90% | 92% |
| Volunteer hours donated | 4,157 | 3,778 | 4,850 | 5,000 |
| After school participants | 5,244 | 6,006 | 5,700 | 5,800 |
| Acres of parks maintained per FTE | 10.5 | 12 | 12 | 12 |
| Park and Facility Rentals | 10,404 | 11,333 | 11,500 | 12,000 |

(1) – Beginning in FY12-13, the attendance presented for Aquatic Center participants was changed to reflect “through the door numbers” for participants to better represent actual use of the facility.

| PARKS & RECREATION | | | | | | | |
|---|---|---------------------------|---------------------------|---------------------------|------------------------------|--------------------------|---------------------------|
| Code | Revenue Classification | Actual Revenue 2011-12 | Actual Revenue 2012-13 | Amended Budget 2013-14 | Estimated Revenue 2013-14 | % of Revenue Received | Adopted Budget 2014-15 |
| BEGINNING FUND BALANCE | | (5,275,409) | (5,728,164) | (6,162,464) | (6,162,464) | | (6,093,636) |
| Parks & Recreation - Revenue | | | | | | | |
| 4020 | Taxes | 1,395,880 | 1,432,453 | 2,000,000 | 2,000,000 | 100.0% | 2,000,000 |
| | Represents approximately 4.6% of the Property Tax Levy | | | | | | |
| 4131 | Tax Increment/Pass Through PA#1 | 113,386 | - | - | - | | - |
| 4134 | Tax Increment/Pass Through PA#2 | 20,444 | 337 | - | - | | - |
| 4181 | Refunds, Reimb, Rebates | 1,093 | 1,969 | 48,500 | 48,500 | 100.0% | 48,500 |
| 4255 | Interest Earnings (Expense) | (18,365) | (13,612) | (12,000) | (12,000) | 100.0% | (12,000) |
| 5540 | Sponsorship Revenue | 143 | - | - | - | | 0 |
| 5570 | Misc Recreation Revenue | 1,687 | 665 | 1,250 | 1,250 | 100.0% | 1,250 |
| 5700 | Rents | 106,699 | 73,652 | 60,000 | 70,000 | 116.7% | 72,500 |
| 6999 | Transfer in - General Fund | 800,690 | 430,212 | 545,885 | 545,885 | 100.0% | 688,530 |
| Sub-Total - General Revenues | | 2,421,657 | 1,925,675 | 2,643,635 | 2,653,635 | 100.4% | 2,798,780 |
| 6610 | Adult Sports | | | | | | |
| 5020 | Adult Basketball | 8,350 | 5,811 | 8,520 | 7,810 | 91.7% | 7,100 |
| 5030 | Adult Basketball Tny | - | 86.00 | - | - | | - |
| 5035 | Adult Kickball | - | - | 3,500 | - | | - |
| 5040 | Adult Soccer | 630.00 | - | - | - | | - |
| 5050 | Open Gym | 7,230 | 8,696 | 7,900 | 7,900 | 100.0% | 7,900 |
| 5060 | Softball | 14,116 | 9,152 | 17,250 | 11,605 | 67.3% | 12,420 |
| 5070 | Softball Tny | - | - | - | - | | - |
| 5090 | Volleyball | 100 | 1,100 | - | - | | 1,560 |
| Sub-Total - Adult Sports Revenue | | 30,426 | 24,845 | 37,170 | 27,315 | 73.5% | 28,980 |
| 6640 | Civic Center Aquatics Complex | | | | | | |
| 4181 | Refunds, Reimb, Rebates | 765 | - | - | - | | - |
| 5105 | AV Wave | 10,978 | (63) | - | - | | - |
| 5115 | Community Water Safety | 50 | - | - | - | | - |
| 5120 | Advanced Stroke Development | 3,250 | 15,101 | 12,750 | 12,800 | 100.4% | 13,172 |
| 5125 | Concession Sales - Pool | 7,451 | 6,907 | 6,900 | 6,000 | 87.0% | 6,000 |
| 5130 | CPR Challenge Course | 592 | 120 | 400 | 400 | 100.0% | 200 |
| 5140 | Evening Lap Swim | 3,094 | 1,717 | 2,035 | 2,100 | 103.2% | 1,750 |
| 5145 | Evening Rec Swim | 4,231 | 4,415 | 5,000 | 4,400 | 88.0% | 6,000 |
| 5150 | Guard Start | 737 | 945 | 1,400 | 1,400 | 100.0% | 1,500 |
| 5155 | Lifeguard Training | 5,131 | 8,626 | 6,300 | 6,300 | 100.0% | 6,000 |
| 5160 | Morning Lap Swim | 16,740 | 27,973 | 30,718 | 29,700 | 96.7% | 31,830 |
| 5165 | Open Dive Water Course | 290 | 1,014 | - | - | | - |
| 5170 | Open Rec Swim | 20,904 | 23,317 | 23,750 | 23,000 | 96.8% | 25,100 |
| 5175 | Pool Rentals | 61,667 | 76,509 | 72,100 | 75,000 | 104.0% | 74,000 |
| 5180 | Pool Special Events | 2,066 | 3,298 | 6,345 | 5,300 | 83.5% | 5,750 |
| 5185 | Splash Dance | 7,297 | 248 | - | - | | 15,600 |
| 5190 | Swim Lessons | 53,658 | 56,619 | 55,750 | 65,200 | 117.0% | 62,600 |
| 5195 | Water Aerobics | 14,386 | 23,948 | 22,605 | 22,000 | 97.3% | 11,800 |
| 5197 | Water Polo | - | 1,573 | 4,000 | - | | - |
| Sub-Total - Civic Center Aquatics | | 213,287 | 252,267 | 250,053 | 253,600 | 101.4% | 261,302 |
| 6670 | ASAP | | | | | | |
| 5510 | After School Program | 189,509 | 218,735 | 182,880 | 194,000 | 106.1% | 200,000 |
| Sub-Total - Afterschool Program | | 189,509 | 218,735 | 182,880 | 194,000 | 106.1% | 200,000 |
| 6730 | Day Camp | | | | | | |
| 5255 | Day Camp | 33,469 | 37,192 | 34,532 | 34,000 | 98.5% | 34,500 |
| Sub-Total - Day Camp | | 33,469 | 37,192 | 34,532 | 34,000 | 98.5% | 34,500 |
| 6760 | Instructor Classes | | | | | | |
| 5305 | Academic Tots | 24,660 | 25,114 | 24,375 | 18,000 | 73.8% | 17,100 |
| 5310 | Adult Tap | 37 | - | - | - | | - |
| 5320 | Arts & Crafts | 4,515 | 1,048 | 1,236 | 15,000 | 1213.6% | 16,752 |
| 5325 | Ballet & Tap | 512 | 142 | - | - | | 5,800 |
| 5330 | Baton Twirling | 3,363 | 3,587 | 4,950 | 2,500 | 50.5% | 3,000 |
| 5335 | Belly Dancing | 870 | 1,569 | 1,900 | 600 | 31.6% | 1,200 |
| 5345 | Cheer-Tumbling | 6,457 | 3,882 | 5,324 | 4,170 | 78.3% | 3,400 |
| 5350 | Child & Babysitting Safety | - | - | - | - | | - |

| PARKS & RECREATION | | | | | | | |
|--------------------|---------------------------------------|---------------------------|---------------------------|---------------------------|------------------------------|--------------------------|---------------------------|
| Code | Revenue Classification | Actual Revenue 2011-12 | Actual Revenue 2012-13 | Amended Budget 2013-14 | Estimated Revenue 2013-14 | % of Revenue Received | Adopted Budget 2014-15 |
| 5355 | CPR & First Aid | 2,251 | 3,760 | 4,400 | 4,400 | 100.0% | 2,325 |
| 5360 | Dog Obedience | 2,033 | 3,089 | 1,718 | 1,200 | 69.8% | 1,650 |
| 5365 | Drivers Ed | 1,787 | 832 | 1,164 | 600 | 51.5% | 1,200 |
| 5370 | Fencing | 8,558 | 10,384 | 10,875 | 140 | 1.3% | - |
| 5375 | Golf Lessons | 7,176 | 7,402 | 9,692 | 4,700 | 48.5% | 6,144 |
| 5380 | Guitar Lessons | 2,382 | 1,601 | 2,500 | 3,000 | 120.0% | 3,300 |
| 5390 | Hip Hop Dance | 1,452 | (64) | - | - | - | - |
| 5393 | Kenpo | 2,398 | 988 | - | - | - | - |
| 5405 | Zumba | 17,843 | 9,023 | 8,247 | 11,000 | 133.4% | 12,100 |
| 5410 | Painting & Drawing | 2,614 | 461 | 1,900 | 4,600 | 242.1% | 0 |
| 5415 | Parent & Tot | 12,391 | 15,897 | 15,724 | 24,000 | 152.6% | 20,750 |
| 5425 | Preschool Art | 231 | 54 | - | - | - | - |
| 5430 | Rent-A-Santa | 867 | 1,123 | 1,500 | 710 | 47.3% | 875 |
| 5432 | Road to Creativity | 210 | - | - | - | - | - |
| 5435 | Salsa & Latin Dance | 42 | 854 | - | - | - | - |
| 5445 | Shotakan Karate | 84 | - | - | - | - | - |
| 5465 | Summer Camps | 5,993 | 12,365 | 11,470 | 11,500 | 100.3% | 11,500 |
| 5470 | Swing Dance | 924 | - | - | - | - | - |
| 5475 | Tae Kwon Do | 1,097 | 7,837 | 8,000 | 1,300 | 16.3% | - |
| 5480 | Tai Chi | 6,009 | 5,774 | 6,864 | 6,700 | 97.6% | 5,743 |
| 5485 | Tennis | 5,230 | 3,857 | 4,110 | 5,300 | 129.0% | 5,150 |
| 5490 | Tiny Tot Dance | 2,290 | 2,388 | 2,460 | 4,600 | 187.0% | - |
| 5498 | Yoga | 5,576 | 5,650 | 5,406 | 8,100 | 149.8% | 7,200 |
| 5863 | Cooking | 128 | 252 | 2,320 | - | - | - |
| | Sub-Total - Instructor Classes | 129,979 | 128,867 | 136,135 | 132,120 | 97.1% | 125,189 |
| 6790 | PIO Events | | | | | | |
| 5508 | Fall Festival | 1,940 | (750) | - | - | - | - |
| 5510 | Community Yard Sales | 2,060 | 1,502 | 2,000 | 1,000 | 50.0% | 1,000 |
| 5515 | Craft Fairs | 2,140 | 1,940 | 2,000 | 1,950 | 97.5% | 2,000 |
| 5525 | Freedom Festival | 5,208 | 4,840 | 6,000 | 6,000 | 100.0% | 6,000 |
| 5535 | Concerts in the Park | 6,725 | 3,670 | 4,500 | 4,500 | 100.0% | 4,500 |
| 5540 | Sponsorship Revenue | - | 2,880 | - | - | - | - |
| | Sub-Total - PIO Events | 18,073 | 14,082 | 14,500 | 13,450 | 92.8% | 13,500 |
| 6820 | Recreation | | | | | | |
| 4143 | Concession/Vending Sales | 87 | 133 | - | - | - | - |
| 6999 | Transfer in - Quimby | 41,631 | 17,333 | - | - | - | - |
| | Sub-Total - Recreation | 41,718 | 17,466 | - | - | - | - |
| 6850 | Rec Dept Events | | | | | | |
| 5602 | Active Adults | - | 360 | 400 | 350 | 87.5% | 400 |
| 5605 | AV Idol | 145 | 130 | 175 | 175 | 100.0% | 175 |
| 5610 | AV Most Talented Kid | 389 | 390 | 325 | 186 | 57.2% | 100 |
| 5620 | Bunny Run | 3,039 | 2,164 | 2,410 | 2,410 | 100.0% | 2,410 |
| 5630 | Eggstravaganza | 1,117 | 1,194 | - | 850 | - | 900 |
| 5635 | Firecracker Run | 2,582 | 2,680 | 2,445 | 2,410 | 98.6% | 2,455 |
| 5640 | Haunted House | 811 | 1,020 | 1,050 | 804 | 76.6% | 690 |
| 5644 | Healthy Apple Valley | 238 | 91 | 100 | - | - | - |
| 644-5000 | Heartchase | 1,134 | - | - | - | - | - |
| 5645 | Kiddie Carnival | 847 | 1,439 | 1,315 | 818 | 62.2% | 885 |
| 5650 | Mothers Day Tea Party | 65 | 208 | 150 | - | - | 0 |
| 5655 | MudFest | 1,040 | 850 | 1,125 | 1,080 | 96.0% | 1,170 |
| 5665 | Special Apples | 386 | 581 | 900 | 900 | 100.0% | 875 |
| 5670 | Teen Events | 32 | 72 | 150 | 100 | 66.7% | 0 |
| 5672 | Tour de Apple Valley | 4,770 | 1,051 | - | - | - | - |
| 5680 | Turkey 5K Run | 3,022 | 1,359 | 2,125 | 1,799 | 84.7% | 2,125 |
| 5690 | Volunteen | 992 | 844 | 750 | 800 | 106.7% | 800 |
| | Sub-Total - Rec Dept Events | 20,608 | 14,433 | 13,420 | 12,682 | 94.5% | 12,985 |
| 6880 | Rentals | | | | | | |
| 5615 | Birthday Party Packages | 135 | 100 | - | - | - | - |
| 5700 | Rentals | 68,859 | 79,669 | 65,000 | 66,000 | 101.5% | 70,000 |
| 5710 | Lights | 17,296 | 23,824 | 13,000 | 12,000 | 92.3% | 13,000 |
| 5720 | Parking Fee | 48,900 | 79,631 | 46,000 | 70,000 | 152.2% | 50,000 |
| | Sub-Total - Rentals | 135,190 | 183,224 | 124,000 | 148,000 | 119.4% | 133,000 |

| PARKS & RECREATION | | | | | | | |
|--------------------|--|---------------------------|---------------------------|---------------------------|------------------------------|--------------------------|---------------------------|
| Code | Revenue Classification | Actual Revenue 2011-12 | Actual Revenue 2012-13 | Amended Budget 2013-14 | Estimated Revenue 2013-14 | % of Revenue Received | Adopted Budget 2014-15 |
| 6940 | User Groups | | | | | | |
| 5805 | User Group Disposal Fees | 1,340 | 1,728 | 1,000 | 1,000 | 100.0% | 1,200 |
| 5810 | Rents | 9,794 | 22,287 | 26,000 | 26,000 | 100.0% | 26,500 |
| | Sub-Total - User Groups Revenue | 11,134 | 24,015 | 27,000 | 27,000 | 100.0% | 27,700 |
| 6970 | Youth Sports | | | | | | |
| 5852 | 3 on 3 Soccer Tournament | 837 | 759 | 1,056 | - | 0.0% | 1,056 |
| 5855 | Adventures in PW Sports | 3,041 | 3,394 | 2,860 | 2,860 | 100.0% | 2,860 |
| 5860 | Basketball Tournament | 2,359 | 2,040 | 3,600 | 3,000 | 83.3% | 3,400 |
| 5862 | Coed Volleyball | 2,100 | 1,675 | 2,800 | 2,800 | 100.0% | 3,300 |
| 5865 | Father Son Basketball Tournament | 322 | 485 | 630 | 630 | 100.0% | 630 |
| 5868 | Flag Football | - | - | - | - | - | - |
| 5870 | Winter Pee Wee/Hot Shots Basketball | 5,196 | 6,620 | 3,740 | 4,603 | 123.1% | 3,740 |
| 5872 | Peewee Soccer | 2,016 | 2,700 | 3,080 | 3,652 | 118.6% | 3,080 |
| 5874 | Summer Peewee/Hotshots Basketball | - | - | 3,080 | 3,080 | 100.0% | 3,080 |
| 5875 | Summer Youth Basketball | 9,123 | 10,610 | 11,000 | 11,000 | 100.0% | 10,450 |
| 5885 | T-Ball | 3,400 | 3,341 | 3,520 | 3,520 | 100.0% | 3,520 |
| 5890 | Youth Basketball | 16,764 | 17,176 | 18,150 | 18,000 | 99.2% | 18,150 |
| 5895 | Youth Track Meet | - | - | 300 | 100 | 33.3% | 100 |
| | Sub-Total-Youth Sports Revenue | 45,159 | 48,800 | 53,816 | 53,245 | 98.9% | 53,366 |
| | Total Revenue - Parks and Rec | 3,290,208 | 2,889,600 | 3,517,141 | 3,549,047 | 100.9% | 3,689,302 |

PARKS & RECREATION

TOTAL BUDGET -3,722,296

The Park and Recreation Department is responsible for scheduling use and coordinating renovations of all Town-owned parks, Town Hall, Police Department, Municipal Services Department, the James A. Woody Community Center and gymnasiums and the Civic Center Aquatic Center. In addition the department coordinates and implements a vast community recreation program. To better manage departmental expenditures, all Grant and Quimby related funds have been budgeted separately. The Civic Center Park Aquatic Center budget reflects a year-round operating season including operational expenses for winter months, anticipating that the school district will rent the facility during those months as they have done in the past.



| PARKS & RECREATION 2510 | | | | | | | |
|--|--------------------------------------|---------------------------|---------------------------|---------------------------|------------------------------|-------------------------|---------------------------|
| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Expense 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
| Parks & Recreation - Expenditures | | | | | | | |
| 6110 | Brewster Park | | | | | | |
| 7010 | Salaries & Wages - Permanent | 121,101 | 45,292 | 50,297 | 50,297 | 100.0% | 29,636 |
| 7020 | Salaries & Wages - Part-time | 5,140 | 7,774 | 5,177 | 5,177 | 100.0% | 5,324 |
| 7030 | Overtime | 465 | 291 | - | - | | - |
| 7110 | Cafeteria Benefits | 20,360 | 12,629 | 13,983 | 13,983 | 100.0% | 6,859 |
| 7120 | Deferred Comp | - | - | - | - | | 98 |
| 7130 | FICA | 58 | - | - | - | | - |
| 7150 | Medicare | 1,919 | 787 | 916 | 916 | 100.0% | 507 |
| 7160 | PERS | 24,252 | 9,576 | 11,133 | 11,133 | 100.0% | 5,714 |
| | Sub-Total Personnel | 173,294 | 76,349 | 81,506 | 81,506 | 100.0% | 48,138 |
| 7180 | Uniforms | 12 | - | - | - | | - |
| 7223 | Disposal Services | 3,372 | 630 | 800 | 100 | 12.5% | 400 |
| 7295-0847 | Utilities - Electricity Usage | 1,832 | 2,805 | 1,950 | 3,500 | 179.5% | 3,900 |
| 7295-0849 | Utilities - Water Usage | 122,850 | 185,082 | 159,500 | 170,000 | 106.6% | 192,000 |
| 7367 | Signing | - | - | 150 | 50 | 33.3% | 100 |
| 7383 | Vandalism Repairs | 288 | 225 | 250 | 150 | 60.0% | 150 |
| 7755 | Grounds Maintenance | 4,619 | 5,234 | 7,500 | 5,600 | 74.7% | 6,000 |
| 7760-2000 | Playground Maintenance | 850 | 32 | 2,250 | 2,250 | 100.0% | 1,200 |
| 7765-1000 | Sports Field Maintenance | 1,161 | 5,238 | 3,000 | 3,000 | 100.0% | 3,000 |
| 7770 | Sports Field Light Maintenance | - | 3,697 | 1,000 | 1,115 | 111.5% | 1,000 |
| 7775 | Sports Field Lighting Usage | 22,135 | 24,283 | 23,000 | 23,000 | 100.0% | 23,000 |
| 7780 | Irrigation Supplies | 4,595 | 4,349 | 4,000 | 4,000 | 100.0% | 4,000 |
| 9039 | Equipment Rental | - | - | 750 | 500 | 66.7% | 500 |
| | Sub-Total - Brewster Park | 335,006 | 307,924 | 285,656 | 294,771 | 103.2% | 283,388 |
| 6130 | Civic Center Park | | | | | | |
| 7010 | Salaries & Wages - Permanent | 98,198 | 78,751 | 84,701 | 84,701 | 100.0% | 75,296 |
| 7020 | Salaries & Wages - Part-time | 3,547 | 5,070 | 4,076 | 4,076 | 100.0% | 4,192 |
| 7030 | Overtime | 330 | 186 | - | - | | - |
| 7110 | Cafeteria Benefits | 17,957 | 19,157 | 20,553 | 20,553 | 100.0% | 20,869 |
| 7120 | Deferred Compensation | - | - | - | - | | 98 |
| 7130 | FICA | 55 | - | - | - | | - |
| 7150 | Medicare | 1,597 | 1,331 | 1,350 | 1,350 | 100.0% | 1,152 |
| 7160 | PERS | 21,062 | 16,695 | 18,478 | 18,478 | 100.0% | 10,673 |
| | Sub-Total Personnel | 142,746 | 121,189 | 129,158 | 129,158 | 100.0% | 112,280 |
| 7223 | Disposal Services | 4,778 | 2,503 | 2,000 | 2,000 | 100.0% | 2,000 |
| 7295-0849 | Utilities - Water Usage | 71,468 | 78,973 | 74,800 | 85,000 | 113.6% | 95,000 |
| 7310 | Assessment District Costs | 13,824 | 13,887 | 13,900 | 13,900 | 100.0% | 14,000 |
| 7367 | Signing | - | 171 | 250 | 100 | 40.0% | 100 |
| 7383 | Vandalism Repairs | 355 | 906 | 500 | 500 | 100.0% | 500 |
| 7755 | Grounds Maintenance | 2,834 | 3,475 | 10,000 | 10,000 | 100.0% | 10,000 |
| 7760-2000 | Playground Maintenance | 43 | 161 | 500 | 500 | 100.0% | 500 |
| 7765-1000 | Sports Field Maintenance | 17 | - | - | - | | - |
| 7780 | Irrigation Supplies | 1,033 | 1,044 | 1,250 | 1,500 | 120.0% | 1,500 |
| 9039 | Equipment Rental | - | - | 500 | 250 | 50.0% | 250 |
| | Sub-Total - Civic Center Park | 237,098 | 222,308 | 232,858 | 242,908 | 104.3% | 236,130 |
| 6150 | Corwin Park | | | | | | |
| 7010 | Salaries & Wages - Permanent | 19,873 | 8,067 | 9,181 | 9,181 | 100.0% | 24,349 |
| 7020 | Salaries & Wages - Part-time | 1,438 | 964 | 655 | 655 | 100.0% | 674 |
| 7030 | Overtime | 42 | 40 | - | - | | - |
| 7110 | Cafeteria Benefits | 3,104 | 1,938 | 2,096 | 2,096 | 100.0% | 4,526 |
| 7120 | Deferred Compensation | - | - | - | - | | 98 |
| 7130 | FICA | 52 | - | - | - | | - |
| 7150 | Medicare | 314 | 137 | 147 | 147 | 100.0% | 363 |
| 7160 | PERS | 3,966 | 1,703 | 1,894 | 1,894 | 100.0% | 4,632 |
| | Sub-Total Personnel | 28,790 | 12,850 | 13,973 | 13,973 | 100.0% | 34,642 |

| PARKS & RECREATION 2510 | | | | | | | |
|---|--------------------------------|---------------------------|---------------------------|---------------------------|------------------------------|-------------------------|---------------------------|
| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Expense 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
| 7223 | Disposal Services | 426 | 401 | 475 | 475 | 100.0% | 475 |
| 7295-0847 | Utilities - Electricity Usage | 968 | 1,141 | 900 | 1,000 | 111.1% | 1,100 |
| 7295-0849 | Utilities - Water Usage | 14,641 | 27,571 | 22,000 | 22,000 | 100.0% | 25,000 |
| 7383 | Vandalism Repairs | 185 | 215 | 150 | 100 | 66.7% | 100 |
| 7655 | Building Maintenance | 12 | - | - | - | - | - |
| 7755 | Grounds Maintenance | 1,106 | 1,356 | 1,900 | 1,900 | 100.0% | 1,900 |
| 7760-2000 | Playground Maintenance | 5,298 | 44 | 150 | 1,000 | 666.7% | 1,300 |
| 7780 | Irrigation Supplies | 244 | 63 | 400 | 200 | 50.0% | 200 |
| 9039 | Equipment Rental | - | - | 500 | 250 | 50.0% | 250 |
| Sub-Total - Corwin Park | | 51,669 | 43,640 | 40,448 | 40,898 | 101.1% | 64,967 |
| 6190 | Parks Grounds Operations | | | | | | |
| 7180 | Uniform Expenses | 6,325 | 5,844 | 5,500 | 5,000 | 90.9% | 5,000 |
| 7229 | Education & Training | 974 | 1,353 | 2,000 | 1,000 | 50.0% | 200 |
| 7241 | Meetings & Conferences | - | - | 200 | 100 | 50.0% | 100 |
| 7247 | Memberships & Dues | 320 | 610 | 450 | 400 | 88.9% | 920 |
| 7253 | Mileage Exp/Allowance | - | - | 50 | 50 | 100.0% | 50 |
| 7259 | Misc Costs | 506 | 397 | 200 | 200 | 100.0% | 200 |
| 7265 | Office Supplies | 79 | 61 | - | - | - | - |
| 7277 | Printing | 32 | - | - | - | - | - |
| 7295-0109 | Utilities-Phones | 8,522 | 7,744 | 8,250 | 6,000 | 72.7% | 6,000 |
| 7295-0847 | Utilities-Electricity Usage | 1,818 | 4,201 | 5,000 | 4,200 | 84.0% | 4,600 |
| 7330 | Hardware/Software Supplies/Exp | - | 399 | - | 75 | 0.0% | 100 |
| 7360 | Safety & Security | 643 | 826 | 750 | 750 | 100.0% | 750 |
| 7375 | Staff Services | - | 41 | - | - | - | - |
| 7383 | Vandalism Repairs | - | 12 | - | - | - | - |
| 7655 | Building Maintenance | 54 | - | - | - | - | - |
| 7755 | Grounds Maint | 25 | - | - | - | - | - |
| 7780 | Sprinkler Supplies | - | 301 | - | 60.00 | 0.0% | 100 |
| 7970 | Small tools | 2,966 | 4,782 | 3,000 | 4,000 | 133.3% | 4,500 |
| 8940 | Contract Services | - | 5,950 | 15,000 | 10,000 | 66.7% | 10,000 |
| 9013 | Communications Equip | 1,046 | 603 | 1,800 | 1,700 | 94.4% | 1,700 |
| 9026 | Equipment Maintenance | 29,468 | 23,865 | 21,000 | 20,000 | 95.2% | 20,000 |
| 9052 | Gasoline, Diesel, Oil | 54,587 | 50,068 | 51,000 | 48,000 | 94.1% | 50,000 |
| 9078 | Safety Equipment | 941 | 2,418 | 1,500 | 1,500 | 100.0% | 1,500 |
| 9091 | Vehicle Maintenance | 10,223 | 11,712 | 12,000 | 12,000 | 100.0% | 12,000 |
| 9120 | Capital Equipment | - | - | - | - | - | 88,000 |
| 9999 | Transfer - 5010 | - | - | - | - | - | 22,000 |
| 9999 | Transfer - 1001 | 346,499 | 343,300 | 391,170 | 391,170 | 100.0% | 422,924 |
| Sub-Total - Parks Grounds Operations | | 465,030 | 464,487 | 518,870 | 506,205 | 97.6% | 650,644 |
| 6210 | Horsemen's Center | | | | | | |
| 7010 | Salaries & Wages - Permanent | 126,298 | 25,027 | 26,975 | 26,975 | 100.0% | 29,636 |
| 7020 | Salaries & Wages - Part-time | 940 | 4,593 | 3,705 | 3,705 | 100.0% | 3,810 |
| 7030 | Overtime | 247 | 207 | - | - | - | - |
| 7110 | Cafeteria Benefits | 23,109 | 7,899 | 9,041 | 9,041 | 100.0% | 6,859 |
| 7120 | Deferred Compensation | - | - | - | - | - | 98 |
| 7130 | FICA | 55 | - | - | - | - | - |
| 7150 | Medicare | 1,830 | 439 | 502 | 502 | 100.0% | 485 |
| 7160 | PERS | 29,234 | 4,522 | 6,067 | 6,067 | 100.0% | 5,714 |
| Sub-Total Personnel | | 181,713 | 42,687 | 46,290 | 46,290 | 100.0% | 46,602 |

| PARKS & RECREATION 2510 | | | | | | | |
|-------------------------|--|---------------------------|---------------------------|---------------------------|------------------------------|-------------------------|---------------------------|
| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Expense 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
| 7223 | Disposal | 1,108 | 1,820 | - | 750 | | 750 |
| 7295-0847 | Utilities - Electricity Usage | 5,846 | 8,802 | 7,000 | 7,000 | 100.0% | 7,700 |
| 7295-0849 | Utilities - Water Usage | 591 | 359 | 660 | 660 | 100.0% | 750 |
| 7367 | Signing | | - | 300 | 100 | 33.3% | 150 |
| 7383 | Vandalism Repairs | 200 | 921 | 150 | 150 | 100.0% | 150 |
| 7655 | Building Maintenance | 458 | 857 | - | 1,375 | | 500 |
| 7755 | Grounds Maintenance | 2,111 | 2,470 | 4,555 | 4,000 | 87.8% | 4,000 |
| 7760-2000 | Playground Maintenance | - | 1,222 | 1,000 | 250 | 25.0% | 500 |
| 7765-1000 | Sports Field Maintenance | 112 | - | 500 | 500 | 100.0% | 500 |
| 7770 | Sports Field Light Maintenance | 502 | - | 250 | 250 | 100.0% | 250 |
| 7780 | Irrigation Supplies | 2,803 | 430 | 1,000 | 1,000 | 100.0% | 1,000 |
| 9039 | Equipment Rental | 775 | - | 500 | 500 | 100.0% | 500 |
| | Sub-Total - Horsemen's Center | 196,219 | 59,568 | 62,205 | 62,825 | 101.0% | 63,352 |
| 6230 | James Woody Community Center Park | | | | | | |
| 7010 | Salaries & Wages - Permanent | 133,644 | 85,424 | 91,183 | 91,183 | 100.0% | 39,782 |
| 7020 | Salaries & Wages - Part-time | 895 | 5,780 | 17,052 | 17,052 | 100.0% | 17,675 |
| 7130 | Overtime | 190 | 297 | - | - | | - |
| 7110 | Cafeteria Benefits | 22,942 | 23,852 | 25,921 | 25,921 | 100.0% | 13,503 |
| 7120 | Deferred Compensation | - | - | - | - | | 98 |
| 7130 | FICA | 54 | - | - | - | | - |
| 7150 | Medicare | 2,027 | 1,446 | 1,629 | 1,629 | 100.0% | 833 |
| 7160 | PERS | 31,106 | 17,250 | 19,943 | 19,943 | 100.0% | 4,700 |
| | Sub-Total Personnel | 190,859 | 134,048 | 155,728 | 155,728 | 100.0% | 76,591 |
| 7223 | Disposal Services | 14,805 | 3,723 | 2,250 | 2,000 | 88.9% | 2,000 |
| 7295-0847 | Utilities - Electricity Usage | 2,012 | 2,737 | 3,250 | 3,000 | 92.3% | 3,300 |
| 7295-0849 | Utilities - Water Usage | 40,690 | 46,536 | 42,350 | 42,000 | 99.2% | 47,500 |
| 7310 | Assessment District Costs | 3,503 | 1,939 | 3,560 | 3,560 | 100.0% | 3,900 |
| 7360 | Safety & Security | - | 124 | - | - | | - |
| 7367 | Signing | - | - | 250 | 100 | 40.0% | 100 |
| 7383 | Vandalism Repairs | 1,217 | 5,586 | 1,200 | 1,200 | 100.0% | 1,200 |
| 7655 | Building Maintenance | 475 | 12 | - | - | | - |
| 7755 | Grounds Maintenance | 6,106 | 3,991 | 6,250 | 6,250 | 100.0% | 6,250 |
| 7760-2000 | Playground Maintenance | 1,465 | 62 | 5,000 | 7,000 | 140.0% | 2,600 |
| 7765-1000 | Sports Field Maintenance | 1,238 | 4,061 | 2,500 | 2,500 | 100.0% | 2,500 |
| 7770 | Sports Field Lighting Maintenance | 8,375 | 2,493 | 2,000 | 2,000 | 100.0% | 2,200 |
| 7775 | Sports Field Lighting Usage | 3,165 | 3,474 | 2,750 | 2,750 | 100.0% | 3,000 |
| 7780 | Irrigation Supplies | 1,963 | 2,255 | 2,500 | 2,000 | 80.0% | 3,500 |
| 9039 | Equipment Rental | 65 | 200 | 500 | 250 | 50.0% | 250 |
| 9418-5000 | James Woody Park Damage 2013 | - | 2,214 | 47,000 | 45,400 | 96.6% | - |
| 9300 | Capital Equipment | - | - | 18,800 | 18,900 | 100.5% | - |
| | Sub-Total - Community Center Park | 275,937 | 213,455 | 295,888 | 294,638 | 99.6% | 154,891 |
| 6250 | Lions Park | | | | | | |
| 7010 | Salaries & Wages - Permanent | 7,567 | 4,962 | 6,224 | 6,224 | 100.0% | 11,980 |
| 7020 | Salaries & Wages - Part-time | 850 | 1,001 | 288 | 288 | 100.0% | 297 |
| 7030 | Overtime | 20 | 28 | - | - | | - |
| 7110 | Cafeteria Benefits | 1,499 | 1,269 | 1,391 | 1,391 | 100.0% | 2,182 |
| 7120 | Deferred Compensation | - | - | - | - | | 98 |
| 7130 | FICA | 52 | - | - | - | | - |
| 7150 | Medicare | 122 | 91 | 86 | 86 | 100.0% | 178 |
| 7160 | PERS | 1,840 | 994 | 1,132 | 1,132 | 100.0% | 2,098 |
| | Sub-Total Personnel | 11,950 | 8,345 | 9,121 | 9,121 | 100.0% | 16,833 |
| 7223 | Disposal Services | 588 | 631 | 700 | 600 | 85.7% | 600 |
| 7295-0847 | Utilities - Electricity Usage | 248 | 294 | 250 | 250 | 100.0% | 275 |
| 7295-0848 | Utilities - Water Usage | 9,214 | 10,998 | 10,450 | 11,000 | 105.3% | 12,000 |
| 7755 | Grounds Maintenance | 348 | 487 | 600 | 600 | 100.0% | 600 |
| 7780 | Irrigation Supplies | - | 621 | 150 | 120 | 80.0% | 120 |
| | Sub-Total - Lions Park | 22,348 | 21,376 | 21,271 | 21,691 | 102.0% | 30,428 |

| PARKS & RECREATION 2510 | | | | | | | |
|-------------------------|---------------------------------------|---------------------------|---------------------------|---------------------------|------------------------------|-------------------------|---------------------------|
| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Expense 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
| 6270 | Mendel Park | | | | | | |
| 7010 | Salaries & Wages - Permanent | 17,237 | 10,313 | 11,047 | 11,047 | 100.0% | 24,532 |
| 7020 | Salaries & Wages - Part-time | 850 | 1,135 | 655 | 655 | 100.0% | 674 |
| 7030 | Overtime | 44 | 63 | - | - | | - |
| 7110 | Cafeteria Benefits | 3,387 | 2,576 | 2,830 | 2,830 | 100.0% | 5,271 |
| 7120 | Deferred Compensation | - | - | - | - | | 98 |
| 7130 | FICA | 52 | - | - | - | | - |
| 7150 | Medicare | 261 | 171 | 180 | 180 | 100.0% | 365 |
| 7160 | PERS | 4,161 | 2,034 | 2,363 | 2,363 | 100.0% | 4,669 |
| | Sub-Total Personnel | 25,991 | 16,291 | 17,075 | 17,075 | 100.0% | 35,609 |
| 7223 | Disposal Services | 764 | 865 | 910 | 900 | 98.9% | 900 |
| 7295-0847 | Utilities - Electricity Usage | 4,876 | 5,977 | 5,100 | 5,100 | 100.0% | 5,600 |
| 7295-0849 | Utilities - Water Usage | 200 | 142 | 165 | 150 | 90.9% | 150 |
| 7383 | Vandalism Repairs | 178 | 51 | 200 | 100 | 50.0% | 150 |
| 7755 | Grounds Maintenance | 549 | 2,347 | 2,500 | 2,500 | 100.0% | 2,500 |
| 7760-2000 | Playground Maintenance | - | 44 | 1,250 | 1,250 | 100.0% | 1,250 |
| 7765-1000 | Sports Field Maintenance | | 387 | 500 | 500 | 100.0% | 500 |
| 7780 | Irrigation Supplies | 6,501 | 224 | 1,000 | 500 | 50.0% | 750 |
| 9039 | Equipment Rental | 126 | - | 250 | 150 | 60.0% | 150 |
| 9300 | Capital Projects | - | 2,780 | | | | |
| | Sub-Total - Mendel Park | 39,185 | 29,108 | 28,950 | 28,225 | 97.5% | 47,559 |
| 6290 | Cramer Family Park | | | | | | |
| 7010 | Salaries & Wages - Permanent | 12,896 | - | - | - | | - |
| 7020 | Salaries & Wages - Part-time | 1,194 | - | - | - | | - |
| 7030 | Overtime | 30 | - | - | - | | - |
| 7110 | Cafeteria Benefits | 2,238 | - | - | - | | - |
| 7130 | FICA | 51 | - | - | - | | - |
| 7150 | Medicare | 211 | - | - | - | | - |
| 7160 | PERS | 2,609 | - | - | - | | - |
| | Sub-Total Personnel | 19,230 | - | - | - | | - |
| 7295-0847 | Utilities - Electricity Usage | 439 | 282 | - | 285 | | 325 |
| 7295-0849 | Utilities - Water Usage | 10,628 | - | - | - | | - |
| 7310 | Assesment District Costs | 3,446 | 3,461 | 3,475 | 3,475 | 100.0% | 3,490 |
| 7383 | Vandalism Repairs | 959 | - | - | - | | - |
| 7755 | Grounds Maintenance | 755 | - | - | - | | - |
| 7760-2000 | Playground Maintenance | 733 | - | - | - | | - |
| 7780 | Irrigation Supplies | 611 | - | - | - | | - |
| | Sub-Total - Cramer Family Park | 36,802 | 3,743 | 3,475 | 3,760.00 | 108.2% | 3,815 |
| 6310 | Schmidt Park | | | | | | |
| 7010 | Salaries & Wages - Permanent | 14,814 | 7,106 | 7,034 | 7,034 | 100.0% | 24,532 |
| 7020 | Salaries & Wages - Part-time | 880 | 1,316 | 568 | 568 | 100.0% | 584 |
| 7030 | Overtime | 38 | 48 | - | - | | - |
| 7110 | Cafeteria Benefits | 2,911 | 1,953 | 2,071 | 2,071 | 100.0% | 5,271 |
| 7120 | Deferred Compensation | - | - | - | - | | 98 |
| 7130 | FICA | 53 | - | - | - | | - |
| 7150 | Medicare | 227 | 127 | 124 | 124 | 100.0% | 364 |
| 7160 | PERS | 3,578 | 1,379 | 1,567 | 1,567 | 100.0% | 4,669 |
| | Sub-Total Personnel | 22,501 | 11,929 | 11,364 | 11,364 | 100.0% | 35,518 |
| 7223 | Disposal Services | 789 | 865 | 910 | 900 | 98.9% | 900 |
| 7295-0847 | Utilities - Electricity Usage | 389 | 388 | 400 | 400 | 100.0% | 450 |
| 7295-0849 | Utilities - Water Usage | 20,428 | 25,950 | 23,100 | 23,000 | 99.6% | 26,000 |
| 7383 | Vandalism Repairs | 134 | 439 | 100 | 100 | 100.0% | 100 |
| 7755 | Grounds Maintenance | 461 | 801 | 1,000 | 1,000 | 100.0% | 1,000 |
| 7760-2000 | Playground Maintenance | - | 32 | 150 | 100 | 66.7% | 150 |
| 7780 | Irrigation Supplies | 60 | 54 | 350 | 200 | 57.1% | 250 |
| 9039 | Equipment Rental | - | - | 250 | 150 | 60.0% | 150 |
| | Sub-Total - Schmidt Park | 44,762 | 40,459 | 37,624 | 37,214 | 98.9% | 64,518 |

| PARKS & RECREATION 2510 | | | | | | | |
|-------------------------|---|---------------------------|---------------------------|---------------------------|------------------------------|-------------------------|---------------------------|
| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Expense 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
| 6330 | Sycamore Rocks Park | | | | | | |
| 7010 | Salaries & Wages - Permanent | 43,361 | 13,753 | 15,497 | 15,497 | 100.0% | 24,349 |
| 7020 | Salaries & Wages - Part-time | 1,299 | 2,272 | 1,663 | 1,663 | 100.0% | 1,711 |
| 7030 | Overtime | 112 | 113 | - | - | | - |
| 7110 | Cafeteria Benefits | 8,517 | 3,732 | 4,178 | 4,178 | 100.0% | 4,526 |
| 7120 | Deferred Compensation | - | - | - | - | | 98 |
| 7130 | FICA | 54 | - | - | - | | - |
| 7150 | Medicare | 645 | 238 | 275 | 275 | 100.0% | 378 |
| 7160 | PERS | 10,487 | 2,914 | 3,026 | 3,026 | 100.0% | 4,632 |
| | Sub-Total Personnel | 64,476 | 23,023 | 24,639 | 24,639 | 100.0% | 35,694 |
| 7180 | Uniforms | - | 25 | - | - | | - |
| 7223 | Disposal Services | 809 | 764 | 750 | 750 | 100.0% | 750 |
| 7295-0849 | Utilities - Water Usage | 228 | 433 | 660 | 600 | 90.9% | 700 |
| 7383 | Vandalism Repairs | 1,005 | 493 | 700 | 350 | 50.0% | 500 |
| 7755 | Grounds Maintenance | 1,328 | 2,232 | 9,000 | 9,000 | 100.0% | 7,000 |
| 7760-2000 | Playground Maintenance | 1,285 | 44 | 750 | 1,210 | 161.3% | 750 |
| 7780 | Irrigation Supplies | 656 | 162 | 350 | 425 | 121.4% | 425 |
| 9039 | Equipment Rental | - | - | 2,000 | 500 | 25.0% | 500 |
| | Sub-Total - Sycamore Rocks Park | 69,787 | 27,175 | 38,849 | 37,474 | 96.5% | 46,319 |
| 6350 | 3-Diamond Skate Park | | | | | | |
| 7010 | Salaries & Wages - Permanent | 3,250 | 2,155 | 2,576 | 2,576 | 100.0% | 3,089 |
| 7020 | Salaries & Wages - Part-time | - | 106 | 281 | 281 | 100.0% | 145 |
| 7030 | Overtime | 6 | 4 | - | - | | - |
| 7110 | Cafeteria Benefits | 584 | 616 | 767 | 767 | 100.0% | 1,258 |
| 7150 | Medicare | 49 | 36 | 45 | 45 | 100.0% | 47 |
| 7160 | PERS | 761 | 454 | 618 | 618 | 100.0% | 289 |
| | Sub-Total Personnel | 4,650.67 | 3,371.76 | 4,287 | 4,287 | 100.0% | 4,828 |
| 7367 | Signing | - | - | 200 | 100 | 50.0% | 100 |
| 7383 | Vandalism Repairs | 206 | 783 | 400 | 300 | 75.0% | 300 |
| 7755 | Grounds Maintenance | 9 | 19 | - | - | | - |
| | Sub-Total - 3-Diamond Skate Park | 4,866 | 4,174 | 4,887 | 4,687 | 95.9% | 5,228 |
| 6370 | Thunderbird Park | | | | | | |
| 7010 | Salaries & Wages - Permanent | 23,466 | 9,697 | 10,575 | 10,575 | 100.0% | 24,349 |
| 7020 | Salaries & Wages - Part-time | 1,642 | 2,183 | 2,184 | 2,184 | 100.0% | 2,246 |
| 7030 | Overtime | 60 | 44 | - | - | | - |
| 7110 | Cafeteria Benefits | 3,737 | 2,369 | 2,568 | 2,568 | 100.0% | 4,526 |
| 7120 | Deferred Compensation | - | - | - | - | | 98 |
| 7130 | FICA | 54 | - | - | - | | - |
| 7150 | Medicare | 373 | 180 | 200 | 200 | 100.0% | 386 |
| 7160 | PERS | 4,689 | 2,071 | 2,337 | 2,337 | 100.0% | 4,632 |
| | Sub-Total Personnel | 34,021 | 16,543 | 17,864 | 17,864 | 100.0% | 36,237 |
| 7223 | Disposal Services | 766 | 789 | 725 | 700 | 96.6% | 700 |
| 7295-0847 | Utilities - Electricity Usage | 251 | 307 | 250 | 900 | 360.0% | 1,000 |
| 7295-0849 | Utilities - Water Usage | 27,211 | 36,964 | 31,900 | 33,000 | 103.4% | 37,000 |
| 7383 | Vandalism Repairs | 44 | 53 | 200 | 100 | 50.0% | 100 |
| 7755 | Grounds Maintenance | 887 | 3,926 | 1,850 | 1,500 | 81.1% | 1,500 |
| 7760-2000 | Playground Maintenance | 1,832 | (6) | 200 | 200 | 100.0% | 200 |
| 7780 | Irrigation Supplies | 489 | 274 | 750 | 500 | 66.7% | 500 |
| 9039 | Equipment Rental | - | 1,203 | 250 | 150 | 60.0% | 150 |
| | Sub-Total - Thunderbird Park | 65,501 | 60,054 | 53,989 | 54,914 | 101.7% | 77,387 |

| PARKS & RECREATION 2510 | | | | | | | |
|-------------------------|---|---------------------------|---------------------------|---------------------------|------------------------------|-------------------------|---------------------------|
| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Expense 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
| 6380 | Virginia Park | | | | | | |
| 7010 | Salaries & Wages - Permanent | 14,813 | 7,774 | 8,400 | 8,400 | 100.0% | 24,349 |
| 7020 | Salaries & Wages - Part-time | 1,012 | 1,135 | 655 | 655 | 100.0% | 674 |
| 7030 | Overtime | 41 | 36 | - | - | | - |
| 7110 | Cafeteria Benefits | 2,917 | 1,856 | 1,998 | 1,998 | 100.0% | 4,526 |
| 7120 | Deferred Compensation | - | - | - | - | | 98 |
| 7130 | FICA | 52 | - | - | - | | - |
| 7150 | Medicare | 228 | 135 | 142 | 142 | 100.0% | 363 |
| 7160 | PERS | 3,571 | 1,640 | 1,860 | 1,860 | 100.0% | 4,632 |
| | Sub-Total Personnel | 22,633 | 12,575 | 13,055 | 13,055 | 100.0% | 34,642 |
| 7223 | Disposal Services | 787 | 764 | 725 | 725 | 100.0% | 725 |
| 7295-0849 | Utilities - Water Usage | 28,457 | 27,932 | 29,150 | 30,000 | 102.9% | 34,000 |
| 7383 | Vandalism Repairs | 41 | 19 | 75 | 50 | 66.7% | 50 |
| 7755 | Grounds Maintenance | 737 | 1,168 | 1,600 | 1,500 | 93.8% | 1,500 |
| 7760-2000 | Playground Maintenance | - | 287 | 1,200 | 1,200 | 100.0% | 500 |
| 7780 | Irrigation Supplies | 115 | 288 | 300 | 300 | 100.0% | 300 |
| 9039 | Equipment Rental | - | - | 250 | 150 | 60.0% | 150 |
| | Sub-Total - Virginia Park | 52,770 | 43,034 | 46,355 | 46,980 | 101.3% | 71,867 |
| 6390 | Yucca Loma Park | | | | | | |
| 7010 | Salaries & Wages - Permanent | 7,648 | 6,876 | 6,006 | 6,006 | 100.0% | 24,939 |
| 7020 | Salaries & Wages - Part-time | 850 | 998 | 305 | 305 | 100.0% | 314 |
| 7030 | Overtime | 20 | 24 | - | - | | - |
| 7110 | Cafeteria Benefits | 1,503 | 2,545 | 1,324 | 1,324 | 100.0% | 5,371 |
| 7120 | Deferred Compensation | - | - | - | - | | 98 |
| 7130 | FICA | 52 | - | - | - | | - |
| 7150 | Medicare | 122 | 135 | 96 | 96 | 100.0% | 366 |
| 7160 | PERS | 1,841 | 1,451 | 1,285 | 1,285 | 100.0% | 4,750 |
| | Sub-Total Personnel | 12,035 | 12,028 | 9,016 | 9,016 | 100.0% | 35,838 |
| 7223 | Disposal Services | 603 | 530 | 625 | 625 | 100.0% | 625 |
| 7295-0849 | Utilities - Water Usage | 10,637 | 14,376 | 12,100 | 13,000 | 107.4% | 15,000 |
| 7383 | Vandalism Repairs | 41 | 19 | 100 | 50 | 50.0% | 50 |
| 7755 | Grounds Maintenance | 353 | 519 | 1,200 | 1,200 | 100.0% | 1,200 |
| 7760-2000 | Playground Maintenance | - | 2,434 | 400 | 600 | 150.0% | 1,600 |
| 7780 | Irrigation Supplies | - | 295 | 300 | 300 | 100.0% | 300 |
| 9039 | Equipment Rental | - | - | 250 | 150 | 60.0% | 150 |
| | Sub-Total - Yucca Loma Park | 23,668 | 30,200 | 23,991 | 24,941 | 104.0% | 54,763 |
| 6401 | Community Service Facilities Ops | | | | | | |
| 7010 | Salaries & Wages - Permanent | 12,797 | 10,687 | 9,980 | 9,980 | 100.0% | 10,245 |
| 7110 | Cafeteria Benefits | 1,669 | 1,358 | 1,260 | 1,260 | 100.0% | 1,388 |
| 7120 | Deferred Comp | 308 | 246 | 229 | 229 | 100.0% | 242 |
| 7150 | Medicare | 187 | 154 | 145 | 145 | 100.0% | 148 |
| 7160 | PERS | 3,016 | 2,189 | 2,162 | 2,162 | 100.0% | 1,768 |
| | Sub-Total Personnel | 17,977 | 14,635 | 13,776 | 13,776 | 100.0% | 13,791 |
| 7180 | Uniform Expense | 1,131 | 858 | 1,200 | 1,100 | 91.7% | 1,200 |
| 7229 | Education & Training | - | 279 | 800 | 300 | 37.5% | 2,300 |
| 7247 | Memberships & Dues | - | - | 1,100 | 850 | 77.3% | - |
| 7259 | Miscellaneous | 11 | 14 | 100 | 65 | 65.0% | 100 |
| 7330 | Hardware/Software Supplies/Ext | 46 | 84 | 200 | 100 | 50.0% | 200 |
| 7360 | Safety & Security | - | 13 | 100 | 75 | 75.0% | 100 |
| 7970 | Small Tools | 585 | 2,024 | 600 | 1,000 | 166.7% | 800 |
| 8940 | Contract Services | 63 | - | - | - | | - |
| 9013 | Communications Equipment | - | - | 250 | - | 0.0% | 150 |
| 9026 | Equipment Maintenance | 45 | - | - | - | | - |
| 9039 | Equipment Rental | - | - | 250 | - | 0.0% | - |
| 9052 | Gasoline, Diesel, Oil | 8,464 | 9,879 | 8,000 | 8,800 | 110.0% | 9,400 |
| 9078 | Safety Equipment | - | 7 | 100 | 100 | 100.0% | 100 |
| 9091 | Vehicle Maintenance | 1,062 | 3,229 | 1,000 | 1,700 | 170.0% | 1,250 |
| | Sub-Total - Community Services Facilit | 29,384 | 31,023 | 27,476 | 27,866 | 101.4% | 29,391 |

| PARKS & RECREATION 2510 | | | | | | | |
|-------------------------|--|---------------------------|---------------------------|---------------------------|------------------------------|-------------------------|---------------------------|
| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Expense 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
| 6410 | Brewster - Facilities | | | | | | |
| 7010 | Salaries & Wages - Permanent | 3,490 | 3,601 | 3,521 | 3,521 | 100.0% | 3,638 |
| 7020 | Salaries & Wages - Part-time | 939 | 1,197 | 597 | 597 | 100.0% | 611 |
| 7030 | Overtime | 56 | 92 | - | - | | - |
| 7110 | Cafeteria Benefits | 678 | 696 | 712 | 712 | 100.0% | 769 |
| 7130 | FICA | 3 | - | - | - | | - |
| 7150 | Medicare | 66 | 72 | 60 | 60 | 100.0% | 62 |
| 7160 | PERS | 1,033 | 752 | 800 | 800 | 100.0% | 778 |
| | Sub-Total Personnel | 6,266 | 6,410 | 5,690 | 5,690 | 100.0% | 5,858 |
| 7383 | Vandalism Repairs | 693 | - | 0 | 400 | 0.0% | 200 |
| 7655 | Building Maintenance | 41 | 471 | 550 | 600 | 109.1% | 550 |
| | Sub-Total - Brewster - Facilities | 7,000 | 6,880 | 6,240 | 6,690 | 107.2% | 6,608 |
| 6430 | Civic Center -Facilities | | | | | | |
| 7383 | Vandalism Repairs | - | 154 | - | - | | - |
| 7655 | Building Maintenance | 401 | 265 | 1,255 | 1,300 | 103.6% | 1,300 |
| | Sub-Total - Civic Center Amphitheater | 401 | 418 | 1,255 | 1,300 | 103.6% | 1,300 |
| 6450 | Corwin Park - Facilities | | | | | | |
| 7010 | Salaries & Wages - Permanent | 2,395 | 2,430 | 2,399 | 2,399 | 100.0% | 2,482 |
| 7020 | Salaries & Wages - Part-time | 940 | 1,197 | 597 | 597 | 100.0% | 611 |
| 7030 | Overtime | 33 | 53 | - | - | | - |
| 7110 | Cafeteria Benefits | 486 | 495 | 510 | 510 | 100.0% | 551 |
| 7130 | FICA | 3 | - | - | - | | - |
| 7150 | Medicare | 49 | 54 | 43 | 43 | 100.0% | 45 |
| 7160 | PERS | 777 | 520 | 557 | 557 | 100.0% | 540 |
| | Sub-Total Personnel | 4,684 | 4,750 | 4,106 | 4,106 | 100.0% | 4,229 |
| 7383 | Vandalism Repairs | - | - | 100 | - | 0.0% | - |
| 7655 | Building Maintenance | 33 | 112 | 300 | 500 | 166.7% | 250 |
| | Sub-Total - Corwin Park - Facilities | 4,717 | 4,861 | 4,506 | 4,606 | 102.2% | 4,479 |
| 6510 | Horsemen's - Facilities | | | | | | |
| 7010 | Salaries & Wages - Permanent | 2,937 | 3,049 | 2,932 | 2,932 | 100.0% | 3,031 |
| 7020 | Salaries & Wages - Part-time | 942 | 1,197 | 597 | 597 | 100.0% | 611 |
| 7030 | Overtime | 54 | 92 | - | - | | - |
| 7160 | Cafeteria Benefits | 589 | 611 | 618 | 618 | 100.0% | 675 |
| 7110 | FICA | 3 | - | - | - | | - |
| 7150 | Medicare | 57 | 63 | 51 | 51 | 100.0% | 53 |
| 7130 | PERS | 896 | 634 | 672 | 672 | 100.0% | 653 |
| | Sub-Total Personnel | 5,479 | 5,646 | 4,870 | 4,870 | 100.0% | 5,023 |
| 7383 | Vandalism Repairs | - | - | 100 | 65 | 65.0% | 100 |
| 7655 | Building Maintenance | 24 | 78 | 250 | 250 | 100.0% | 250 |
| | Sub-Total - Horsemen's - Facilities | 5,502 | 5,724 | 5,220 | 5,185 | 99.3% | 5,373 |
| 6531 | Community Center | | | | | | |
| 7010 | Salaries & Wages - Permanent | 48,665 | 49,321 | 48,245 | 48,245 | 100.0% | 50,046 |
| 7020 | Salaries & Wages - Part-time | 4,094 | 5,507 | 5,570 | 5,570 | 100.0% | 5,700 |
| 7030 | Overtime | 650 | 976 | - | - | | - |
| 7110 | Cafeteria Benefits | 10,270 | 10,473 | 10,703 | 10,703 | 100.0% | 11,521 |
| 7130 | FICA | 12 | - | - | - | | - |
| 7150 | Medicare | 784 | 812 | 780 | 780 | 100.0% | 808 |
| 7160 | PERS | 12,337 | 10,004 | 10,800 | 10,800 | 100.0% | 10,550 |
| | Sub-Total Personnel | 76,811 | 77,094 | 76,098 | 76,098 | 100.0% | 78,625 |

| PARKS & RECREATION 2510 | | | | | | | |
|-------------------------|---|---------------------------|---------------------------|---------------------------|------------------------------|-------------------------|---------------------------|
| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Expense 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
| 7295-0847 | Utilities - Electricity Usage | 9,868 | 13,891 | 10,500 | 10,250 | 97.6% | 11,500 |
| 7295-0848 | Utilities - Natural Gas Usage | 4,716 | 4,501 | 3,500 | 4,000 | 114.3% | 4,000 |
| 7295-0849 | Utilities - Water Usage | 668 | 692 | 880 | 800 | 90.9% | 900 |
| 7360 | Safety & Security | 735 | 686 | 800 | 750 | 93.8% | 800 |
| 7655 | Building Maintenance | 11,560 | 7,158 | 7,250 | 7,250 | 100.0% | 7,250 |
| 7675 | Equipment Maintenance | 521 | 11 | 600 | 900 | 150.0% | 600 |
| 9039 | Equipment Rental | - | - | 250 | - | 0.0% | 250 |
| 9079 | Safety Equipment | - | 43 | - | - | - | - |
| 9610-2520 | Transfer - Quimby | (4,330) | - | - | - | - | - |
| | Sub-Total - Community Center | 100,548 | 104,078 | 99,878 | 100,048 | 100.2% | 103,925 |
| 6532 | Community Center Gymnasium | | | | | | |
| 7010 | Salaries & Wages - Permanent | 36,613 | 38,508 | 37,696 | 37,696 | 100.0% | 39,112 |
| 7020 | Salaries & Wages - Part-time | 2,087 | 2,873 | 2,785 | 2,785 | 100.0% | 2,850 |
| 7030 | Overtime | 460 | 737 | - | - | - | - |
| 7110 | Cafeteria Benefits | 7,712 | 8,154 | 8,339 | 8,339 | 100.0% | 8,957 |
| 7130 | FICA | 6 | - | - | - | - | - |
| 7150 | Medicare | 577 | 614 | 587 | 587 | 100.0% | 608 |
| 7160 | PERS | 9,064 | 7,768 | 8,341 | 8,341 | 100.0% | 8,160 |
| | Sub-Total Personnel | 56,518 | 58,654 | 57,748 | 57,748 | 100.0% | 59,687 |
| 7223 | Disposal Services | 982 | 1,009 | 1,100 | 900 | 81.8% | 1,000 |
| 7295-0847 | Utilities - Electricity Usage | 13,183 | 20,539 | 18,500 | 20,000 | 108.1% | 22,000 |
| 7295-0848 | Utilities - Natural Gas Usage | 5,057 | 4,172 | 4,000 | 4,000 | 100.0% | 4,000 |
| 7360 | Safety & Security | 150 | - | 200 | 100 | 50.0% | 150 |
| 7655 | Building Maintenance | 1,792 | 5,243 | 5,250 | 4,500 | 85.7% | 5,000 |
| 9026 | Equipment Maintenance | 32 | - | 400 | 200 | 50.0% | 400 |
| 9039 | Equipment Rental | 302 | - | 400 | 250 | 62.5% | 300 |
| | Sub-Total - CC Gymnasium | 78,017 | 89,617 | 87,598 | 87,698 | 100.1% | 92,537 |
| 6533 | Community Center PAL Center | | | | | | |
| 7010 | Salaries & Wages - Permanent | 1,380 | 1,322 | 1,423 | 1,423 | 100.0% | 1,466 |
| 7030 | Overtime | 2 | - | - | - | - | - |
| 7110 | Cafeteria Benefits | 294 | 304 | 309 | 309 | 100.0% | 334 |
| 7150 | Medicare | 20 | 20 | 21 | 21 | 100.0% | 21 |
| 7160 | PERS | 342 | 292 | 308 | 308 | 100.0% | 300 |
| | Sub-Total Personnel | 2,040 | 1,938 | 2,061 | 2,061 | 100.0% | 2,121 |
| 7295-0847 | Utilities - Electricity Usage | 246 | 296 | 250 | 300 | 120.0% | 330 |
| 7383 | Vandalism Repairs | - | 320 | - | 125 | - | 100 |
| 7655 | Building Maintenance | 51 | 20 | 100 | 80 | 80.0% | 100 |
| | Sub-Total - Community Center PAL Ce | 2,337 | 2,573 | 2,411 | 2,566 | 106.4% | 2,651 |
| 6534 | James Woody Park - Facilities | | | | | | |
| 7010 | Salaries & Wages - Permanent | 5,476 | 6,012 | 5,900 | 5,900 | 100.0% | 6,111 |
| 7020 | Salaries & Wages - Part-time | 1,597 | 1,916 | 1,591 | 1,591 | 100.0% | 1,629 |
| 7030 | Overtime | 74 | 120 | - | - | - | - |
| 7110 | Cafeteria Benefits | 1,174 | 1,321 | 1,343 | 1,343 | 100.0% | 1,462 |
| 7130 | FICA | 5 | - | - | - | - | - |
| 7150 | Medicare | 104 | 116 | 109 | 109 | 100.0% | 112 |
| 7160 | PERS | 1,653 | 1,256 | 1,377 | 1,377 | 100.0% | 1,338 |
| | Sub-Total Personnel | 10,084 | 10,740 | 10,320 | 10,320 | 100.0% | 10,652 |
| 7383 | Vandalism Repairs | 24 | 59 | - | - | - | - |
| 7655 | Building Maintenance | 262 | 848 | 1,200 | 2,900 | 241.7% | 1,000 |
| | Sub-Total - James Woody Park - Facilit | 10,370 | 11,647 | 11,520 | 13,220 | 114.8% | 11,652 |

| PARKS & RECREATION 2510 | | | | | | | |
|-------------------------|--|---------------------------|---------------------------|---------------------------|------------------------------|-------------------------|---------------------------|
| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Expense 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
| 6590 | Cramer Family - Facilities | | | | | | |
| 7010 | Salaries & Wages - Permanent | 3,494 | - | - | - | | - |
| 7020 | Salaries & Wages - Part-time | 940 | - | - | - | | - |
| 7030 | Overtime | 56 | - | - | - | | - |
| 7110 | Cafeteria Benefits | 679 | - | - | - | | - |
| 7130 | FICA | 3 | - | - | - | | - |
| 7150 | Medicare | 66 | - | - | - | | - |
| 7160 | PERS | 1,033 | - | - | - | | - |
| | Sub-Total Personnel | 6,271 | - | - | - | | - |
| | Sub-Total - Cramer Family - Facilities | 6,271 | - | - | - | 0.0% | - |
| 6610 | Adult Sports | | | | | | |
| 7010 | Salaries & Wages - Permanent | 19,705 | 19,064 | 17,694 | 17,694 | 100.0% | 16,801 |
| 7020 | Salaries & Wages - Part-time | 10,245 | 8,564 | 11,224 | 11,224 | 100.0% | 10,650 |
| 7030 | Overtime | 9 | 23 | - | - | | - |
| 7110 | Cafeteria Benefits | 3,230 | 3,035 | 2,861 | 2,861 | 100.0% | 2,825 |
| 7120 | Deferred Compensation | 278 | 271 | 216 | 216 | 100.0% | 200 |
| 7130 | FICA | 225 | - | - | - | | - |
| 7150 | Medicare | 464 | 426 | 419 | 419 | 100.0% | 398 |
| 7160 | PERS | 6,408 | 5,563 | 4,655 | 4,655 | 100.0% | 3,677 |
| | Sub-Total Personnel | 40,565 | 36,946 | 37,069 | 37,069 | 100.0% | 34,551 |
| 8026 | Adult Basketball | 4,854 | 4,152 | 4,834 | 4,600 | 95.2% | 4,039 |
| 8030 | Adult Kickball | - | - | 1,620 | 0 | 0.0% | - |
| 8038 | Adult Soccer | 27 | - | - | - | | - |
| 8050 | Open Gym | - | 177 | 200 | 200 | 100.0% | 200 |
| 8062 | Softball | 6,733 | 3,467 | 10,600 | 6,900 | 65.1% | 7,434 |
| 8086 | Volleyball | 111 | - | - | - | | 1,560 |
| | Sub-Total - Adult Sports | 52,289 | 44,742 | 54,323 | 48,769 | 89.8% | 47,784 |
| 6640 | Civic Center Aquatic Complex | | | | | | |
| 7010 | Salaries & Wages - Permanent | 88,263 | 93,175 | 86,344 | 86,344 | 100.0% | 89,398 |
| 7020 | Salaries & Wages - Part-time | 135,563 | 125,763 | 108,911 | 108,911 | 100.0% | 116,645 |
| 7030 | Overtime | 1,019 | 2,880 | - | - | | - |
| 7110 | Cafeteria Benefits | 16,766 | 17,032 | 16,287 | 16,287 | 100.0% | 17,145 |
| 7120 | Deferred Compensation | 357 | 402 | 328 | 328 | 100.0% | 346 |
| 7130 | FICA | 7,429 | - | - | - | | - |
| 7150 | Medicare | 3,297 | 3,275 | 2,831 | 2,831 | 100.0% | 2,988 |
| 7160 | PERS | 24,764 | 19,456 | 21,684 | 21,684 | 100.0% | 21,055 |
| | Sub-Total Personnel | 277,459 | 261,983 | 236,385 | 236,385 | 100.0% | 247,577 |
| 7180 | Uniform Expenses | 2,548 | 2,910 | 3,000 | 3,000 | 100.0% | 3,000 |
| 7205 | Advertising | 486 | - | 1,000 | 1,000 | 100.0% | 2,000 |
| 7229 | Education & Training | - | 1,276 | 1,300 | 600 | 46.2% | 1,000 |
| 7241 | Meetings & Conferences | 500 | - | 263 | 100 | 38.0% | 105 |
| 7259 | Miscellaneous | 175 | - | 250 | 200 | 80.0% | 250 |
| 7247 | Memberships & Dues | - | 267 | 250 | 250 | 100.0% | 265 |
| 7277 | Printing | - | - | 250 | 200 | 80.0% | 250 |
| 7295-0847 | Utilities - Electricity Usage | 33,980 | 39,770 | 34,500 | 40,000 | 115.9% | 44,000 |
| 7295-0848 | Utilities - Natural Gas Usage | 53,464 | 53,394 | 70,000 | 55,000 | 78.6% | 59,000 |
| 7295-0849 | Utilities - Water Usage | 7,493 | 9,952 | 9,900 | 10,000 | 101.0% | 11,000 |
| 7313 | Concession Items | 5,023 | 6,015 | 5,000 | 5,000 | 100.0% | 5,000 |
| 7330 | Hardware/Software Supplies Exp. | 2,212 | 1,452 | 1,600 | 1,600 | 100.0% | 1,600 |
| 7360 | Safety & Security | 1,337 | 2,203 | 2,250 | 1,900 | 84.4% | 2,100 |
| 7383 | Vandalism Repairs | 7 | - | - | - | | - |
| 7655 | Building Maintenance | 6,094 | 8,066 | 5,500 | 5,500 | 100.0% | 5,500 |
| 7755 | Grounds Maintenance | 12 | 448 | 250 | 250 | 100.0% | 250 |

| PARKS & RECREATION 2510 | | | | | | | |
|-------------------------|--|---------------------------|---------------------------|---------------------------|------------------------------|-------------------------|---------------------------|
| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Expense 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
| 7970 | Small Tools | 54 | 269 | 100 | 100 | 100.0% | 100 |
| 8103 | AV Wave | 761 | - | - | - | - | - |
| 8118 | Advanced Stroke Development | - | 62 | 100 | 100 | 100.0% | 100 |
| 8128 | CPR Challenge Course | 132 | 152 | 200 | 200 | 100.0% | 95 |
| 8138 | Evening Lap Swim | 108 | 99 | 100 | 100 | 100.0% | 100 |
| 8143 | Guard Start | 331 | 257 | 450 | 450 | 100.0% | 360 |
| 8148 | Lifeguard Training | 1,035 | 3,820 | 2,600 | 2,600 | 100.0% | 1,600 |
| 8153 | Open Diver Water Course | - | 706 | - | - | 0.0% | - |
| 8158 | Open Rec Swim | 33 | 191 | 150 | 150 | 100.0% | 500 |
| 8163 | Pool Chemicals | 32,975 | 33,936 | 34,500 | 35,000 | 101.4% | 36,000 |
| 8168 | Pool Special Event | 596 | 1,437 | 1,650 | 1,500 | 90.9% | 3,076 |
| 8178 | Splash Dance | 6,375 | 9,364 | - | 8,000 | 0.0% | 9,975 |
| 8183 | Swim Lessons | 1,220 | 1,176 | 850 | 850 | 100.0% | 975 |
| 8185 | Swim Fair | 93 | 171 | 350 | 200 | 57.1% | 200 |
| 8188 | Water Aerobics | 8,269 | 6,617 | 13,200 | 6,000 | 45.5% | 6,400 |
| 8190 | Water Polo | - | 1,144 | 2,400 | 200 | 8.3% | - |
| 8940 | Contract Services | 278 | - | - | - | - | - |
| 9026 | Equipment Maintenance | 27,593 | 18,016 | 18,000 | 17,500 | 97.2% | 18,000 |
| 9039 | Equipment Rental | - | 403 | - | - | - | - |
| 9078 | Safety Equipment | 1,264 | 973 | 1,000 | 1,000 | 100.0% | 2,000 |
| 9120 | Capital Equipment | 3,174 | - | 4,950 | 4,500 | 90.9% | 15,170 |
| | Sub-Total - Civic Center Aquatic Comp | 475,079 | 466,531 | 452,298 | 439,435 | 97.2% | 477,548 |
| 6670 | ASAP | | | | | | |
| 7010 | Salaries & Wages - Permanent | 41,347 | 37,803 | 49,936 | 49,936 | 100.0% | 24,062 |
| 7020 | Salaries & Wages - Part-time | 94,924 | 116,882 | 112,027 | 112,027 | 100.0% | 131,564 |
| 7030 | Overtime | 25 | 84 | - | - | - | - |
| 7110 | Cafeteria Benefits | 7,002 | 7,160 | 7,892 | 7,894 | 100.0% | 4,470 |
| 7120 | Deferred Compensation | 586 | 502 | 732 | 732 | 100.0% | 214 |
| 7130 | FICA | 4,661 | - | - | - | - | - |
| 7150 | Medicare | 1,990 | 2,232 | 2,348 | 2,348 | 100.0% | 2,257 |
| 7160 | PERS | 14,694 | 11,820 | 16,425 | 16,425 | 100.0% | 8,159 |
| | Sub-Total Personnel | 165,229 | 176,482 | 189,360 | 189,362 | 100.0% | 170,726 |
| 8250 | Afterschool Program | 7,921 | 14,411 | 11,200 | 13,000 | 116.1% | 16,000 |
| 8940 | Contract Services | 336 | - | - | - | - | - |
| | Sub-Total - ASAP | 173,487 | 190,894 | 200,560 | 202,362 | 100.9% | 186,726 |
| 6700 | CAVE | | | | | | |
| 7010 | Salaries & Wages - Permanent | 7 | - | - | - | - | - |
| 7020 | Salaries & Wages - Part-time | 49 | - | - | - | - | - |
| 7110 | Cafeteria Benefits | 1 | - | - | - | - | - |
| 7130 | FICA | 5 | - | - | - | - | - |
| 7150 | Medicare | 1 | - | - | - | - | - |
| 7160 | PERS | 1 | - | - | - | - | - |
| | Sub-Total Personnel | 65 | - | - | - | - | - |
| | Sub-Total - CAVE | 65 | - | - | - | - | - |
| 6730 | Day Camp | | | | | | |
| 7010 | Salaries & Wages - Permanent | 11,863 | 12,692 | 17,341 | 17,341 | 100.0% | 14,464 |
| 7020 | Salaries & Wages - Part-time | 29,207 | 27,515 | 24,219 | 24,219 | 100.0% | 30,958 |
| 7030 | Overtime | 8 | 18 | - | - | - | - |
| 7110 | Cafeteria Benefits | 1,994 | 2,465 | 2,704 | 2,704 | 100.0% | 2,483 |
| 7120 | Deferred Compensation | 165 | 171 | 264 | 264 | 100.0% | 207 |
| 7130 | FICA | 1,412 | - | - | - | - | - |
| 7150 | Medicare | 596 | 587 | 603 | 603 | 100.0% | 659 |
| 7160 | PERS | 4,437 | 3,895 | 4,763 | 4,763 | 100.0% | 3,644 |
| | Sub-Total Personnel | 49,680 | 47,342 | 49,894 | 49,894 | 100.0% | 52,415 |
| 8450 | Day Camp | 2,315 | 2,218 | 1,960 | 2,100 | 107.1% | 2,500 |
| | Sub-Total - Day Camp | 52,107 | 49,560 | 51,854 | 51,994 | 100.3% | 54,915 |

| PARKS & RECREATION 2510 | | | | | | | |
|-------------------------|---------------------------------------|---------------------------|---------------------------|---------------------------|------------------------------|-------------------------|---------------------------|
| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Expense 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
| 6760 | Instructor Classes | | | | | | |
| 7010 | Salaries & Wages - Permanent | 40,331 | 41,798 | 44,695 | 44,695 | 100.0% | 45,392 |
| 7020 | Salaries & Wages - Part-time | 5,331 | 4,856 | 6,969 | 6,969 | 100.0% | 7,250 |
| 7030 | Overtime | 70 | 431 | - | - | - | - |
| 7110 | Cafeteria Benefits | 7,655 | 7,693 | 8,417 | 8,417 | 100.0% | 8,877 |
| 7120 | Deferred Compensation | 216 | 185 | 164 | 164 | 100.0% | 173 |
| 7130 | FICA | 50 | - | - | - | - | - |
| 7150 | Medicare | 710 | 722 | 749 | 749 | 100.0% | 763 |
| 7160 | PERS | 10,941 | 9,798 | 10,723 | 10,723 | 100.0% | 8,759 |
| | Sub-Total Personnel | 65,303 | 65,483 | 71,717 | 71,717 | 100.0% | 71,214 |
| 8502 | Academic Tots | 17,714 | 20,116 | 18,310 | 12,000 | 65.5% | 12,100 |
| 8508 | Music Starz | 685 | 3,192 | - | 414 | - | - |
| 8508.0512 | Arts & Crafts | 1,807 | 33 | 750 | 9,700 | 1293.3% | 10,200 |
| 8512 | Ballet & Tap | 196 | - | - | - | - | 3,220 |
| 8514 | Baton Twirling | 2,313 | 2,295 | 3,050 | 1,600 | 52.5% | 1,760 |
| 8516 | Belly Dancing | 560 | 1,022 | 1,165 | 500 | 42.9% | 700 |
| 8517 | Cardio Kung Fu | - | - | 2,000 | - | - | - |
| 8520 | Cheer-Tumbling | 4,096 | 2,424 | 3,322 | 2,600 | 78.3% | 2,000 |
| 8524 | Cooking | - | 1,329 | 2,320 | 2,400 | 103.4% | - |
| 8526 | CPR & First Aid | 1,380 | 2,674 | 3,422 | 1,100 | 32.1% | 1,300 |
| 8531 | Dog Obedience | 1,609 | 2,017 | 1,105 | 400 | 36.2% | 1,050 |
| 8533 | Driver's Ed | 1,166 | 567 | 715 | 200 | 28.0% | 800 |
| 8537 | Fencing | 5,582 | 7,285 | 6,950 | 2,800 | 40.3% | - |
| 8539 | Golf Lessons | 5,100 | 5,202 | 6,141 | 1,900 | 30.9% | 4,000 |
| 8541 | Guitar Lessons | 1,657 | 1,118 | 1,572 | 1,900 | 120.9% | 2,100 |
| 8547 | Hip Hop Dance | 1,045 | - | - | - | - | - |
| 8547-5000 | Horsemanship | - | - | 1,500 | - | 0.0% | - |
| 8550 | Kenpo | 1,766 | - | - | - | - | - |
| 8555 | Zumba | 12,232 | 5,789 | 4,926 | 6,000 | 121.8% | 7,075 |
| 8557 | Painting & Drawing | 1,202 | 412 | 1,900 | 2,000 | 105.3% | 1,500 |
| 8559 | Parent & Tot | 9,350 | 8,712 | 9,875 | 14,000 | 141.8% | 13,500 |
| 8565 | Preschool Art | - | 123 | - | - | - | - |
| 8567 | Rent-A-Santa | 830 | 1,227 | 975 | 975 | 100.0% | 800 |
| 8568 | Road To Creativity | 301 | 377 | - | - | - | - |
| 8569 | Salsa & Latin Dance | - | 488 | - | - | - | - |
| 8576.5000 | Summer Camps | 323 | 7,204 | 9,000 | 6,600 | 73.3% | 7,500 |
| 8577 | Swing Dance | 666 | - | - | - | - | - |
| 8579 | Tae Kwon Do | - | 5,435 | 4,592 | 200 | 4.4% | - |
| 8581 | Tai Chi | 3,973 | 3,715 | 4,265 | 4,100 | 96.1% | 3,500 |
| 8583 | Tennis | 4,319 | 2,914 | 2,974 | 3,800 | 127.8% | 3,600 |
| 8585 | Tiny Tot Dance | 1,667 | 1,481 | 1,375 | 2,500 | 181.8% | - |
| 8591 | Yoga | 3,554 | 3,576 | 3,270 | 5,000 | 152.9% | 4,500 |
| 8940 | Contrafc | 357 | - | - | - | - | - |
| | Sub-Total - Instructor Classes | 150,752 | 156,208 | 167,191 | 154,406 | 92.4% | 152,419 |
| 6790 | PIO Events | | | | | | |
| 7010 | Salaries & Wages - Permanent | 77,720 | 47,982 | 51,601 | 51,601 | 100.0% | 54,303 |
| 7020 | Salaries & Wages - Part-time | 11,595 | 15,148 | 31,220 | 31,220 | 100.0% | 30,533 |
| 7030 | Overtime | 812 | 18 | - | - | - | - |
| 7110 | Cafeteria Benefits | 12,399 | 7,597 | 7,981 | 7,981 | 100.0% | 8,029 |
| 7120 | Deferred Compensation | 577 | 299 | 311 | 311 | 100.0% | 314 |
| 7130 | FICA | 329 | - | - | - | - | - |
| 7150 | Medicare | 1,435 | 1,001 | 1,205 | 1,205 | 100.0% | 1,234 |
| 7160 | PERS | 20,610 | 10,437 | 14,587 | 14,587 | 100.0% | 11,107 |
| | Sub-Total Personnel | 125,476 | 82,482 | 106,905 | 106,905 | 100.0% | 105,520 |

| PARKS & RECREATION 2510 | | | | | | | |
|-------------------------|---------------------------------|---------------------------|---------------------------|---------------------------|------------------------------|-------------------------|---------------------------|
| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Expense 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
| 7209 | Commission | - | 720 | - | - | | - |
| 7253 | Mileage Exp/Allowance | 565 | 282 | 282 | 282 | 100.0% | 282 |
| 7805 | Fall Festival | 7,281 | 5,677 | - | - | | - |
| 7835 | Craft Fairs | 725 | 706 | 1,000 | 1,000 | 100.0% | 1,000 |
| 7840 | Flea Markets (2) | 311 | 1,147 | 1,000 | 800 | 80.0% | 800 |
| 7850 | Freedom Festival | 35,085 | 40,557 | 40,000 | 40,000 | 100.0% | 40,000 |
| 7855 | Concerts in the Park (7) | 32,406 | 27,198 | 26,000 | 500 | 1.9% | 26,000 |
| 8721 | Winter Wonderland | 4,399 | 4,000 | 4,000 | 3,800 | 95.0% | 4,000 |
| | Sub-Total - PIO Events | 206,247 | 162,769 | 179,187 | 153,287 | 85.5% | 177,602 |
| 6820 | Recreation | | | | | | |
| 7010 | Salaries & Wages - Permanent | 44,418 | 45,155 | 54,131 | 54,131 | 100.0% | 55,745 |
| 7020 | Salaries & Wages - Part-time | 2,800 | 1,600 | 4,441 | 4,441 | 100.0% | 4,508 |
| 7030 | Overtime | 30 | 128 | - | - | | - |
| 7110 | Cafeteria Benefits | 6,673 | 6,556 | 7,660 | 7,660 | 100.0% | 8,412 |
| 7120 | Deferred Compensation | 825 | 809 | 1,010 | 1,010 | 100.0% | 1,064 |
| 7130 | FICA | 174 | - | - | - | | - |
| 7150 | Medicare | 702 | 688 | 849 | 849 | 100.0% | 874 |
| 7160 | PERS | 10,587 | 9,328 | 12,039 | 12,039 | 100.0% | 10,406 |
| | Sub-Total Personnel | 66,208 | 64,263 | 80,130 | 80,130 | 100.0% | 81,009 |
| 7180 | Uniforms | - | 65 | - | - | | - |
| 7205 | Advertising | 373 | 538 | 750 | 700 | 93.3% | 750 |
| 7229 | Education & Training | 22 | 110 | 1,050 | 500 | 47.6% | 1,040 |
| 7241 | Meetings & Conferences | 2,591 | 3,901 | 2,900 | 2,800 | 96.6% | 3,490 |
| 7247 | Memberships & Dues | 1,270 | 1,686 | 1,600 | 1,600 | 100.0% | 1,640 |
| 7253 | Mileage Exp/Allowance | - | 302 | 200 | 200 | 100.0% | 200 |
| 7259 | Miscellaneous | 97 | 49 | 250 | 250 | 100.0% | 250 |
| 7265 | Office Supplies/Exp | 2,371 | 2,308 | 2,500 | 2,400 | 96.0% | 2,500 |
| 7271 | Postage | 12,254 | 11,967 | 13,000 | 12,500 | 96.2% | 13,000 |
| 7277 | Printing | 19,970 | 17,431 | 20,000 | 19,000 | 95.0% | 20,000 |
| 7330 | Hardware/Software Supplies Exp. | 5,319 | 3,792 | 5,250 | 4,500 | 85.7% | 5,000 |
| 7370 | Special Dept Supplies/Exp | 2,402 | (123) | 3,500 | 3,000 | 85.7% | 3,000 |
| 7375 | Staff Services | 188 | 301 | 350 | 300 | 85.7% | 350 |
| 8940 | Contract Services | 41,991 | 19,853 | 5,000 | 3,000 | 60.0% | 5,000 |
| 9052 | Gasoline, Diesel, Oil | 916 | 753 | 1,000 | 800 | 80.0% | 1,000 |
| 9065 | Leased Equipment | - | 856 | - | - | | - |
| 9091 | Vehicle Maintenance | 99 | 865 | 400 | 800 | 200.0% | 700 |
| | Sub-Total - Recreation | 156,070 | 128,916 | 137,880 | 132,480 | 96.1% | 138,929 |
| 6850 | Rec Dept Events | | | | | | |
| 7010 | Salaries & Wages - Permanent | 39,086 | 30,081 | 39,684 | 39,684 | 100.0% | 30,907 |
| 7020 | Salaries & Wages - Part-time | 16,676 | 17,077 | 17,568 | 17,568 | 100.0% | 18,685 |
| 7030 | Overtime | 22 | 118 | - | - | | - |
| 7110 | Cafeteria Benefits | 6,217 | 5,464 | 6,144 | 6,144 | 100.0% | 5,078 |
| 7120 | Deferred Compensation | 651 | 459 | 638 | 638 | 100.0% | 461 |
| 7130 | FICA | 892 | - | - | - | | - |
| 7150 | Medicare | 847 | 706 | 830 | 830 | 100.0% | 719 |
| 7160 | PERS | 10,111 | 6,810 | 9,084 | 9,084 | 100.0% | 6,540 |
| | Sub-Total Personnel | 74,502 | 60,715 | 73,948 | 73,948 | 100.0% | 62,390 |

| PARKS & RECREATION 2510 | | | | | | | |
|-------------------------|--|---------------------------|---------------------------|---------------------------|------------------------------|-------------------------|---------------------------|
| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Expense 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
| 8702 | Active Adults | 281 | 284 | 400 | 275 | 68.8% | 325 |
| 8703 | AV Idol | 36 | 53 | 132 | 150 | 113.6% | 120 |
| 8706 | AV Most Talented Kid | 1,087 | 250 | 260 | 345 | 132.7% | 350 |
| 8715 | Bunny Run | 432 | 1,069 | 1,180 | 1,180 | 100.0% | 1,180 |
| 8718 | Campfire Programs | 36 | - | - | - | - | - |
| 8728 | Eggstravaganza | 710 | 626 | 800 | 800 | 100.0% | 900 |
| 8733 | Firecracker Run | 836 | 1,029 | 1,180 | 1,180 | 100.0% | 1,180 |
| 8742 | Haunted House | 284 | 274 | 425 | 230 | 54.1% | 400 |
| 8744 | Healthy Apple Valley | 3,367 | 378 | 5,000 | 4,600 | 92.0% | 5,000 |
| 8744-5000 | Heartchase | 1,140 | - | - | - | - | - |
| 8745 | Kiddie Carnival | 477 | 469 | 700 | 478 | 68.3% | 675 |
| 8751 | Mothers Day Tea Party | 54 | 194 | 150 | 25 | 16.7% | - |
| 8754 | Mudfest | 281 | 70 | 175 | 90 | 51.4% | 150 |
| 8764 | Special Apples | 183 | 210 | 275 | 275 | 100.0% | 250 |
| 8765 | Sponsorship Revenue | 48 | - | - | - | - | - |
| 8765-6000 | Teen Art Festival | - | - | 500 | 465 | 93.0% | 475 |
| 8766 | Teen Events | 31 | - | 100 | 100 | 100.0% | - |
| 8776 | Tour de Apple Valley | 3,104 | - | - | - | - | - |
| 8784 | Turkey Run | 1,140 | 1,232 | 1,165 | 1,056 | 90.6% | 1,185 |
| 8790 | Volunteens | 696 | 693 | 700 | 700 | 100.0% | 800 |
| 8940 | Contract Services | 139 | - | - | - | - | - |
| | Sub-Total - Rec Dept Events | 88,862 | 67,545 | 87,090 | 85,897 | 98.6% | 75,380 |
| 6880 | Rentals | | | | | | |
| 7010 | Salaries & Wages - Permanent | 42,856 | 47,181 | 48,556 | 48,556 | 100.0% | 51,022 |
| 7020 | Salaries & Wages - Part-time | 8,478 | 8,950 | 8,953 | 8,953 | 100.0% | 10,049 |
| 7030 | Overtime | 37 | 128 | - | - | - | - |
| 7110 | Cafeteria Benefits | 7,435 | 7,779 | 7,896 | 7,896 | 100.0% | 8,677 |
| 7120 | Deferred Compensation | 489 | 577 | 570 | 570 | 100.0% | 628 |
| 7130 | FICA | 238 | - | - | - | - | - |
| 7150 | Medicare | 786 | 849 | 834 | 834 | 100.0% | 886 |
| 7160 | PERS | 11,480 | 10,543 | 11,429 | 11,429 | 100.0% | 10,015 |
| | Sub-Total Personnel | 71,798 | 76,007 | 78,238 | 78,238 | 100.0% | 81,277 |
| 8600 | Parking Fee | 12,094 | 17,914 | 21,000 | 37,000 | 176.2% | 32,000 |
| 8712 | Birthday Party Package | 42 | 68 | - | - | - | - |
| 8940 | Contract Services | 389 | - | - | - | - | - |
| | Sub-Total - Rentals | 84,323 | 93,989 | 99,238 | 115,238 | 116.1% | 113,277 |
| 6900 | Skate Park - Facilities | | | | | | |
| 7030 | Overtime | - | 830 | - | - | - | - |
| 7150 | Medicare | - | 11 | - | - | - | - |
| 7160 | PERS | - | 18 | - | - | - | - |
| | Sub-Total Personnel | - | 860 | - | - | - | - |
| 7360 | Safety & Security | 1,059 | 489 | 5,000 | 5,000 | 100.0% | 5,000 |
| | Sub-Total - Skate Park - Facilities | 1,059 | 1,349 | 5,000 | 5,000 | 100.0% | 5,000 |

| PARKS & RECREATION 2510 | | | | | | | |
|-------------------------|-----------------------------------|---------------------------|---------------------------|---------------------------|------------------------------|-------------------------|---------------------------|
| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Expense 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
| 6940 | User Groups | | | | | | |
| 7010 | Salaries & Wages - Permanent | 23,027 | 21,820 | 21,992 | 21,995 | 100.0% | 22,613 |
| 7020 | Salaries & Wages - Part-time | 965 | 845 | 960 | 960 | 100.0% | 1,005 |
| 7030 | Overtime | 10 | 23 | - | - | | - |
| 7110 | Cafeteria Benefits | 3,714 | 3,470 | 3,489 | 3,489 | 100.0% | 3,677 |
| 7120 | Deferred Compensation | 347 | 302 | 294 | 294 | 100.0% | 310 |
| 7130 | FICA | 12 | - | - | - | | - |
| 7150 | Medicare | 378 | 356 | 333 | 333 | 100.0% | 342 |
| 7160 | PERS | 5,761 | 4,738 | 4,972 | 4,972 | 100.0% | 4,342 |
| | Sub-Total Personnel | 34,214 | 31,553 | 32,040 | 32,043 | 100.0% | 32,289 |
| 7223 | Disposal Services | 577 | 303 | 400 | 335 | 83.8% | 400 |
| 8940 | Contract Services | 111 | - | - | - | | - |
| | Sub-Total - User Groups | 34,902 | 31,857 | 32,440 | 32,378 | 99.8% | 32,689 |
| 6970 | Youth Sports | | | | | | |
| 7010 | Salaries & Wages - Permanent | 44,170 | 45,183 | 45,561 | 45,561 | 100.0% | 47,321 |
| 7020 | Salaries & Wages - Part-time | 18,816 | 19,829 | 23,351 | 23,351 | 100.0% | 25,765 |
| 7030 | Overtime | 23 | 55 | - | - | | - |
| 7110 | Cafeteria Benefits | 7,166 | 7,082 | 7,107 | 7,107 | 100.0% | 7,441 |
| 7120 | Deferred Compensation | 704 | 715 | 699 | 699 | 100.0% | 737 |
| 7130 | FICA | 654 | - | - | - | | - |
| 7150 | Medicare | 969 | 992 | 999 | 999 | 100.0% | 1,060 |
| 7160 | PERS | 12,737 | 11,121 | 11,451 | 11,451 | 100.0% | 10,670 |
| | Sub-Total Personnel | 85,238 | 84,977 | 89,168 | 89,168 | 100.0% | 92,994 |
| 8805 | Adventures in PW Sports | 586 | 559 | 750 | 750 | 100.0% | 775 |
| 8810 | Basketball Tournament | 1,750 | 1,392 | 2,105 | 2,105 | 100.0% | 2,105 |
| 8812 | Coed Volleyball | 706 | 734 | 930 | 930 | 100.0% | 880 |
| 8820 | Father Son Basketball Tournament | 149 | 199 | 242 | 240 | 99.2% | 243 |
| 8825 | Peewee Soccer | 417 | 389 | 950 | 600 | 63.2% | 929 |
| 8830 | Winter Peewee/Hotshots Basketball | 962 | 801 | 935 | 930 | 99.5% | 985 |
| 8858 | Summer Peewee/Hotshots Basketball | 139 | 557 | 800 | 800 | 100.0% | 855 |
| 8860 | Summer Youth Basketball | 3,716 | 3,740 | 4,000 | 4,000 | 100.0% | 4,115 |
| 8865 | T-Ball | 1,234 | 1,381 | 1,340 | 1,340 | 100.0% | 1,340 |
| 8870 | Flag Football | - | - | - | - | | - |
| 8880 | Winter Youth Basketball | 6,788 | 6,931 | 6,500 | 6,500 | 100.0% | 7,700 |
| 8885 | Youth Track Meet | 223 | 104 | 300 | 300 | 100.0% | 300 |
| 8887 | 3 on 3 Soccer Tournament | 339 | 333 | 640 | - | 0.0% | 640 |
| 8940 | Contract Services | 278 | - | - | - | | - |
| | Sub-Total - Youth Sports | 102,525 | 102,097 | 108,660 | 107,663 | 99.1% | 113,861 |
| | Total Parks & Rec Expenditures | 3,742,963 | 3,323,982 | 3,517,141 | 3,480,219 | 99.0% | 3,689,302 |
| | ENDING FUND BALANCE | (5,728,164) | (6,162,464) | (6,162,464) | (6,093,636) | | (6,093,636) |

| PARKS & RECREATION 2510 | | | | | | | | |
|---|--------------------------------------|---------------------------|---------------------------|---------------------------|------------------------------|-------------------------|---------------------------|--|
| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Expense 2013-14 | % of Budget Expended | Adopted Budget 2014-15 | |
| Parks & Recreation - Recreation Division | | | | | | | | |
| | | Actual | Actual | Actual | Adopted | | | |
| Personnel Schedule | | 2011-12 | 2012-13 | 2013-14 | 2014-15 | | | |
| Full Time: | | | | | | | | |
| | Parks and Recreation Manager | 0.89 | 0.85 | 0.78 | 0.78 | | | |
| | Marketing and Public Affairs Officer | 0.00 | 0.06 | 0.05 | 0.05 | | | |
| | Public Information Officer | 0.10 | 0.00 | 0.00 | 0.00 | | | |
| | Public Relations Specialist | 0.18 | 0.08 | 0.06 | 0.06 | | | |
| | Event Coordinator | 1.00 | 0.67 | 0.67 | 0.67 | | | |
| | Recreation Supervisor | 2.00 | 2.00 | 2.00 | 2.00 | | | |
| | Recreation Coordinator | 1.00 | 1.00 | 1.00 | 1.00 | | | |
| | Administrative Secretary | 0.96 | 0.96 | 0.91 | 0.91 | | | |
| | Senior Office Assistant | 1.00 | 1.00 | 2.00 | 2.00 | | | |
| | Office Assistant | 1.00 | 1.00 | 0.00 | 0.00 | | | |
| Part Time: | | | | | | | | |
| | Recreation Coordinator | 0.00 | 0.00 | 0.50 | 0.50 | | | |
| | Office Assistant | 1.50 | 0.60 | 0.60 | 0.84 | | | |
| | Event Assistants | 1.00 | 1.00 | 1.00 | 1.00 | | | |
| | Swim Coach | 0.19 | 0.00 | 0.50 | 0.50 | | | |
| | Recreation Assistant | 0.48 | 0.48 | 0.00 | 0.00 | | | |
| | Senior Lifeguard | 0.65 | 0.34 | 0.51 | 0.51 | | | |
| | Lifeguard | 2.87 | 4.66 | 4.00 | 4.00 | | | |
| | Recreation Leader II | 5.41 | 4.59 | 0.49 | 0.50 | | | |
| | Recreation Leader I | 2.67 | 2.95 | 1.22 | 0.74 | | | |
| | Parks and Recreation Commissioners | 1.25 | 1.25 | 1.25 | 1.25 | | | |
| Sub-Total FTE's: | | 24.15 | 23.49 | 17.54 | 17.31 | | | |
| Parks & Recreation - Park's Division | | | | | | | | |
| | | Actual | Actual | Actual | Adopted | | | |
| Personnel Schedule | | 2011-12 | 2012-13 | 2013-14 | 2014-15 | | | |
| Full Time: | | | | | | | | |
| | Public Works Manager | 0.00 | 0.00 | 0.33 | 0.33 | | | |
| | Public Works Supervisor | 0.00 | 0.00 | 0.30 | 0.30 | | | |
| | Parks Supervisor | 0.96 | 0.00 | 0.00 | 0.00 | | | |
| | Grounds Supervisor | 0.00 | 0.97 | 0.00 | 0.00 | | | |
| | Senior Maintenance Worker | 2.00 | 0.48 | 0.00 | 0.00 | | | |
| | Maintenance Worker II | 5.92 | 0.68 | 0.68 | 0.00 | | | |
| | Maintenance Worker I | 4.69 | 0.67 | 0.67 | 0.00 | | | |
| | Grounds Maintenance Worker III | 0.00 | 0.95 | 0.95 | 0.92 | | | |
| | Grounds Maintenance Worker II | 0.00 | 2.61 | 2.71 | 2.93 | | | |
| | Grounds Maintenance Worker I | 0.00 | 4.49 | 4.87 | 4.00 | | | |
| | Custodian | 1.00 | 1.00 | 1.00 | 0.00 | | | |
| Part Time: | | | | | | | | |
| | Maintenance Aide | 1.00 | 0.00 | 0.00 | 0.00 | | | |
| | Custodian | 0.00 | 0.25 | 0.39 | 0.00 | | | |
| | Grounds Services Aide | 0.00 | 0.68 | 1.65 | 1.66 | | | |
| Sub-Total FTE's: | | 15.57 | 12.78 | 13.55 | 10.14 | | | |
| Parks & Recreation - Maintenance | | | | | | | | |
| | | Actual | Actual | Actual | Adopted | | | |
| Personnel Schedule | | 2011-12 | 2012-13 | 2013-14 | 2014-15 | | | |
| | Sr. Maintenance Worker | 0.00 | 0.00 | 0.00 | 0.48 | | | |
| | Maintenance Worker II | 0.00 | 0.00 | 0.00 | 0.68 | | | |
| | Maintenance Worker I | 0.00 | 0.00 | 0.00 | 0.67 | | | |
| | Custodian | 0.00 | 0.00 | 0.00 | 1.00 | | | |
| | Custodian (P/T) | 0.00 | 0.00 | 0.00 | 0.40 | | | |
| Sub-Total FTE's: | | 0.00 | 0.00 | 0.00 | 3.23 | | | |
| Total FTE's: | | 39.72 | 36.27 | 31.10 | 30.68 | | | |

PARKS & RECREATION QUIMBY FUND

TOTAL BUDGET - \$13,050

This fund accounts for revenues received from developers and restricted for the development of parks.

| Parks & Recreation Quimby Fund - Account Number 2520-5210 | | | | | | | |
|---|-------------------------------|----------------------------|----------------------------|---------------------------|-----------------------------|-------------------------|---------------------------|
| Code | Revenue Classification | Actual Revenue 2011-12 | Actual Revenue 2012-13 | Amended Budget 2013-14 | Estimate Revenue 2013-14 | % of Budget Received | Adopted Budget 2014-15 |
| BEGINNING FUND BALANCE | | 33,562 | 25,826 | 14,971 | 14,971 | | 35,011 |
| 6166 | Quimby Fees | 33,799 | 6,416 | 10,500 | 20,000 | 190% | 20,000 |
| 4255 | Interest | 96 | 61 | - | 40 | | 40 |
| Total Revenues | | 33,895 | 6,477 | 10,500 | 20,040 | | 20,040 |
| Code | Expenditure Classification | Actual Expenses 2011-12 | Actual Expenses 2012-13 | Amended Budget 2013-14 | Estimate Expense 2013-14 | % of Budget Received | Adopted Budget 2014-15 |
| 9444 | Land Acquisition | - | - | 13,050 | - | | 13,050 |
| 9610 | Tr to 2510 - Parks Master Pla | 41,631 | 17,333 | - | - | | - |
| 9610 | Transfer from 4910 | - | - | - | - | | - |
| Total Expenditures | | 41,631 | 17,333 | 13,050 | - | | 13,050 |
| ENDING FUND BALANCE | | 25,826 | 14,971 | 12,421 | 35,011 | | 42,001 |

POLICE GRANTS

TOTAL BUDGET - \$317,446

This fund is used to account for revenues received for the Department of Justice, the Department of Homeland Security, Cal EMA and other agencies for public safety activities. Annual JAG and JAG AARA Grants are used for the juvenile officer and other Cal Pal programs. Cal EMA funds are used for the Cal Pal program and to supplement costs of a juvenile officer.

| Police Grants - Account Number 2610 | | | | | | | |
|-------------------------------------|--------------------------------|----------------------------|----------------------------|---------------------------|-----------------------------|-------------------------|---------------------------|
| Code | Revenue Classification | Actual Revenue 2011-12 | Actual Revenue 2012-13 | Amended Budget 2013-14 | Estimate Revenue 2013-14 | % of Budget Received | Adopted Budget 2014-15 |
| | BEGINNING FUND BALANCE | (302) | 6,640 | (131,282) | (131,282) | | - |
| 4255 | Interest | 18 | 49 | - | - | | - |
| 2514-6927 | JAG AARA Grant | 26,498 | 46,890 | - | - | | - |
| 2516-6927 | Annual JAG Grant 2010 | 29,495 | - | - | - | | - |
| 2516-6927 | Annual JAG Grant 2011 | 21,289 | 3,796 | - | - | | - |
| 2516-6927 | Annual JAG Grant 2012 | - | 14,849 | - | 4,388 | | - |
| 2516-6927 | Annual JAG Grant 2013 | - | - | 20,000 | 14,729 | 73.6% | - |
| 2516-6927 | Annual JAG Grant 2014 | - | - | - | - | | 15,000 |
| 2518-6927 | Cal Pal Program | - | - | - | - | | - |
| 2519-6927 | Homeland Security | 40,627 | 30,222 | - | - | | - |
| 2520-6927 | Cal GR | - | 67,949 | 108,117 | 108,117 | 100.0% | 302,446 |
| 2522-6927 | Sobriety Checkpoint | - | - | 63,550 | 63,550 | 100.0% | - |
| | Total Revenues | 117,928 | 163,755 | 191,667 | 190,784 | 99.5% | 317,446 |
| Code | Expenditure Classification | Actual Expenses 2011-12 | Actual Expenses 2012-13 | Amended Budget 2013-14 | Estimate Expense 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
| JAG AARA Grant 2514 | | | | | | | |
| 7330 | Hardware/Software Supplies Exp | - | - | - | - | | - |
| 8940 | Contract Services | 26,516 | 46,929 | - | - | | - |
| | Total JAG AARA Grant | 26,516 | 46,929 | - | - | | - |
| 2010 JAG Grant 2516 | | | | | | | |
| 8940 | Contract Services | 29,495 | - | - | - | | - |
| | Total Annual JAG Grant | 29,495 | - | - | - | | - |
| 2011 JAG Grant 2516 | | | | | | | |
| 8940 | Contract Services | 21,289 | 3,796 | - | - | | - |
| | Total Annual JAG Grant | 21,289 | 3,796 | - | - | | - |
| 2012 JAG Grant 2516 | | | | | | | |
| 8940 | Contract Services | - | 14,849 | - | 4,388 | | - |
| | Total Annual JAG Grant | - | 14,849 | - | 4,388 | | - |
| 2013 JAG Grant 2516 | | | | | | | |
| 8940 | Contract Services | - | - | 20,000 | 14,729 | 73.6% | - |
| | Total Annual JAG Grant | - | - | 20,000 | 14,729 | 73.6% | - |
| 2014 JAG Grant 2516 | | | | | | | |
| 8940 | Contract Services | - | - | - | - | | 15,000 |
| | Total Annual JAG Grant | - | - | - | - | | 15,000 |
| Cal Pal Program 2518 | | | | | | | |
| 7283 | Rent | - | - | - | - | | - |
| 7370 | Special Department Supplies | 10,479 | 6,251 | - | - | | - |
| 8940 | Contract Services | 4,159 | - | - | - | | - |
| | Total Cal Pal Program | 14,637 | 6,251 | - | - | | - |
| Homeland Security 2519 | | | | | | | |
| 7229 | Education & Training | 340 | - | - | - | | - |
| 7330 | Hardware/Software Supplies/Exp | - | 34,543 | - | - | | - |
| 7970 | Small Tools | 236 | - | - | - | | - |
| 9120 | Capital Equipment | 35,343 | - | - | - | | - |
| 9300 | Capital Projects | (16,871) | - | - | - | | - |
| | Total Homeland Security | 19,048 | 34,543 | - | - | | - |

| | | | | | | |
|--------------------------------|----------------|------------------|------------------|---------------|--------------|----------------|
| Cal GR 2520 | | | | | | |
| 8940 Contract Services Cal Pal | - | 141,680 | 108,117 | 45,194 | 41.8% | 302,446 |
| Total Cal E M A | - | 141,680 | 108,117 | 45,194 | 41.8% | 302,446 |
| Sobriety Checkpoint 2522 | | | | | | |
| 7720 Sobriety Checkpoint | - | 53,630 | 63,550 | 9,920 | 15.6% | - |
| Total Sobriety Checkpoint | - | 53,630 | 63,550 | 9,920 | 15.6% | - |
| Total Expenditures | 110,985 | 301,677 | 191,667 | 59,502 | 31.0% | 317,446 |
| ENDING FUND BALANCE | 6,640 | (131,282) | (131,282) | - | - | - |

ASSET SEIZURE

TOTAL BUDGET - \$0.00

This fund accounts for revenue received from asset forfeiture/seizure activities. These funds are tracked and reported to the Federal Government based upon case activity. Upon conclusion of a case, assets forfeited or seized are re-distributed to local agencies based upon the assets forfeited or seized within each jurisdiction. These funds are then used for future drug enforcement activities.

| Asset Seizure - Account Number 2620-2010 | | | | | | | |
|--|-----------------------------|----------------------------|----------------------------|---------------------------|-----------------------------|-------------------------|---------------------------|
| Code | Revenue Classification | Actual Revenue 2011-12 | Actual Revenue 2012-13 | Amended Budget 2013-14 | Estimate Revenue 2013-14 | % of Budget Received | Adopted Budget 2014-15 |
| BEGINNING FUND BALANCE | | 29,701 | 22,809 | 46,084 | 46,084 | | 174 |
| 4255 | Interest | 76 | 50 | - | 50 | | - |
| 6806 | Asset Seizure | - | 29,320 | - | - | | - |
| Total Revenues | | 76 | 29,370 | - | 50 | | - |
| Code | Expenditure Classification | Actual Expenses 2011-12 | Actual Expenses 2012-13 | Amended Budget 2013-14 | Estimate Expense 2013-14 | % of Budget Used | Adopted Budget 2014-15 |
| 7229 | Education and Training | 80 | - | - | - | | - |
| 7241 | Meetings & Conferences | 480 | - | - | - | | - |
| 7253 | Mileage | 155 | - | - | - | | - |
| 7370 | Special Department Supplies | 6,253 | - | 25,000 | 25,000 | | - |
| 9120 | Capital Equipment | - | 6,095 | 20,960 | 20,960 | | - |
| Total Expenditures | | 6,968 | 6,095 | 45,960 | 45,960 | | - |
| ENDING FUND BALANCE | | 22,809 | 46,084 | 124 | 174 | - | 174 |

DRUG & GANG PREVENTION

TOTAL BUDGET - \$5,383

| Drug and Gang Prevention - Account Number 2630-2010 | | | | | | | |
|---|-----------------------------|-------------------------------|-------------------------------|------------------------------|--------------------------------|----------------------------|------------------------------|
| Code | Revenue Classification | Actual Revenue 2011-12 | Actual Revenue 2012-13 | Amended Budget 2013-14 | Estimate Revenue 2013-14 | % of Budget Received | Adopted Budget 2014-15 |
| BEGINNING FUND BALANCE | | 2,947 | 2,956 | 5,383 | 5,383 | | 5,383 |
| 4255 | Interest | 9 | 3 | - | - | | - |
| 6806 | Asset Seizure | 0 | 5,174 | - | - | | - |
| Total Revenues | | 9 | 5,177 | - | - | - | - |
| Code | Expenditure Classification | Actual Expenses 2011-12 | Actual Expenses 2012-13 | Amended Budget 2013-14 | Estimate Expense 2013-14 | % of Budget Used | Adopted Budget 2014-15 |
| 7370 | Special Department Supplies | - | 2,750 | - | - | | 5,383 |
| Total Expenditures | | - | 2,750 | - | - | | 5,383 |
| ENDING FUND BALANCE | | 2,956 | 5,383 | 5,383 | 5,383 | - | 0 |

LIGHTING AND LANDSCAPE DISTRICT

TOTAL BUDGET - \$160,250

This fund accounts for the revenues and expenditures of Assessment District L-1 which provides landscaping and right-of-way maintenance in accordance with the homeowners' agreement.

| LL Assess. Dist - Account Number 2810-3310 | | | | | | | |
|--|----------------------------|----------------------------|----------------------------|---------------------------|-----------------------------|-------------------------|---------------------------|
| Code | Revenue Classification | Actual Revenue 2011-12 | Actual Revenue 2012-13 | Amended Budget 2013-14 | Estimate Revenue 2013-14 | % of Budget Received | Adopted Budget 2014-15 |
| | BEGINNING FUND BALANCE | 742,881 | 898,549 | 1,058,527 | 1,058,527 | | 1,223,627 |
| 4020 | Property Tax | 318,928 | 318,526 | 324,000 | 324,000 | 100.0% | 324,000 |
| 4255 | Interest | 2,743 | 2,185 | 1,350 | 1,350 | 100.0% | 1,350 |
| | Total Revenues | 321,671 | 320,711 | 325,350 | 325,350.00 | - | 325,350 |
| Code | Expenditure Classification | Actual Expenses 2011-12 | Actual Expenses 2012-13 | Amended Budget 2013-14 | Estimate Expense 2013-14 | % of Budget Used | Adopted Budget 2014-15 |
| 7935 | Right of Way Maintenance | 153,291 | 150,800 | 152,250 | 152,250 | 100.0% | 152,250 |
| 8964 | Engineering Contractor | 12,712 | 9,933 | 8,000 | 8,000 | 100.0% | 8,000 |
| | Total Expenditures | 166,004 | 160,733 | 160,250 | 160,250 | | 160,250 |
| | ENDING FUND BALANCE | 898,549 | 1,058,527 | 1,223,627 | 1,223,627 | - | 1,388,727 |

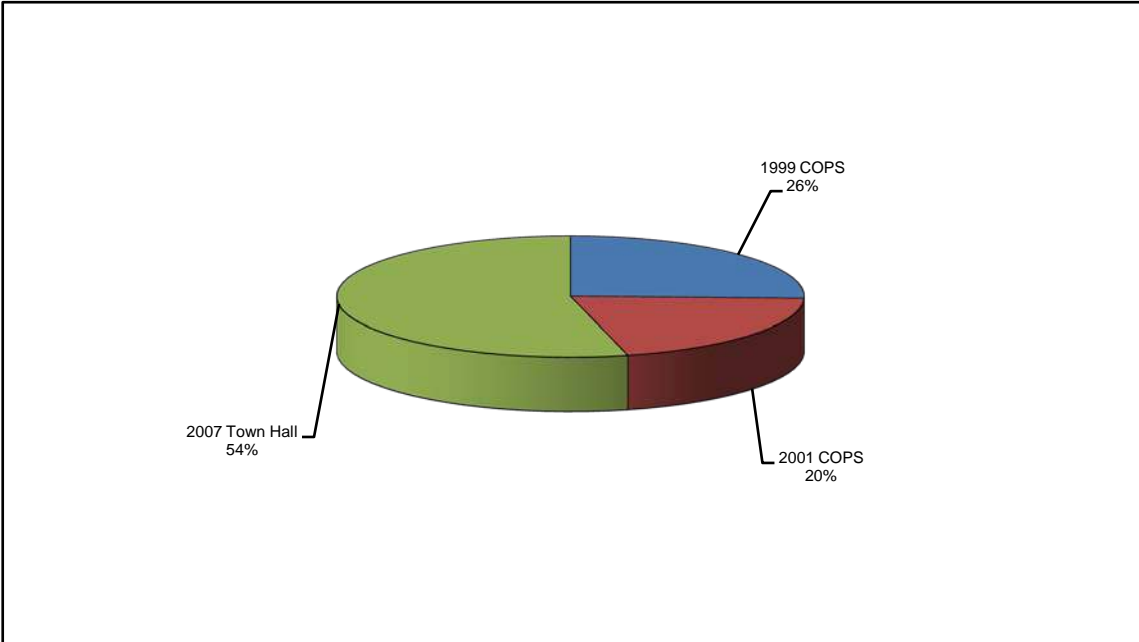
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Town of Apple Valley

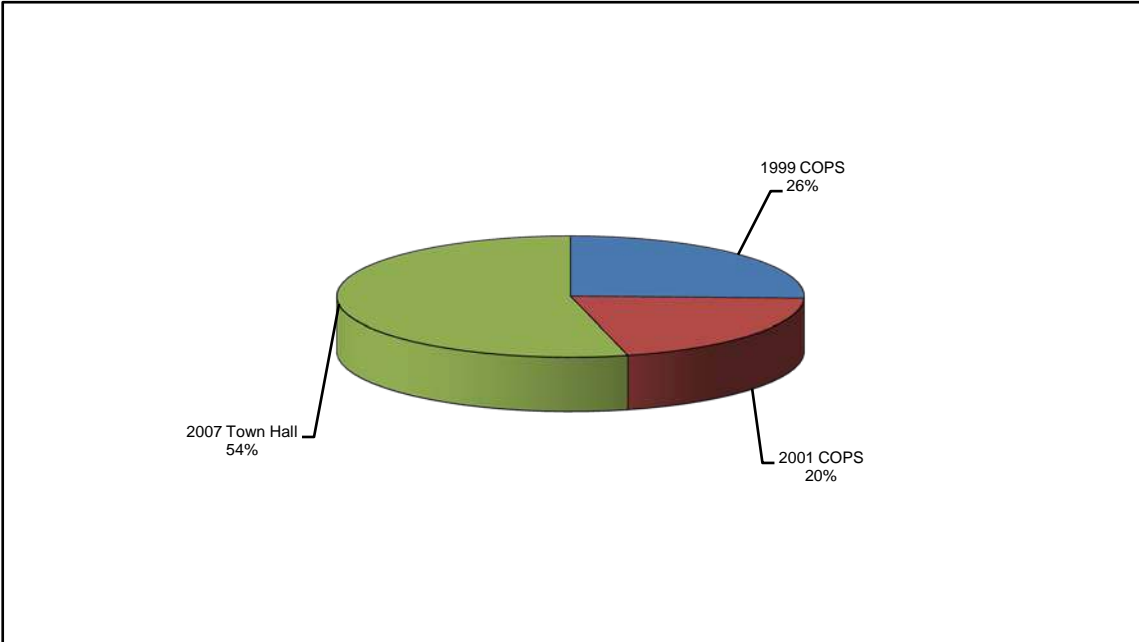
2014/15 Debt Service Funds Revenue

| | |
|----------------------------------|---------------------------|
| 1999 COPS | 420,000 |
| 2001 COPS | 337,000 |
| 2007 Town Hall | 886,544 |
| Total Debt Service Funds Expense | <u><u>\$1,643,544</u></u> |



2014/15 Debt Service Funds Expense

| | |
|----------------------------------|---------------------------|
| 1999 COPS | 420,000 |
| 2001 COPS | 337,000 |
| 2007 Town Hall | 886,544 |
| Total Debt Service Funds Expense | <u><u>\$1,643,544</u></u> |



DEBT SERVICE FUNDS

TOTAL BUDGET - \$1,643,544

2007 TOWN HALL REVENUE BONDS – This fund accounts for and report financial resources that are restricted for the payment of interest and principal on the 2007 Town Hall Revenue Bonds.

1999 COPS FUND – This fund accounts for and report financial resources restricted for the payment of interest and principal on the 1999 Public Facilities Financing Project Certificates of Participation.

2001 COPS FUND – This fund accounts for and report financial resources to advance refund and economically defease the \$2,570,000 Certificates of Participation issued on August 1, 1995 and payment of interest and principal on the 2001 Certificate of participation.

| Debt Service Fund - 1999, 2001 and 2007 COP's - Funds 4105-1500, 4106-1500, & 4108-1500 | | | | | | | |
|---|---|---------------------------|---------------------------|---------------------------|------------------------------|-------------------------|---------------------------|
| Code | Revenue Classification | Actual Revenue 2011-12 | Actual Revenue 2012-13 | Amended Budget 2013-14 | Estimated Revenue 2013-14 | % of Budget Received | Adopted Budget 2014-15 |
| BEGINNING FUND BALANCE | | 885,795 | (4,474) | 205 | 205 | | 205 |
| 4255 | Interest | | | | | | |
| | 1999 COP's 4105-0000-4255 | - | - | - | - | | - |
| | 2001 COP's 4106-0000-4255 | - | - | - | - | | - |
| | 2007 COP's 4108-0000-4255 | - | - | - | - | | - |
| 9610 | Transfer from General Fund | | | | | | |
| | 1999 COP's 4105-1500-6999-1001 | 379,845 | 389,290 | 410,000 | 410,000 | 100.0% | 420,000 |
| | 2001 COP's 4106-1500-6999-1001 | 223,742 | 233,050 | 332,000 | 332,000 | 100.0% | 337,000 |
| | 2007 COP's* 4108-1500-6999-1001 | 18,911 | 887,574 | 885,150 | 885,150 | 100.0% | 886,544 |
| 9610 | Transfer from General Government Facilities | | | | | | |
| | 2007 COP's* 4108-1500-9610-4730 | (19,880) | - | - | - | | - |
| Total Revenues | | 602,618 | 1,509,913 | 1,627,150 | 1,627,150 | 100.0% | 1,643,544 |
| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Expense 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
| Debt Service | | | | | | | |
| 9840 | 1999 COP's Principle 4105-1500-9840-0000 | 315,000 | 325,000 | 330,000 | 330,000 | 100.0% | 340,000 |
| 9860 | 1999 COP's Interest 4105-1500-9860-0000 | 4,925 | 4,251 | 10,000 | 10,000 | 100.0% | 10,000 |
| 9840 | 2001 COP's Principle 4106-1500-9840-0000 | 202,500 | 210,000 | 290,000 | 290,000 | 100.0% | 295,000 |
| 9860 | 2001 COP's Interest 4106-1500-9860-0000 | 2,402 | 1,366 | 12,000 | 12,000 | 100.0% | 12,000 |
| 9840 | 2007 COP's Principle 4108-1500-9840-0000 | 420,000 | 440,000 | 455,000 | 455,000 | 100.0% | 475,000 |
| 9860 | 2007 COP's Interest 4108-1500-9860-0000 | 462,244 | 445,044 | 427,150 | 427,150 | 100.0% | 408,544 |
| 8940 | Debt Service Admin 4105-1500-8940-0000 | 62,715 | 57,039 | 70,000 | 70,000 | 100.0% | 70,000 |
| 8940 | Debt Service Admin 4106-1500-8940-0000 | 20,521 | 20,005 | 30,000 | 30,000 | 100.0% | 30,000 |
| 8940 | Debt Service Admin 4108-1500-8940-0000 | 2,580 | 2,530 | 3,000 | 3,000 | 100.0% | 3,000 |
| Total Expenditures | | 1,492,887 | 1,505,235 | 1,627,150 | 1,627,150 | 100.0% | 1,643,544 |
| ENDING FUND BALANCE | | (4,474) | 205 | 205 | 205 | | 205 |

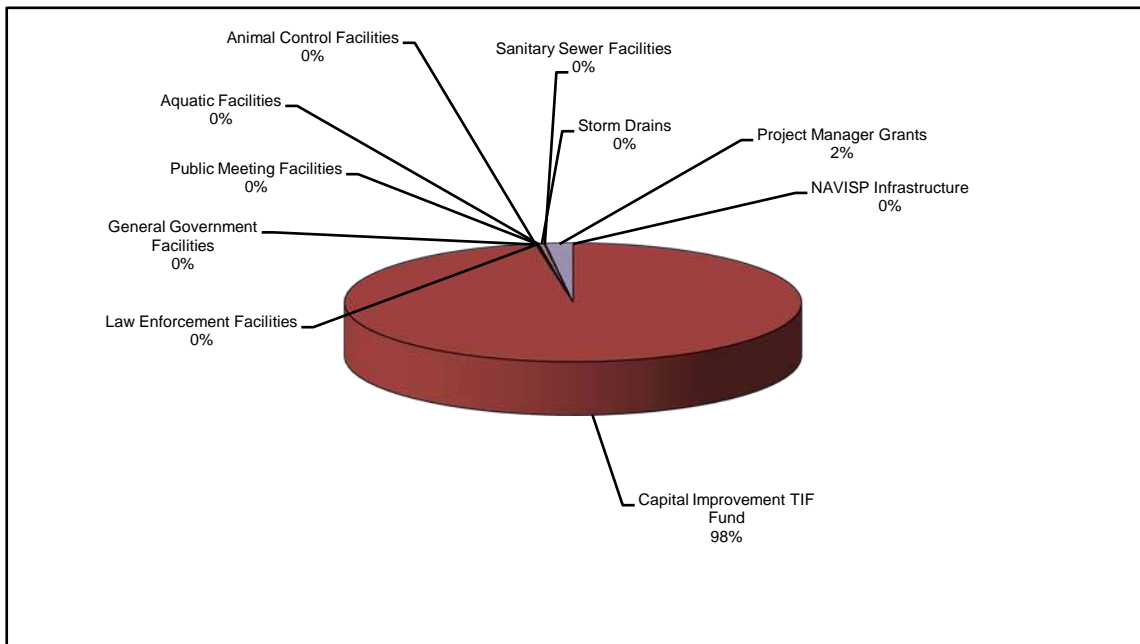
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Town of Apple Valley

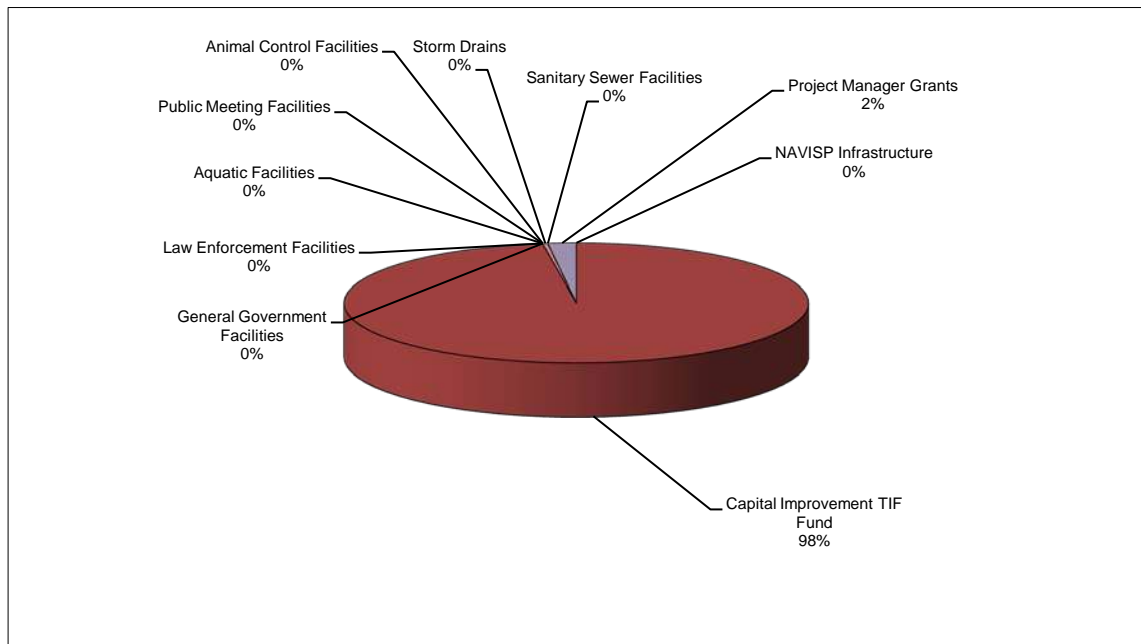
2014/15 Capital Improvement Funds Revenue

| | |
|--------------------------------|-----------------------------------|
| NAVISP Infrastructure | \$2,500 |
| Capital Improvement TIF Fund | 27,446,477 |
| Animal Control Facilities | 3,850 |
| Law Enforcement Facilities | 18,100 |
| General Government Facilities | 31,000 |
| Public Meeting Facilities | 16,150 |
| Aquatic Facilities | 5,600 |
| Storm Drains | 91,500 |
| Sanitary Sewer Facilities | 31,200 |
| Project Manager Grants | 549,483 |
| Total-CIP Funds Revenue | <u><u>\$28,195,860</u></u> |



2014/15 Capital Improvement Funds Expenditures

| | |
|-------------------------------------|-----------------------------------|
| NAVISP Infrastructure | \$0 |
| Capital Improvement TIF Fund | 27,157,077 |
| Animal Control Facilities | - |
| Law Enforcement Facilities | - |
| General Government Facilities | - |
| Public Meeting Facilities | - |
| Aquatic Facilities | - |
| Storm Drains | 100,000 |
| Sanitary Sewer Facilities | - |
| Project Manager Grants | 547,665 |
| Total-CIP Funds Expenditures | <u><u>\$27,804,742</u></u> |



NAVISP INFRASTRUCTURE

TOTAL BUDGET - \$0

This fund accounts for revenues received and expenditures for the construction of infrastructure improvement projects related to implementation of the North Apple Valley Industrial Specific Plan (NAVISP).

| NAVISP Infrastructure 4050-4310 | | | | | | | |
|---------------------------------|----------------------------|---------------------------|---------------------------|---------------------------|------------------------------|-------------------------|---------------------------|
| Code | Revenue Classification | Actual Revenue 2011-12 | Actual Revenue 2012-13 | Amended Budget 2013-14 | Estimated Revenue 2013-14 | % of Budget Received | Adopted Budget 2014-15 |
| BEGINNING FUND BALANCE | | 1,630,994 | 1,637,171 | 1,640,775 | 1,640,775 | | 1,643,275 |
| 4255 | Interest | 6,547 | 3,819 | 4,000 | 2,500 | 62.5% | 2,500 |
| Total Revenue | | 6,547 | 3,819 | 4,000 | 2,500 | | 2,500 |
| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Expense 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
| 9485 | NAVISP | 370 | 215 | - | - | | - |
| Total Expenditures | | 370 | 215 | - | - | | - |
| ENDING FUND BALANCE | | 1,637,171 | 1,640,775 | 1,644,775 | 1,643,275 | - | 1,645,775 |

CAPITAL IMPROVEMENT PROGRAM - INFRASTRUCTURE (TIF)

TOTAL BUDGET - \$27,157,077

Most of the Town's planned arterials and collectors exist in some form, although not necessarily fully widened to allow for the full number of lanes. Revenues are derived from Traffic Impact Fees, grants and other transportation funding from the State or County. The Traffic Impact Fees are used to finish off these existing, but not yet fully improved, roads and bridges. The collected fees are used to create additional lane miles and bridge lanes increasing carrying capacity. Additionally, this fund is used to complete the system of signals that insures the smooth movement of vehicles through intersections.

| Capital Improvement Program - Infrastructure (TIF) - Account Number 4410-5210 | | | | | | | |
|---|--|---------------------------|---------------------------|---------------------------|------------------------------|-------------------------|---------------------------|
| Code | Revenue Classification | Actual Revenue 2011-12 | Actual Revenue 2012-13 | Amended Budget 2013-14 | Estimated Revenue 2013-14 | % of Budget Received | Adopted Budget 2014-15 |
| | BEGINNING FUND BALANCE | 9,104,848 | 9,299,816 | 9,027,925 | 9,027,925 | | 8,591,925 |
| 4181 | Refunds, Reimb, Rebates | 452,093 | 134,356 | - | - | | - |
| 4181 | Zone 4 Flood Control Reimb (9595) | - | - | 4,150,000 | - | 0.0% | 3,400,000 |
| 4181 | STP Surface Transportation Program | - | - | - | - | 0.0% | 750,000 |
| 4181 | State Local Partnership Program | - | - | 358,000 | 358,000 | 100.0% | - |
| 4255 | Interest | 28,896 | 21,567 | 25,000 | 12,000 | 48.0% | 12,000 |
| 6126 | General Government Facilities | - | 393 | - | - | | - |
| 6184 | Traffic Impact Fees | 170,602 | 594,227 | 400,000 | 400,000 | 100.0% | 400,000 |
| 6816 | Grants (HSIP) | - | - | 350,000 | - | 0.0% | 350,000 |
| 6816 | Grants (HSIP) | - | - | - | - | 0.0% | 405,900 |
| 6816 | Grants SLPP, MLHP and SB County | - | - | - | - | 0.0% | 11,512,147 |
| 6999 | Transfer In - 2730 | - | - | 14,000,000 | 8,500,000 | 60.7% | 10,616,430 |
| | Total Revenue | 651,591 | 750,543 | 19,283,000 | 9,270,000 | 48.1% | 27,446,477 |
| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Expense 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
| 9205 | AV Rd/BV Rd SE Corner Imp | - | - | 390,000 | 390,000 | 100% | - |
| 9208 | AV Rd/Town Center Improvements | - | 192 | 100,000 | 100,000 | 100% | - |
| 9283 | Bear Valley Rd/Deep Creek Signal | 207,568 | 42 | - | - | 0% | - |
| 9284 | Bear Valley Rd/ Mohawk Signal | 25,257 | 29,157 | 405,000 | - | 0% | 405,000 |
| 9410 | Hwy 18 West End Widening | 14,467 | 156,940 | - | - | 0% | - |
| 9442 | Kiowa (Bear Valley to Tussing Phase I) | 400 | - | 716,000 | 716,000 | 100% | - |
| 9471 | Navajo Rd | 318 | - | - | - | 0% | - |
| 9572 | Townwide Class II Bikeway Upgrade | - | - | - | - | 0% | 473,500 |
| 9588 | Yucca Loma Bridge | 208,613 | 404,796 | 13,000,000 | 8,500,000 | 65% | 20,278,577 |
| 9595-500 | Yucca Loma Rd Widening | - | - | 9,600,000 | - | 0% | 6,000,000 |
| 9610 | Transfer - 4910 | - | 431,307 | - | - | 0% | - |
| | Total Expenditures | 456,623 | 1,022,434 | 24,211,000 | 9,706,000 | 40.1% | 27,157,077 |
| | ENDING FUND BALANCE | 9,299,816 | 9,027,925 | 4,099,925 | 8,591,925 | 209.6% | 8,881,325 |

ANIMAL CONTROL FACILITIES

TOTAL BUDGET - \$0

This fund accounts for revenues received from developers to mitigate the impact of new development on the Town's animal control facilities. These funds are used for future development or maintenance of such facilities.

| Animal Control Facilities 4710-1200 | | | | | | | |
|-------------------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|------------------------------|-------------------------|---------------------------|
| Code | Revenue Classification | Actual Revenue 2011-12 | Actual Revenue 2012-13 | Amended Budget 2013-14 | Estimated Revenue 2013-14 | % of Budget Received | Adopted Budget 2014-15 |
| BEGINNING FUND BALANCE | | 96,175 | 98,874 | 103,661 | 103,661 | | 107,211 |
| 4255 | Interest | 311 | 235 | 350 | 350 | 100% | 350 |
| 6102 | Animal Control Facilities Fee | 2,388 | 4,552 | 3,200 | 3,200 | 100% | 3,500 |
| Total Revenue | | 2,699 | 4,787 | 3,550 | 3,550 | 200% | 3,850 |
| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Expense 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
| 7935 | Right of Way Maintenance | - | - | - | - | | - |
| 8964 | Engineering Cont - General | - | - | - | - | | - |
| Total Expenditures | | - | - | - | - | | - |
| ENDING FUND BALANCE | | 98,874 | 103,661 | 107,211 | 107,211 | | 111,061 |

LAW ENFORCEMENT FACILITIES

TOTAL BUDGET - \$0

This fund accounts for revenues received from developers to mitigate the impact of new development on the Town's law enforcement facilities. These funds are used for future development or maintenance of such facilities.

| Law Enforcement Facilities 4720-1200 | | | | | | | |
|--------------------------------------|--------------------------------|---------------------------|---------------------------|---------------------------|------------------------------|-------------------------|---------------------------|
| Code | Revenue Classification | Actual Revenue 2011-12 | Actual Revenue 2012-13 | Amended Budget 2013-14 | Estimated Revenue 2013-14 | % of Budget Received | Adopted Budget 2014-15 |
| BEGINNING FUND BALANCE | | 634 | 17,653 | 47,764 | 47,764 | | 65,364 |
| 4255 | Interest | (334) | 82 | 100 | 100 | 100% | 100 |
| 6140 | Law Enforcement Facilities Fee | 17,353 | 30,029 | 24,000 | 17,500 | 73% | 18,000 |
| Total Revenue | | 17,019 | 30,110 | 24,100 | 17,600 | | 18,100 |
| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Expense 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
| 9512 | PD T/I 2010 | - | - | - | - | | - |
| 9610 | Transfer - 4110 | - | - | - | - | | - |
| Total Expenditures | | - | - | - | - | | - |
| ENDING FUND BALANCE | | 17,653 | 47,764 | 71,864 | 65,364 | | 83,464 |

GENERAL GOVERNMENT FACILITIES

TOTAL BUDGET - \$0

This fund accounts for revenue received from developers to mitigate the impact of new development on the Town's general government facilities. During the 2007-08 fiscal year the Town Council approved the issuance of Certificates of Participation in the amount of \$11,306,093 to finance and build the Development Services Building and improvements to the existing Town Hall. Construction began in fiscal year 2008-09 and the projects were completed in 2011.



GENERAL GOVERNMENT FACILITIES

TOTAL BUDGET - \$0

| General Government Facilities 4730-1500 | | | | | | | |
|---|-----------------------------|------------------------------|------------------------------|------------------------------|---------------------------------|----------------------------|------------------------------|
| Code | Revenue Classification | Actual Revenue 2011-12 | Actual Revenue 2012-13 | Amended Budget 2013-14 | Estimated Revenue 2013-14 | % of Budget Received | Adopted Budget 2014-15 |
| | BEGINNING FUND BALANCE | 23 | 32,540 | 69,110 | 69,110 | | 99,110 |
| 4255 | Interest | (22) | - | - | - | - | - |
| 6126 | General Gov Facilities Fees | 18,759 | 36,570 | 30,000 | 30,000 | 100% | 31,000 |
| | Total Revenue | 18,737 | 36,570 | 30,000 | 30,000 | | 31,000 |
| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Expense 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
| 9120 | Capital Equipment | 6,100 | - | - | - | - | - |
| 9610 | Transfer - 4108 | (19,880) | - | - | - | - | - |
| | Total Expenditures | (13,780) | - | - | - | - | - |
| | ENDING FUND BALANCE | 32,540 | 69,110 | 99,110 | 99,110 | | 130,110 |

PUBLIC MEETING FACILITIES

TOTAL BUDGET - \$0

This fund accounts for revenues received from developers to mitigate the impact of new development on the Town's public meeting facilities. These funds are used for future development or maintenance of such facilities.

| Public Meeting Facilities 4740-1200 | | | | | | | |
|-------------------------------------|-------------------------------|---------------------------|---------------------------|---------------------------|------------------------------|-------------------------|---------------------------|
| Code | Revenue Classification | Actual Revenue 2011-12 | Actual Revenue 2012-13 | Amended Budget 2013-14 | Estimated Revenue 2013-14 | % of Budget Received | Adopted Budget 2014-15 |
| BEGINNING FUND BALANCE | | 58,829 | 69,991 | 91,884 | 91,884 | | 107,034 |
| 4255 | Interest | 159 | 185 | 150 | 150 | 100% | 150 |
| 6164 | Public Meeting Facilities Fee | 11,004 | 21,708 | 15,000 | 15,000 | 100% | 16,000 |
| Total Revenue | | 11,162 | 21,893 | 15,150 | 15,150 | | 16,150 |
| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Expense 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
| 9610 | Transfer - 4110 | - | - | - | - | | - |
| Total Expenditures | | - | - | - | - | | - |
| ENDING FUND BALANCE | | 69,991 | 91,884 | 107,034 | 107,034 | | 123,184 |

AQUATIC FACILITIES

TOTAL BUDGET - \$0

This fund accounts for revenues received from developers to mitigate the impact of new development on the Town's aquatic facilities. These funds are used for future development or maintenance of such facilities.

| Aquatic Facilities - 4750-1200 | | | | | | | |
|--------------------------------|----------------------------|---------------------------|---------------------------|---------------------------|------------------------------|-------------------------|---------------------------|
| Code | Revenue Classification | Actual Revenue 2011-12 | Actual Revenue 2012-13 | Amended Budget 2013-14 | Estimated Revenue 2013-14 | % of Budget Received | Adopted Budget 2014-15 |
| BEGINNING FUND BALANCE | | 40,175 | 45,314 | 52,430 | 52,430 | | 57,530 |
| 4255 | Interest | 141 | 113 | 100 | 100 | 100% | 100 |
| 6106 | Aquatic Facilities Fees | 4,999 | 7,003 | 5,000 | 5,000 | 100% | 5,500 |
| Total Revenue | | 5,139 | 7,115 | 5,100 | 5,100 | | 5,600 |
| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Expense 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
| Total Expenditures | | - | - | - | - | - | - |
| ENDING FUND BALANCE | | 45,314 | 52,430 | 57,530 | 57,530 | | 63,130 |

STORM DRAINS

TOTAL BUDGET - \$100,000

This fund accounts for revenues received from developers to mitigate the impact of new development on the Town's storm drains. The funds are used to acquire land, engineering and/or constructing storm drain infrastructure.

| Storm Drains 4760-5210 | | | | | | | |
|------------------------|--------------------------------|---------------------------|---------------------------|---------------------------|-------------------------------|-------------------------|---------------------------|
| Code | Revenue Classification | Actual Revenue 2011-12 | Actual Revenue 2012-13 | Amended Budget 2013-14 | Estimated Year End 2013-14 | % of Budget Received | Adopted Budget 2014-15 |
| BEGINNING FUND BALANCE | | 1,140,478 | 969,011 | 1,102,156 | 1,102,156 | | 1,093,656 |
| 4255 | Interest | 2,725 | 2,391 | 1,500 | 1,500 | 100% | 1,500 |
| 6670 | Storm Drainage Facilities Fees | 56,918 | 131,268 | 90,000 | 90,000 | 100% | 90,000 |
| Total Revenue | | 59,643 | 133,659 | 91,500 | 91,500 | | 91,500 |
| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Year End 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
| 8940 | Contract Services | 1,226 | 196 | - | - | | - |
| 9367 | Dry Wells | 229,884 | 318 | 100,000 | 100,000 | 100% | 100,000 |
| Total Expenditures | | 231,110 | 514 | 100,000 | 100,000 | | 100,000 |
| ENDING FUND BALANCE | | 969,011 | 1,102,156 | 1,093,656 | 1,093,656 | | 1,085,156 |

SANITARY SEWER FACILITIES

TOTAL BUDGET - \$0

This fund accounts for revenues received from developers to mitigate the impact of new development on the Town's sanitary sewer facilities. These funds are used for future development or maintenance of such facilities.

| Sanitary Sewer Facilities 4770-4210 | | | | | | | |
|-------------------------------------|--------------------------------|---------------------------|---------------------------|---------------------------|-------------------------------|-------------------------|---------------------------|
| Code | Revenue Classification | Actual Revenue 2011-12 | Actual Revenue 2012-13 | Amended Budget 2013-14 | Estimated Year End 2013-14 | % of Budget Received | Adopted Budget 2014-15 |
| | BEGINNING FUND BALANCE | 899,852 | 937,505 | 947,490 | 947,490 | | 978,890 |
| 4255 | Interest | 2,912 | 2,189 | 1,400 | 1,400 | 100% | 1,200 |
| 6600 | Sanitary Sewer Facilities Fees | 34,741 | 7,796 | 1,500 | 30,000 | 2000% | 30,000 |
| | Total Revenue | 37,653 | 9,985 | 2,900 | 31,400 | | 31,200 |
| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Year End 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
| 9610 | Transfer - 5010 | - | - | - | - | | - |
| | Total Expenditures | - | - | - | - | | - |
| | ENDING FUND BALANCE | 937,505 | 947,490 | 950,390 | 978,890 | | 1,010,090 |

MISCELLANEOUS GRANT FUND

TOTAL BUDGET - \$547,665

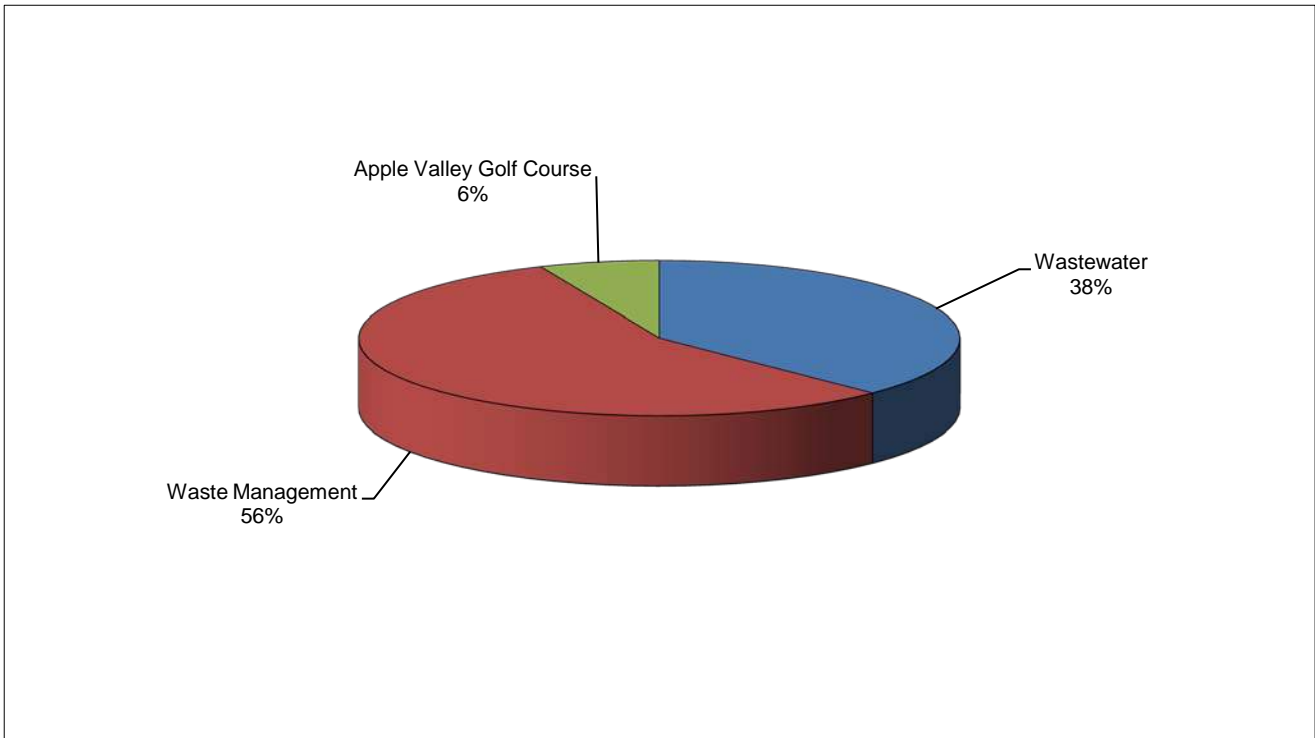
This fund accounts for various grant revenue received by the Town from the State, County and other organizations for capital projects as well as non-capital related activities.

| Miscellaneous Grant Fund - Account Number 4910 | | | | | | | |
|--|-------------------------------------|------------------------|------------------------|------------------------|---------------------------|----------------------|------------------------|
| Code | Revenue Classification | Actual Revenue 2011-12 | Actual Revenue 2012-13 | Amended Budget 2013-14 | Estimated Revenue 2013-14 | % of Budget Received | Adopted Budget 2014-15 |
| BEGINNING FUND BALANCE | | (642,918) | (468,460) | (269,202) | (269,202) | | - |
| Non Departmental | | | | | | | |
| 0000-6816-0000 | Grants - County (Mktg & Website) | - | - | - | - | | - |
| Civic Center Park | | | | | | | |
| 4806-6911-0000 | Civic Center Park - Various Revenue | - | 1,000 | - | - | | - |
| 4806-6913-0000 | DOC-Non-competitive-Playgrnd CCP | - | - | - | - | | - |
| 4806-6917-0000 | EDI - 06 Civic Center Park | 228,776 | - | - | 181,609 | | - |
| Special Purpose Grants | | | | | | | |
| 2521-6816-0000 | PetSmart Charities | - | 13,560 | - | 11,920 | | - |
| 4350-6930-5000 | Renewable Solar Energy | 641,200 | - | - | - | | - |
| 4801-6906-0000 | DOT - Safe routes to school | - | 6,410 | - | 43,672 | | - |
| 4803-6908-0000 | DOC Recycling | - | 17,190 | - | 20,757 | | - |
| 4810-6909-5000 | California Beverage container Grant | 17,220 | 1,348 | - | - | | - |
| 4810-6934-2500 | State Funded Safe Routes to School | - | - | 492,000 | 9,336 | 1.9% | - |
| 4810-6999-4410 | Transfer in from 4410 | - | 431,307 | - | - | | - |
| 4815-6916-0000 | DOT Yucca Loma Grant | 153,180 | - | - | - | | - |
| 4816-6907-0003 | Waste Tire Amnesty | 12,034 | 7,801 | 21,358 | 21,358 | 100.0% | - |
| 4817-6922-2500 | Healthy Cities Sponsorship | 10,034 | - | - | - | | - |
| 4819-6835-0000 | Bicycle Grant | - | - | 355,700 | 84,314 | 23.7% | 355,700 |
| 4819-6999-2021 | Transfer in from 2021 | 1,762 | - | - | - | | - |
| 4820-6816-0000 | County Supervisor Grant | - | 19,514 | - | 7,415 | | - |
| 4823-6816-0000 | STIP/TE Grant-CalTrans | - | 464,000 | - | - | | - |
| 4824-6816-0000 | Illegal Disposal Site Abatement | - | - | - | 9,931 | | - |
| 4827-6816-0000 | County Regional ED/Marketing Grant | - | 44,680 | - | 30,320 | | - |
| 4828-6816-0000 | Kaiser Grant | - | - | - | 20,000 | | - |
| 4829-6816-0000 | Municipal Spay-Neuter Grant | - | - | - | 4,774 | | - |
| 4921-6816-0000 | First Five | - | 40,521 | - | 150,916 | | 193,783 |
| Total Revenues | | 1,064,204 | 1,047,331 | 869,058 | 596,322 | 68.6% | 549,483 |
| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2011-12 | Estimated Expense 2011-12 | % of Budget Expended | Adopted Budget 2014-15 |
| 4213-7259-0000 | County Marketing Grant | - | - | - | 3,859 | | - |
| 4214-7259-0000 | County Website Grant | - | - | - | 3,779 | | - |
| 4350-9610-xxxx | Transfers for EECBG | 641,200 | - | - | - | | - |
| 4801-9589-0000 | Yucca Loma Elementary School | 13,770 | 31,450 | - | 4,862 | | - |
| DOC Recycling | | | | | | | |
| 4803-8940-0000 | Contract Services | - | 17,190 | - | 20,757 | | - |
| Waste Tire Amnesty | | | | | | | |
| 4816-8940-0000 | Contract Service | 13,047 | 3,155 | 21,358 | 15,108 | 70.7% | - |

| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2011-12 | Estimated Expense 2011-12 | % of Budget Expended | Adopted Budget 2014-15 |
|----------------|---------------------------------------|------------------------------|------------------------------|------------------------------|---------------------------------|----------------------------|------------------------------|
| | | | | | - | | |
| | Civic Center Park | | | | - | | |
| 4806-9300-0000 | Capital Projects | 2,506 | 164,210 | - | 15,892 | | - |
| | | | | | - | | |
| | Special Purpose Grants | | | | - | | |
| 2521-8988-0000 | PetSmart Charities | - | 13,560 | - | 11,920 | | - |
| 4810-7705-0000 | California Beverage Container Grant | 17,220 | 1,348 | - | - | | - |
| 4810-9442-0000 | Kiowa Rd(Bear Valley & Tussing) | - | 4,313 | - | (4,313) | | - |
| 4810-9563-0000 | SR25 Rancho Verde Elem.School | - | 992 | 492,000 | 8,344 | 1.7% | - |
| 4815-9588-0000 | DOT Yucca Loma Bridge | 174,351 | - | - | - | | - |
| 4817-7751-0000 | Healthy Communities | 10,034 | - | - | - | | - |
| 4819-9271-0000 | Bear Valley Bike Path, Phase I | 17,618 | 38,209 | 355,700 | 28,487 | 8.0% | 355,700 |
| 4820-xxxx-xxxx | County Supervisor Grant | - | 19,514 | - | 7,415 | | - |
| 4823-9416-0000 | Hwy 18 Village Area Median | - | 464,000 | - | - | | - |
| 4824-xxxx-xxxx | Illegal Disposal Site Abatement Grant | - | 4,931 | - | 5,000 | | - |
| 4827-7340-0000 | County Regional ED/Marketing Grant | - | 44,680 | - | 30,320 | | - |
| 4828-xxxx-xxxx | Kaiser Grant | - | - | - | 20,000 | | - |
| 4829-xxxx-xxxx | Municipal Spay Neuter | - | - | - | 4,774 | | - |
| 4921-xxxx-xxxx | First Five | - | 40,521 | - | 150,916 | | 191,965 |
| | Total Expenditures | 889,747 | 848,073 | 869,058 | 327,120 | 37.6% | 547,665 |
| | ENDING FUND BALANCE | (468,460) | (269,202) | (269,202) | - | - | 1,818 |

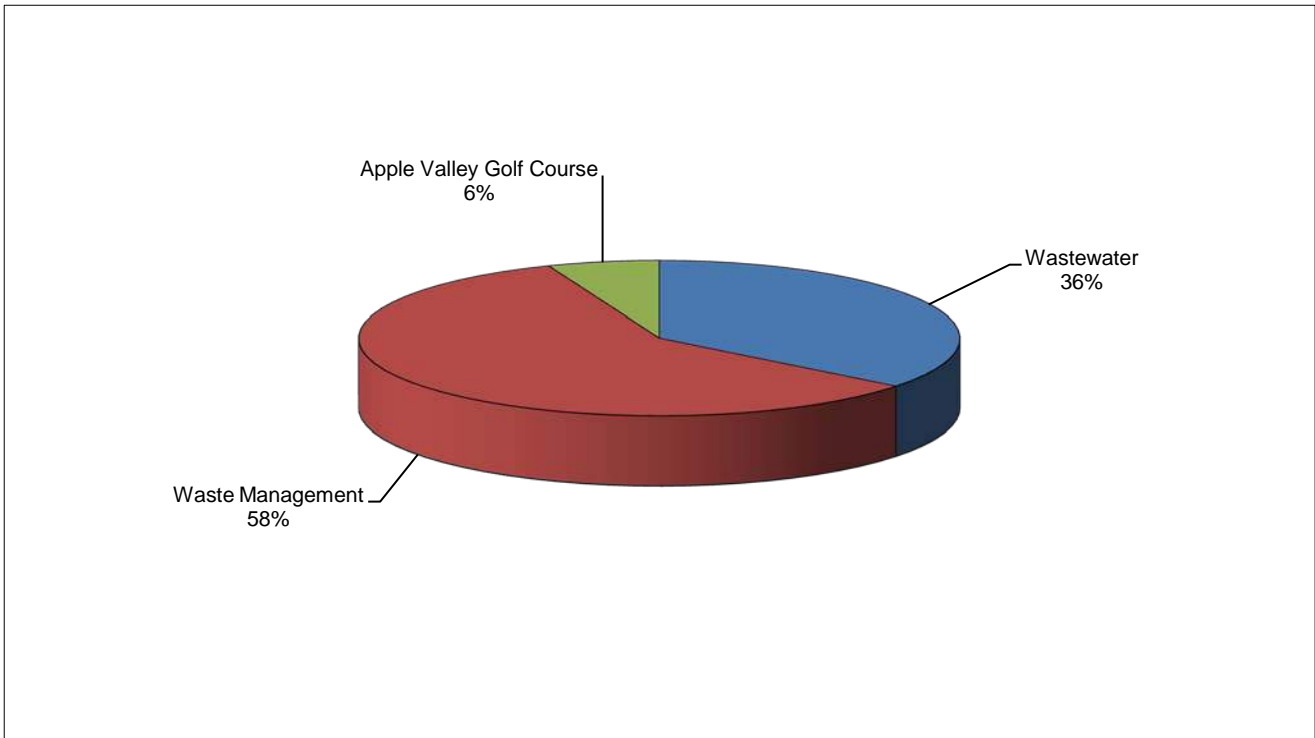
2014/15 Enterprise Funds Revenue

| | |
|--------------------------|----------------------------|
| Wastewater | \$6,690,951 |
| Waste Management | 10,003,012 |
| Apple Valley Golf Course | 1,154,933 |
| Total - Enterprise Funds | <u><u>\$17,848,896</u></u> |



2014/15 Enterprise Funds Expenditures

| | |
|--------------------------|----------------------------|
| Wastewater | \$6,843,806 |
| Waste Management | 11,211,245 |
| Apple Valley Golf Course | 1,154,933 |
| Total - Enterprise Funds | <u><u>\$19,209,984</u></u> |



WASTEWATER ENTERPRISE FUND

TOTAL BUDGET – \$6,843,806

This program operates the Town's Sewer collection and transmission systems, and performs feasibility studies and design engineering necessary to determine how an area may best receive sewer service. Revenues are mainly from user charges and fees. As in past years, the Sewer Replacement Fund has been budgeted to provide necessary improvements to the existing system. The budget also includes \$361,855 for capital improvement projects to the system.



| WASTEWATER FUND 5010-4210 | | | | | | | |
|---------------------------|------------------------------------|---------------------------|---------------------------|---------------------------|------------------------------|-------------------------|---------------------------|
| Code | Revenue Classification | Actual Revenue 2011-12 | Actual Revenue 2012-13 | Amended Budget 2013-14 | Estimated Revenue 2013-14 | % of Budget Received | Adp[ted Budget 2014-15 |
| BEGINNING FUND BALANCE | | 41,880,424 | 40,483,710 | 39,011,495 | 39,011,495 | | 38,934,719 |
| 4181 | Refunds, Reimb, Rebates | 118 | - | - | - | | - |
| 4190 | Debt Service Principle Received | 354,874 | 497,875 | | 513,000 | | 513,000 |
| 4255 | Interest | 12,749 | 10,120 | 5,000 | 3,701 | 74% | 3,701 |
| 4355 | Fines | - | 16 | - | - | | - |
| 6124 | Feasibility Studies | - | - | - | 10,000 | | 10,000 |
| 6146 | Lot Splits | - | - | - | 9,000 | | 9,000 |
| 6510 | Administrative Fees | 22,580 | 44,188 | 50,000 | 47,000 | 94% | 47,000 |
| 6520 | Buy In Fee | 45,525 | 85,553 | 50,000 | 55,000 | 110% | 55,000 |
| 6530 | Inspection Fees | 1,099 | 1,197 | 750 | 6,000 | 800% | 6,000 |
| 6540 | Local Sewer Connection Fees | 67,040 | 108,434 | 100,000 | 105,000 | 105% | 105,000 |
| 6630 | Sewer Replacement Revenue | 240,132 | 252,378 | 280,900 | 330,000 | 117% | 330,000 |
| 6650 | Sewer Use Fees | 3,622,451 | 3,798,983 | 4,360,000 | 4,950,000 | 114% | 5,519,250 |
| 6670 | Storm Drainage Facilities | 6,485 | 10,862 | 10,000 | 4,000 | 40% | 4,000 |
| 6690 | Water Use Fees | - | 177,147 | 350,000 | 45,000 | 13% | 45,000 |
| 6999 | Transfer in - 2010 | - | - | - | - | | 22,000 |
| 6999 | Transfer in - 2510 | - | - | - | - | | 22,000 |
| 3100 | Contributed Capital | 280,000 | 20,453 | - | - | | - |
| Total Revenues | | 4,653,054 | 5,007,208 | 5,206,650 | 6,077,701 | 116.7% | 6,690,951 |
| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Expense 2013-14 | % of Budget Expended | Adp[ted Budget 2014-15 |
| Personnel Services | | | | | | | |
| 7010 | Salaries & Wages - Permanent | 347,152 | 363,692 | 341,856 | 335,300 | 98% | 368,758 |
| 7030 | Salaries & Wages - Overtime | 13,243 | 12,059 | 15,000 | 10,881 | 73% | 15,000 |
| 7110 | Cafeteria Benefits | 68,796 | 73,879 | 70,695 | 67,888 | 96% | 76,214 |
| 7120 | Deferred Comp | 1,304 | 1,399 | 1,482 | 1,455 | 98% | 1,193 |
| 7150 | Medicare | 5,139 | 5,331 | 5,102 | 4,836 | 95% | 5,347 |
| 7160 | PERS | 81,393 | 73,600 | 76,226 | 70,112 | 92% | 69,748 |
| Total Personnel | | 517,028 | 529,960 | 510,361 | 490,472 | 96% | 536,260 |
| Operations & Maintenance | | | | | | | |
| 7180 | Uniforms | 2,482 | 2,477 | 3,000 | 3,000 | 100% | 3,000 |
| 7207 | Banking Fees - Check 21 | 578 | 1,080 | 1,100 | 1,000 | | 1,100 |
| 7223 | Disposal | 1,605 | 1,097 | 1,200 | 1,200 | | 1,200 |
| 7229 | Education & Training | 643 | 684 | 270 | 525 | 194% | 700 |
| 7241 | Meetings & Conferences | - | 175 | 500 | 500 | 100% | 500 |
| 7247 | Memberships & Dues | 1,862 | 2,042 | 1,686 | 1,650 | 98% | 2,320 |
| 7253 | Mileage | 4 | 48 | 100 | - | 0% | 50 |
| 7259 | Miscellaneous | 1,495 | 58 | 800 | 800 | 100% | 500 |
| 7265 | Office Supplies | 530 | 100 | 500 | 500 | 100% | 500 |
| 7277 | Printing | 168 | 54 | 250 | 300 | 120% | 300 |
| 7289 | Subscriptions | - | - | 50 | - | 0% | - |
| 7295 | 0109 Utilities phones/ cell phones | 5,408 | 5,222 | 5,500 | 4,600 | 84% | 5,000 |
| 7295 | 0847 Utilities Electricity usage | 49,689 | 49,421 | 45,000 | 51,000 | 113% | 55,000 |
| 7295 | 0848 Utilities Natural gas usage | 808 | 662 | 800 | 550 | 69% | 650 |
| 7295 | 0849 Utilities Water usage | 3,476 | 4,315 | 3,025 | 3,900 | 129% | 4,500 |
| 7360 | Safety & Security | 382 | 240 | 500 | 300 | 60% | 400 |
| 7655 | Building Maintenance | 1,643 | 5,166 | 2,500 | 2,500 | 100% | 2,500 |
| 7755 | Grounds Maintenance | - | 305 | - | 305 | | 350 |
| 7942 | System Maintenance | 58,174 | 166,464 | 80,000 | 80,000 | 100% | 80,000 |
| 7949 | Sewage Treatment | 1,379,629 | 1,528,926 | 1,600,000 | 1,600,000 | 100% | 1,744,000 |
| 7970 | Small Tools | 387 | 755 | 800 | 800 | 100% | 1,000 |
| 8908 | ACS | 36,223 | 47,137 | 35,000 | 35,700 | 102% | 39,000 |
| 8940 | Contracted Services | 82,735 | 263,967 | 10,000 | 35,866 | 359% | 41,792 |
| 8964 | Engineering Contractor | - | 8,950 | 8,000 | 8,000 | 100% | 10,000 |
| 8972 | Legal - BB&K | 147 | - | - | - | | - |
| 9013 | Communications Equip | 377 | 214 | 500 | - | 0% | 300 |

| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Expense 2013-14 | % of Budget Expended | Adp[ted Budget 2014-15 |
|------|---|---------------------------|---------------------------|---------------------------|------------------------------|-------------------------|---------------------------|
| 9026 | Equipment Maintenance | 161 | 1,581 | 4,000 | 2,000 | 50% | 3,000 |
| 9052 | Gasoline, Diesel & oil | 35,219 | 34,917 | 35,000 | 33,000 | 94% | 36,000 |
| 9065 | Leased Equipment | 342 | 314 | 600 | 200 | 33% | 500 |
| 9078 | Safety Equipment | 1,837 | 1,692 | 800 | 800 | 100% | 800 |
| 9091 | Vehicle Maintenance | 10,645 | 8,188 | 12,000 | 12,000 | 100% | 12,000 |
| 9610 | Transfer - 4910 | (15,882) | - | - | - | | - |
| 9999 | Transfer out - General Fund | 1,664,026 | 1,668,583 | 1,563,943 | 1,563,943 | 100% | 1,707,400 |
| | Total Operations & Maint | 3,324,791 | 3,804,834 | 3,417,424 | 3,444,939 | | 3,754,362 |
| | Capital Expenditures | | | | | | |
| 9750 | Depreciation | 1,769,560 | 1,781,978 | 1,425,000 | 1,781,978 | 125% | 1,781,978 |
| 9820 | Bond Issue Costs | 19,037 | 15,592 | - | 15,592 | | 15,592 |
| 9120 | Capital Outlay | 4,904 | - | - | - | 0% | 106,000 |
| 9300 | Capital Projects | 27,744 | - | 100,000 | 100,000 | 100% | 362,000 |
| 9375 | Gain/Loss on Disposal of FA | - | - | - | - | | - |
| 9530 | Programable Logic Controlls | - | - | - | - | | - |
| 9840 | Principle | 115,000 | 115,000 | - | 120,000 | | 130,000 |
| 9860 | Interest Expense | 271,703 | 232,058 | - | 201,496 | | 157,614 |
| | Total Capital Expenditures | 2,207,948 | 2,144,628 | 1,525,000 | 2,219,066 | 146% | 2,553,184 |
| | Total Expenditures | 6,049,768 | 6,479,422 | 5,452,785 | 6,154,477 | 113% | 6,843,806 |
| | ENDING FUND BALANCE | 40,483,710 | 39,011,495 | 38,765,360 | 38,934,719 | | 38,781,864 |
| | Less Capital Assets | 35,345,152 | 33,756,215 | 31,974,236 | 31,974,236 | | 30,192,257 |
| | TOTAL FUND BALANCE LESS CAPITAL ASSETS | 5,138,558 | 5,255,280 | 6,791,124 | 6,960,483 | - | 8,589,607 |

| Personnel Schedule | Actual 2011-12 | Actual 2012-13 | Actual 2013-14 | Adp[ted 2014-15 |
|----------------------------|---------------------------|---------------------------|---------------------------|----------------------------|
| Public Works Manager | 0.50 | 0.50 | 0.50 | 0.34 |
| Public Works Supervisor | 0.50 | 0.50 | 0.50 | 0.33 |
| Public Services Technician | 1.00 | 1.00 | 1.00 | 1.00 |
| Senior Maintenance Worker | 1.00 | 1.00 | 1.00 | 1.00 |
| Maintenance Worker II | 1.00 | 1.00 | 1.50 | 1.50 |
| Maintenance Worker I | 3.00 | 3.00 | 2.00 | 2.00 |
| Sr. Office Assistant | 0.00 | 0.00 | 0.00 | 0.50 |
| Total FTE's: | 7.00 | 7.00 | 6.50 | 6.67 |

WASTE MANAGEMENT FUND

TOTAL BUDGET – \$11,211,245

This fund accounts for the costs of providing trash services to commercial and residential units and the user charges by which these costs are recovered. With the Solid Waste Disposal agreement with the County, the Council has directed funds be set aside to offset future increase in landfill rates with the balance subsidizing special programs including the Household Hazardous Waste program and CRT Collection Program. Continuing with the direction of Town Council to obtain voluntary involvement from the business community in recycling efforts, staff will be implementing a comprehensive educational program for commercial recycling. Beginning in fiscal year 2007-08, the Public Services Department began offering free “waste audits” to businesses to see if they are missing opportunities to recycle and save money. Staff will contact individual businesses and the Chamber of Commerce to make this service available to the business community.



| WASTE MANAGEMENT FUND (5510-7510/4460) | | | | | | | |
|--|-----------------------------------|---------------------------|---------------------------|---------------------------|------------------------------|-------------------------|---------------------------|
| Code | Revenue Classification | Actual Revenue 2011-12 | Actual Revenue 2012-13 | Amended Budget 2013-14 | Estimated Revenue 2013-14 | % of Budget Received | Adopted Budget 2014-15 |
| BEGINNING FUND BALANCE | | 3,843,633 | 4,108,223 | 4,215,048 | 4,215,048 | | 3,176,551 |
| 4165 | Misc Penalties, Fines | 32,189 | 35,559 | 25,000 | 25,000 | 100.0% | 25,000 |
| 4179-4951 | Recycling Revenue | 27,149 | 25,292 | 25,000 | 25,000 | 100.0% | 25,000 |
| 4181 | Refunds, Reimb, Rebates | - | - | 1,500 | 1,500 | 100.0% | 1,500 |
| 4255 | Interest Earnings | 22,925 | 17,776 | 15,000 | 15,000 | 100.0% | 15,000 |
| 6510 | Administration Fees | 1,249,775 | 1,292,201 | 1,276,400 | 1,276,400 | 100.0% | 1,276,400 |
| 6710 | Landfill Fees | 2,902,283 | 2,741,239 | 2,808,900 | 2,808,900 | 100.0% | 2,808,900 |
| 6720 | MRF Operations | 354,041 | 217,307 | 250,000 | 250,000 | 100.0% | 250,000 |
| 6730 | Waste Disposal Agmt Article 19 | 50,326 | 48,305 | 57,800 | 57,800 | 100.0% | 57,800 |
| 6750 | State Recycling Fees | 1,208,791 | 1,196,071 | 1,292,200 | 1,292,200 | 100.0% | 1,292,200 |
| 6770 | Trash Collection Fees | 3,931,064 | 3,945,448 | 4,231,212 | 4,231,212 | 100.0% | 4,231,212 |
| 6780 | Trash Liens | (22,190) | - | - | - | | - |
| 6924-4951 | Oil Payment Program - State | 20,410 | 19,907 | 20,000 | 20,000 | 100.0% | 20,000 |
| Total Revenues | | 9,776,763 | 9,539,105 | 10,003,012 | 10,003,012 | 100.0% | 10,003,012 |
| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Expense 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
| Personnel Services 5510-7510 | | | | | | | |
| 7010 | Salaries | 38,990 | 39,373 | 87,721 | 87,721 | 100.0% | 112,931 |
| 7030 | Overtime | 236 | 398 | - | - | | - |
| 7110 | Cafeteria Benefits | 8,895 | 8,892 | 14,128 | 14,128 | 100.0% | 18,826 |
| 7120 | Deferred Comp | - | - | 921 | 921 | 100.0% | 1,455 |
| 7150 | Medicare | 618 | 617 | 1,272 | 1,272 | 100.0% | 1,637 |
| 7160 | PERS | 9,481 | 8,311 | 19,004 | 19,004 | 100.0% | 19,214 |
| Total Personnel | | 58,220 | 57,590 | 123,046 | 123,046 | | 154,063 |
| Operations & Maintenance | | | | | | | |
| 7205-4951 | Advertising | 270 | - | 1,000 | 1,000 | 100.0% | 1,000 |
| 7207 | Banking Fees - Check 21 | 1,438 | 2,686 | 2,800 | 2,800 | 100.0% | 2,800 |
| 7229-4951 | Education & Training | 394 | - | 400 | 400 | 100.0% | 400 |
| 7241-4951 | Meetings & Conferences | 2,228 | - | 1,900 | 1,900 | 100.0% | 2,500 |
| 7247-4951 | Membership & Dues | 175 | 183 | 210 | 210 | 100.0% | 500 |
| 7253-4951 | Mileage | 731 | 380 | 1,000 | 1,000 | 100.0% | 1,500 |
| 7259-4951 | Miscellaneous | 50 | 351 | 250 | 250 | 100.0% | 200 |
| 7265 | Office Supplies | - | 7 | - | - | | - |
| 7277-4951 | Printing | 8 | 374 | 500 | 500 | 100.0% | 500 |
| 7350-4951 | Public Information | 263 | 519 | 300 | 300 | 100.0% | 300 |
| 8908 | ACS Computer Services | 111,561 | 116,132 | 125,000 | 125,000 | 100.0% | 125,000 |
| 8924 | AVCO Disposal | 5,245,339 | 5,289,552 | 5,900,000 | 5,900,000 | 100.0% | 5,900,000 |
| 8940 | Contract Services | 11,753 | 13,692 | 10,000 | 10,000 | 100.0% | 10,000 |
| 8952 | County Solid Waste | 1,494,878 | 1,356,047 | 1,500,000 | 1,500,000 | 100.0% | 1,500,000 |
| 8970-4951 | Household Hazardous Waste | 79,052 | 79,052 | 150,000 | 150,000 | 100.0% | 68,660 |
| 8971-4951 | Household Hazardous Waste-Co Fire | - | - | - | - | | 80,000 |
| 8980 | Organic Recycling | 11,762 | 8,192 | 13,000 | 13,000 | 100.0% | 13,000 |
| 8984 | Solid Waste JPA | 35,697 | 37,681 | 50,000 | 50,000 | 100.0% | 50,000 |
| Total Operations & Maint | | 6,995,600 | 6,904,848 | 7,756,360 | 7,756,360 | 100.0% | 7,756,360 |
| Household Hazardous Waste - Used Oil (5510-4460) | | | | | | | |
| 7010-4951 | Salaries Regular | 1,603 | 1,213 | 1,000 | 1,000 | 100.0% | 1,000 |
| 7020-4951 | Salaries Part-Time | 9,833 | 11,996 | 13,076 | 13,076 | 100.0% | 13,822 |
| 7030-4951 | Overtime | 3,170 | 455 | 1,500 | 1,500 | 100.0% | 1,500 |
| 7130-4951 | FICA | 569 | - | - | - | | - |
| 7150-4951 | Medicare | 199 | 194 | 190 | 190 | 100.0% | 200 |
| 7160-4951 | PERS | 533 | 405 | - | - | | - |
| 7223-4951 | Disposal Services | 683 | - | - | - | | - |
| 7241-4951 | Meetings and Conferences | 37 | 100 | 1,200 | 1,200 | 100.0% | 1,700 |
| 7253-4951 | Mileage Exp/Allowance | 177 | 749 | 1,000 | 1,000 | 100.0% | 500 |
| 8970-4951 | Household Hazardous Waste | 3,543 | 1,270 | 2,400 | 2,400 | 100.0% | 2,400 |

| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Expense 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
|------|---------------------------------------|---------------------------|---------------------------|---------------------------|------------------------------|-------------------------|---------------------------|
| | Total HHW - Used Oil | 20,346 | 16,382 | 20,366 | 20,366 | 100.0% | 21,122 |
| | Debt Service | | | | | | |
| 9309 | Change in Investment in Joint Venture | 67,561 | 67,561 | 67,561 | 67,561 | 100.0% | 67,561 |
| 9820 | Bond Issuance Costs | 10,180 | 10,180 | 10,180 | 10,180 | 100.0% | 10,180 |
| 9840 | Debt Service - MRF | 172,464 | 210,507 | 377,000 | 377,000 | 100.0% | 377,000 |
| 9860 | Interest Expense | 119,028 | 109,918 | 109,000 | 109,000 | 100.0% | 109,000 |
| | Total Debt Service | 369,233 | 398,165 | 563,741 | 563,741 | 100.0% | 563,741 |
| | Transfers | | | | | | |
| 9610 | Transfer - 1001 | 483,655 | 470,878 | 780,000 | 780,000 | 100.0% | 780,000 |
| 9610 | Transfer - 4910 | (15,882) | | - | - | | - |
| 9999 | Transfer out - General Fund | 1,601,001 | 1,584,416 | 1,797,996 | 1,797,996 | 100.0% | 1,935,959 |
| | Total Transfers | 2,068,774 | 2,055,294 | 2,577,996 | 2,577,996 | 100.0% | 2,715,959 |
| | Total Expenditures | 9,512,173 | 9,432,280 | 11,041,509 | 11,041,509 | | 11,211,245 |
| | ENDING FUND BALANCE | 4,108,223 | 4,215,048 | 3,176,551 | 3,176,551 | 100.0% | 1,968,318 |

| <u>Personnel Schedule</u> | <u>Actual 2011-12</u> | <u>Actual 2012-13</u> | <u>Actual 2013-14</u> | <u>Adopted 2014-15</u> |
|--|---------------------------|---------------------------|---------------------------|----------------------------|
| Full Time: | | | | |
| Environmental and Transit Services Manager | 0.00 | 0.00 | 0.00 | 0.50 |
| Special Projects Manager | 0.00 | 0.00 | 0.50 | 0.00 |
| Customer Service Representative | 1.00 | 1.00 | 1.00 | 1.00 |
| Sr. Office Assistant | 0.00 | 0.00 | 0.00 | 0.50 |
| Part Time: | | | | |
| HHW Operator (P/T) | 1.50 | 0.84 | 0.56 | 0.56 |
| Total FTE's: | 2.50 | 1.84 | 2.06 | 2.56 |

GOLF COURSE ENTERPRISE FUND

TOTAL BUDGET - \$ 1,154,933

This fund accounts for the costs of providing golf to the general public and the user charges by which these costs are recovered.

| GOLF COURSE ENTERPRISE FUND 5710 | | | | | | | |
|----------------------------------|-----------------------------------|---------------------------|---------------------------|---------------------------|------------------------------|-------------------------|---------------------------|
| Code | Revenue Classification | Actual Revenue 2011-12 | Actual Revenue 2012-13 | Amended Budget 2013-14 | Estimated Revenue 2013-14 | % of Budget Received | Adopted Budget 2014-15 |
| | BEGINNING FUND BALANCE | (3,292,387) | (1,072,595) | (1,709,130) | (1,709,130) | | (1,709,130) |
| 4181 | Refunds, Reimb & Rebates | 83,239 | 1,879 | - | - | | - |
| 4183-5000 | Gain on Purchase of Fixed Asset | 2,900,000 | - | - | - | | - |
| 4184 | Cash over/short | 133 | - | - | - | | - |
| 5700 | Cell Tower Rents | - | - | - | - | | 27,000 |
| 6420 | Green Fees | 624,074 | 554,915 | 821,100 | 821,100 | 100.0% | 821,100 |
| 6470 | Food & Beverage Sales | 3,238 | - | 6,500 | 6,500 | 100.0% | 6,500 |
| 6480 | Golf Course Events | 6,507 | (3,876) | 10,000 | 10,000 | 100.0% | 10,000 |
| 6490 | Other Golf Course Revenue | 50,640 | 41,775 | 24,000 | 24,000 | 100.0% | 24,000 |
| 6999 | Transfer - 1001 | - | - | 333,892 | 333,892 | 100.0% | 266,333 |
| | Total Revenues | 3,667,832 | 594,694 | 1,195,492 | 1,195,492 | 100.0% | 1,154,933 |
| 0000 | Non-departmental | | | | | | |
| 7180 | Uniform Expense | - | - | 2,700 | 2,700 | 100.0% | 2,700 |
| 7205 | Advertising-Marketing | - | 4,765 | 54,000 | 54,000 | 100.0% | 54,000 |
| 7217 | Credit Card Costs | 8,355 | 7,767 | 56,200 | 56,200 | 100.0% | 19,230 |
| 7235 | Insurance | 11,702 | 1,908 | 2,300 | 2,300 | 100.0% | 2,300 |
| 7253 | Mileage Exp/Allowance | 405 | - | 1,300 | 1,300 | 100.0% | 1,300 |
| 7259 | Miscellaneous Costs | 268 | 592 | 11,050 | 11,050 | 100.0% | 11,050 |
| 7277 | Printing | - | - | 500 | 500 | 100.0% | 500 |
| 7295-0849 | Utilities:Water Usage | 520 | 90 | 100 | 100 | 100.0% | 100 |
| 7311 | AVGC Charges | 6,656 | 474 | 28,150 | 28,150 | 100.0% | 28,150 |
| 7324 | Gift Certificates | - | (1,272) | - | - | | - |
| 7332 | Management Fee | - | - | 72,000 | 72,000 | 100.0% | 72,000 |
| 7360 | Safety & Security | - | 108 | - | - | | - |
| 7377 | Taxes-Property | 11,282 | - | - | - | | - |
| 8940 | Contract Services | 41,186 | 61,325 | 5,200 | 5,200 | 100.0% | 1,560 |
| 8972-0402 | Legal-BB&K | 7,145 | 16,663 | - | - | | - |
| 9065 | Leased Equipment | 642 | 1,811 | - | - | | - |
| 9750 | Depreciation | 14,815 | 16,162 | 14,815 | 14,815 | | 14,815 |
| 9860 | Interest Expense | 7,950 | 6,733 | - | - | | - |
| | Sub-Total Non-departmental | 110,926 | 117,125 | 248,315 | 248,315 | 100.0% | 207,705 |
| 7700 | Golf Club - Administrative | | | | | | |
| 7205 | Advertising-Marketing | 220 | 4,550 | 3,300 | 3,300 | 100.0% | 3,300 |
| 7247 | Membership & Dues | 556 | 79 | 1,750 | 1,750 | 100.0% | 1,750 |
| 7253 | Mileage Exp/Allowance | 5,665 | 3,387 | 29,350 | 29,350 | 100.0% | 29,350 |
| 7259 | Miscellaneous Costs | 1,769 | 634 | 13,350 | 13,350 | 100.0% | 13,350 |
| 7265 | Office Supplies/Expense | 143 | 1,190 | 450 | 450 | 100.0% | 450 |
| 7271 | Postage | 425 | - | 3,250 | 3,250 | 100.0% | 3,250 |

| GOLF COURSE ENTERPRISE FUND 5710 | | | | | | | |
|----------------------------------|---|------------------------------|------------------------------|------------------------------|---------------------------------|----------------------------|------------------------------|
| Code | Revenue Classification | Actual Revenue 2011-12 | Actual Revenue 2012-13 | Amended Budget 2013-14 | Estimated Revenue 2013-14 | % of Budget Received | Adopted Budget 2014-15 |
| 7277 | Printing | 283 | 52 | 550 | 550 | 100.0% | 550 |
| 7295-0109 | Utilities:Phone,Internet,Cell Phones | 7,984 | 5,964 | 2,400 | 2,400 | 100.0% | 2,400 |
| 7331 | License & Fees | 1,564 | 583 | 13,400 | 13,400 | 100.0% | 13,400 |
| 7655 | Building Maintenance | 992 | - | 7,100 | 7,100 | 100.0% | 7,100 |
| 8940 | Contract Services | 121,716 | 113,425 | 14,300 | 14,300 | 100.0% | 14,300 |
| 9065 | Leased Equipment | 2,873 | 99 | 2,650 | 2,650 | 100.0% | 2,650 |
| | Sub-Total Golf Club - Administrative | 144,189 | 129,963 | 91,850.00 | 91,850.00 | 100.0% | 91,850.00 |
| 7710 | Golf Club - Food & Beverage | | | | | | |
| 7223 | Disposal Services | - | 1,416 | - | - | - | - |
| 7259 | Miscellaneous Costs | 1,010 | - | - | - | - | - |
| 7295-0109 | Utilities:Phone,Internet,Cell Phones | 514 | 2,128 | 150 | 150 | 100.0% | 150 |
| 7655 | Building Maintenance | 2,874 | 3,978 | - | - | - | - |
| 8940 | Contract Services | - | - | 7,100 | 7,100 | 100.0% | 7,100 |
| 9065 | Leased Equipment | - | 131 | - | - | - | - |
| | Sub-Total Golf Club -Food & Bevera | 4,398 | 7,654 | 7,250 | 7,250 | 100.0% | 7,250 |
| 7712 | Golf Club - Cart Barn | | | | | | |
| 7360 | Safety & Security | - | 18 | - | - | - | - |
| 7655 | Building Maintenance | 2,020 | 443 | 3,200 | 3,200 | 100.0% | 3,200 |
| 9026 | Equipment Maintenance | 16,988 | 20,370 | 18,750 | 18,750 | 100.0% | 18,750 |
| 9065 | Leased Equipment | 54,350 | 47,333 | 44,950 | 44,950 | 100.0% | 44,950 |
| 9140 | Vehicle & Equipment Replacement | - | - | 3,750 | 3,750 | 100.0% | 3,750 |
| | Sub-Total Golf Club - Cart Barn | 73,358 | 68,165 | 70,650 | 70,650 | 100.0% | 70,650 |
| 7714 | Golf Club - Golf Course Grounds | | | | | | |
| 7180 | Uniform Expense | 7,658 | 6,639 | 13,900 | 13,900 | 100.0% | 13,900 |
| 7223 | Disposal Services | 2,527 | - | 4,800 | 4,800 | 100.0% | 4,800 |
| 7241 | Meetings & Conferences | 700 | 1,250 | 1,100 | 1,100 | 100.0% | 1,100 |
| 7253 | Mileage Exp/Allowance | 44 | - | 50 | 50 | 100.0% | 50 |
| 7259 | Miscellaneous Costs | 594 | 1,434 | 950 | 950 | 100.0% | 950 |
| 7271 | Postage | 11 | - | 50 | 50 | 100.0% | 50 |
| 7295-0109 | Utilities:Phone,Internet,Cell Phones | 2,845 | 2,379 | 850 | 850 | 100.0% | 850 |
| 7295-0847 | Utilities:Electricity Usage | 54,185 | 46,043 | 14,500 | 14,500 | 100.0% | 14,500 |
| 7295-0849 | Utilities:Water Usage | 177,261 | 138,268 | 86,300 | 86,300 | 100.0% | 86,300 |
| 7331 | License & Fees | 1,773 | 3,474 | 6,550 | 6,550 | 100.0% | 6,550 |
| 7353 | Range Supplies | 66,716 | 2,117 | 174,450 | 174,450 | 100.0% | 174,450 |
| 7360 | Safety & Security | 387 | 93 | 1,000 | 1,000 | 100.0% | 1,000 |
| 7655 | Building Maintenance | 652 | 1,337 | 1,800 | 1,800 | 100.0% | 1,800 |
| 7755 | Grounds Maintenance | 87,589 | 87,897 | 162,450 | 162,450 | 100.0% | 162,450 |
| 7970 | Small Tools | 2,072 | 2,743 | 2,300 | 2,300 | 100.0% | 2,300 |
| 8940 | Contract Services | 305,659 | 280,496 | 33,500 | 33,500 | 100.0% | 33,500 |
| 9026 | Equipment Maintenance | 16,061 | 30,774 | 17,850 | 17,850 | 100.0% | 17,850 |
| 9052 | Gasoline, Diesel, Oil | 5,096 | 20,586 | 5,650 | 5,650 | 100.0% | 5,650 |
| 9065 | Leased Equipment | 31,745 | 1,460 | 24,400 | 24,400 | 100.0% | 24,400 |
| 9091 | Vehicle Maintenance | 211 | 188 | 200 | 200 | 100.0% | 200 |
| | Sub-Total Golf Course Grounds | 763,786 | 627,178 | 552,650 | 552,650 | 100.0% | 552,650 |

| GOLF COURSE ENTERPRISE FUND 5710 | | | | | | | |
|----------------------------------|---|---------------------------|---------------------------|---------------------------|------------------------------|-------------------------|---------------------------|
| Code | Revenue Classification | Actual Revenue 2011-12 | Actual Revenue 2012-13 | Amended Budget 2013-14 | Estimated Revenue 2013-14 | % of Budget Received | Adopted Budget 2014-15 |
| 7716 | Golf Club - Golf Course Facilities | | | | | | |
| 7010 | Salaries Regular | 4,231 | 1,616 | 1,620 | 1,620 | 100.0% | 1,630 |
| 7030 | Overtime | 35 | 14 | - | - | | - |
| 7110 | Cafeteria and other Benefits | 630 | 268 | 282 | 282 | 100.0% | 300 |
| 7120 | Deferred Comp | 62 | - | - | - | | - |
| 7150 | Medicare | 63 | 25 | 24 | 24 | 100.0% | 25 |
| 7160 | PERS | 989 | 328 | 351 | 351 | 100.0% | 373 |
| 7180 | Uniform Expense | 442 | 342 | 600 | 600 | 100.0% | 600 |
| 7223 | Disposal Services | 4,116 | 1,525 | 4,550 | 4,550 | 100.0% | 4,550 |
| 7295-0847 | Utilities:Electricity Usage | 43,461 | 44,674 | 13,100 | 13,100 | 100.0% | 13,100 |
| 7295-0848 | Utilities:Natural Gas Usage | 8,012 | 7,941 | 2,400 | 2,400 | 100.0% | 2,400 |
| 7295-0849 | Utilities:Water Usage | 7,466 | 1,945 | 2,100 | 2,100 | 100.0% | 2,100 |
| 7360 | Safety & Security | 1,634 | 1,305 | 1,350 | 1,350 | 100.0% | 1,350 |
| 7655 | Building Maintenance | 79,257 | 12,505 | 104,600 | 104,600 | 100.0% | 104,600 |
| 8940 | Contract Services | 96,139 | 131,764 | 9,300 | 9,300 | 100.0% | 9,300 |
| | Sub-Total Golf Course Facilities | 246,535 | 204,251 | 140,277 | 140,277 | 100.0% | 140,328 |
| 7722 | Golf Club - Pro Shop | | | | | | |
| 7180 | Uniform Expense | 294 | 1,036 | 2,000 | 2,000 | 100.0% | 2,000 |
| 7205 | Advertising-Marketing | 11,294 | - | 44,500 | 44,500 | 100.0% | 44,500 |
| 7271 | Postage | - | - | 600 | 600 | 100.0% | 600 |
| 7277 | Printing | 2,021 | 228 | 5,000 | 5,000 | 100.0% | 5,000 |
| 7295-0109 | Utilities:Phone,Internet,Cell Phones | 1,152 | 571 | 400 | 400 | 100.0% | 400 |
| 7331 | License & Fees | 110 | - | 300 | 300 | 100.0% | 300 |
| 7360 | Safety & Security | 204 | 48 | 900 | 900 | 100.0% | 900 |
| 7655 | Building Maintenance | 7,432 | 5,154 | 21,700 | 21,700 | 100.0% | 21,700 |
| 8940 | Contract Services | 79,956 | 69,282 | 9,000 | 9,000 | 100.0% | 9,000 |
| | Sub-Total Golf Club - Pro Shop | 102,464 | 76,318 | 84,400 | 84,400 | 100.0% | 84,400 |
| 7726 | Golf Club - Tennis Court | | | | | | |
| 7259 | Miscellaneous Costs | 100 | - | - | - | | - |
| 7295-0109 | Utilities:Phone,Internet,Cell Phones | 422 | 460 | 100 | 100 | 100.0% | 100 |
| 7331 | License & Fees | 812 | - | - | - | | - |
| 7770 | Sports Fields Light Maintenance | 158 | 115 | - | - | | - |
| 9026 | Equipment Maintenance | 892 | - | - | - | | - |
| | Sub-Total Golf Club - Tennis Court | 2,383 | 575 | 100 | 100 | 100.0% | 100 |
| | Total Expenditures | 1,448,040 | 1,231,229 | 1,195,492 | 1,195,492 | 100.0% | 1,154,933 |
| | ENDING FUND BALANCE | (1,072,595) | (1,709,130) | (1,709,130) | (1,709,130) | 100.0% | (1,709,130) |
| | Less Capital Assets | 1,505,995 | 1,489,833 | 1,473,671 | 1,473,671 | | 1,473,671 |
| | TOTAL FUND BALANCE LESS CAPITAL ASSETS | (2,578,590) | (3,198,963) | (3,182,801) | (3,182,801) | 100.0% | (3,182,801) |

| <u>Personnel Schedule</u> | <u>Actual 2011-12</u> | <u>Actual 2012-13</u> | <u>Actual 2013-14</u> | <u>Adopted 2014-15</u> |
|----------------------------|---------------------------|---------------------------|---------------------------|----------------------------|
| Parks & Recreation Manager | 0.02 | 0.00 | 0.00 | 0.00 |
| Sr. Maintenance Worker | 0.02 | 0.02 | 0.02 | 0.02 |
| Maintenance Worker II | 0.01 | 0.00 | 0.00 | 0.00 |
| Maintenance Worker I | 0.01 | 0.01 | 0.01 | 0.01 |
| Total FTE's: | 0.06 | 0.03 | 0.03 | 0.03 |

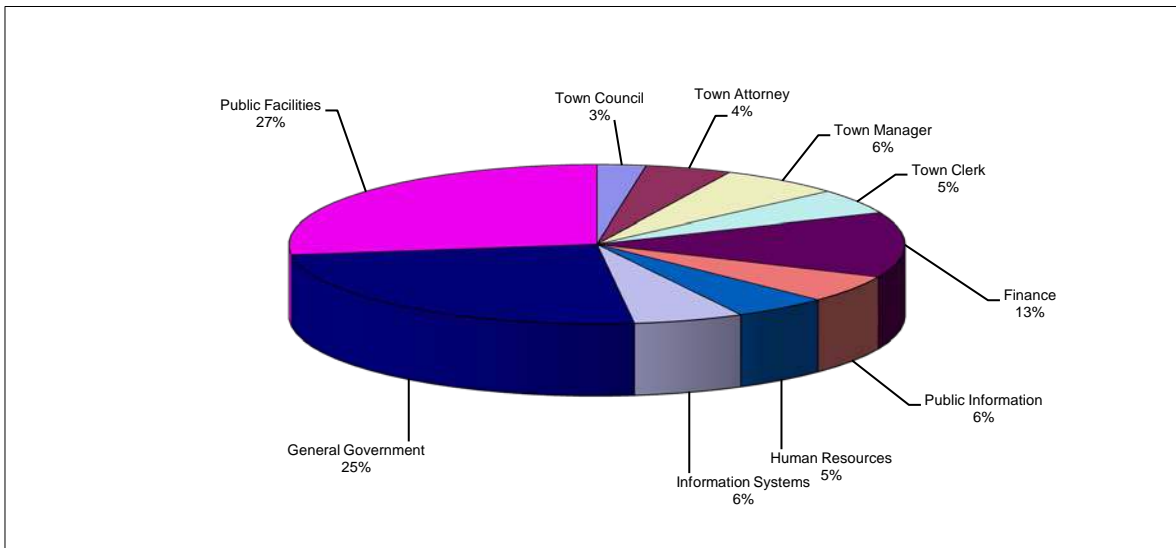
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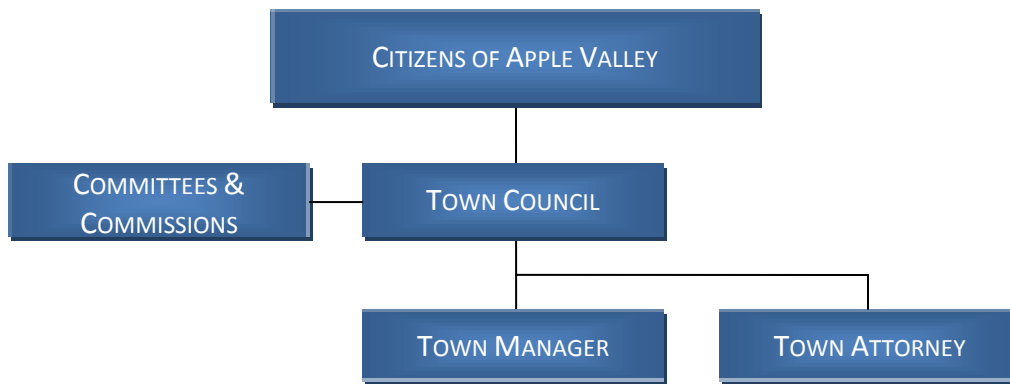
Town of Apple Valley

2014/15 General Government Appropriations

| | |
|---------------------------------|----------------------------------|
| Town Council | \$225,302 |
| Town Attorney | 400,000 |
| Town Manager | 562,724 |
| Town Clerk | 448,074 |
| Finance | 1,158,247 |
| Public Information | 488,253 |
| Human Resources | 439,697 |
| Information Systems | 508,115 |
| General Government | 2,184,052 |
| Public Facilities | 2,387,206 |
| Total-General Government | <u><u>\$8,801,670</u></u> |



TOWN COUNCIL



PROGRAM DESCRIPTION



The Town Council is the legislative body of the organization and is comprised of five members elected at-large to four year overlapping terms of office. The Council Members also serve as the Town’s Successor Agency for the Former Redevelopment Agency and the Apple Valley Community Resources Foundation Board. The Town Council formulates policy guidelines to ensure the provision of high quality municipal services for the residents and businesses in Apple Valley. The Town Council appoints a Town Manager charged with the implementation of adopted policies, as well as a Town Attorney that reviews Council actions and policies for legal considerations. The Town Council also appoints a variety of commissions and committees.

2013-14 HIGHLIGHTS

- Awarded construction contract for Yucca Loma Bridge project; broke ground January 10, 2014
- Facilitated first multi-agency federal legislative advocacy collaboration
- Presided over Town’s 25th Anniversary commemoration
- Participated on various regional boards/joint powers authorities/committees and commissions
- Third consecutive year named “Best City to Live In” by Daily Press readers’ “Best of the Desert” poll

- Presented Mayor’s State of the Town address
- Presented various proclamations and certificates of recognition to Apple Valley businesses, organizations and individuals
- Participated in the League of California Cities’ Annual Conference and quarterly Policy Committee meetings
- Through policy leadership, Apple Valley is continuing to promote transparency in government, practice fiscal responsibility, provide vital services, and increase citizen satisfaction.

2014-15 GOALS AND OBJECTIVES

The Town Council's Goals are reflected in the updated Vision 2020 strategic planning document adopted in 2012:

- | | |
|---|---|
| <ol style="list-style-type: none"> 1. A safe community 2. Adequate and well-maintained infrastructure 3. A thriving economy 4. A strong transportation system | <ol style="list-style-type: none"> 5. Ample parkland and diverse recreational opportunities 6. Highest quality staff 7. Develop meaningful public/private partnerships 8. Exploration of options for departments to provide revenue-generating services |
|---|---|

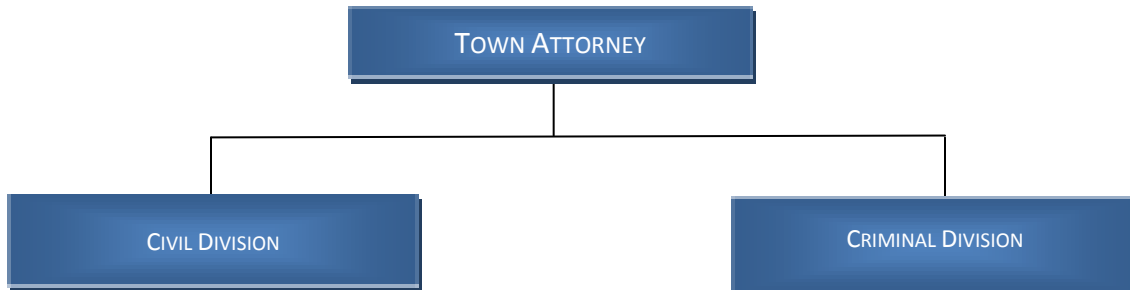
The Town Council continues to work towards creating opportunities for collaboration with other public agencies in the promotion of local economic development and also for the purpose of strengthening our legislative advocacy efforts in matters of local/regional significance.

| Department Performance Measures – Town Council | | |
|--|---------------|---------------|
| | Est. FY 13-14 | Goal FY 14-15 |
| % of residents rating Town services as good or excellent | 81% | ≥81% |



| COUNCIL 1001-1010 | | | | | | | |
|--------------------------------------|-----------------------------------|---------------------------------------|---------------------------------------|---------------------------------------|--|-------------------------------------|---------------------------------------|
| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Expense 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
| Personnel Services | | | | | | | |
| 7020 | Salaries & Wages, Part-time | 48,660 | 46,664 | 48,660 | 48,660 | 100.0% | 48,660 |
| 7110 | Cafeteria Benefits | 23,565 | 18,474 | 50,491 | 50,491 | 100.0% | 53,072 |
| 7150 | Medicare | 781 | 750 | 836 | 836 | 100.0% | 836 |
| 7160 | PERS | 11,740 | 7,882 | 7,271 | 7,271 | 100.0% | 6,629 |
| Total Personnel | | 84,746 | 73,770 | 107,258 | 107,258 | 100.0% | 109,197 |
| Operations & Maintenance | | | | | | | |
| 7241 | Meetings & Conferences | 23,437 | 32,832 | 24,125 | 24,125 | 100.0% | 24,125 |
| 7247 | Membership & dues | 475 | 200 | 315 | 315 | 100.0% | 315 |
| 7253 | Mileage Exp/Allowance | 7,767 | 8,550 | 9,000 | 9,000 | 100.0% | 34,565 |
| 7265 | Office Supplies | 223 | 740 | 800 | 800 | 100.0% | 800 |
| 7277 | Printing | 4,983 | 2,410 | 3,000 | 3,000 | 100.0% | 3,000 |
| 7289 | Subscriptions | - | 38 | 300 | 300 | 100.0% | 300 |
| 7295 | Utilities: Phones | 3,770 | 2,004 | 3,000 | 3,000 | 100.0% | 3,000 |
| 7330 | Hardware/Software Supplies/Exp | - | 73 | - | - | | - |
| 8940 | Contracted Services | 75,782 | 48,570 | 50,000 | 50,000 | 100.0% | 50,000 |
| Total Operations & Maint. | | 116,437 | 95,418 | 90,540 | 90,540 | 100.0% | 116,105 |
| Department Total | | 201,183 | 169,188 | 197,798 | 197,798 | 100.0% | 225,302 |
| | | Actual | Actual | Actual | Adopted | | |
| Personnel Schedule | | 2011-12 | 2012-13 | 2013-14 | 2014-15 | | |
| Mayor & Town Council | | 2.50 | 2.50 | 2.50 | 2.50 | | |
| Total FTE's: | | 2.50 | 2.50 | 2.50 | 2.50 | | |

TOWN ATTORNEY



PROGRAM DESCRIPTION

The Town Attorney serves as the Chief Legal Officer of the Town and promotes the efficient delivery of high quality legal services to the Town Council, Town Management and individual departments – with an emphasis on preventative legal services. The Town Attorney’s Office strives to protect the Town’s assets by minimizing exposure to liability and aggressively defending the Town, its officers and employees. The Town Attorney’s Office also promotes the rule of law and public safety by prosecuting misdemeanors and violations of the Town’s Municipal Code. The Town Attorney’s Office is divided into the Criminal Division and the Civil Division which perform the core services listed below. The Town Attorney functional services are provided on a contracted basis with external law firms.

The **Criminal Division** prosecutes misdemeanors and violations of the Town’s Municipal Code. The Criminal Division works in conjunction with the Police department, County Prosecutor’s Office, San Bernardino County Superior Court, and other state and local agencies to develop programs to help reduce crime and better assist victims of crime.

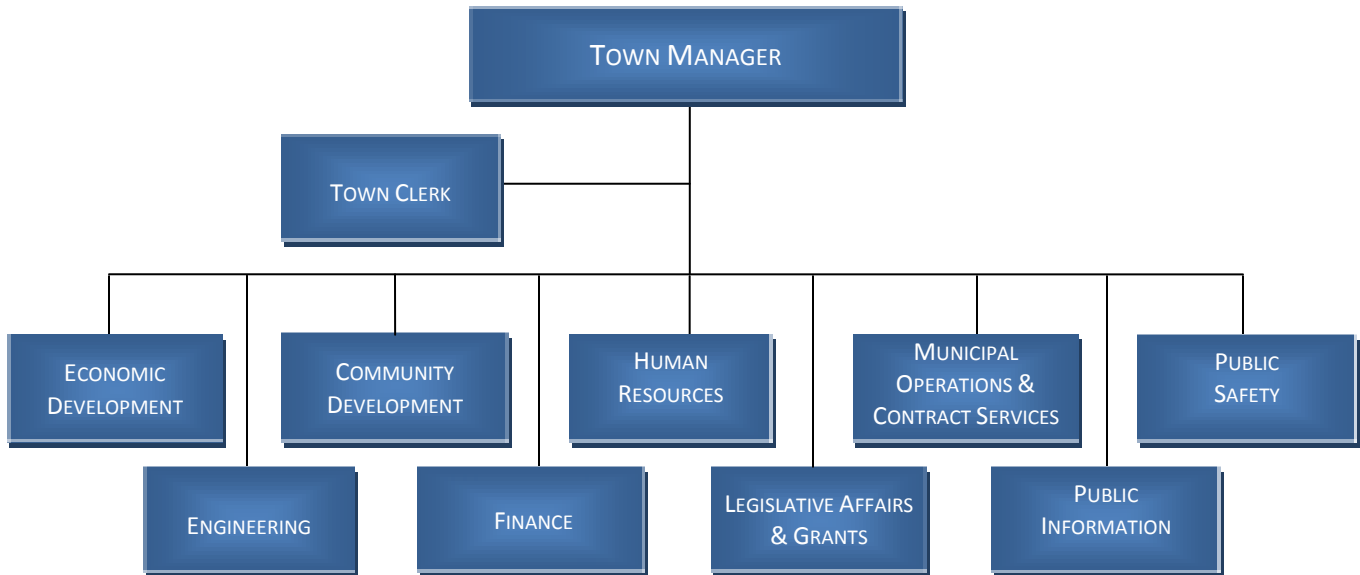
The **Civil Division** provides written and oral opinions to Town Council, the Town Manager, and the entire Town government on issues related to statutory compliance. The Civil Division serves as legal counsel to all of the Town’s boards and committees, including the Successor Agency to the former Town of Apple Valley Redevelopment Agency, the Oversight Committee and the Planning Commission. The Civil Division is responsible for performing all transactional work for the Town, including but not limited to, reviewing, drafting and negotiating contracts, inter-local agreements, real estate purchase agreements and leases, and ordinances and resolutions. When required, the Civil Division also defends the Town and all Town officials and employees in lawsuits and administrative claims brought against the Town and its various departments. The Civil Division emphasizes preventive legal services aimed at minimizing risk to the Town and avoiding litigation.



TOWN ATTORNEY 1001-1020

| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Expense 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
|-------------|---|---------------------------------------|---------------------------------------|---------------------------------------|--|-------------------------------------|---------------------------------------|
| 8972 | Legal Services - General | - | - | | - | | |
| 8972-0402 | Best, Best & Krieger | 586,580 | 163,515 | 400,000 | 400,000 | 100.0% | 400,000 |
| | Total Operations & Maintenance | 586,580 | 163,515 | 400,000 | 400,000 | 100.0% | 400,000 |
| | Department Total | 586,580 | 163,515 | 400,000 | 400,000 | 100.0% | 400,000 |

TOWN MANAGER



PROGRAM DESCRIPTION

The Town Manager serves as the Chief Executive Officer of the Town and the Director of Economic Development. The Town Manager's primary role is to promote the effective delivery of municipal services. The Town Manager maintains active communication with federal and state agencies, particularly in the area of economic development, transportation and water reclamation. The Town Manager ensures that Town Council policies and directions are implemented and provides executive level staff support for the Town Council in a variety of functions, including public administration, intergovernmental relations, public information, legislative advocacy, unique challenges/special projects, policy analysis and other items that are necessary to improve the functions of government. The Town Manager is responsible for the efficient and effective operation of all Town/Agency departments, programs and services. Specifically, the Town Manager's office is responsible for financial oversight, executive level leadership, economic development, public information, legislative advocacy, emergency preparedness, grants coordination and response to citizen concerns.

2013-14 HIGHLIGHTS

- Secured second, \$75,000 County of San Bernardino Economic Development grant for continued funding of the High Desert region's economic development collaboration known as "Opportunity High Desert" (OHD)
- Facilitated the development and completion of Vision 2020 Strategic Plan department work plans
- Participated in various economic development speaking engagements including High Desert Opportunity, City/County Conference and the High Desert Real Estate Symposium.

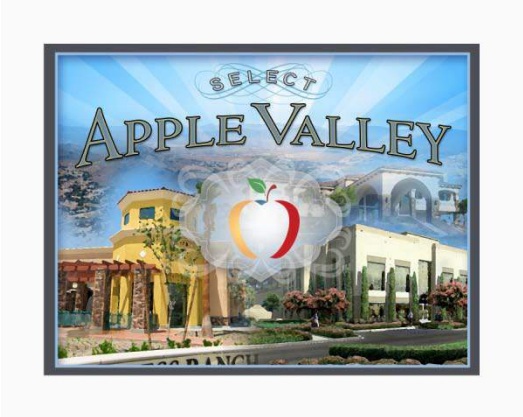
- Commenced Capital Funding Campaign for Civic Center Park Amphitheater improvements
- Provided advanced leadership training and management teambuilding programs for staff
- Facilitated necessary spending reductions and resource reorganization resulting in substantial overall cost savings to the agency for the FY 13-14 budget cycle
- Increased outreach and strengthened partnerships with member cities and towns within the League of California Cities Desert Mountain Division
-

2014-15 GOALS AND OBJECTIVES

- Continue to develop new public agency partnerships and strengthen existing relationships to bolster legislative advocacy efforts and promote regional economic development
- Continue to take an active role in the League of California Cities partnership for the promotion and preservation of local control
- Promote and implement cost-saving measures to further reduce operating expenses while exploring options to provide new revenue-generating services

- Continue to support and promote agency transparency measures
- Continue to pursue Federal and State grant funding sources for transportation projects, community development and municipal service programs
- Continue increasing community event donations and sponsorships to decrease General Fund subsidies.
- Develop a funding relationship with the Federal Economic Development Administration and pursue specific economic development grant opportunities

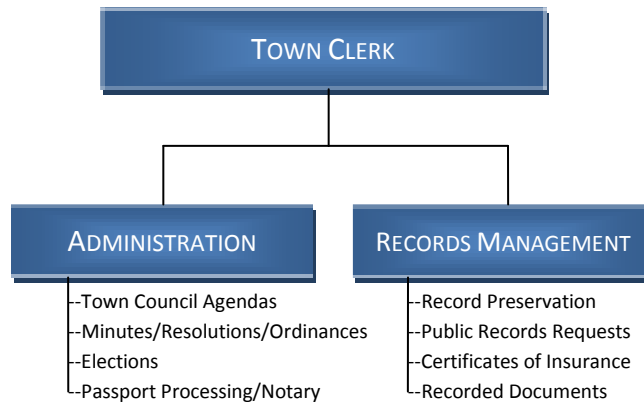
| Department Performance Measures – Town Manager | | |
|---|---------------|---------------|
| | Est. FY 12-13 | Goal FY 14-15 |
| Town of Apple Valley organizational excellence ranking in comparison with 90 other cities and agencies in Southern California | Top 6% | ≥Top 10% |



| TOWN MANAGER 1001-1030 | | | | | | | |
|---------------------------|--|------------------------|------------------------|------------------------|---------------------------|----------------------|------------------------|
| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Expense 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
| Personnel Services | | | | | | | |
| 7010 | Salaries & Wages | 445,660 | 302,299 | 337,348 | 337,348 | 100% | 383,308 |
| 7020 | Salaries & Wages Part-Time | 17,326 | - | | | | |
| 7110 | Cafeteria Benefits | 30,048 | 24,584 | 28,162 | 28,162 | 100% | 32,918 |
| 7120 | Deferred Comp | 14,480 | 13,071 | 13,718 | 13,718 | 100% | 15,648 |
| 7150 | Medicare | 6,847 | 4,520 | 5,040 | 5,040 | 100% | 5,705 |
| 7160 | PERS | 87,383 | 63,809 | 73,083 | 73,083 | 100% | 78,495 |
| Total Personnel | | 601,744 | 408,284 | 457,351 | 457,351 | 100% | 516,074 |
| Operations & Maintenance | | | | | | | |
| 7229 | Education & Training | 3,803 | 3,000 | 3,500 | 3,500 | 100% | 3,000 |
| 7241 | Meetings & Conferences | 10,211 | 19,994 | 14,250 | 14,250 | 100% | 14,000 |
| 7247 | Memberships & Dues | 2,880 | 980 | 1,155 | 1,155 | 100% | 1,000 |
| 7253 | Mileage | 8,234 | 9,106 | 10,200 | 10,200 | 100% | 10,200 |
| 7265 | Office Supplies | 86 | 341 | 250 | 250 | 100% | 250 |
| 7277 | Printing | - | 86 | 100 | 100 | 100% | 100 |
| 7289 | Subscriptions | - | - | 100 | 100 | 100% | 100 |
| 7295 | Utilities: Phone, Internet, Cell Phone | - | 26 | | | | |
| 8940 | Contract Services | - | 6,023.00 | 28,000 | 28,000 | 100% | 18,000 |
| Total Operations & Maint. | | 25,214 | 39,556 | 57,555 | 57,555 | 100% | 46,650 |
| Department Total | | 626,958 | 447,840 | 514,906 | 514,906 | 100% | 562,724 |

| | Actual 2011-12 | Actual 2012-13 | Actual 2013-14 | Adopted 2014-15 |
|---|----------------|----------------|----------------|-----------------|
| Personnel Schedule | | | | |
| Full Time: | | | | |
| Town Manager | 1.00 | 1.00 | 1.00 | 1.00 |
| Executive Secretary | 0.00 | 1.00 | 0.50 | 1.00 |
| Executive Assistant | 1.00 | 0.00 | 0.00 | 0.00 |
| Special Projects Manager | 0.00 | 0.00 | 1.00 | 1.00 |
| Administrative Analyst I | 0.00 | 0.50 | 0.00 | 0.00 |
| Manager of Legislative Affairs & Grants | 1.00 | 0.00 | 0.00 | 0.00 |
| Part Time: | | | | |
| Manager of Legislative Affairs & Grants | 0.00 | 0.50 | 0.00 | 0.00 |
| Total FTE's: | 3.00 | 3.00 | 2.50 | 3.00 |

TOWN CLERK



DEPARTMENT DESCRIPTION



Town of Apple Valley

The Town Clerk's Office is organized into four main functional areas that provide services to the Town Council, Town departments and citizens. These functional areas are: 1) prepares agendas for and attends publicly noticed meetings and maintains minutes of those meetings in compliance with the Ralph M. Brown Act; 2) coordinates and assists with consolidated municipal elections; 3) maintains Records Management for the Town preserving and protecting the Town's records while ensuring accessibility to vital information; and 4) provides customer service fulfilling records requests and providing passport and notarial services for the community.

DIVISION/MAJOR PROGRAM DESCRIPTION

Agenda Process

The Town Clerk's Office is responsible for preparing Agendas for the Apple Valley Town Council and the Oversight Board. Agenda packets are prepared by the Department as well as an electronic version of the packet that is made available to the public via the Town of Apple Valley website. Minutes are generated from attendance at the meetings. Follow-up documentation from actions taken at these meetings is also recorded and disseminated from this office including all resolutions and ordinances.

Administrative Process

The Town Clerk's Office has coordinated an electronic campaign filing system of the Fair Political Practices Commission (FPPC) forms for the Council, various Commissions and staff. The Town Clerk's Office also processes all claims, subpoenas and other legal notices that are served to the Town of Apple Valley. Tracking of claims and contracts are also processed through the Town Clerk's Office. Passport and Notary Services are also provided to members of the public. Last year, the Town Clerk's Office implemented extended passport hours to allow members of the community the ability to process their passport applications after normal business hours. This process has proven to be very successful and will continue throughout the coming year.

Board Administration

The Town Clerk's Office is responsible for the maintenance and administration of the Town's Boards, Committees and Commissions. This office maintains a list of all active members. In addition, copies of applications from interested individuals willing to serve on a committee are kept on file in our office for two (2) years.

Elections

The Town Clerk's Office coordinates with the San Bernardino County Elections Office of the Registrar of Voters to conduct Municipal Consolidated Elections every two years or as needed. As the official filing officer, the Town Clerk's Office responsibilities include preparing candidate handbooks and CD's, creating various forms, assisting with the determination of polling locations, publication of required notices, processing candidate packets, payments and statements in accordance with all state and federal regulations. The 2014 Election will be held on November 4, 2014. The Town currently has 36,109 registered voters.

Records Management

The Town Clerk is the custodian of all Town records. The Town Clerk's Office administers a Records Management Program with a record retention program and full retrieval capability of scanned and paper records. Scanned images are housed on a Town server and paper records are stored in the Town's Record Center. The Town Clerk's Office has identified all vital records which are stored separately in the new vital records room. The Records Management Division is also responsible for the destruction of documents in accordance with the Town of Apple Valley Records Retention Schedule.

2013-14 HIGHLIGHTS

- Implemented an Internship Program in collaboration with local high schools for the Town of Apple Valley Clerk's Office.
- Completed review/modification of the Town's Records Retention Schedule.
- Organized, tracked and scanned all Vital Records.
- Purged scanned records that were destroyable per the Town approved Records Retention Schedule.
- Continued the Implemented extended hours for Passport processing resulting in an increase in the number of application received.
- Increased the response time for Records Requests by 50%.

2014-15 GOALS AND OBJECTIVES

- Enhance the Internship Program with local high schools for the Town of Apple Valley Clerk's Office.
- Streamline the FPPC filing and retention process for elected officials and designated staff.
- Utilize a performance based program for the maintenance of the Town of Apple Valley Municipal Code.
- Continue with the tracking and scanning of all Vital Records
- Conduct review of all Town of Apple Valley Contracts.
- Ensure that 90% of citizen's Records Requests are responded to within 5 working days or by the requested deadline.

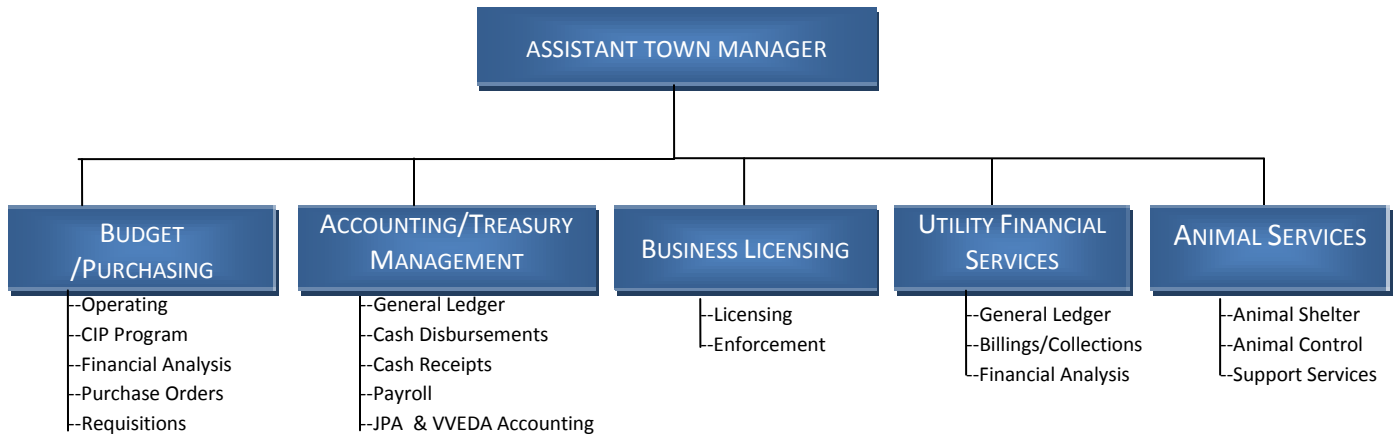
| Department Performance Measures – Town Clerk | | |
|--|-----------------|---------------|
| | Actual FY 13-14 | Goal FY 14-15 |
| Town Clerk | | |
| Paper records requests processed | 325 | 300 |
| Passports processed | 950 | 1000 |
| Records Management | | |
| Documents (pages) scanned | 2,015,000 | 2,050,000 |
| Files stored in tracking system | 21,588 | 23,000 |



| TOWN CLERK 1001-1060 | | | | | | | |
|--------------------------------------|-----------------------------------|---------------------------------------|---------------------------------------|---------------------------------------|--|-------------------------------------|---------------------------------------|
| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Expense 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
| Personnel Services | | | | | | | |
| 7010 | Salaries & Wages | 231,057 | 238,316 | 259,833 | 259,833 | 100.0% | 271,616 |
| 7110 | Cafeteria Benefits | 27,043 | 27,148 | 28,471 | 28,471 | 100.0% | 28,500 |
| 7120 | Deferred Compensation | 8,586 | 8,939 | 9,199 | 9,199 | 100.0% | 9,476 |
| 7150 | Medicare | 3,682 | 3,758 | 3,849 | 3,849 | 100.0% | 4,020 |
| 7160 | PERS | 56,137 | 50,092 | 56,290 | 56,290 | 100.0% | 54,175 |
| Total Personnel | | 326,505 | 328,252 | 357,642 | 357,642 | 100.0% | 367,787 |
| Operations & Maintenance | | | | | | | |
| 7205 | Advertising | 2,826 | 3,025 | 3,500 | 3,500 | 100.0% | 4,000 |
| 7229 | Education & Training | 629 | 1,121 | 4,250 | 4,250 | 100.0% | 7,250 |
| 7241 | Meetings & Conferences | 1,965 | 2,672 | 3,560 | 3,560 | 100.0% | 3,560 |
| 7247 | Memberships & Dues | 1,099 | 981 | 1,260 | 1,260 | 100.0% | 1,260 |
| 7253 | Mileage | 5,894 | 5,884 | 6,600 | 6,600 | 100.0% | 8,217 |
| 7265 | Office Supplies | 3,398 | 2,056 | 3,000 | 3,000 | 100.0% | 2,000 |
| 7277 | Printing | 546 | 173 | 500 | 500 | 100.0% | 1,000 |
| 7315 | Election | - | 29,749 | - | - | 0.0% | 35,000 |
| 7330 | Hardware/Software Supplies | - | 3,797 | - | - | 0.0% | - |
| 8940 | Contract Services | 7,199 | 16,418 | 7,000 | 7,000 | 100.0% | 15,000 |
| 9065 | Leased Equipment | 2,607 | 3,410 | 3,000 | 3,000 | 100.0% | 3,000 |
| Total Operations & Maint. | | 26,163 | 69,287 | 32,670 | 32,670 | 100.0% | 80,287 |
| 9120 | Capital Outlay | - | - | - | - | - | - |
| Total Capital Outlay | | - | - | - | - | - | - |
| Department Total | | 352,668 | 397,538 | 390,312 | 390,312 | 100.0% | 448,074 |

| Personnel Schedule | Actual 2011-12 | Actual 2012-13 | Actual 2013-14 | Adopted 2014-15 |
|---------------------------|---------------------------|---------------------------|---------------------------|----------------------------|
| Town Clerk | 1.00 | 1.00 | 1.00 | 1.00 |
| Deputy Town Clerk | 2.00 | 2.00 | 2.00 | 2.00 |
| Total FTE's: | 3.00 | 3.00 | 3.00 | 3.00 |

FINANCE DEPARTMENT



DEPARTMENT DESCRIPTION

The Finance departmental operations are part of the administrative operations reporting to the Assistant Town Manager responsible for Finance and Administration functions. The Finance department's primary purpose is to act as the financial steward of publicly entrusted resources and to provide a wide variety of support functions generally encompassed by finance. The department provides support throughout the organization, and assists members of the public with accessing town services and information. These functions are critical to the Town's fiscal integrity and fiscal stability, as well as the Town's ability to consistently deliver the high quality of municipal services its residents have grown to expect.

The Finance Department is a General Government Support function. The Department is comprised of ten full-time staff members – two management and eight professional/clerical positions. The Department is responsible for all accounting functions, preparation and coordination of the Town's annual operating budget and capital improvement program, business licensing, revenue collections, treasury investing and debt management. Finance is also responsible for the preparation and issuance of financial reports and administers the disbursement of Town funds in accordance with adopted fiscal policies and internal control procedures.

Program activities for the department include: Financial planning and reporting, preparation and coordination of the annual budget, preparation and issuance of the Comprehensive Annual Financial Report (CAFR), coordination of other annual and special audits, processing the Town's employee payroll, filing monthly and annual reports with taxing authorities and regulatory agencies, coordinating employee benefit coverage and reporting with the Human Resources department, processing payments for insurance benefits and payroll taxes withheld, providing payroll statistics to various departments and agencies, processing the Town's accounts payable and issuing checks to vendors, filing annual reports required by regulatory agencies, reviewing and revising internal controls and adhering to established procedures.

DIVISION/MAJOR PROGRAM DESCRIPTION

Administration: provides overall management of the Finance Department’s operations, facilitates Town-wide financial planning, coordinates the financing of Town projects and provides Town management with current information concerning economic conditions and legislative impacts to Apple Valley.

Accounting-Recurring Expenditures: provides financial services including accounts payable and payroll processing. Included in this function are the bi-weekly processing of payroll, weekly processing of vendor payments, travel and expense reports, reconciliation of procurement card transactions, cash and investments, and reporting requirements to the IRS and is responsible for the preparation of the Comprehensive Annual Financial Report.

Accounting-General Ledger Maintenance: provides for the maintenance of the general ledger including account and subsidiary ledger reconciliations, accounts receivable, and fixed assets management. Additionally, reconciles and reports on grants, and CIP and non-CIP projects. Further responsibilities include maintaining the Town’s financial systems, providing internal controls over all financial functions, and ensuring grant compliance.

Budget: prepares the Town’s annual budget. The Budget Division coordinates the development and ongoing monitoring of the Town-wide operating and capital improvement budgets, provides financial analysis in a variety of areas including legislative impacts, provide financial reports for internal and external users and oversees debt management.

Business License: is responsible for licensing every type of business conducting business within the Town.

2014-15 PROGRAMMATIC CHANGES

The FY 14-15 adopted budget for the Finance Department is \$1,158,247, which reflects an 1.9 percent increase from the previous year primarily due to wage step increases, increased benefit costs and cost-sharing of the HR Payroll Coordinator with the Human Resources department.

2013-14 HIGHLIGHTS

- Adopted budget balancing strategies to reduce/eliminate the structural budgetary imbalance in the General Fund.
- Received the Certificate of Achievement Award for Excellence in Financial Reporting from the Government Finance Officers Association (GFOA) for the eleventh time for Fiscal Year 2013.
- Received the Distinguished Budget Presentation Award from the GFOA for the first time for Fiscal Year 2014.
- Continued reformatting the budget document to improve financial reporting practices and public disclosure of financial information.
- Implemented new accounting standards.
- Reformatted Municipal Fee Schedule into Fee Schedule Book for ease of reference.
- Completed two Due Diligence Reviews for the Successor Agency to the former RDA
- Prepared two Recognized Obligation Payment Schedules for the RDA dissolution process.

- Prepared exhibits books and attended six “Meet and Confer” processes with the State Department of Finance
- Revised the Cash Management function and initiated reformatting of the Treasurer’s Report.

2014-15 GOALS AND OBJECTIVES

- Maintain the Town’s fiscal health and provide adequate resources to fund Town services to the community.
- Perform financial responsibilities in accordance with statutory regulations and standards promulgated by professional regulatory agencies.
- Account for the Town’s fiscal activities in an accurate and timely manner within generally accepted accounting principles (GAAP) and other legal requirements.
- Prepare the Town’s financial statements internally.
- Prepare monthly budget status reports within ten days of month end.
- Provide all departments with on-line access to the financial system for report generation purposes

- Assist the Town Manager in preparation of a balanced budget and maintain established operating reserves for contingencies.
- Safeguard the Town’s assets and invest available cash within the Town’s adopted investment policy.
- Provide financial services such as accounts payable, payroll, cash receipting, to departments.
- Efficiently provide purchasing services and coordinate bidding procedures for all departments.

- Assist in implementing automated time sheet reporting.
- Revise purchasing ordinance and implement new purchasing procedures.
- Update user fees as part of a master resolution for Council adoption by the end of May each year.
- Continue to improve the formatting of the operating and capital improvement budget.

| Department Performance Measures – Finance | | | | |
|--|-----------------|---------------|---------------|--------------|
| | Actual FY 12-13 | Goal FY 13-14 | Est. FY 13-14 | Goal FY14-15 |
| Number of Audit Adjustments (Auditor Recommended) | 2 | 0 | 1 | 0 |
| Years Received GFOA CAFR Award | 10 | 11 | 11 | 12 |
| Years Received GFOA Distinguished Budget Award | 0 | 1 | 1 | 2 |
| Accuracy Forecasting Expenditures – General Fund | 96% | 98% | 97% | 98% |
| Accuracy Forecasting Revenues – General Fund | 92% | 98% | 96% | 98% |
| Average days to process purchase order (informal bids) | 15 | 5 | 6 | 5 |
| Town Budgeted Funds Monitored (Millions) | 105.6 | 101.9 | 101.9 | 105.7 |
| Number of budget adjustments processed | 36 | 40 | 34 | 40 |
| Accounts Payable Checks Issued | 7,591 | 5,740 | 6,400 | 6,500 |
| Number of payroll checks issued | 4,657 | 4,100 | 4,470 | 4,160 |
| Number of purchase orders issued | 134 | 110 | 70 | 120 |
| Number of contracts monitored | 99 | 169 | 80 | 80 |
| Number of business licenses processed | 1,051 | 2,509 | 2,600 | 2,700 |
| Number of accounts receivable invoices processed | 42 | 73 | 80 | 80 |
| Number of Utility invoices processed | 149,176 | 121,061 | 147,438 | 149,000 |
| Property Liens Processed | 2,831 | 2,900 | 2,900 | 2,900 |
| Property Liens Released | 623 | 410 | 324 | 400 |
| Refunds Issued | 1,727 | 980 | 1,200 | 1,500 |



| FINANCE 1001-1050 | | | | | | | |
|---------------------------|-----------------------------|---------------------------|---------------------------|---------------------------|------------------------------|-------------------------|---------------------------|
| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Expense 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
| Personnel Services | | | | | | | |
| 7010 | Salaries & Wages | 669,213 | 615,463 | 745,133 | 745,133 | 100.0% | 737,673 |
| 7020 | Salaries Part-Time | - | 2,822 | 0 | | | |
| 7030 | Salaries & Wages - Overtime | 2,568 | 2,004 | 5,000 | 5,000 | 100.0% | 5,000 |
| 7110 | Cafeteria Benefits | 78,895 | 81,196 | 98,739 | 98,739 | 100.0% | 98,984 |
| 7120 | Deferred Comp | 13,133 | 13,324 | 16,470 | 16,470 | 100.0% | 18,420 |
| 7150 | Medicare | 9,957 | 9,321 | 10,886 | 10,886 | 100.0% | 11,213 |
| 7160 | PERS | 152,579 | 118,499 | 143,700 | 143,700 | 100.0% | 135,649 |
| Total Personnel | | 926,346 | 842,630 | 1,019,928 | 1,019,928 | 100.0% | 1,006,939 |
| Operations & Maintenance | | | | | | | |
| 7229 | Education & Training | 3,025 | 4,420 | 9,390 | 9,390 | 100.0% | 9,390 |
| 7241 | Meetings & Conferences | 2,159 | 6,548 | 6,445 | 6,445 | 100.0% | 7,595 |
| 7247 | Memberships & Dues | 2,932 | 2,844 | 3,935 | 3,935 | 100.0% | 4,035 |
| 7253 | Mileage | 6,331 | 6,085 | 6,100 | 6,100 | 100.0% | 7,318 |
| 7259 | Miscellaneous | 6,522 | 651 | - | | | - |
| 7265 | Office Supplies | 3,935 | 2,865 | 5,000 | 5,000 | 100.0% | 5,000 |
| 7277 | Printing | 2,291 | 756 | 1,100 | 1,100 | 100.0% | 1,100 |
| 7330 | Hardware/Software Supplies | 29,965 | 704 | 2,000 | 2,000 | 100.0% | 2,000 |
| 7370 | Special Dept Supplies | - | - | 1,000 | 1,000 | 100.0% | 1,000 |
| 8916 | Audit | 39,299 | 49,000 | 45,000 | 45,000 | 100.0% | 53,000 |
| 8940 | Contract Services | 54,987 | 78,214 | 74,100 | 74,100 | 100.0% | 60,870 |
| Total Operations & Maint. | | 151,445 | 152,087 | 154,070 | 154,070 | 100.0% | 151,308 |
| Department Total | | 1,077,791 | 994,717 | 1,173,998 | 1,173,998 | 100.0% | 1,158,247 |

| | Actual 2011-12 | Actual 2012-13 | Actual 2013-14 | Adopted 2014-15 |
|---------------------------------|-------------------|-------------------|-------------------|--------------------|
| Personnel Schedule | | | | |
| Assistant Town Manager | 0.00 | 0.00 | 1.00 | 1.00 |
| Director of Finance | 1.00 | 1.00 | 0.00 | 0.00 |
| Assistant Director of Finance | 1.00 | 1.00 | 1.00 | 1.00 |
| Senior Accountant | 0.00 | 1.00 | 1.00 | 1.00 |
| Accountant II | 1.00 | 0.00 | 0.00 | 0.00 |
| Accountant I | 0.00 | 1.00 | 1.00 | 1.00 |
| HR Payroll Coordinator | 0.00 | 0.00 | 0.50 | 0.50 |
| Accounting Technician | 2.00 | 1.00 | 0.00 | 0.00 |
| Account Clerk II | 2.00 | 2.00 | 2.00 | 2.00 |
| Executive Secretary | 0.00 | 0.00 | 1.00 | 1.00 |
| Office Assistant | 1.00 | 1.00 | 1.00 | 1.00 |
| Customer Service Representative | 1.00 | 1.00 | 1.00 | 1.00 |
| Total FTE's: | 9.00 | 9.00 | 9.50 | 9.50 |

PUBLIC INFORMATION



DEPARTMENT DESCRIPTION

Oversee external and internal communication programs; manage media relations (inquiries; news releases; public service announcements); produce internal and external communication tools; develop and implement communication plans for Town services, programs and issues; act as liaison to the community; serve as the Public Information Officer during emergencies; provide graphic arts, photography, desktop publishing and design standards support for all departments; prepare speeches and presentations; oversee content management of public website and employee intranet; develop, implement and manage social media outlets; implement special projects including Adopt-A-Street/Trail, Military Banner Honors and volunteer recognition programs. The Marketing and Public Affairs Officer serves as staff liaison to the Historical Advisory Committee and supports the Town's marketing efforts relative to Economic Development. The Department also includes the Event Coordinator (funded partially through Parks & Recreation) who organizes employee and public special events.

2013-14 PROGRAMMATIC CHANGES

Events: The Sunset Concert Series remains at seven nights. A primary department focus continues to be on partnerships, to find private dollars to recover the costs of special events. **Public Information:** Focus will continue on social media and other ways to leverage low- and no- cost outreach methods. Second focus will be to continue to bring online communication methods current with the mass movement to mobile communication.

2013-14 HIGHLIGHTS

- Substantial completion of complete overhaul of website, both in function and design.
- Celebrated the Town’s 25th Anniversary with a “customer appreciation day” open house.
- In conjunction with the 25th Anniversary, held the first ever History Expo, with museums, organizations and pioneer families participating.

- Conducted the ground breaking for the Yucca Loma Bridge, with 200+ in attendance, and extensive media coverage.
- Special Events staff presented 30 public events and presented or assisted with 15 employee events.
- Grew our social media outreach by 88% from Jan – Dec 2014 (total across all platforms – 10,011).
- Placed 146 print, radio and online ads for various programs and services.

- “What Happened Last Night?” council meeting wrap up, sent to all employees immediately after each meeting, was recognized with the Award of Distinction from CAPIO.
- SAVE Campaign raised \$54,000 plus \$15,000 in in-kind donations, to reduce and recover costs associated with special events.
- Booked 21 local bands for Town events, supporting local business and talent.
- Two clean up days = 800 volunteers, 52 tons of trash/recyclables, and 150 pizzas.
- Produced the first live musical theater event at the amphitheater (Music Man)

2014-15 GOALS AND OBJECTIVES

- Implement interdepartmental training for staff involved in marketing efforts in their departments.
- Post on average one new YouTube video per month, as a means of promoting Town programs and services.
- Continue to increase sponsorship of Town events and programs, with an eventual goal of 60% cost recovery for special events; including the sale of naming rights for the amphitheater
- Expand opportunities for citizen engagement through online collaboration tools and e-news.

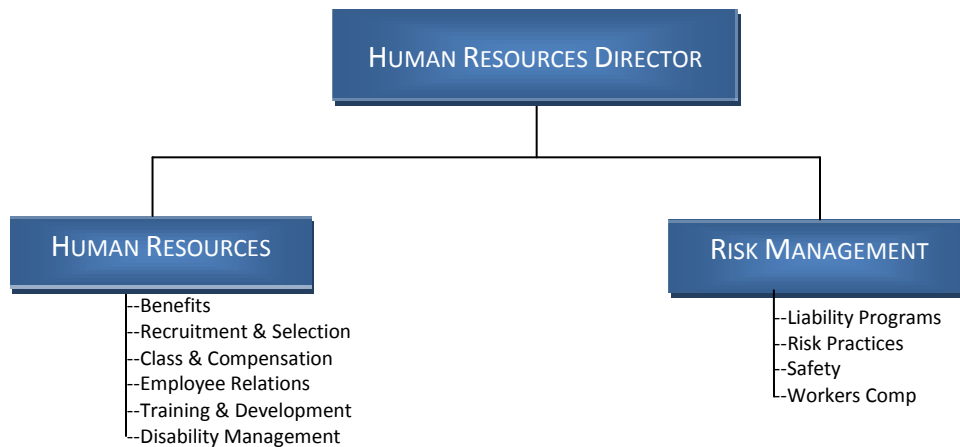
| Department Performance Measures – Public Information | | | |
|---|---------------|-----------------|-----------------|
| | Goal FY 13-14 | Actual FY 13-14 | Goal FY 14 - 15 |
| Public Information | | | |
| Percentage of news releases printed in non-town sources | 100% | 95% | 100% |
| News releases issued | N/A | -- | N/A |
| Social media “followers” (across all platforms) | 7000 | 10,000 | 12,500 |
| Print ads placed | N/A | 86 | N/A |
| Events | | | |
| Total attendance | 30,000 | 37,000 | 35,000 |
| Sponsorships | 50,000 | 54,000 | 78,000 |



| PUBLIC INFORMATION 1001-1070 | | | | | | | |
|--------------------------------------|---------------------------------|------------------------------|------------------------------|------------------------------|--------------------------------|----------------------------|------------------------------|
| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimate Expense 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
| Personnel Services | | | | | | | |
| 7010 | Salaries & Wages | 194,705 | 225,281 | 244,629 | 244,629 | 100.0% | 257,035 |
| 7110 | Cafeteria Benefits | 26,747 | 32,908 | 34,321 | 34,321 | 100.0% | 34,349 |
| 7120 | Deferred Comp | 4,894 | 5,111 | 5,149 | 5,149 | 100.0% | 5,174 |
| 7150 | Medicare | 2,986 | 3,458 | 3,625 | 3,625 | 100.0% | 3,805 |
| 7160 | PERS | 47,657 | 47,159 | 52,996 | 52,996 | 100.0% | 51,222 |
| Total Personnel | | 276,987 | 313,916 | 340,720 | 340,720 | 100.0% | 351,585 |
| Operations & Maintenance | | | | | | | |
| 7205 | Advertising | 14,247 | 13,850 | 12,831 | 12,831 | 100.0% | 15,500 |
| 7211 | Council & Commissions | 13 | - | 500 | 500 | 100.0% | 500 |
| 7229 | Education & Training | 465 | 75 | 630 | 630 | 100.0% | 2,000 |
| 7241 | Meetings & Conferences | 1,814 | 1,299 | 4,400 | 4,400 | 100.0% | 5,000 |
| 7247 | Memberships & Dues | 1,506 | 1,764 | 2,200 | 2,200 | 100.0% | 2,000 |
| 7253 | Mileage | 5,094 | 5,358 | 5,358 | 5,358 | 100.0% | 6,618 |
| 7265 | Office Supplies | 848 | 748 | 1,200 | 1,200 | 100.0% | 1,200 |
| 7271 | Postage | 10,000 | 17,100 | 20,000 | 20,000 | 100.0% | 20,000 |
| 7277 | Printed Materials | 25,962 | 33,217 | 35,000 | 35,000 | 100.0% | 35,000 |
| 7289 | Subscriptions | 279 | 129 | 300 | 300 | 100.0% | 600 |
| 7327 | Grand Openings/Ground Breakings | 1,028 | 13 | 3,000 | 3,000 | 100.0% | 2,000 |
| 7330 | Hardware/Software Supplies | 2,307 | 3,475 | 500 | 500 | 100.0% | 2,000 |
| 7370 | Special Dept. Supplies | 4,696 | 6,203 | 6,000 | 6,000 | 100.0% | 7,500 |
| 7865 | Community Support | 4,692 | 5,408 | 5,000 | 5,000 | 100.0% | 5,000 |
| 7977 | Adopt a Street/Trail | 2,278 | 2,793 | 2,000 | 2,000 | 100.0% | 2,000 |
| 8940 | Contract Services | 8,400 | 3,799 | 24,500 | 24,500 | 100.0% | 20,000 |
| 9052 | Gas, Diesel, Oil | 107 | 495 | 250 | 250 | 100.0% | 250 |
| 9091 | Vehicle Maintenance | 81 | 575 | 2,000 | 2,000 | 100.0% | 2,000 |
| Total Operations & Maint. | | 83,816 | 96,304 | 125,669 | 125,669 | 100.0% | 129,168 |
| Special Events | | | | | | | |
| 7810 | Community Clean-up | 5,609 | 4,393 | 5,000 | 5,000 | 100.0% | 5,000 |
| 7830 | Tree Lighting | 1,750 | 1,864 | 5,000 | 5,000 | 100.0% | 2,500 |
| Total Special Events | | 7,359 | 6,257 | 10,000 | 10,000 | 100.0% | 7,500 |
| Department Total | | 368,162 | 416,477 | 476,389 | 476,389 | 100.0% | 488,253 |

| | Actual 2011-12 | Actual 2012-13 | Actual 2013-14 | Adopted 2014-15 |
|-------------------------------------|---------------------------|---------------------------|---------------------------|----------------------------|
| Personnel Schedule | | | | |
| Marketing and Public Affairs Office | 0.000 | 0.00 | 0.95 | 0.95 |
| Public Information Officer | 0.900 | 0.94 | 0.00 | 0.00 |
| Public Relations Specialist | 0.825 | 0.92 | 0.94 | 0.94 |
| Event Coordinator | 0.000 | 0.33 | 0.33 | 0.33 |
| Administrative Secretary | 1.000 | 1.00 | 1.00 | 1.00 |
| Total FTE's: | 2.725 | 3.19 | 3.22 | 3.22 |

HUMAN RESOURCES



DEPARTMENT DESCRIPTION

The Human Resources Department, recognizing that our employees are our most valuable asset, seeks to provide the highest quality customer service to Town staff in the areas of Recruitment and Selection, Classification and Compensation, Benefits Administration, Employee Relations, Employee Training and Development, Disability Management, Workers Compensation, Safety, Liability Programs, and Risk Management. The Human Resources Department collaborated with the Finance Department and promoted the Town’s Payroll Technician to the position of Human Resources/Payroll Coordinator jointly funded by each department to add continuity to the payroll and leave/disability management function. In addition to Coordinator position, HR has three full time staff positions to handle all of the Human Resources, Risk Management, and Safety duties. The Human Resources Department strives to treat every employee equally with the respect and dignity that they deserve. For the upcoming year, Human Resources staff will be focusing on providing improving the Town’s Employee Wellness Program and updating the Classification system town wide.

2013-14 HIGHLIGHTS

- Developed a new supervisory training program to help assist newly promoted supervisors to be successful in their positions.
- Expanded the offerings of training classes for management staff in different areas including Workplace Safety and Evaluating Employee Performance.
- Expanded the Employee Wellness Committee by focusing on providing information on a healthier lifestyle and overall wellness for all employees with a newsletter.

- Contracted with a new Employee Assistance Provided to provide greater assistance to staff in a more cost effective manner

2014-15 GOALS AND OBJECTIVES:

- Develop a master training calendar for the organization focusing on a variety of trainings across for all Town staff.
- Conduct a review of all of the Town’s job classifications and core competencies and update the classifications as necessary.
- Continue to evaluate the processes within the Human Resources Department and look for ways to improve processes and maximize efficiency of department staff.

| Department Performance Measures – Human Resources | | | |
|---|-----------------|-----------------|---------------|
| | Actual FY 12-13 | Actual FY 13-14 | Goal FY 14-15 |
| Recruitments | 10 | 22 | 15 |
| Retirements | 4 | 1 | 4 |
| Training hours offered | 48 | 93 | 75 |
| Turnover | 5% | 3% | 5% |
| Workplace injury claims | 20 | 13 | 10 |

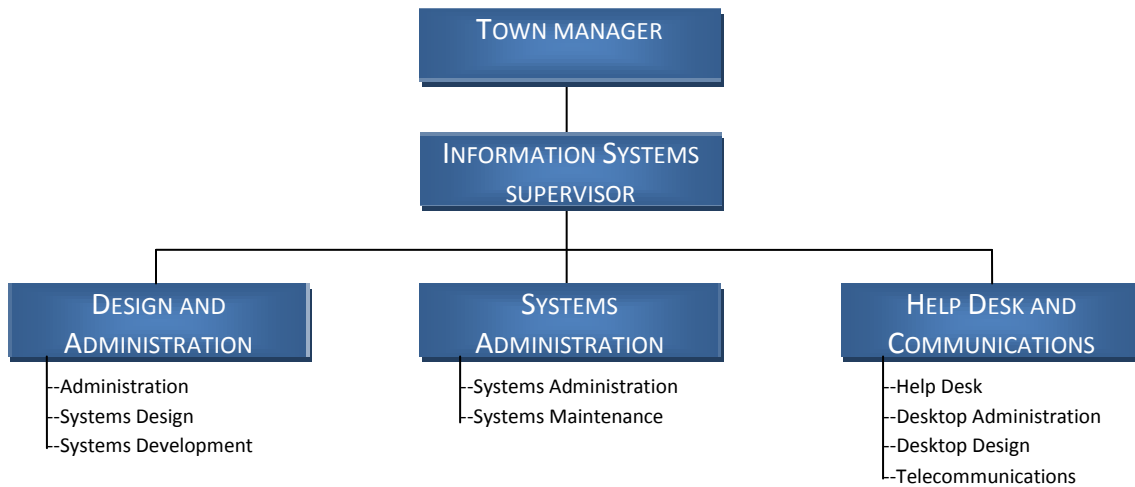


HUMAN RESOURCES 1001-1080

| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Expense 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
|--------------------------------------|-----------------------------------|-------------------------------|-------------------------------|-------------------------------|----------------------------------|-----------------------------|-------------------------------|
| Personnel Services | | | | | | | |
| 7010 | Salaries & Wages | 310,068 | 183,349 | 269,915 | 269,915 | 100.0% | 296,974 |
| 7020 | Salaries Part-Time | 23,218 | 23,432 | | | | |
| 7110 | Cafeteria Benefits | 26,708 | 24,985 | 32,601 | 32,601 | 100.0% | 42,016 |
| 7120 | Deferred Comp | 8,665 | 6,262 | 8,663 | 8,663 | 100.0% | 9,646 |
| 7150 | Medicare | 4,859 | 3,062 | 3,996 | 3,996 | 100.0% | 4,387 |
| 7160 | PERS | 59,163 | 34,795 | 47,018 | 47,018 | 100.0% | 42,007 |
| Total Personnel | | 432,682 | 275,885 | 362,193 | 362,193 | 100.0% | 395,030 |
| Operations & Maintenance | | | | | | | |
| 7205 | Advertising | 1,413 | 2,213 | 1,750 | 1,750 | 100.0% | 1,750 |
| 7229 | Education & Training | 1,134 | 1,187 | 1,000 | 1,000 | 100.0% | 8,500 |
| 7241 | Meetings & Conferences | 1,357 | 1,937 | 2,100 | 2,100 | 100.0% | 4,250 |
| 7247 | Memberships & Dues | 549 | 559 | 1,050 | 1,050 | 100.0% | 1,400 |
| 7253 | Mileage | 5,652 | 5,648 | 5,800 | 5,800 | 100.0% | 7,017 |
| 7265 | Office Supplies | 106 | 711 | 800 | 800 | 100.0% | 1,000 |
| 7277 | Printing | 100 | 89 | 250 | 250 | 100.0% | 250 |
| 7289 | Subscriptions | 668 | 356 | 500 | 500 | 100.0% | 500 |
| 7330 | Hardware/Software Supplies | 204 | 95 | 500 | 500 | 100.0% | 500 |
| 7370 | Special Dept Supplies | 379 | 214 | 500 | 500 | 100.0% | 1,000 |
| 8940 | Contract Services | 6,001 | 5,637 | 27,800 | 27,800 | 100.0% | 18,000 |
| 8972 | Legal Services | 8,183 | 100 | 500 | 500 | 100.0% | 500 |
| Total Operations & Maint. | | 25,746 | 18,744 | 42,550 | 42,550 | 100.0% | 44,667 |
| Department Total | | 458,428 | 294,630 | 404,743 | 404,743 | 100.0% | 439,697 |

| Personnel Schedule | Actual 2011-12 | Actual 2012-13 | Actual 2013-14 | Adopted 2014-15 |
|-----------------------------|-----------------------|-----------------------|-----------------------|------------------------|
| Full Time: | | | | |
| Director of Human Resources | 1.00 | 1.00 | 1.00 | 1.00 |
| Human Resources Manager | 1.00 | 0.00 | 0.00 | 0.00 |
| Human Resources Analyst | 0.00 | 0.50 | 1.00 | 1.00 |
| HR/Payroll Coordinator* | 0.00 | 0.00 | 0.50 | 0.50 |
| Human Resources Assistant | 1.00 | 1.00 | 0.00 | 0.00 |
| Senior Office Assistant | 0.00 | 0.00 | 1.00 | 1.00 |
| Part Time: | | | | |
| Human Resources Analyst | 0.00 | 0.50 | 0.00 | 0.00 |
| Total FTE's: | 3.00 | 3.00 | 3.50 | 3.50 |

INFORMATION SYSTEMS



PROGRAM INFORMATION

The Information Systems Division works with all other departments throughout the Town to ensure that all of our technology needs are being met and used effectively to advance the organizational goals of the Town. As such, the IS Division is responsible for the design, development, maintenance and administration of all communications and computer systems. The IS Division is authorized for three full time staff positions. IS supports a Wide Area Network with 5 distinct locations, 9 Local Area Networks, 454 computers, 37 servers, 92 databases, and 6 operating systems.

2014-15 PROGRAMMATIC CHANGES

In support of the Town’s overall charge to reduce operational expenses during this economic downturn, Information Systems has reduced operational costs to minimums and will maintain this lateral state until financial conditions support responsible programmatic changes. Until then, IS will continue to provide complete operational support to all Town departments and for all the Town’s technological needs.

2013-14 HIGHLIGHTS

- Upgraded the Town’s unsupported telephony system, paging systems, voicemail systems
- Developed GIS system’s to support departmental needs at no additional cost to departments
- Updated the virtual desktop infrastructure and built a Remote App software delivery mechanism to centralize and streamline management and delivery of business tools to every desktop.
- Upgraded the audio presentation systems in the Town Council Chambers to provide higher quality reliable delivery of audio to citizens and constituents

2014-15 GOALS AND OBJECTIVES

- Complete conversion of virtual desktop infrastructure to further lower operation expenses and continue to provide easily accessible high quality connectivity to Town resources and business tools for staff.
- Upgrade several key printers and copiers to better meet the Town’s printing needs and reduce cost
- Continue providing complete operational support to Town departments for its technological needs.

| Department Performance Measures – Information Systems | | |
|--|-----------------|---------------|
| | Actual FY 13-14 | Goal FY 14-15 |
| TOAV Sites Serviced | 5 | 5 |
| Data backed up nightly (terabytes) | 4.7 | 5.5 |
| Printing/Copying devices | 59 | 57 |
| Networking equipment managed | 24 | 24 |
| Outgoing emails processed | 197,025 | 237,000 |
| Incoming emails processed | 1,033,624 | 1,240,000 |
| SPAM email blocked (incoming) | 766,176 | 920,000 |
| Help Desk Statistics | | |
| • Service requests processed | 441 | 360 |
| • Average time per request | 56 | 45 |
| Computer systems managed | 320 | 320 |
| • File servers | 46 | 44 |
| • Workstations | 248 | 256 |
| • Laptops | 26 | 21 |
| User accounts managed | 324 | 355 |



INFORMATION SYSTEMS 1001-1090

| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Expense 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
|--------------------------------------|-----------------------------------|-------------------------------|-------------------------------|-------------------------------|----------------------------------|-----------------------------|-------------------------------|
| Personnel Services | | | | | | | |
| 7010 | Salaries & Wages | 200,327 | 200,754 | 213,605 | 213,605 | 100.0% | 225,120 |
| 7030 | Overtime | 1,053 | 308 | 2,500 | 2,500 | 100.0% | 1,000 |
| 7110 | Cafeteria Benefits | 32,071 | 32,513 | 33,443 | 33,443 | 100.0% | 35,034 |
| 7120 | Deferred Comp | 1,726 | 1,728 | 1,708 | 1,708 | 100.0% | 3,136 |
| 7150 | Medicare | 2,847 | 2,820 | 3,097 | 3,097 | 100.0% | 3,264 |
| 7160 | PERS | 46,822 | 41,875 | 46,275 | 46,275 | 100.0% | 45,011 |
| Total Personnel | | 284,847 | 279,997 | 300,628 | 300,628 | 100.0% | 312,565 |
| Operations & Maintenance | | | | | | | |
| 7180 | Uniforms | 233 | 274 | 250 | 250 | 100.0% | 250 |
| 7229 | Education & Training | - | 375.00 | 250 | 250 | 100.0% | 6,000 |
| 7241 | Meetings and Conferences | 630 | 100 | 600 | 600 | 100.0% | 250 |
| 7253 | Mileage | 258 | - | 250 | 250 | 100.0% | 250 |
| 7265 | Office Supplies | 719 | 388 | 250 | 250 | 100.0% | 900 |
| 7289 | Subscriptions | 246,020 | - | 250 | 250 | 100.0% | 450 |
| 7330 | Hardware/Software Supplies/Exp | 181,682 | 45,057 | 64,900 | 64,900 | 100.0% | 30,450 |
| 8940 | Contract Services | 169,992 | 183,169 | 175,000 | 175,000 | 100.0% | 157,000 |
| Total Operations & Maint. | | 353,760 | 229,363 | 241,750 | 241,750 | 100.0% | 195,550 |
| Department Total | | 638,607 | 509,360 | 542,378 | 542,378 | 100.0% | 508,115 |

| Personnel Schedule | Actual 2011-12 | Actual 2012-13 | Actual 2013-14 | Adopted 2014-15 |
|--------------------------------|-----------------------|-----------------------|-----------------------|------------------------|
| Information System Supervisor | 1.00 | 1.00 | 1.00 | 1.00 |
| Information Systems Specialist | 0.00 | 1.00 | 1.00 | 1.00 |
| Information Systems Technician | 2.00 | 1.00 | 1.00 | 1.00 |
| Total FTE's: | 3.00 | 3.00 | 3.00 | 3.00 |

GENERAL GOVERNMENT

| GENERAL GOVERNMENT 1001-1200 | | | | | | | |
|--------------------------------|--------------------------------------|------------------------------|------------------------------|------------------------------|---------------------------------|----------------------------|------------------------------|
| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Expense 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
| Operations & Maintenance | | | | | | | |
| 7130 | FICA | - | 12,249 | - | - | | - |
| 7140 | Health Benefits - Retirees | 55,247 | 74,735 | 55,000 | 83,797 | 152.4% | 94,000 |
| 7205 | Advertising | 299.75 | 52.25 | 400 | 400 | 100.0% | 400 |
| 7217 | Credit Card Costs | 47,277 | 57,344 | 48,000 | 71,000 | 147.9% | 72,000 |
| 7235 | Insurance | 873,879 | 821,005 | 922,900 | 1,073,000 | 116.3% | 872,946 |
| 7247 | Memberships & Dues | 47,628 | 39,356 | 43,550 | 43,550 | 100.0% | 40,243 |
| 7259 | Miscellaneous | 7,908 | 9,990 | 7,800 | 7,800 | 100.0% | 7,900 |
| 7265 | Office Supplies | 20,893 | 19,835 | 15,000 | 15,000 | 100.0% | 16,000 |
| 7271 | Postage | 35,214 | 33,260 | 27,000 | 27,000 | 100.0% | 28,000 |
| 7277 | Printing | 3,032 | 4,941 | 4,000 | 4,800 | 120.0% | 4,800 |
| 7289 | Subscriptions | 59.99 | - | 500 | 500 | 100.0% | 500 |
| 7310 | Assessment district Costs | 22,431 | 5,704 | 20,000 | 20,000 | 100.0% | 20,000 |
| 8940 | Contract Services | 49,573 | 60,432 | 126,000 | 126,000 | 100.0% | 72,400 |
| Total Operations & Maintenance | | 1,163,440 | 1,138,903 | 1,270,150 | 1,472,847 | 116.0% | 1,229,189 |
| Debt Service | | | | | | | |
| 9840 | Principle | 13,757 | 14,533 | 15,400 | 58,902 | 382.5% | - |
| 9860 | Interest | 4,382 | 6,225 | 2,800 | 1,337 | 47.8% | - |
| Total Debt Service | | 18,139 | 20,758 | 18,200 | 60,239 | 331.0% | - |
| Sub-Total | | 1,181,580 | 1,159,661 | 1,288,350 | 1,533,086 | 119.0% | 1,229,189 |
| 9999 | Transfer Out - Parks & Rec. Fund 251 | 800,690 | 430,212 | 545,885 | 545,885 | 100.0% | 688,530 |
| 9999 | Transfer Out - AVGC Fund 5710 | - | - | 333,892 | 333,892 | 100.0% | 266,333 |
| Department Total | | 1,982,270 | 1,589,873 | 2,168,127 | 2,412,863 | 111.3% | 2,184,052 |

PUBLIC FACILITIES



DEPARTMENT DESCRIPTION

The Division is responsible for the custodial duties at Town Hall, the Development Services Building, and the Police Department as well as maintenance and minor repair duties at all public buildings. The Division also handles the set up and operations of public meetings in Town facilities as well as all meeting and rental bookings in the Town Hall Conference Center.

2014-15 PROGRAMMATIC CHANGES

The Public Facilities Budget houses General Government expenses for building operations and maintenance. These costs include utilities, copier leases, building maintenance etc.

2013-14 HIGHLIGHTS

- Completed Slurry Seal of Rear Parking Lot.
- Completed improvements to the Police Department Work Space.

2014-15 GOALS AND OBJECTIVES

- Develop signage plan throughout the Town Hall complex.

| Department Performance Measures – Public Facilities | | | | |
|---|-----------------|-----------------|-----------------|---------------|
| | Actual FY 11-12 | Actual FY 12-13 | Actual FY 13-14 | Goal FY 14-15 |
| Conference Center uses | 175 | 220 | 279 | 300 |
| Square footage of public facilities | 123,950 | 123,950 | 123,950 | 123,950 |



FUR Ball 2013 in Apple Valley Conference Center



| PUBLIC FACILITIES 1001-1400 | | | | | | | |
|----------------------------------|-----------------------------------|------------------------|------------------------|------------------------|---------------------------|----------------------|------------------------|
| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Expense 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
| Personnel Services | | | | | | | |
| 7010 | Salaries & Wages | 200,536 | 214,659 | 234,858 | 234,858 | 100.0% | 220,474 |
| 7020 | Salaries Part-time | 32,782 | 43,961 | 39,254 | 39,254 | 100.0% | 38,684 |
| 7030 | Overtime | 1,382 | 1,917 | 1,500 | 2,000 | 133.3% | 2,100 |
| 7110 | Cafeteria Benefits | 41,055 | 49,408 | 53,497 | 53,497 | 100.0% | 53,633 |
| 7120 | Deferred Comp | 339 | 463 | 721 | 721 | 100.0% | 761 |
| 7130 | FICA | 101 | - | - | - | - | - |
| 7150 | Medicare | 3,469 | 3,756 | 3,975 | 3,975 | 100.0% | 3,758 |
| 7160 | PERS | 54,812 | 50,065 | 55,579 | 55,579 | 100.0% | 48,052 |
| Total Personnel | | 334,476 | 364,228 | 389,384 | 389,884 | 100.1% | 367,462 |
| Operations & Maintenance | | | | | | | |
| 7180 | Uniform Expense | 1,417 | 1,595 | 1,900 | 1,750 | 92.1% | 1,900 |
| 7223 | Disposal Services | 18,075 | 7,125 | 6,400 | 6,100 | 95.3% | 6,400 |
| 7229 | Education & Training | - | - | - | 2,500 | - | 3,000 |
| 7259 | Miscellaneous | 12 | 34 | 250 | 150 | 60.0% | 200 |
| 7265 | Office Supplies | - | 159.04 | 150 | 150 | 100.0% | 150 |
| 7277 | Printing | 3 | - | - | - | - | - |
| 7295-0109 | Utilities: Phones, internet, etc. | 91,105 | 94,893 | 81,000 | 80,000 | 98.8% | 81,000 |
| 7295-0847 | Utilities: Electricity Usage | 105,854 | 110,778 | 102,000 | 105,000 | 102.9% | 113,000 |
| 7295-0848 | Utilities: Natural Gas Usage | 12,583 | 16,930 | 15,000 | 15,500 | 103.3% | 16,000 |
| 7295-0849 | Utilities: Water Usage | 9,263 | 9,959 | 12,100 | 11,400 | 94.2% | 13,500 |
| 7330 | Hardware/Software Supplies/Exp | - | - | 2,000 | 500 | 25.0% | 1,000 |
| 7360 | Safety/Security | 6,103 | 6,449 | 4,200 | 5,800 | 138.1% | 6,000 |
| 7375 | Staff Services | 7,859 | 6,832 | 10,000 | 8,100 | 81.0% | 10,000 |
| 7383 | Vandalism Repairs | 478 | 527 | - | - | - | - |
| 7655 | Building Maintenance | 52,999 | 50,811 | 58,000 | 58,500 | 100.9% | 60,000 |
| 7755 | Grounds Maintenance | 2,374 | 2,357 | 3,000 | 1,800 | 60.0% | 2,000 |
| 7780 | Irrigation Supplies | 570 | 201 | 700 | 400 | 57.1% | 500 |
| 7970 | Small Tools | 245 | 165 | 500 | 300 | 60.0% | 400 |
| 8940 | Contracted Services | 2,915 | - | 1,500 | 0 | 0.0% | 1,500 |
| 9013 | Communications Equip | 84 | 151 | 150 | 150 | 100.0% | 150 |
| 9026 | Equipment Maintenance | 680 | 309 | 1,300 | 1,125 | 86.5% | 1,200 |
| 9039 | Equipment Rental | 253 | - | 1,000 | 600 | 60.0% | 750 |
| 9052 | Gasoline, Oil, Etc. | 1,588 | 1,467 | 2,000 | 1,650 | 82.5% | 1,800 |
| 9065 | Leased Equipment | 53,374 | 48,244 | 53,000 | 51,000 | 96.2% | 53,000 |
| 9078 | Safety Equipment | 727 | 1,132 | 800 | 1,250 | 156.3% | 1,300 |
| 9091 | Vehicle Maintenance | 1,656 | 1,695 | 1,450 | 1,400 | 96.6% | 1,450 |
| Total Operations & Maint. | | 370,219 | 361,814 | 358,400 | 355,125 | 99.1% | 376,200 |
| Capital Expenditures | | | | | | | |
| 9120 | Capital Equipment | - | 6,148 | - | - | - | - |
| 9300 | Capital Projects | - | - | 18,000 | 14,270 | 79.3% | - |
| 9370 | DSB Water Damage 2010 | 107,765 | - | - | - | - | - |
| Total Capital Expenditures | | 107,765 | 6,148 | 18,000 | 14,270 | 79.3% | - |
| Debt Service and Transfers | | | | | | | |
| 9999-4105 | 1999 COP | 379,845 | 389,290 | 410,000 | 410,000 | 100.0% | 420,000 |
| 9999-4106 | 2001 COP | 223,742 | 233,050 | 332,000 | 332,000 | 100.0% | 337,000 |
| 9999-4108 | 2007 COP | 18,911 | 887,574 | 885,150 | 885,150 | 100.0% | 886,544 |
| 9610-4910 | Transfer 4910 | 69,770 | - | - | - | - | - |
| Total Debt Service and Transfers | | 692,268 | 1,509,913 | 1,627,150 | 1,627,150 | 100.0% | 1,643,544 |
| Department Total | | 1,504,729 | 2,242,104 | 2,392,934 | 2,386,429 | 99.7% | 2,387,206 |

| PUBLIC FACILITIES 1001-1400 | | | | | | | |
|-----------------------------|----------------------------|------------------------|------------------------|------------------------|---------------------------|----------------------|------------------------|
| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Expense 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |

| Personnel Schedule | Actual 2011-12 | Actual 2012-13 | Actual 2013-14 | Adopted 2014-15 |
|--------------------------------|-----------------------|-----------------------|-----------------------|------------------------|
| Full Time: | | | | |
| Parks & Recreation Manager | 0.11 | 0.15 | 0.22 | 0.22 |
| Public Works Supervisor | 0.00 | 0.00 | 0.00 | 0.03 |
| Administrative Secretary | 0.04 | 0.04 | 0.09 | 0.09 |
| Senior Maintenance Worker | 0.48 | 0.50 | 0.50 | 0.50 |
| Maintenance Worker II | 0.38 | 0.32 | 0.32 | 0.32 |
| Maintenance Worker I | 0.62 | 0.32 | 0.32 | 0.32 |
| Grounds Maintenance Worker III | 0.00 | 0.05 | 0.05 | 0.08 |
| Grounds Maintenance Worker II | 0.00 | 0.29 | 0.29 | 0.08 |
| Custodian | 3.00 | 3.00 | 3.00 | 3.00 |
| Parks Supervisor | 0.04 | 0.00 | 0.00 | 0.00 |
| Grounds Supervisor | 0.00 | 0.03 | 0.03 | 0.00 |
| Part Time: | | | | |
| Custodian | 0.65 | 0.65 | 0.97 | 0.97 |
| Grounds Services Aide | 0.00 | 0.32 | 0.29 | 0.29 |
| Maintenance Aide | 2.00 | 0.80 | 0.00 | 0.00 |
| Total FTE's: | 7.32 | 6.47 | 6.07 | 5.89 |

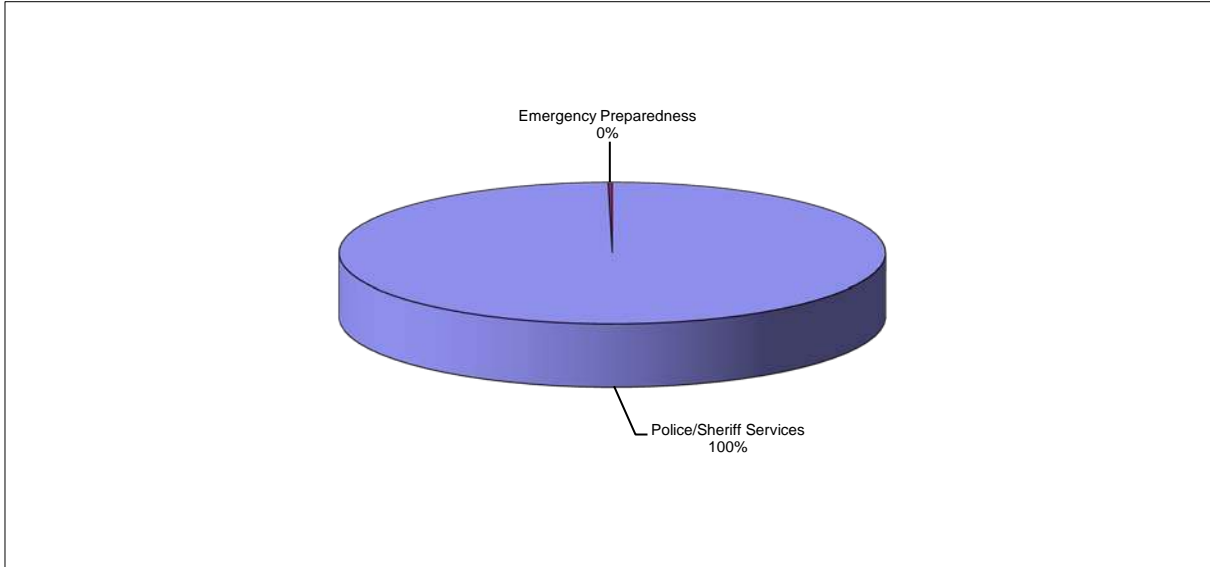
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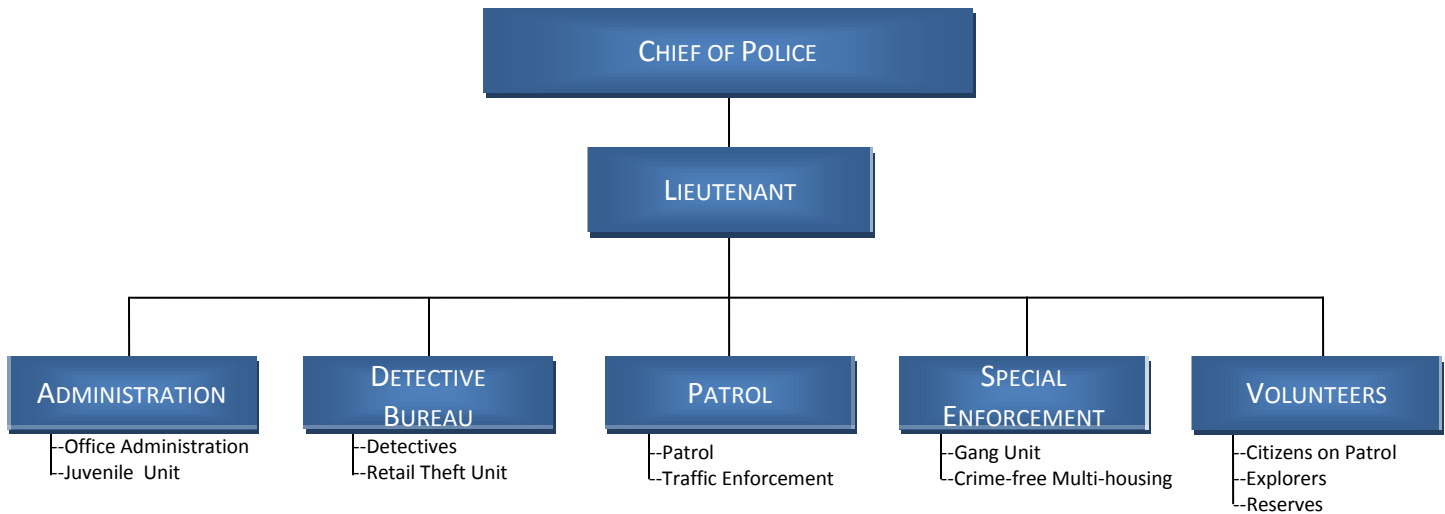
Town of Apple Valley

2014/15 Public Safety Expenditures

| | |
|-------------------------|----------------------------|
| Police/Sheriff Services | \$12,033,922 |
| Emergency Preparedness | 29,848 |
| Total-Public Safety | <u><u>\$12,063,770</u></u> |



PUBLIC SAFETY



DEPARTMENT DESCRIPTION

Since incorporation, the Town of Apple Valley has continuously contracted with the San Bernardino County Sheriff's Department for all law enforcement services. Beyond around the clock patrols, the Apple Valley Police Department (AVPD) provides traffic enforcement, investigations, and a specialized enforcement unit focused on gangs, problem oriented policing solutions, major enforcement and crime prevention. Sheriff's Homicide, Crimes Against Children, Bomb/Arson, Narcotics, SWAT, Crime Scene Investigations, Crime Impact, Gangs, Aviation, and High-Tech units all provide incredible support to the AVPD and the community it serves. In addition to these specialty units, the police department is supported by experienced command staff personnel, Human Resources, Communications, Technical Services, Grant Administration, Internal Affairs, Training, Criminal Records, Fleet Management, Public Affairs, and Volunteer Forces.

Community outreach and crime prevention remain a priority with many of the services provided by AVPD incorporating community partnerships and employing forward thinking problem-solving techniques to address public safety issues and promote the Town's motto of "A Better Way of Life." The long list of crime prevention and community based programs offered through AVPD include Crime Free Multi-Housing, Crime Free Business, Neighborhood Watch, Department of Housing regulation compliance, and a number of youth oriented programs offered through the Apple Valley Police Activities League (AVPAL). The latest programs being offered on a community-wide basis include Community Watch, a two day Citizen's Academy, Start Smart for teen drivers and their parents, and an Impact Teen Drivers Program offered to the high schools in Town.



AVPAL operates a first-rate boxing gym and a youth center, which provides the area children a safe haven for after school activities, scholastic tutoring and enrichment opportunities. S.H.O.C.K. (Self-Discipline-Honor-Obedience-Character-Knowledge), the ten-week paramilitary intervention program for at risk youth is offered twice per year. The program provides juveniles with the social and decision making skills necessary to deal with the pressures they face. The "Parent Project" runs concurrent with S.H.O.C.K. and provides parents the tools to meet the challenges of raising children in today's world. AVPAL kids now have a way to give back to their community through the Squash4Friends Farm 2, which focuses on supplying the less fortunate in our community with fresh nutritious vegetables at no cost. AVPAL's operating budget is entirely funded by grants and donations.



2013-14 HIGHLIGHTS

- Overall crime was reduced in the Town of Apple Valley by 5% in 2013. Part 1 crimes (murder, rape, robbery, aggravated and simple assaults, manslaughter, burglary, larceny, and grand theft automobile) saw an 11% drop. Part 2 crimes (all others) were reduced by 2%.
- Calls for service were down by 4%.
- Operated multiple sobriety checkpoints supported by NHTSA grant funding.
- Secured over \$300,000.00 in grant funding through the California Gang Reduction, Intervention, and Prevention (CalGRIP) program to retain the juvenile gang prevention deputy position and expand programs focused on reducing juvenile gang crime.
- Total number of properties participating in the Crime-Free Multi-housing program is 512, including apartments and single family rental homes.
- Crime-Free Business is now being offered within the Town, providing training and site inspections for local businesses.
- Neighborhood Watch is currently in 8 neighborhoods.
- Offered Neighborhood Watch/Community Watch meetings on a bi-monthly basis to provide crime prevention techniques to the community at large.
- Start Smart classes offered on a monthly basis to teen drivers and parents providing tips to avoid collisions and safe driving habit instruction.
- Presented Impact Teen Driver programs at Granite Hills and AAЕ.
- Experienced the best attended National Night Out event in Town history.
- Deputies recovered property totaling over \$900,000.
- Continued partnership with the FBI in a regional task force to address gang issues in the High Desert.
- In 2013, Citizens on Patrol (COP) volunteered 12,643 hours, which equates to \$259,181 in cost savings. COPs performed vacation checks, extra patrols, issued handicap parking citations, assisted at DUI checkpoints, crime sweeps, provided traffic control at traffic accidents, recorded graffiti sites for abatement, did weekly mail and automotive runs, and assisted at numerous Town functions.
- Explorers volunteered 3,124 hours, a cost savings of \$28,116 in 2013. Those hours included training and ride along duties and assisting at Town and County charity and community outreach events.
- The reserve deputies volunteered 2,026 hours in 2013, serving warrants, augmenting patrol and investigations, and providing assistance at special events, a cost savings of \$81,810.

2014-15 GOALS AND OBJECTIVES

- Proactively seek out and secure additional grant funding for AVPAL and other police services.
- Manage overtime through personnel credit offsets.
- Continue to promote police/community partnerships to develop solutions to public safety issues.
- Pursue additional technological advancements to enhance services provided and improve efficiency.

- Reduce calls for service to create proactive patrol time by addressing chronic problem areas.
- Reduce crime through crime analysis and predictive policing strategies.
- Provide crime prevention education to the community at large.

| Department Performance Measures – Police Department Station Activity | | | | |
|---|--------|--------|-------|---------------|
| | 2012 | 2013 | 12-13 | 2014 |
| Calls for Service | 50,019 | 48,029 | -4% | NA |
| Deputy Reports | 8,067 | 8,070 | 0% | NA |
| Arrests (Adult Booking) | 2,025 | 1,932 | -5% | 2% Increase |
| Traffic Collisions | 659 | 637 | -3% | NA |
| Traffic Citations Issued | 3,407 | 4,148 | 21% | NA |
| Residents per Deputy | 1,883 | 1,904 | 1% | 1-2% Increase |
| Patrol Deputies | 37 | 37 | NA | 37 |
| Part I Crimes | 2,540 | 2,254 | -11% | 2% Reduction |
| Part II Crimes | 4,706 | 4,598 | -2% | 2% Reduction |
| Total Crimes | 7,246 | 6,852 | -5% | 2% Reduction |

| PUBLIC SAFETY - SHERIFF 1001-2010 | | | | | | | |
|--|-----------------------------------|---------------------------------------|---------------------------------------|---------------------------------------|--|-------------------------------------|---------------------------------------|
| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Expense 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
| Operations & Maintenance | | | | | | | |
| 7180 | Uniform Expenses | 3,056 | 1,500 | 1,500 | 1,500 | 100.0% | 1,500 |
| 7223 | Disposal Service | 1,732 | 1,798 | 1,850 | 2,000 | 108.1% | 2,000 |
| 7241 | Meetings & conferences | 834 | 542 | 1,465 | 1,500 | 102.4% | 1,500 |
| 7247 | Membership & Dues | 336 | 252 | - | - | | 500 |
| 7259 | Miscellaneous | 235 | - | - | - | | |
| 7265 | Office Supplies | 10,710 | 1,170 | 3,000 | 2,500 | 83.3% | 3,000 |
| 7271 | Postage | 3,447 | 3,448 | 4,500 | 3,500 | 77.8% | 4,000 |
| 7277 | Printing | 1,831 | 696 | 1,000 | 500 | 50.0% | 1,000 |
| 7289 | Subscriptions | 2,143 | 694 | 1,000 | | 0.0% | 1,000 |
| 7295 | Utilities: Phone, Internet, Cell | 8,380 | 9,562 | 7,000 | | 0.0% | 7,000 |
| 7295 | Utilities: Electricity Usage | 30,475 | 33,198 | 30,000 | 33,000 | 110.0% | 35,000 |
| 7295 | Utilities: Natural Gas Usage | 1,419 | 1,325 | 1,500 | 1,200 | 80.0% | 1,500 |
| 7295 | Utilities: Water Usage | 3,388 | 3,940 | 3,850 | 3,850 | 100.0% | 4,000 |
| 7330 | Hardware/Software | 1,056 | - | - | - | | |
| 7360 | Safety & Security | 407 | 365 | 500 | 500 | 100.0% | 750 |
| 7370 | Special Dept Supplies | 3,747 | 686 | 2,000 | - | 0.0% | 2,000 |
| 7375 | Staff Services | 2,457 | 1,066 | 2,500 | 2,500 | 100.0% | 2,500 |
| 7655 | Building Maintenance | 1,507 | 4,696 | 9,000 | 9,000 | 100.0% | 9,000 |
| 7720 | Sobriety Checkpoint | 78,844 | (19,019) | - | | | |
| 7755 | Grounds Maintenance | 84 | 1,227 | 2,000 | 1,700 | 85.0% | 2,000 |
| 8936 | Cal-ID Systems | 73,542 | 73,151 | 73,535 | 73,535 | 100.0% | 75,000 |
| 8940 | Contracted Services | 2,723 | 3,358 | 4,000 | 3,600 | 90.0% | 4,000 |
| 8948 | County Sheriff | 10,373,449 | 10,584,171 | 10,945,731 | 10,945,731 | 100.0% | 11,451,672 |
| 9013 | Communication Equipment | 1,679 | - | - | - | | |
| 9026 | Equipment Maintenance | 726 | 650 | 1,000 | 500 | 50.0% | 1,000 |
| 9039 | Equipment Rental | 173 | - | - | - | | |
| 9052 | Gasoline, Oil, Etc. | 212,854 | 215,817 | 220,000 | 240,000 | 109.1% | 250,000 |
| 9065 | Leased Equipment | 12,976 | 11,896 | 13,800 | 13,800 | 100.0% | 14,000 |
| 9091 | Vehicle Maintenance | 127,197 | 116,398 | 150,000 | 150,000 | 100.0% | 160,000 |
| Total Operations & Maint | | 10,961,408 | 11,052,589 | 11,480,731 | 11,490,416 | 100.1% | 12,033,922 |
| Department total | | 10,961,408 | 11,052,589 | 11,480,731 | 11,490,416 | 100.1% | 12,033,922 |

| Personnel Schedule | Actual 2011-12 | Actual 2012-13 | Actual 2013-14 | Adopted 2014-15 |
|---------------------------|---------------------------|---------------------------|---------------------------|----------------------------|
| Captain | 1.00 | 1.00 | 1.00 | 1.00 |
| Lieutenant | 1.00 | 1.00 | 1.00 | 1.00 |
| Sergeants | 7.00 | 7.00 | 7.00 | 7.00 |
| Deputies III | 5.00 | 5.00 | 5.00 | 5.00 |
| Deputies II | 37.00 | 37.00 | 37.00 | 37.00 |
| Secretary I | 1.00 | 1.00 | 1.00 | 1.00 |
| Office Specialists | 7.00 | 7.00 | 6.00 | 6.00 |
| Service Specialists | 6.00 | 6.00 | 6.00 | 6.00 |
| Total FTE's: | 65.00 | 65.00 | 64.00 | 64.00 |

Note: The Sobriety Checkpoint and Click It or Ticket expenditures from FY 12-13 and 13-14 were moved to the 2610 Police Grant Fund due to the fact that the expenditures are fully offset by grants.

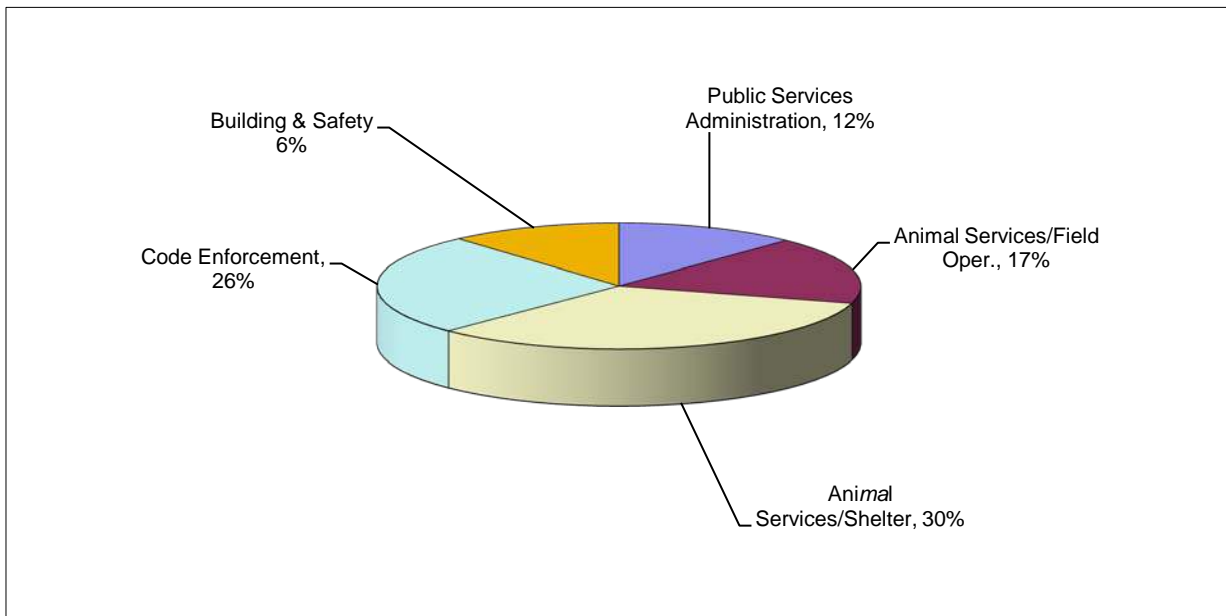
EMERGENCY PREPAREDNESS

| EMERGENCY PREPAREDNESS 1001-2020 | | | | | | | |
|----------------------------------|---|------------------------|------------------------|------------------------|---------------------------|----------------------|------------------------|
| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Expense 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
| | Operations & Maintenance | | | | | | |
| 7229 | Education & Training | 348 | 0 | 3,000 | 200 | 6.7% | 2,400 |
| 7241 | Meetings & Conferences | 403 | 56 | 800 | 225 | 28.1% | 800 |
| 7253 | Mileage Exp/Allowance | 423 | 142 | - | - | 0.0% | 0 |
| 7265 | Office Supplies | 356 | 150 | 1,500 | 200 | 13.3% | 1,500 |
| 7295-0101 | Utilities: Phone, Internet, Cell Phones | 536 | 1,456 | - | 1,100 | 0.0% | 1,100 |
| 7350 | Public Information | 756 | - | 1,500 | 0 | 0.0% | 1,000 |
| 8940 | Contract Services * | 69,423 | 23,048 | 23,048 | 22,032 | 95.6% | 23,048 |
| | Total Operations & Maint | 72,245 | 24,853 | 29,848 | 23,757 | 79.6% | 29,848 |
| 9013 | Communication Equipment | - | 1,838 | - | - | - | - |
| 9300 | Capital Project | - | - | 10,000 | 10,000 | 0.0% | - |
| | Total Capital Expenditures | - | 1,838 | 10,000 | 10,000 | - | - |
| | Department Total | 72,245 | 26,691 | 39,848 | 33,757 | | 29,848 |

* Contract with Apple Valley Fire Protection District for the Town's share of the Emergency Preparedness work provided by AVFPD

2014/15 Public/Municipal Services Expenditures

| | |
|--------------------------------|---------------------------|
| Public Services Administration | \$453,838 |
| Animal Services/Field Oper. | 644,533 |
| Animal Services/Shelter | 1,230,490 |
| Code Enforcement | 972,493 |
| Building & Safety | 431,170 |
| Total-Public Services | <u><u>\$3,732,524</u></u> |



PUBLIC SERVICES/MUNICIPAL OPERATIONS AND CONTRACT SERVICES



DEPARTMENT DESCRIPTION

Public Services operate as the administrative head of the Public Works, Street Maintenance, Wastewater, Environmental Management, Building and Safety, Code Enforcement, Parks and Recreation, Golf Course, Solid Waste Collection and Transit Services. Public Services is responsible for contract administration, budget development and management, developing and administering policies and procedures, managing correspondence, receiving and responding to inquiries and customer services requests, communicating, coordinating and responding to internal departments, external agencies, regulatory bodies and presides over the day-to-day operations of the various department functions. Public Services reviews and updates the Public Works, Wastewater and Street Maintenance activities and information on the Town’s website. The department also serves as the Town’s liaison to the Victor Valley Wastewater Reclamation Authority (VWVRA) for wastewater collection, treatment and disposal and represents its departments at Town Council meetings. The Assistant Town Manager, as the Town’s Public Services Division Head, also represents the Town of Apple Valley as a member of the Apple Valley Police Activities League (AVPAL), and is an appointed member on the League of California Cities Transportation, Communication & Public Works State Policy Committee and participates in the Desert Mountain Division of the League of California Cities. The Public Services department is an active participant at the VWVRA Board Meetings, providing technical review and advice to the Town’s appointed Commissioner on VWVRA Board of Commissioners.

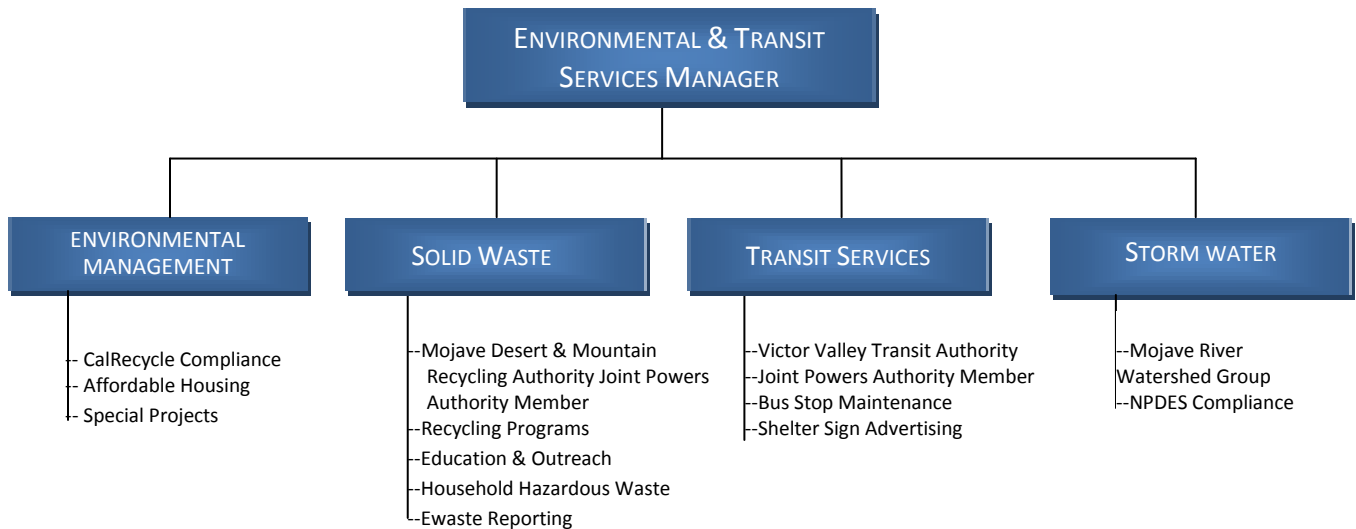
| Department Performance Measures – Public Services | | | | |
|---|-----------------|-----------------|--------------------|--------------------|
| | Actual FY 11-12 | Actual FY 12-13 | Projected FY 13-14 | Projected FY 14-15 |
| Requests for Service | 610 | 644 | 600 | 650 |
| Single Family Sewer Permits | 39 | 94 | 100 | 110 |
| SFR Additions Sewer Permits | 5 | 8 | 10 | 12 |
| Commercial Sewer Permits | 6 | 7 | 5 | 10 |
| Commercial TI Sewer Permits | 8 | 12 | 20 | 30 |
| Multi-Family Sewer Permits | 5 | 2 | 5 | 5 |

PUBLIC SERVICES - ADMINISTRATION 1001-3010

| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Expense 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
|-------------------------------------|-----------------------------|---------------------------|---------------------------|---------------------------|------------------------------|-------------------------|---------------------------|
| Personnel Services | | | | | | | |
| 7010 | Salaries & Wages, Permanent | 345,839 | 340,590 | 310,719 | 310,719 | 100.0% | 331,490 |
| 7110 | Cafeteria Benefits | 23,908 | 27,332 | 23,932 | 23,932 | 100.0% | 23,986 |
| 7120 | Deferred Comp | 12,640 | 12,477 | 11,046 | 11,046 | 100.0% | 12,221 |
| 7150 | Medicare | 5,018 | 5,056 | 4,505 | 4,505 | 100.0% | 4,807 |
| 7160 | PERS | 76,439 | 70,523 | 67,315 | 67,315 | 100.0% | 65,984 |
| Total Personnel | | 463,844 | 455,979 | 417,517 | 417,517 | 100.0% | 438,488 |
| Operations & Maintenance | | | | | | | |
| 7229 | Education & Training | - | 506 | 500 | 500 | 100.0% | 500 |
| 7241 | Meetings & Conferences | 3,214 | 3,405 | 7,000 | 7,000 | 100.0% | 7,000 |
| 7253 | Mileage | 249 | 639 | 500 | 500 | 100.0% | 1,000 |
| 7259 | Misc | - | - | 100 | 100 | 100.0% | 100 |
| 7265 | Office Supplies | 500 | 205 | 350 | 350 | 100.0% | 500 |
| 7277 | Printing | 48 | 54 | 150 | 150 | 100.0% | 150 |
| 7289 | Subscriptions | 39 | 49 | 50 | 50 | 100.0% | 100 |
| 7330 | Hardware/Software Supplies | - | - | 4,500 | 4,500 | 100.0% | 2,000 |
| 9052 | Gasoline, Diesel, Oil | 1,810 | 1,844 | 1,500 | 1,500 | 100.0% | 2,000 |
| 9091 | Vehicle Maintenance | 955 | 233 | 1,000 | 1,000 | 100.0% | 2,000 |
| Total Operations & Maint | | 6,815 | 6,934 | 15,650 | 15,650 | 100.0% | 15,350 |
| Department Total | | 470,658 | 462,913 | 433,167 | 433,167 | 100.0% | 453,838 |

| | <u>Actual</u> 2011-12 | <u>Actual</u> 2012-13 | <u>Actual</u> 2013-14 | <u>Adopted</u> 2014-15 |
|--|---------------------------------|---------------------------------|---------------------------------|----------------------------------|
| Personnel Schedule | | | | |
| Assistant Town Manager | 0.00 | 0.00 | 1.00 | 1.00 |
| Assistant Town Manager, Municipal Svcs | 1.00 | 1.00 | 0.00 | 0.00 |
| Environmental/Reg Manager | 1.00 | 0.00 | 0.00 | 0.00 |
| Environmental and Transit Services Manager | 0.00 | 0.00 | 0.00 | 0.50 |
| Special Projects Manager | 0.00 | 1.00 | 0.50 | 0.00 |
| Administrative Analyst I | 0.00 | 0.00 | 0.00 | 1.00 |
| Public Services Assistant | 1.00 | 1.00 | 1.00 | 0.00 |
| Total FTE's: | 3.00 | 3.00 | 2.50 | 2.50 |

ENVIRONMENTAL & TRANSIT SERVICES



DEPARTMENT DESCRIPTION



Environmental and Transit Services (ETS) entails four primary areas of responsibility consisting of Solid Waste, Stormwater, Transit Services and Environmental Management. ETS oversees operations, prepares compliance documentation and reports on a monthly, quarterly or yearly basis as required by various state agencies for environmental, storm water management, waste diversion and recycling activities.

ETS Solid Waste responsibilities consist of oversight of the Town-wide Household Hazardous Waste (HHW) Collection Center as mandated by AB 939 relating to the overall volume of HHW collected and costs associated with the operation of the HHW facility. ETS Solid Waste oversees implementation of AB 341 pertaining to Commercial and Multi-family recycling mandates and has ongoing interaction with county, state and federal environmental agencies to keep the Town in compliance with changing regulatory requirements. ETS Solid Waste also includes being actively involved in education and outreach, with the Material Recycling Facility (MRF) operations contractor and the City of Victorville to discuss efficiency, cost of operations and consideration of new technologies for the jointly owned facility.

ETS Storm Water responsibilities include ensuring the Town’s compliance with the National Pollutant Discharge Elimination System (NPDES) Program Phase II Small MS4 General Permit. The NPDES, as authorized by the Clean Water Act, requires the control of water pollution by regulating point sources that discharge pollutants into waters of the United States. This also includes working in conjunction with the Mojave River Watershed Group to monitor runoff, provide news, information and methods for the prevention and reduction of storm water pollution within the watershed of the Mojave River. The Group consisting of the Town, Cities of Hesperia and Victorville and the County is charged with the protection of the Mojave River, its Watershed, plants and wildlife, and the quality of our regularly used High Desert water against the adverse effects of storm water pollution.

ETS Transit Services responsibilities include constant interaction with the regional transit agency, Victor Valley Transit Authority (VVTA), to ensure deliverance of quality transit services to Apple Valley residents. This responsibility includes serving as Town representative to the JPA Board Technical Advisory Committee and provides recommendations for the best use of funds and grants for transit activities and to improve bus stops and accessibility. In addition, Transit Services includes ensuring bus route efficiency within the Town, providing bus shelter maintenance and implementing the bus shelter sign program.

ETS Environmental Management includes responsibility for Town compliance with local, State and Federal environmental regulations and legislation. This responsibility includes working with regional partners in seeking strategies and funding pertaining to renewable energy, energy alternatives and energy efficiencies. Environmental Management also includes coordinating with other Town departments to prepare applications for grant funding and assisting in the implementation of the Town’s Affordable Housing Program. In addition, it includes doing site inspections, keeping records and preparing reports for CalRecycle compliance and completing other special projects as assigned.

2013-14 HIGHLIGHTS

- Received Sharps Container Grant from CalRecycle
- Implemented Sharps Container giveaway and exchange program at AVFPD Headquarters
- Utilized NSP3 Funding to purchase and rehab three foreclosed houses to be sold to low income residents.
- Utilized NSP3 Funding to purchase and rehab a 4plex to be run by a non profit to serve battered women.
- Implemented Year 1 NPDES Phase II Small MS4 General Permit
- Increased E-Waste collection and revenues
- Completed bus stop improvements at two locations using Article 3 funds (SANBAG)
- Added additional security measures at HHW facility

- Submitted timely required reports to Air Resources Board, Cal Recycle and Department of Toxic Substances Control
- Successfully awarded Used Oil Grant
- Implemented new Bus Stop locations as outlined in the VVTA needs assessment report to improve Town bus routes

2014-15 OBJECTIVES/GOALS:

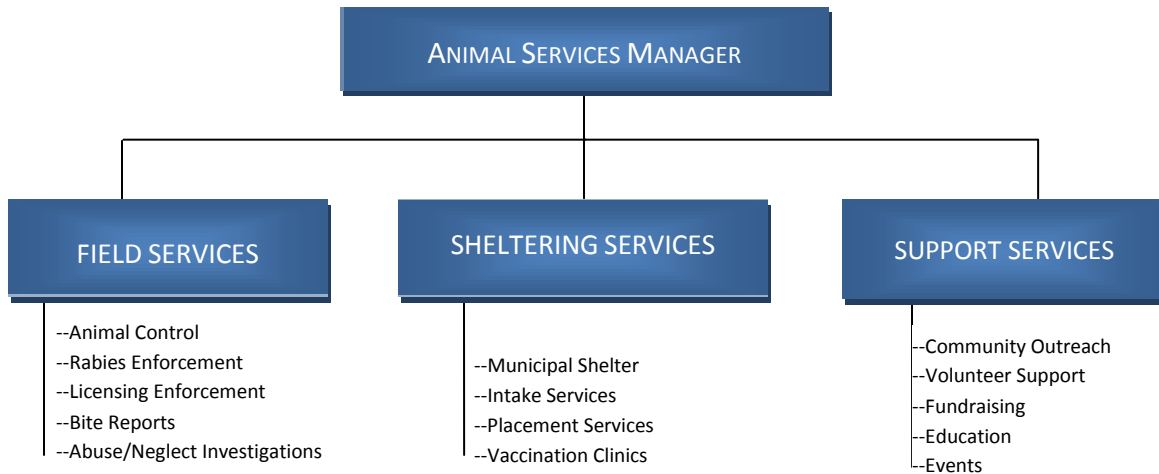
- Implement Year 2 NPDES Phase II Small MS4 General Permit
- Utilize Program Funding to purchase foreclosed homes.
- Develop an advertising campaign for bus shelters/stops
- Apply for additional grants for the HHW programs

| Department Performance Measures – Environmental and Transit Services | | | |
|---|-----------------|--------------------|--------------------|
| | Actual FY 12-13 | Projected FY 13-14 | Projected FY 14-15 |
| Number of Cars at HHW | 3082 | 3300 | 3350 |
| Number of New Bus Shelters | 2 | 3 | 3 |
| Number of New Bus Stops | 2 | 7 | 3 |
| Number of New Bus Stop Benches | 3 | 4 | 4 |
| Foreclosed Homes Purchased, Rehabbed & Resold | 0 | 3 | 2 |



| ENVIRONMENTAL AND TRANSIT SERVICES | | | | | | | |
|---|---------------------------------------|------------------------|------------------------|------------------------|---------------------------|----------------------|------------------------|
| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Expense 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
| Household Hazardous Waste - Used Oil | | | | | | | |
| 5510-0000-6924-4951 | Oil Payment Program - State | 20,410 | 19,907 | 20,000 | 20,000 | 100.0% | 20,000 |
| Total Household Hazardous Waste - Used Oil | | 20,410 | 19,907 | 20,000 | 20,000 | | 20,000 |
| Environmental and Transit Services | | | | | | | |
| 2015-0000-4181-4951 | CDBG Funding - Powhatan Road Imp | - | - | - | - | | 66,800 |
| 2015-0000-4181-4951 | TDA Article 3 Funding-Powhatan Rd Imp | - | - | - | - | | 24,500 |
| 2015-0000-4181-4951 | VVTA Article 3 Match-Powhatan Rd Imp | - | - | - | - | | 7,000 |
| 2015-0000-4181-4951 | LTF Funds | - | - | - | - | | 115,700 |
| 2040-0000-6802-4951 | Air Polution AB2766 | - | - | - | - | | 47,320 |
| 5510-0000-4179-4951 | Recycling Revenue | - | - | - | - | | 25,000 |
| Total Environmental and Transit Services | | - | - | - | - | | 286,320 |
| Total Revenue | | 20,410 | 19,907 | 20,000 | 20,000 | - | 306,320 |
| Household Hazardous Waste - Used Oil | | | | | | | |
| 5510-4460-7010-4951 | Salaries Regular | 1,603 | 1,213 | 1,000 | 1,000 | 100.0% | 1,000 |
| 5510-4460-7020-4951 | Salaries Part-Time | 9,833 | 11,996 | 13,076 | 13,076 | 100.0% | 13,420 |
| 5510-4460-7030-4951 | Overtime | 3,170 | 455 | 1,500 | 1,500 | 100.0% | 1,500 |
| 5510-4460-7130-4951 | FICA | 569 | - | - | - | | - |
| 5510-4460-7150-4951 | Medicare | 199 | 194 | 190 | 190 | 100.0% | 195 |
| 5510-4460-7160-4951 | PERS | 533 | 405 | - | - | | - |
| 5510-4460-7223-4951 | Disposal Services | 683 | - | - | - | | - |
| 5510-4460-7241-4951 | Meetings and Conferences | 37 | 100 | 1,200 | 1,200 | 100.0% | 1,700 |
| 5510-4460-7253-4951 | Mileage Exp/Allowance | 177 | 749 | 1,000 | 1,000 | 100.0% | 500 |
| 5510-4460-8970-4951 | Household Hazardous Waste | 3,543 | 1,270 | 2,400 | 2,400 | 100.0% | 2,400 |
| Total HHW - Used Oil | | 20,346 | 16,382 | 20,366 | 20,366 | 100.0% | 20,714 |
| Environmental and Transit Services | | | | | | | |
| 2010-5010-7335-4951 | NPDES - Compliance | - | - | - | - | | 150,000 |
| 2010-5010-7336-4951 | NPDES - Compliance - CAA | - | - | - | - | | 25,000 |
| 2010-5010-7995-4951 | Transit Services | - | - | - | - | | 20,000 |
| 2015-5210-9526-4951 | Powhatan Road Street Improvements | - | - | - | - | | 214,000 |
| 2040-5410-8940-4951 | Contract Services | - | - | - | - | | 47,320 |
| 5510-7510-7205-4951 | Advertising | - | - | - | - | | 1,000 |
| 5510-7510-7229-4951 | Education & Training | - | - | - | - | | 400 |
| 5510-7510-7241-4951 | Meetings & Conferences | - | - | - | - | | 2,500 |
| 5510-7510-7247-4951 | Membership & Dues | - | - | - | - | | 500 |
| 5510-7510-7253-4951 | Mileage | - | - | - | - | | 1,500 |
| 5510-7510-7259-4951 | Miscellaneous | - | - | - | - | | 200 |
| 5510-7510-7277-4951 | Printing | - | - | - | - | | 500 |
| 5510-7510-7350-4951 | Public Information | - | - | - | - | | 300 |
| 5510-7510-8970-4951 | Household Hazardous Waste | - | - | - | - | | 68,660 |
| 5510-7510-8971-4951 | Household Hazardous Waste - Co Fire | - | - | - | - | | 80,000 |
| Total Environmental and Transit Services | | - | - | - | - | | 611,880 |
| Total Expenses | | 20,346 | 16,382 | 20,366 | 20,366 | | 632,594 |
| Revenue over Expenses | | 64 | 3,525 | (366) | (366) | - | (326,274) |

ANIMAL SERVICES



DEPARTMENT DESCRIPTION

Animal Services is responsible for the enforcement of all California Animal Related Laws and Title 15 of the Town’s Municipal Code. Our philosophy is to promote responsible pet ownership, compassion toward animals and safe human-animal interactions. In order to meet the community’s expectations and to raise the bar for municipal animal care, the Department offers various valuable services through community outreach, public education, animal placement, legislation, sheltering, and enforcement programs. Our purpose is to provide responsive, efficient, and high quality animal care services that preserve and protect public health and safety and ensures the humane treatment and care of all animals.



DIVISION/MAJOR PROGRAM DESCRIPTION

Administration: Provides overall management of the Animal Services Department’s functions; closely monitors staffing levels, animal legislation, and procedures to ensure efficiency of operations and compliance with applicable laws; facilitates public/private partnerships to provide long-term placement of sheltered animals and identifies and obtains funding for programs supporting Department’s goals to reduce euthanasia, and increase live release rates.

Field Services Division - Animal Control: Coordinates rabies enforcement, which includes the control of animals running at large, bite report and cruelty investigations, enforcement of animal keeping laws, noise complaints, assisting injured animals, and school-site visits.

Sheltering Services Division – Municipal Shelter: Coordinates sheltering, including the housing of surrendered, abandoned, and impounded animals within the parameters of the law, permanent placement services, including coordination with rescue organizations and wildlife preserves, conducting low-cost vaccination clinics, and volunteer training.

Support Services: Under the direction of the Animal Services Manager, existing staff are assigned to *project support teams* that are tasked with organizing events, training, and activities in the following areas:



Fundraising: Responsible for the annual planning of the Fur Ball, Pancake Breakfast, AVAS Camp, Cruisin’ Fur Critters, Pet Fair, Night at the Shelter, Shelter Tours, etc.

Community Outreach: Responsible for developing partnerships with local businesses, rescues, foster homes and adoptees to provide access to services provided by the department and establish a network of resources to increase permanent placement of animals.

Volunteer Support: Coordinates recruiting, screening and training of Animal Services’ volunteers, which supplement staffing levels, strengthen the Department’s ability to care for shelter animals and increases staff participation in community events.

Me & My Shadow Program – Mentoring program designed to instill responsible pet-ownership at an early age and provide positive work ethics in our future community leaders.

Transition Partnership Program- A School-to-Work transition program that provides work experience and helps young people become productive members of society in the future.

CALWorks Program - A cooperative effort with the Department of Public Social Services (DPSS) that provides job skills training designed to allow participants to become self-sufficient and independent working citizens.

Community Service (Youth) - Provides an opportunity for juveniles needing community service hours (ordered by the court) to learn positive aspects of animal keeping and for continued mentoring by caring AVAS staff.

Events: Responsible for strengthening social connections and fundraising activities such as, Dining to Donate, Spay Day USA, Adopt-a-Shelter Cat Month, Adopt-a-Shelter Dog Month, etc. Fundraising is an important component which augments Animal Services’ “Save a Life” program and outreach projects without impacting the general fund.

Education: Responsible for coordinating professional training and community education classes/seminars. Providing affordable Humane Education raises community awareness of homelessness, neglect, pet overpopulation, animal bites, and disease.



Junior Pet Keeper Camp

2013-2014 HIGHLIGHTS

- Welcomed 38,305 Visitors in 2013.
- Reached 63% Live Release for Dogs as of May 2014.
- Implemented Spay/Neuter Program for Cats to reduce euthanasia and increase live release rates.
- Increased school site visits for career day throughout the High Desert visiting over 5 schools in 3 months.

- Partnered with Cesar Milan for the rehabilitation of Sonic through the Dog Psychology Center.
- Implemented on-line Monthly Intake Disposition Reports for the outcome of sheltered animals.
- Conducted ten (10) Volunteer Me & My Shadow Orientation classes, to increase volunteer training and participation in shelter operations.

2014-2015 GOALS AND OBJECTIVES

- Decrease cat euthanasia rates through the implementation of concentrated Trap-neuter-return voluntary programs.
- Provide one (1) Dog Licensing Amnesty Day to gain rabies vaccination compliance.

- Obtain private funding for grants to assist qualifying residents with medical costs and/or licensing fees to assist them in keeping their pets in their homes.
- Decrease Euthanasia through re-homing and off-site adoption efforts.

| DEPARTMENT PERFORMANCE MEASUREMENT – ANIMAL SERVICES (Fiscal Year) | | | | |
|---|----------------|-----------------|-----------------|----------------------|
| ACTIVITY | 2011-12 | 2012-13* | 2013-14* | Goal FY 14-15 |
| Live Intakes - Cats | 2998 | 2296 | 2349 | N/A |
| Live Intakes - Dogs | 3212 | 3814 | 3968 | N/A |
| Live Releases - Cats | 485 | 478 | 439 | 40% of Intake |
| Live Releases - Dogs | 1662 | 2076 | 2492 | 80% of Intake |
| Euthanized Cats | 1702 | 1544 | 1879 | <60% of Intake |
| Euthanized Dog | 1418 | 1587 | 1412 | <20% of Intake |
| Dogs Licensed (AVAS Only) | 11000 | 10778 | 11381 | 13000 |
| Rescue Agreements | N/A | 7 | 80 | 150 |
| Low-Cost Vaccination Clinics Offered | 8 | 6 | 8 | 8 |
| Animals Microchipped | 1157 | 1790 | 1748 | 100% of Live Release |
| Total Number of Vaccines Administered | 3159 | 4092 | 5987 | 100% of Live Release |

*FY2012-13 is based on twelve months of data for AVAS from 7/1/12-6/30/13 and six (6) months of County Sheltering Data

*FY2013-14 is the total using eleven (11) months of data from 7/1/13-5/31/14 and includes County Sheltering Data

ANIMAL SERVICES - FIELD SERVICES 1001-2120

| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Year End 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
|------------------------|------------------------------|------------------------------|------------------------------|------------------------------|----------------------------------|----------------------------|------------------------------|
| Personnel Services | | | | | | | |
| 7010 | Salaries & Wages - Permanent | 417,873 | 454,746 | 439,930 | 460,483 | 104.7% | 373,043 |
| 7030 | Overtime | 1,035 | 5,876 | 7,000 | 2,260 | 32.3% | 4,000 |
| 7110 | Cafeteria Benefits | 67,952 | 69,752 | 68,038 | 69,172 | 101.7% | 55,536 |
| 7120 | Deferred Comp | 2,229 | 2,188 | 3,500 | 2,106 | 60.2% | 1,803 |
| 7150 | Medicare | 6,329 | 6,911 | 6,379 | 6,898 | 108.1% | 5,409 |
| 7160 | PERS | 99,244 | 92,293 | 92,431 | 94,919 | 102.7% | 75,301 |
| Total Personnel | | 594,664 | 631,766 | 617,278 | 635,837 | 103.0% | 515,092 |

| | | | | | | | |
|--------------------------------------|-----------------------------|----------------|----------------|----------------|----------------|--------------|----------------|
| Operations & Maintenance | | | | | | | |
| 7180 | Uniform Expense | 2,015 | 1,778 | 2,100 | 1,500 | 71.4% | 2,569 |
| 7205 | Advertising | - | 176 | 600 | 600 | 100.0% | 600 |
| 7223 | Disposal Services | 931 | 1,073 | 3,675 | 3,671 | 0.0% | 3,859 |
| 7229 | Education & Training | 298 | 125 | 2,000 | 2,695 | 134.8% | 3,500 |
| 7241 | Meetings & Conferences | 360 | 179 | 1,000 | 1,095 | 109.5% | 1,000 |
| 7247 | Memberships & Dues | 285 | 562 | 500 | 500 | 100.0% | 500 |
| 7253 | Mileage Exp/Allowance | - | - | 2,850 | 1,000 | 35.1% | 1,000 |
| 7259 | Miscellaneous | - | - | 4,500 | 4,500 | 100.0% | - |
| 7265 | Office Supplies | 3,023 | 1,781 | 1,000 | 1,000 | 100.0% | 1,000 |
| 7277 | Printing | 2,380 | 1,968 | 1,000 | 1,250 | 125.0% | 1,250 |
| 7289 | Subscriptions | 296 | 48 | 400 | 400 | 100.0% | 400 |
| 7295 | Utilities: Phones, Internet | 3,994 | 3,630 | 2,500 | 2,500 | 100.0% | 2,500 |
| 7295 | Utilities: Electricity | 27,287 | 28,114 | 22,500 | 12,698 | 56.4% | 13,967 |
| 7295 | Utilities: Natural Gas | 7,180 | 6,983 | 7,000 | 508 | 7.3% | 1,000 |
| 7295 | Utilities: Water | 2,974 | 2,914 | 3,300 | 3,383 | 102.5% | 3,721 |
| 7330 | Hardware/Software Supplies | 1,485 | 2,357 | 2,000 | 2,000 | 100.0% | 6,000 |
| 7360 | Safety and security | 248 | 270 | 500 | 500 | 100.0% | 200 |
| 7370 | Special Department Supplies | 2,060 | 1,066 | 4,000 | 4,000 | 100.0% | 4,000 |
| 7655 | Building maintenance | 1,383 | 881 | 2,500 | 2,500 | 100.0% | 2,500 |
| 8940 | Contracted Services | 448 | 2,850 | 1,500 | 1,094 | 72.9% | 1,500 |
| 8944 | County Public Health | 2,500 | - | - | - | - | - |
| 8972 | Legal Services | - | 996 | 1,000 | 1,000 | 100.0% | 1,000 |
| 8988 | Spay/Neuter Program | 53,940 | 57,241 | 38,000 | 44,676 | 117.6% | 38,000 |
| 8992 | Stiles Removal/D&D Removal | 5,785 | 6,042 | 6,550 | 5,715 | 87.3% | 6,550 |
| 9013 | Communications Equipment | - | - | 1,500 | 1,500 | 100.0% | 1,500 |
| 9026 | Equipment Maintenance | 665 | 130 | 300 | 1,000 | 333.3% | 1,500 |
| 9052 | Gasoline, Diesel and Oil | 18,679 | 18,168 | 17,500 | 17,500 | 100.0% | 17,500 |
| 9065 | Leased Equipment | 3,527 | 5,950 | 4,000 | 4,000 | 100.0% | 4,000 |
| 9078 | Safety Equipment | 34 | - | 500 | 500 | 100.0% | 1,825 |
| 9091 | Vehicle Maintenance | 3,135 | 3,267 | 3,000 | 6,323 | 210.8% | 6,500 |
| Total Operations & Maint. | | 144,911 | 148,551 | 137,775 | 129,607 | 94.1% | 129,441 |

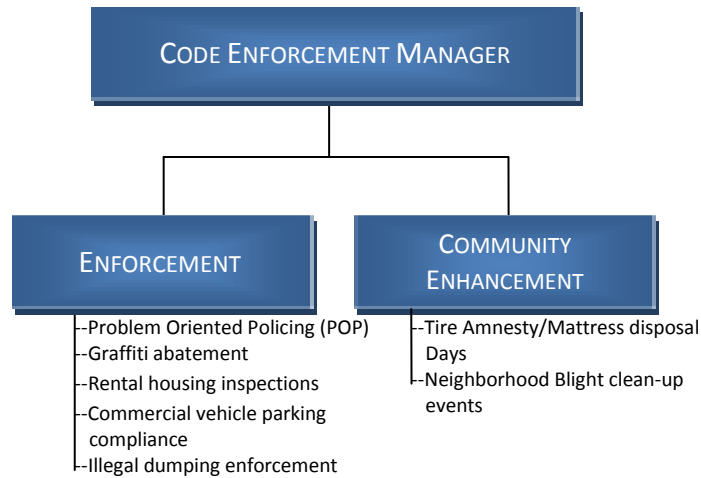
| | | | | | | |
|-------------------------|----------------|----------------|----------------|----------------|---------------|----------------|
| Department Total | 739,574 | 780,318 | 755,053 | 765,444 | 101.4% | 644,533 |
|-------------------------|----------------|----------------|----------------|----------------|---------------|----------------|

| | Actual 2011-12 | Actual 2012-13 | Actual 2013-14 | Adopted 2014-15 |
|--|-------------------|-------------------|-------------------|--------------------|
| Personnel Schedule | | | | |
| Animal Services Manager | 0.50 | 0.50 | 0.50 | 0.50 |
| Animal Services Supervisor | 1.00 | 1.00 | 1.00 | 1.00 |
| Animal Services Administrative Secretary | 0.00 | 0.00 | 0.50 | 0.50 |
| Animal Services Officer II | 3.00 | 1.00 | 3.00 | 3.00 |
| Animal Services Officer I | 0.00 | 2.00 | 0.00 | 1.00 |
| Animal Services Technician | 2.50 | 2.50 | 1.25 | 2.00 |
| Total FTE's: | 7.00 | 7.00 | 6.25 | 8.00 |

| ANIMAL SERVICES - SHELTER 1001-2130 | | | | | | | |
|--|--------------------------------------|-------------------------------|-------------------------------|-------------------------------|-----------------------------------|-----------------------------|-------------------------------|
| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Year End 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
| Personnel Services | | | | | | | |
| 7010 | Salaries & Wages - Permanent | 388,790 | 404,461 | 513,755 | 513,755 | 100.0% | 639,088 |
| 7020 | Salaries & Wages - Part-time | 86,606 | 96,120 | 107,250 | 107,250 | 100.0% | 96,876 |
| 7030 | Overtime | 2,460 | 2,662 | 4,000 | 4,000 | 100.0% | 4,000 |
| 7110 | Cafeteria Benefits | 68,242 | 70,489 | 98,996 | 98,996 | 100.0% | 128,381 |
| 7120 | Deferred Comp | 2,229 | 2,188 | 3,500 | 3,500 | 100.0% | 5,408 |
| 7130 | FICA | 4,079 | - | - | - | 0.0% | - |
| 7150 | Medicare | 7,430 | 7,734 | 9,005 | 9,005 | 100.0% | 10,671 |
| 7160 | PERS | 96,496 | 88,187 | 107,038 | 107,038 | 100.0% | 109,301 |
| | Total Personnel | 656,333 | 671,841 | 843,544 | 843,544 | 100.0% | 993,725 |
| Operations & Maintenance | | | | | | | |
| 7180 | Uniform Expense | 2,823 | 2,915 | 2,700 | 1,800 | 66.7% | 1,900 |
| 7205 | Advertising | 998 | 1,261 | 1,000 | 1,000 | 100.0% | 1,000 |
| 7223 | Disposal Services | 931 | 1,073 | 3,675 | 3,672 | 99.9% | 3,859 |
| 7229 | Education & Training | 464 | 112 | 2,000 | 2,000 | 100.0% | 2,000 |
| 7241 | Meetings and Conferences | 247 | 184 | 1,000 | 1,000 | 100.0% | 1,000 |
| 7247 | Memberships and Dues | - | 236.50 | 400 | 593 | 148.3% | 600 |
| 7253 | Mileage Exp./Allowance | - | - | 2,850 | 1,000 | 35.1% | 1,000 |
| 7259 | Miscellaneous | - | 20.22 | 4,750 | - | 0.0% | - |
| 7265 | Office Supplies | 783 | 514 | 1,000 | 1,000 | 100.0% | 1,000 |
| 7277 | Printing/Department Supplies | 51 | 479 | 1,000 | 1,000 | 100.0% | 1,000 |
| 7289 | Subscriptions | 416 | 93 | 400 | 400 | 100.0% | 400 |
| 7295 | Utilities: Phones, Internet | - | - | 3,250 | 2,500 | 76.9% | 2,500 |
| 7295 | Utilities: Electricity | 27,287 | 28,115 | 22,500 | 38,273 | 170.1% | 41,901 |
| 7295 | Utilities: Natural Gas | 7,679 | 6,983 | 7,000 | 1,516 | 21.7% | 3,000 |
| 7295 | Utilities: Water Usage | 2,474 | 2,915 | 3,300 | 10,148 | 307.5% | 11,163 |
| 7305 | Animal Food Supplies | 16,316 | 13,456 | 18,000 | 1,591 | 8.8% | 2,500 |
| 7330 | Hardware/Software | 1,485 | 2,775 | 2,250 | 2,250 | 100.0% | 2,250 |
| 7360 | Safety & Security | 389 | 1,615 | 500 | 375 | 75.0% | 800 |
| 7370 | Special Department Supplies | 8,860 | 6,233 | 9,580 | 9,580 | 100.0% | 10,250 |
| 7655 | Building Maintenance | 12,818 | 15,059 | 8,000 | 14,060 | 175.8% | 15,000 |
| 7755 | Grounds Maintenance | - | 539 | 750 | 3,000 | 400.0% | 3,000 |
| 8940 | Contracted Services | 14,314 | 14,588 | 23,000 | 13,055 | 56.8% | 10,220 |
| 8956 | Drugs and Vaccinations | 28,515 | 36,135 | 29,000 | 29,000 | 100.0% | 34,476 |
| 8960 | Veterinary Services | 4,265 | 2,658 | 3,000 | 4,322 | 144.1% | 5,000 |
| 8988 | Adoption Spay / Neuter | 65,347 | 69,617 | 55,000 | 63,342 | 115.2% | 65,000 |
| 8992 | Stiles Removal/D&D Removal | 5,785 | 6,212 | 6,550 | 5,035 | 76.9% | 6,550 |
| 9013 | Communications Equipment | - | 1,549 | 300 | 150 | 50.0% | 300 |
| 9026 | Equipment Maintenance | 472 | 578 | 1,000 | 250 | 25.0% | 1,000 |
| 9052 | Gasoline, Diesel, Oil | 933 | 877 | 2,000 | 740 | 37.0% | 750 |
| 9065 | Leased Equipment | 3,527 | 5,950 | 4,000 | 6,346 | 158.6% | 6,346 |
| 9091 | Vehicle Maintenance | 375 | 80 | 750 | 1,000 | 133.3% | 1,000 |
| | Total Operations & Maint. | 207,552 | 222,822 | 220,505 | 219,997 | 99.8% | 236,765 |
| 9120 | Capital Equipment | - | 29,190.00 | - | - | - | - |
| | Total Capital | - | 29,190.00 | - | - | - | - |
| | Department Total | 863,885 | 923,852 | 1,064,049 | 1,063,541 | 100.0% | 1,230,490 |

| Personnel Schedule | Actual 2011-12 | Actual 2012-13 | Actual 2013-14 | Adopted 2014-15 |
|--|-----------------------|-----------------------|-----------------------|------------------------|
| Full Time: | | | | |
| Animal Services Manager | 0.50 | 0.50 | 0.50 | 0.75 |
| Animal Services Supervisor | 1.00 | 0.00 | 1.00 | 1.00 |
| Animal Services Administrative Secretary | 0.00 | 0.00 | 0.50 | 0.75 |
| Registered Vet. Technician | 1.00 | 1.00 | 0.00 | 0.00 |
| Animal Health Assistant | 0.00 | 0.00 | 1.00 | 1.00 |
| Sr. Animal Services Specialist | 0.00 | 0.00 | 1.00 | 1.00 |
| Animal Services Technician | 2.50 | 2.50 | 4.00 | 3.75 |
| Animal Shelter Attendant | 2.50 | 3.00 | 2.00 | 4.00 |
| Part Time: | | | | |
| Office Assistant | 0.00 | 0.00 | 0.50 | 0.50 |
| Animal Shelter Assistant | 0.00 | 1.00 | 3.00 | 1.00 |
| Program Assistant | 0.00 | 5.25 | 2.25 | 2.50 |
| Total FTE's: | 7.50 | 13.25 | 15.75 | 16.25 |

CODE ENFORCEMENT



PROGRAM INFORMATION



The Code Enforcement Division is tasked with maintaining the health safety and welfare of the community, maintaining property values, and reducing visual blight in the community. This is accomplished through a combination of proactive and reactive patrol as well as through problem oriented policing (POP). For fiscal year 2014-2015 Code Enforcement will be able to shift enforcement priorities back to pre 2008 strategies. The emphasis for the past few years has been foreclosed property inspections. This year the proactive enforcement priority will shift back to more traditional code violations such as trash and debris, inoperative vehicles, and graffiti. Additionally, with recent changes to the Town's sign code, Code Enforcement will conduct a business to business educational outreach and enforcement operation to ensure all businesses are in compliance with the new standards.

One area Code Enforcement is continuing to work on in 2014-2015 is identifying all of the new rental properties in Town. In recent years investors have purchased many foreclosed properties and are renting them. Staff is diligently working to keep records updated so all rental properties are included in the Town's rental housing inspection program.

2013-14 HIGHLIGHTS

- 61% reduction in graffiti over two years
- Successfully closed down all unpermitted marijuana dispensaries
- Shutdown three illegal internet gaming cafes
- 85% of the 961 graffiti cases were opened proactively.

2014-15 GOALS AND OBJECTIVES

- Reduce visual blight
- Help maintain property values in Town
- Increase participation during community enhancement clean up events
- Maintain a same day response time for health and safety and time sensitive cases
- Improve communications with residents

| Department Performance Measures – Code Enforcement | | | | |
|--|-----------------|-----------------|-----------------|---------------|
| | Actual FY 11-12 | Actual FY 12-13 | Actual FY 13-14 | Goal FY 14-15 |
| Graffiti Cases | 2361 | 1222 | 961 | 900 |
| Foreclosed property inspections* | 1100 | 600 | 300 | 300 |
| Trash collected at neighborhood clean ups (tons) | 140 | 160 | 153 | 160 |
| Recyclables collected (tons) | 7 | 11 | 11 | 12 |
| Abatement warrants** | 48 | 40 | 24 | 20 |

*There are fewer foreclosed properties. Every foreclosed property in Town has been inspected.

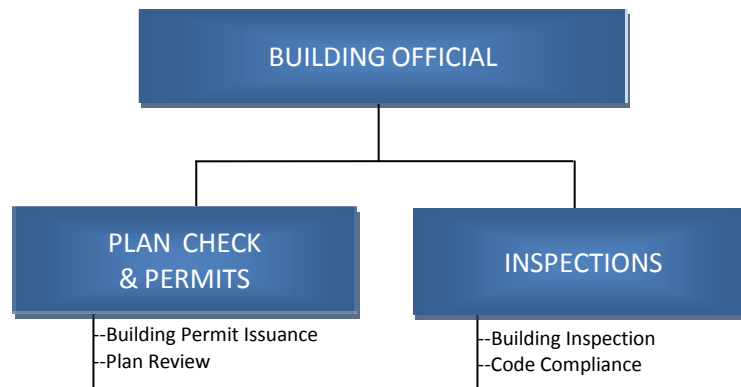
**Fewer abatement warrants are a good sign indicating more voluntary compliance and fewer unmaintained properties.



| CODE ENFORCEMENT 1001-3110 | | | | | | | |
|---|-----------------------------------|---------------------------|---------------------------|---------------------------|-------------------------------|-------------------------|---------------------------|
| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Year End 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
| Personnel Services | | | | | | | |
| 7010 | Salaries & Wages - Permanent | 570,338 | 486,916 | 520,014 | 511,915 | 98.4% | 572,039 |
| 7020 | Salaries & Wages - Part-time | 55,755 | 54,703 | 67,468 | 53,372 | 79.1% | 52,837 |
| 7030 | Overtime | 1,669 | 1,887 | 2,000 | 1,159 | 58.0% | 2,000 |
| 7110 | Cafeteria Benefits | 98,299 | 82,898 | 84,621 | 84,855 | 100.3% | 95,660 |
| 7120 | Deferred Comp | 2,635 | 2,599 | 2,756 | 2,762 | 100.2% | 2,911 |
| 7130 | FICA | 2,401 | - | - | - | | |
| 7150 | Medicare | 9,357 | 8,091 | 8,518 | 8,538 | 100.2% | 9,061 |
| 7160 | PERS | 142,947 | 102,850 | 112,656 | 110,618 | 98.2% | 102,160 |
| Total Personnel | | 883,401 | 739,942 | 798,033 | 773,219 | 96.9% | 836,668 |
| Operations & Maintenance | | | | | | | |
| 7180 | Uniform Cleaning | 3,767 | 2,117 | 3,600 | 2,607 | 72.4% | 3,600 |
| 7205 | Advertising | - | - | 500 | 0 | 0.0% | 500 |
| 7229 | Education & Training | 65 | 307 | 600 | 600 | 100.0% | 1,200 |
| 7241 | Meetings & conferences | 26.00 | 207.00 | 220 | 220 | 100.0% | 800 |
| 7247 | Membership & dues | 616 | 33 | 860 | 860 | 100.0% | 860 |
| 7265 | Office Supplies | 539 | 151 | 700 | 350 | 50.0% | 1,000 |
| 7277 | Printing | 847 | 1,011 | 1,000 | 1,200 | 120.0% | 1,500 |
| 7289 | Subscriptions | 1,009 | 1,009 | 1,200 | 900 | 75.0% | 1,500 |
| 7295-0109 | Utilities: Phones | 7,192 | 6,534 | 7,200 | 5,346 | 74.3% | 7,200 |
| 7325 | Graffiti Supplies & Removal costs | 65,081 | 39,303 | 40,000 | 40,000 | 100.0% | 40,000 |
| 7330 | Hardware/Software Supplies | 15 | - | 1,800 | 0 | 0.0% | 1,800 |
| 7350 | Public Information | 1,238 | 915 | 1,500 | 700 | 46.7% | 1,500 |
| 7370 | Special Dept Supplies/Exp | 614 | 421 | 500 | 380 | 76.0% | 1,000 |
| 7970 | Small Tools | - | 31 | 500 | 0 | 0.0% | 500 |
| 8940 | Contracted Services | 30,660 | 38,159 | 50,000 | 34,000 | 68.0% | 40,000 |
| 9026 | Equipment Maintenance | 533 | 580 | 800 | 500 | 62.5% | 800 |
| 9052 | Gasoline, Diesel, oil | 26,383 | 22,918 | 20,000 | 20,000 | 100.0% | 20,000 |
| 9065 | Leased Equipment | 1,601 | 1,637 | 2,065 | 1,600 | 77.5% | 2,065 |
| 9091 | Vehicle Maintenance | 8,736 | 8,187 | 10,000 | 10,000 | 100.0% | 10,000 |
| 9610-4910 | Transfer Tire Amnesty Grant | (7,896) | (2,780) | - | - | | |
| Total Operations & Maintenance | | 141,027 | 120,739 | 143,045 | 119,263 | 83.4% | 135,825 |
| Department Total | | 1,024,428 | 860,682 | 941,078 | 892,482 | 94.8% | 972,493 |

| Personnel Schedule | Actual 2011-12 | Actual 2012-13 | Actual 2013-14 | Adopted 2014-15 |
|---------------------------------|---------------------------|---------------------------|---------------------------|----------------------------|
| Full Time: | | | | |
| Code Enforcement Manager | 1.00 | 1.00 | 1.00 | 1.00 |
| Senior Code Enforcement Officer | 0.00 | 0.00 | 1.00 | 1.00 |
| Code Enforcement Officer II | 7.00 | 6.00 | 5.00 | 5.00 |
| Code Enforcement Officer I | 0.00 | 0.00 | 1.00 | 1.00 |
| Code Enforcement Technician | 2.00 | 1.00 | 2.00 | 2.00 |
| Part Time: | | | | |
| Community Enhancement Ofcr | 0.50 | 0.50 | 0.50 | 0.50 |
| Part-time Code Enforcement Tech | 1.00 | 1.00 | 0.50 | 0.50 |
| Total FTE's: | 11.50 | 9.50 | 11.00 | 11.00 |

BUILDING AND SAFETY



PROGRAM INFORMATION

The Building and Safety Department is responsible for providing administrative plan review, permit and inspection services that comply with all aspects of the California Building, Residential, Plumbing, Mechanical, Electrical and Green Codes. Last year (2013) the California Building Standards Commission adopted the 2013 California Code of Regulations, Title 24 that became effective on January 1, 2014.

The primary focus of the 2013 California Code change is barrier removal for persons with disabilities by reconciling the Building Code with the ADA and resource conservation as prescribed by the California Green and Energy Codes.

The Building Safety Department is committed to advancing public safety in the built environment through collaboration and community partnership, which results in safe, accessible and healthy structures.

2013-14 HIGHLIGHTS

- Issued 1567 miscellaneous building permits comprised of re-roofing, septic installations, pools, room additions, patios, sheds a detached garages.
- 756 residential photovoltaic permits issued
- 2 commercial photovoltaic projects completed
- 5 commercial building permits issued
- 52 commercial tenant improvement permits issued
- 4919 inspections performed

2014-15 GOALS AND OBJECTIVES

- Continue to review, permit and inspect all private and public land development projects faster and more efficiently than any other community in California

- Maintain a reputation for being the most customer-friendly municipal Building and Safety Division in the High Desert
- Continue to provide the normal turn-around cycles that are the shortest in the High Desert
- Continue to promote and provide “Express Plan Check” services for projects and can be approved over-the-counter
- Maintain the highest availability of Building Official and Building Inspector access to our customers to ensure that customer questions are answered by a skilled professional
- Maintain the highest level of flexibility when scheduling inspections and field reviews to ensure that all customer needs are met in the quickest and most efficient manner

Performance and Workload Measures – Building and Safety

| | <i>Actual 2012-2013</i> | <i>Projected 2013-2014</i> | <i>Goal 2014-2015</i> |
|---|-----------------------------|--------------------------------|---------------------------|
| Express Plan Checks | 174 | 220 | 220 |
| New Single Family Residence Permits | 86 | 105 | 120 |
| Number of Inspections Per Day | 17 | 22 | 22 |
| Total Number of Inspections | 4115 | 5,500 | 5500 |
| Total Number of Plan Checks | 514 | 1,200 | 1,200 |
| % of plan check performed in less than 7 working days (1 st submittal) | 99% | 99% | 100% |
| % of plan check performed in less than 5 working days (2 nd submittal) | 99% | 99% | 100% |
| Average number of days a project is in plan check | 1.83 | 3 | 2 |
| Revision to engineering plan checks and site plans reviewed in less than 7 working days | 89% | 95% | 100% |



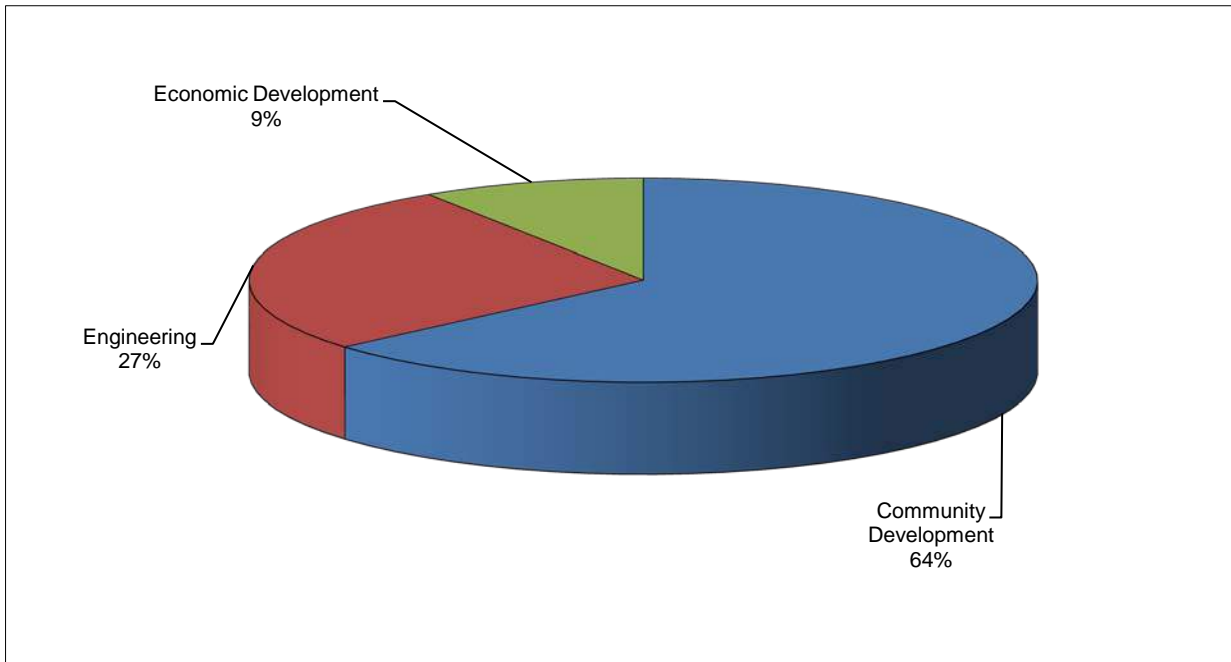
| BUILDING & SAFETY 1001-4010 | | | | | | | |
|--|--------------------------------------|---------------------------------------|---------------------------------------|---------------------------------------|--|-------------------------------------|---------------------------------------|
| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Expense 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
| | Operations & Maintenance | | | | | | |
| 7247 | Memberships & Dues | - | - | 215 | 215 | 100.0% | 290 |
| 7265 | Office Supplies | 438 | 437 | 500 | 500 | 100.0% | 675 |
| 7277 | Printing | 275 | 108 | 250 | 250 | 100.0% | 335 |
| 8932 | Building & Safety Contractor | 251,919 | 318,643 | 281,250 | 281,250 | 100.0% | 429,870 |
| | Total Operations & Maint. | 252,632 | 319,188 | 282,215 | 282,215 | 100.0% | 431,170 |
| | Department Total | 252,632 | 319,188 | 282,215 | 282,215 | 100.0% | 431,170 |

* Staffing level determined by demand for services.

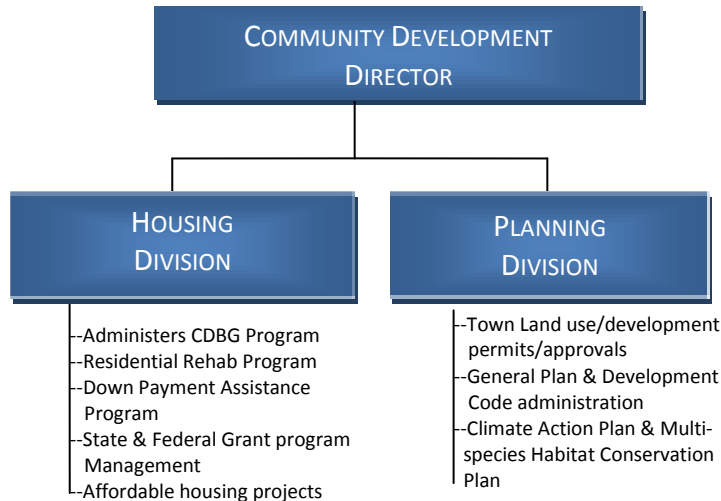
\$429,870 is 62.5% of the projected revenues.

2014/15 Community/Economic Development Expenditures

| | |
|---|-------------------------|
| Community Development | 820,386 |
| Engineering | 350,600 |
| Economic Development | 118,360 |
| Total-Econ. & Community Development Services | <u>1,289,346</u> |



COMMUNITY DEVELOPMENT DEPARTMENT



DEPARTMENT DESCRIPTION



The Community Development Department is comprised of two divisions, including the Housing Division and the Planning Division. In accomplishing the goals of the Town Council, the department is charged with the following major functions: Administering various housing development projects, rehabilitation and purchase programs (down payment assistance); expediting the Town’s land development and entitlement processes in conformance with its Economic Development Strategy, Administering and maintaining the General Plan and Housing Element, Development Code, Climate Action Plan, and developing the Multi-Species Habitat Conservation Plan. Working cooperatively with the

Town’s Wastewater Division, Building Division and Engineering Department, the Development Services Building, where these functions are housed, serves as a true “one-stop” shop for the Town’s business and development partners and facilitates the fulfillment of the Town Council’s Vision 2020 goals.

DIVISION DESCRIPTIONS

Housing Division: Manages Town housing programs, provides a suitable living environment, expands economic opportunities for low to moderate income persons, and manages State and Federal housing and community development grant programs. The Housing Division provides staff support to the Community Development Citizens Advisory Committee (CDCAC) which provides recommendations to the Council in regards to administering funds through the Town’s Consolidated Five-Year Action Plan. Due to cut backs in staff for the Housing Division, members of the Planning Division have been cross-trained to also provide Housing services in addition to their on-going Planning services. One Associate Planner will conduct both Planning and Housing functions.

Planning Division: Administers and maintains the General Plan and Development Code, Climate Action Plan (Greenhouse Gas Emissions), develops and maintains Specific Plans, serves as lead for all Town land use/development approvals and entitlements, develops and maintains Multi-species Habitat Conservation Plan, implements the Town’s Annexation program, provides staff support to the Planning Commission, and coordinates Development Advisory Board and Development Review Committee activities. The Planning Division also administers the Town’s GIS system. Due to recent cut backs in staff for the Planning Division some Planning Division staff members provide services to other divisions such as the Housing Division and Economic Development.

2013-14 HIGHLIGHTS

- Entitled over 500 single-family residential lots.
- Completed the 2014-2021 update of the Housing Element.
- Completed the agreement with the California Fish & Wildlife Department and the agreement for the Natural Community Conservation Planning (NCCP) program for the Town’s Multi-Species Habitat Conservation Plan.
- Completed the Down Payment Assistance for the Happy Trails Villas housing project 34-condominiums.
- Assisted in renovating 5 single-family units for qualified families needing affordable housing.
- Successfully provided assistance to 34 low-income individuals and families requiring critical home repair(s) in Apple Valley
- Successfully provided down payment and closing cost assistance to 12 low-income individuals and families towards the purchase of their first home in Apple Valley
- As the lead agency in the Apple Valley – Victorville HOME Consortium, successfully administered FY 2013-2014 Home Investment Partnerships Grant (HOME) in the amount of \$513,588.
- Successfully administered the FY 2013-2014 (100% spend down, including audit) and 2013/2014 Community Development Block Grant program years, including \$581,334 for FY

- 2013/2014 and \$552,267 for FY 2014-2015 and public services funding for 8 non-profit entities
- Completed grant applications for use towards obtaining additional Cal Home Grant funds.

2014-15 GOALS AND OBJECTIVES

- Finish the update and inventory of the Climate Action Plan.
- Facilitate NAVISP Infrastructure Planning and Development (to include Infrastructure Expansion Plan; Financing Alternatives)
- Develop a Request for Proposals and award a contract to construct affordable housing on Town owned multi-family zoned vacant land.
- Continue working on the draft of the Multi-Species Habitat Conservation Plan and Environmental documents for US Fish and Wildlife and CA Dept. of Fish and Wildlife for review and approval in 2015.
- Approve project entitlements faster than any other community in California
- Continue to administer CDBG, HOME and Cal HOME grant funds.



| Performance and Workload Measures – Community Development* | | | |
|--|-----------------------------|---------------------------|-------------------------------|
| | Actual 2013-2014 | Goal 2014-2015 | Estimate 2014-2015 |
| NAVISP projects | 0 | n/a | 2 |
| Process project entitlements requiring Planning Commission approval within 6 week of application deemed complete | 100% | 80% | n/a |
| Process project entitlements requiring administrative approval within 30 days of application deemed complete | 90% | 80% | n/a |
| Staff support of Planning Commission Mtgs. | 15 | n/a | 18 |
| Staff support of Development Advisory Board meetings | 7 | n/a | 20 |
| # of entitlements/permits processed | 220 | n/a | 250 |
| Provide 0% deferred payment loans to homeowners for the purpose of making repairs to their homes | 34 | 25 | 25 |
| Down Payment Assistance | 12 | 12 | 12 |
| Conduct Foreclosure Prevention Workshops | 2 | n/a | 2 |
| Provide Fair Housing Services | 50 | n/a | 80 |
| Provide Landlord/Tenant mediation services | 630 | n/a | 400 |
| Serve seniors with home repair and transportation services | 52 | n/a | 40 |
| Rent/Mortgage Assistance programs | 24 | n/a | 25 |

**Many of the Goals/Objectives are not quantifiable and, therefore, have been omitted from this table.*

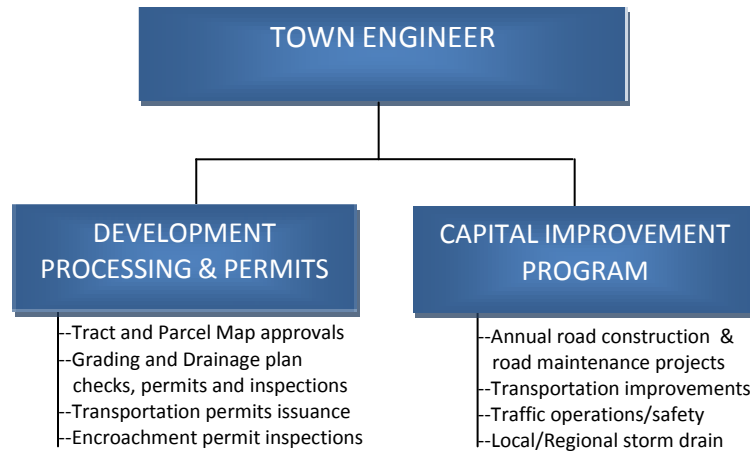


PLANNING-COMMUNITY DEVELOPMENT 1001-4610

| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Expense 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
|--------------------------------------|-----------------------------|---------------------------|---------------------------|---------------------------|------------------------------|-------------------------|---------------------------|
| Personnel Services | | | | | | | |
| 7010 | Salaries & Wages, Permanent | 420,982 | 384,186 | 399,407 | 399,407 | 100.0% | 529,947 |
| 7020 | Salaries & Wages, Part-time | 12,187 | 16,736 | 25,260 | 25,260 | 100.0% | 26,000 |
| 7110 | Cafeteria Benefits | 53,846 | 48,430 | 47,000 | 47,000 | 100.0% | 57,145 |
| 7120 | Deferred Comp | 8,469 | 10,333 | 11,192 | 11,192 | 100.0% | 17,027 |
| 7130 | FICA | 700 | - | - | - | | - |
| 7150 | Medicare | 6,257 | 5,818 | 6,225 | 6,225 | 100.0% | 8,143 |
| 7160 | PERS | 103,456 | 81,111 | 87,876 | 87,876 | 100.0% | 107,467 |
| 7170 | Direct Housing Costs Credit | - | (39,526) | | | | |
| Total Personnel | | 605,898 | 507,089 | 576,960 | 576,960 | 100.0% | 745,729 |
| Operations & Maintenance | | | | | | | |
| 7205 | Advertising | 4,430 | 3,104 | 3,500 | 3,500 | 100.0% | 5,000 |
| 7229 | Education & Training | 5,481 | 6,580 | 5,500 | 5,500 | 100.0% | 11,000 |
| 7241 | Meetings & Conferences | 10,659 | 2,852 | 7,700 | 7,700 | 100.0% | 12,500 |
| 7247 | Memberships & Dues | 1,547 | 1,100 | 3,400 | 3,400 | 100.0% | 3,000 |
| 7253 | Mileage | 1,820 | 5,093 | 8,040 | 8,040 | 100.0% | 10,557 |
| 7265 | Office Supplies | 1,724 | 1,376 | 2,000 | 2,000 | 100.0% | 2,000 |
| 7277 | Printing | 419 | 118 | - | - | | - |
| 7289 | Subscriptions | 461 | 487 | 1,100 | 1,100 | 100.0% | 1,100 |
| 7350 | Public Information | - | - | 750 | 750 | 100.0% | - |
| 8940 | Contracted Services and | 95,259 | 139,654 | 91,000 | 91,000 | 100.0% | 26,000 |
| 8968 | Filing Fees | 15,501 | 0 | 5,000 | 5,000 | 100.0% | 3,500 |
| Total Operations & Maint. | | 137,300 | 160,364 | 127,990 | 127,990 | 100.0% | 74,657 |
| 9120 | Capital Outlay | - | - | - | - | | - |
| Total Capital Outlay | | - | - | - | - | | - |
| Department Total | | 743,198 | 667,453 | 704,950 | 704,950 | 100.0% | 820,386 |

| Personnel Schedule | Actual 2011-12 | Actual 2012-13 | Actual 2013-14 | Adopted 2014-15 |
|-------------------------------------|---------------------------|---------------------------|---------------------------|----------------------------|
| Full Time: | | | | |
| Assistant Town Manager | 0.00 | 0.00 | 0.00 | 1.00 |
| Community Development Director | 0.00 | 1.00 | 0.82 | 0.00 |
| Asst. Dir. of Community Development | 1.00 | 0.00 | 0.00 | 0.00 |
| Principal Planner | 0.00 | 0.00 | 0.00 | 1.00 |
| Senior Planner | 2.00 | 1.92 | 1.91 | 1.00 |
| Associate Planner | 2.00 | 0.85 | 0.85 | 0.84 |
| Assistant Planner | 1.00 | 0.00 | 0.00 | 0.00 |
| Administrative Secretary | 1.00 | 0.90 | 0.00 | 0.00 |
| Executive Secretary | 0.00 | 0.00 | 0.50 | 1.00 |
| Part Time: | | | | |
| Intern | 1.00 | 0.50 | 0.50 | 0.50 |
| Planning Commissioners | 1.25 | 1.25 | 1.25 | 1.25 |
| Total FTE's: | 9.25 | 6.42 | 5.83 | 6.59 |

ENGINEERING DEPARTMENT



PROGRAM INFORMATION



The Engineering Services Department provides services essential toward the advancement and accomplishment of the top four Apple Valley Vision 2020 Priority Goals and Objectives. The Vision 2020 Goal number four is **Transportation**, and the Engineering Department is the Town's lead agency working in cooperation with Local, Regional, State and Federal Transportation agencies to develop our local and regional transportation network. **Economic Development** is Vision 2020 Goal number three, and the Engineering Department plays a key role in processing, reviewing, approving, permitting and inspecting development related public infrastructure construction in Apple Valley. **Public Infrastructure** is our Vision 2020 Goal number two, and the Engineering Department serves a leading role in the development of our Public Infrastructure and completion of the Annual Capital Improvement Program, particularly in the areas of streets, sidewalks, traffic signals, storm drains, dry wells, and traffic management related signage and markings. **Public Safety** is Vision 2020 Goal number one, and the Engineering Department plays an important role in developing and maintaining our Public Safety Standard as it pertains to Traffic Operations, Traffic Safety, and Pedestrian Safety. Engineering also serves as the Flood Plain Administrator, working with FEMA to manage storm related public hazards within our community.

ENGINEERING DEPARTMENT

Engineering Department (Authorized FTEs are 11.0; Budgeted FTEs are 6.75): Develops and maintains the Public Safety Standard relating to traffic operations, traffic safety and pedestrian safety as a part of Vision 2020 goal #1, Implements CIP and develops and constructs Local and Regional storm drain systems as a part of Town Public infrastructure program and Vision 2020 Goal #2, processes, reviews, approves, permits and inspects development related construction as a part of Vision 2020 goal #3, , develops local and regional Transportation networks as part of Vision 2020 Goal #4,.



2013-14 HIGHLIGHTS

- Secured funding for completion of the Town wide Class II bikeway upgrades
- Maintained all outside agency permits for the Yucca Loma Bridge project
- Obtained approval of the Habitat Restoration and Monitoring Plan for the Yucca Loma Bridge project
- Started the construction phase of the Yucca Loma Bridge project
- **CIP Projects Constructed:**
 - Kiowa Road Widening Project from Bear Valley Road to Tussing Ranch Road
 - Micro-Surface project totaling 22-miles of Town roads
 - Apple Valley Road at Town Center Drive Improvements Project
 - Nakash Road Resurfacing
- **CIP Projects Awarded, In Progress, or Nearing Completion:**
 - Awarded the Yucca Loma Bridge Construction contract
 - Town-wide Micro-Surface Project
 - Yucca Loma Road Undergrounding, from Mohawk Road to Rancherias Road – U.U.D.4

- Traffic Signal Installation, Bear Valley Road at Mohawk Road
- Navajo Road Rehabilitation from Bear Valley Road to Highway 18
- Rancherias Road Resurfacing from Highway 18 to Zuni Road
- Civic Center Parking Lot Circulation Improvements Project
- **CIP Projects in Design:**
 - Yucca Loma Road (YLB to Apple Valley Road)
 - High Desert Corridor
 - Apple Valley Road at SR-18 Re-alignment
 - Town-wide Micro-Surface PMS Project
 - Mojave River Bridge, (Bear Valley Road Bridge), Structural Analysis and Rehabilitation
 - Rancho Verde Elementary School – Safe Routes to School (State Funded)
 - Ramona Road Widening from Navajo Road to Central Road
- **Additional Public Works Projects:**
 - Updated the Flood Damage Report Inventory, Town-wide
 - Obtained funding for Town/County Flood Control District Regional Retention/Detention Basins in Apple Valley

- **Development Related Inspection of Public Improvements:**
 - Off-site improvements for the Otoe Road and Navajo Road Solar Sites
 - Off-site Improvements for the medical building at the northeast corner of Apple Valley Road and Kamana Road
 - Off-site improvements for the Silver Valley Propane site on Manhasset Road
 - Off-site improvements for the medical building on Kokanee Road between Kamana Road and Kasota Road
 - Outer Bear Valley Road improvements for the Dollar General project
 - Off-site improvements for the multi-family projects on Wato Road between Apple Valley Road and Muni Road and Viho Road

2014-15 GOALS AND OBJECTIVES

- Serve as the Flood Plain Administrator, working with FEMA to manage storm related public hazards within our community.
- Develop Public Infrastructure and completion of the Annual Capital Improvement Program, particularly in the areas of streets, sidewalks, bikeways, traffic signals, storm drains, dry wells, and traffic management related signage and markings.
- Continue to work closely with SCE to underground utilities along Yucca Loma Road between Rancherias Road and Mohawk Road, as a component of a Safe Routes to School improvement project
- Continue to pursue the future development of the High Desert Corridor with Caltrans District 7 & 8, Los Angeles and San Bernardino Counties,

SANBAG Los Angeles Metro, including environmental clearance, approval, design and anticipated construction commencement in 2016.

- Continue to improve Apple Valley Road at SR18 with plans to develop realignment and re-contour of the intersection, allowing the removal of the split-phase operation, and improve traffic movement in all directions.
- Continue to work with San Bernardino County Flood Control, Zone 4 to develop a Regional Retention/Detention facility at Tussing Ranch Road and Juniper Road.
- Continue to work with a structural engineering consultant to analyze and rehab the existing Bear Valley Road Bridge.
- Implement CIP projects including pavement management projects.
- Implement the Town's dry well program.
- Approve Project Entitlements faster than any Other Community in California.
- Continue to review, permit and inspect all private and public land development projects faster and more efficiently than any other community in California.

| Performance and Workload Measures - Engineering | | | |
|---|---------------------------|-----------------------------|---------------------------|
| | <i>Goal 2013-2014</i> | <i>Actual 2013-2014</i> | <i>Goal 2014-2015</i> |
| Complete CIP projects | 9 | 7 | 9 |
| Complete design phase and bid CIP projects | 9 | 7 | 9 |
| Average # of active, funded CIP projects | 6 | 7 | 9 |
| # of Planning projects reviewed and conditioned | 15 | 20 | 25 |
| # of plan checks or map checks processed | 20 | 42 | 50 |
| First review of engineering plan checks or map checks completed in 10 or less business days | 100% | 90% | 100% |
| Revisions to engineering plan checks and map checks reviewed in less than 7 working days | 100% | 90% | 100% |

| ENGINEERING 1001-4410 | | | | | | | |
|------------------------------|--------------------------------------|---------------------------------------|---------------------------------------|---------------------------------------|--|-------------------------------------|---------------------------------------|
| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Expense 2013-14 | % of Budget Expended | Adopted Budget 2014/15 |
| | Operations & Maintenance | | | | | | |
| 7241 | Meetings & Conferences | | | | | | |
| 7265 | Office Supplies | 201 | 67 | 400 | 400 | 100.0% | 400 |
| 7277 | Printing | 125 | 169 | 200 | 200 | 100.0% | 200 |
| 8964 | Engineering Contractor | 335,725 | 311,826 | 350,000 | 350,000 | 100.0% | 350,000 |
| | Total Operations & Maint. | 336,052 | 312,062 | 350,600 | 350,600 | 100.0% | 350,600 |
| | Department Total | 336,052 | 312,062 | 350,600 | 350,600 | 100.0% | 350,600 |

ECONOMIC DEVELOPMENT



Get a Slice of the Apple.

TOWN MANAGER

ECONOMIC DEVELOPMENT

- Cultivate economic and job growth
- Support business retention and expansion
- Attract investment and development
- Market and brand Apple Valley

DESCRIPTION

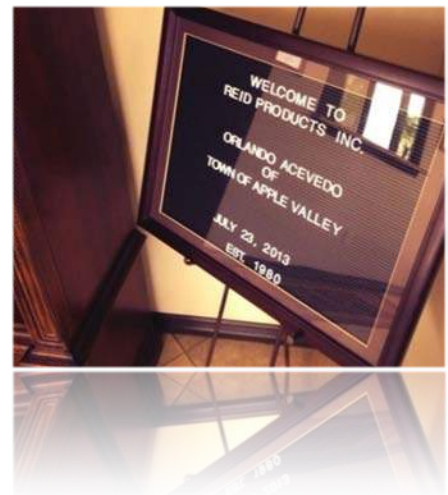
The Town Manager's Economic Development Office ("Office" or "EDO") serves as the jobs ambassador of Apple Valley, striving to cultivate professional rapport and partnerships with existing and prospective businesses, development companies and associations, and site selection and real estate professionals, to carry out the Town Council's *Vision 2020* goals. The Office implements the Town's business development program through job creation, retention, expansion and attraction services.

The Office accomplishes its marketing purposes via attendance and participation at various industry trade shows and conferences, association memberships, strategic media ad placements, printed marketing materials and getaslice.org website. Its approach is to directly interface with targeted job creators including site selection consultants, commercial real estate brokers and developers, companies and tenant representatives. The Office utilizes social media to quickly and efficiently interact with its target audience in real-time, with up-to-date information and activities.

Other key activities include serving as liaison between private and public representatives during predevelopment process; to facilitate planning, funding and development of infrastructure and utilities; to provide economic analysis and facilitate feasibility studies, market reports and generate other data; to attract grants and investments for job creation and infrastructure development; and to represent the Town in the business community.

The Office partners with other Town departments and outside agencies to broaden its mission, including:

- Support transparent, streamlined permit process and application of land use and development code standards
- Promote expansion of sewer and water infrastructure to service NAVISP area
- Attract and manage grants and investments for job-creation and infrastructure-development purposes
- Partner with the Apple Valley Chamber of Commerce for business development services and programs
- Serve as liaison to Apple Valley Village Property and Business Improvement District (PBID) Association
- Support educational, vocational, trade and skill-training initiatives
- Promote strategic partnerships with local, regional and state economic development organizations



PROGRAM CHANGES FOR 2014-15

The Office will continue to target business and real estate executives, industry professionals and site selection consultants in an effort to expand the awareness of its available residential, commercial and industrial available space and development opportunities. Services will also focus on strategic media placement and direct engagement with targeted job creators. The Office will continue to leverage its resources and services via Opportunity High Desert (OHD), the regional economic development marketing partnership of the High Desert cities. Entering its second year with strong momentum, OHD will look to expand its marketing strategy and add industrial components to its successful retail attraction efforts.



2013-14 HIGHLIGHTS

- Helped attract new retail including Ulta Beauty, Jersey Mike's Subs, Subway and more
- Promoted Apple Valley to key industrial site selectors via direct contact and site tours
- Advanced Opportunity HD (OHD) partnership
- Started Business Visitation Program
- Started Shop Local Program
- Started Microenterprise Loan Program via CDBG
- Board Member to Team California, the state's economic development marketing arm
- Attended Team CA's Meet the Site Selection Consultants Forum
- Board Member/Program Committee Chair to HD Opportunity (HDO)
- Attended NAIOP networking events
- Attracted NAIOP IE participation at HDO
- Liaison to AV Village PBID Association
- Attended International Council of Shopping Centers (ICSC) events
- Presented at CBC Real Estate Symposium



- Presented at VVC Economic Summit
- Managed business retention agreement w/AV Chamber of Commerce

2014-15 GOALS AND OBJECTIVES

- Advocate for legislation to create and fund state economic development tools and programs
- Support business development organizations including OHD, HDO, AVCC, PBID, Team CA
- Brand "Get a Slice" and "Select Apple Valley"
 - Enhance lead generation and management system, including responses to requests for information
 - Cultivate existing and develop new professional relationships with site selectors
 - Catalyze NAVISP infrastructure development
 - Manage EDO social and electronic media
- Pursue professional development via formal and industry education
- Partner with education, vocation and job training associations to improve quality of workforce

Economic Development Performance and Workload Measures

| | Estimated FY 2013-14 | Goal FY 2014-15 |
|---|-------------------------|--------------------|
| 1. New business openings | 50 | 65 |
| 2. Ad placements in industry publications and media | 5 | 10 |
| 3. Create new economic development initiative, program and/or service | 4 | 3 |
| 4. Speak, attend and/or exhibit at industry conferences and tradeshows | 7 | 12 |
| 5. Conduct prospective business meetings and site tours | 12 | 20 |
| 6. Lead management and ongoing correspondence with key business prospects | 45 | 50 |
| 7. Serve on economic development associations boards and committees | 6 | 6 |

| ECONOMIC DEVELOPMENT 1001-4310 | | | | | | | |
|---|-------------------------------|-------------------------------|-------------------------------|-------------------------------|----------------------------------|-----------------------------|-------------------------------|
| Code | Revenue Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Expense 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
| Personnel Services | | | | | | | |
| 7020 | Salaries - Part-time | - | 2,321 | 6,630 | 6,630 | 100% | 7,000 |
| 7150 | Medicare | - | 34 | 96 | 96 | 100% | 102 |
| 7160 | PERS | - | 25 | 414 | 414 | 100% | 438 |
| Total Personnel | | - | 2,379 | 7,140 | 7,140 | 100% | 7,540 |
| Operations & Maintenance | | | | | | | |
| 7205 | Advertising | - | 1,250 | 2,000 | 2,000 | 100% | 10,000 |
| 7229 | Education & Training | 75 | 84 | 4,300 | 3,500 | 81% | 4,000 |
| 7241 | Meetings & Conferences | - | 4,337 | 4,950 | 4,500 | 91% | 3,950 |
| 7247 | Memberships & Dues | - | 2,751 | 5,700 | 3,200 | 56% | 3,675 |
| 7253 | Mileage | - | 476 | 500 | 1,750 | 350% | 2,000 |
| 7259 | Miscellaneous | - | - | 250 | 250 | 100% | 250 |
| 7265 | Office Supplies | - | 312 | 500 | 500 | 100% | 500 |
| 7271 | Postage | - | - | 500 | 500 | 100% | 500 |
| 7277 | Printing | - | 219 | 1,500 | 1,500 | 100% | 1,500 |
| 7289 | Subscriptions | 70 | 1,200 | 1,700 | 1,700 | 100% | 1,745 |
| 7330 | Hardware/Software | - | 59 | 750 | 750 | 100% | 750 |
| 7515 | Marketing | - | 3,227 | 13,000 | 13,000 | 100% | 5,000 |
| 7584 | Sponsorships | - | 14,988 | 9,250 | 2,500 | 27% | 11,250 |
| 7640 | Events & Tradeshows | - | 10,732 | 34,500 | 24,000 | 70% | 24,500 |
| 8940 | Contracted Services | - | 7,611 | 10,000 | 10,000 | 100% | 41,200 |
| Total Operations and Maintenance | | 145 | 47,246 | 89,400 | 69,650 | 78% | 110,820 |
| Department Total | | 145 | 49,626 | 96,540 | 76,790 | 80% | 118,360 |

| Personnel Schedule | Actual 2011-12 | Actual 2012-13 | Actual 2013-14 | Adopted 2014-15 |
|-----------------------------|-----------------------|-----------------------|-----------------------|------------------------|
| Part Time: | | | | |
| Economic Development Intern | 0.00 | 0.25 | 0.25 | 0.25 |
| Total FTE's: | 0.00 | 0.25 | 0.25 | 0.25 |

Town of Apple Valley
Capital Improvement Plan
FY 2014-2015 Budget by Funding Source

| | Measure I | TIF | RDA-Bond | Grants | Storm Drains | Wastewater | Totals |
|---|------------------|-------------------|-------------------|-------------------|------------------|-------------------|-------------------|
| Estimated Beginning CIP Resources Available | | | | | | | |
| at July 1, 2014 | 4,695,095 | 8,591,925 | 10,616,430 | - | 1,093,656 | 38,934,719 | |
| Estimated Revenues | 3,093,053 | 27,446,477 | | 18,475,800 | 91,500 | 6,690,951 | |
| Total Resources Available | 7,788,148 | 36,038,402 | 10,616,430 | 18,475,800 | 1,185,156 | 45,625,670 | |
| Preliminary Design | | | | | | | |
| Bear Valley Bridge (Mojave River Bridge) - co | 318,530 | - | - | 354,120 | 1 | | 672,650 |
| Dale Evans Parkway @ Waalew Road (Realignment) - co | 100,000 | - | - | - | | | 100,000 |
| High Desert Corridor | 25,000 | - | - | - | | | 25,000 |
| John Glenn roadway improvements | 20,000 | - | - | - | | | 20,000 |
| Standing Rock @ Hwy 18 | 150,000 | - | - | - | | | 150,000 |
| Full Design | | | | | | | |
| Apple Valley Road Rehabilitation (Bear Valley to Town Center) | 10,000 | - | - | - | | | 10,000 |
| Deep Creek Road, from Bear Valley Road to Tussing Ranch | 10,000 | - | - | - | | | 10,000 |
| Hwy 18 West End Widening (Phase 1, AVR Realignment) - co | 200,000 | - | - | - | | | 200,000 |
| Powhatan Road Street Improvements | - | - | - | 18,000 | 4 | | 18,000 |
| Town wide Class II bikeway upgrade | 45,100 | - | - | - | | | 45,100 |
| Town wide signal equipment review | 10,000 | - | - | - | | | 10,000 |
| Town wide signal timing review | 20,000 | - | - | - | | | 20,000 |
| Yucca Loma Road Widening (Apple Valley Rd to Rincon Rd) | 500,000 | - | - | - | | | 500,000 |
| Construction | | | | | | | |
| Apple Valley Road Rehabilitation (Bear Valley to Town Center) | 400,000 | - | - | - | | | 400,000 |
| Bear Valley Bike Path - co | - | - | - | 355,700 | 2 | | 355,700 |
| Civic Center Parking Lot Circulation Improvements - co | 10,000 | - | - | - | | | 10,000 |
| Deep Creek Road, from Bear Valley Road to Tussing Ranch | 300,000 | - | - | - | | | 300,000 |
| Hwy 18 West End Widening (Phase 1, AVR Realignment) - co | 175,000 | - | - | - | | | 175,000 |
| Navajo Road Rehabilitation (Bear Valley Rd to Hwy 18) - co | 10,000 | - | - | - | | | 10,000 |
| Paving Priorities (50% Categorical / 50% Non-Categorical) | 1,000,000 | - | - | - | | | 1,000,000 |
| Powhatan Road Street Improvements | - | - | - | 196,000 | 4,13,14,15,16 | | 196,000 |
| Ramona Road Widening (Navajo Rd to Central Rd) | 381,667 | - | - | 283,333 | 9 | | 665,000 |
| Rancherias Road Resurfacing (SR18 to 1,000' north) - co | 10,000 | - | - | - | | | 10,000 |
| Rancho Verde Elementary School - SR2S | 20,000 | - | - | 492,000 | 5 | | 512,000 |
| SANBAG Congestion Management Plan | 5,000 | - | - | - | | | 5,000 |
| Signal, BVR@Mohawk Rd | - | 55,000 | - | 350,000 | 6 | | 405,000 |
| Town wide Class II bikeway upgrade | - | 67,600 | - | 405,900 | 6 | | 473,500 |
| Yucca Loma Bridge - co | - | - | 8,766,430 | 11,512,147 | 3,11,12 | | 20,278,577 |
| Yucca Loma Elementary School - SRTS | 15,000 | - | - | 358,600 | 10 | | 373,600 |
| Yucca Loma Road Widening (YLB to Apple Valley Rd) | - | - | 1,850,000 | 4,150,000 | 7,8 | | 6,000,000 |
| Road Total | 3,735,297 | 122,600 | 10,616,430 | 18,475,800 | | | 32,950,127 |

Town of Apple Valley
Capital Improvement Plan
FY 2014-2015 Budget by Funding Source

| | Measure I | TIF | RDA-Bond | Grants | Storm Drains | Wastewater | Totals |
|---|------------------|-------------------|------------|------------|--------------|------------------|-------------------|
| Storm Drains Fund | | | | | | | |
| Dry Wells | | | | | 100,000 | | 100,000 |
| Storm Drains Fund Total | | | | | 100,000 | | 100,000 |
| Wastewater | | | | | | | |
| Lift Station AD#2B Improvements | - | - | - | - | - | 262,000 | 262,000 |
| Sewer Manhole Rehabilitation, Various Locations | | | | | | 100,000 | 100,000 |
| Wastewater Total | - | - | - | - | - | 362,000 | 362,000 |
| Capital Projects Total | 3,735,297 | 122,600 | 10,616,430 | 18,475,800 | 100,000 | 362,000 | 33,412,127 |
| Estimated Ending CIP Resources Available June 30, 2015 | 4,052,851 | 35,915,802 | - | - | - | 1,185,156 | 45,625,670 |

*** Other Funding Sources**

- 1) HBP = Highway Bridge Program - Federal Grant
- 2) Caltrans Bicycle Facilities Utility
- 3) SLPP = State Local Partnership Program
- 4) LTF = Local Transportation Funds
- 5) SR2S = Safe Routes 2 School - State
- 6) HSIP = Highway Safety Improvement Program
- 7) Z4 FC = Zone 4 Flood Control - county
- 8) STP = Surface Transportation Program
- TIF = Transportation Impact Fees (fund 4410)
- DIF = Storm Drainage Facilities Fees (fund 4760)
- 9) SANBAG - TDA Article 3
- 10) SRTS = Safe Routes To School - Federal
- 11) MLHP = Major Local Highway Program
- 12) San Bernardino County - Public Works
- 13) CDBG (Parks)
- 14) CDBG (Public Services)
- 15) TDA Article 3
- 16) VVTA Article 3

Town of Apple Valley
Capital Improvement Plan
7 Year Plan 2014-2021

| Projects | 14/15 | 15/16 | 16/17 | 17/18 | 18/19 | 19/20 | 20/21 | Totals |
|---|-----------|-----------|-----------|------------|------------|-----------|-----------|------------|
| Road Projects | | | | | | | | |
| Preliminary Design | | | | | | | | |
| Bear Valley Bridge (Mojave River Bridge) - co | 672,650 | 700,000 | - | - | - | - | - | 1,372,650 |
| Dale Evans Parkway @ Waalew Road (Realignment) - co | 100,000 | - | - | - | - | - | - | 100,000 |
| High Desert Corridor | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 175,000 |
| John Glenn roadway improvements | 20,000 | - | - | - | - | - | - | 20,000 |
| Standing Rock Road Realignment / Hwy 18 Signal | 150,000 | - | - | - | - | - | - | 150,000 |
| Full Design | | | | | | | | |
| Apple Valley Road Rehabilitation (Bear Valley to Town Center) | 10,000 | - | - | - | - | - | - | 10,000 |
| Bear Valley Bridge (Mojave River Bridge) | - | - | 1,200,000 | - | - | - | - | 1,200,000 |
| Central Road, from SR18 to Bear Valley Road | - | 100,000 | - | - | - | - | - | 100,000 |
| Dale Evans Parkway @ Waalew Road (Realignment) | - | 300,000 | - | - | - | - | - | 300,000 |
| Deep Creek Road, from Bear Valley Road to Tussing Ranch | 10,000 | - | - | - | - | - | - | 10,000 |
| Hwy 18 West End Widening (Phase 1, AVR Realignment) - co | 200,000 | - | - | - | - | - | - | 200,000 |
| Powhatan Road Street Improvements | 18,000 | - | - | - | - | - | - | 18,000 |
| Standing Rock Road Realignment / Hwy 18 Signal | - | 350,000 | - | - | - | - | - | 350,000 |
| Town wide Class II bikeway upgrade | 45,100 | - | - | - | - | - | - | 45,100 |
| Town wide signal equipment review | 10,000 | - | - | - | - | - | - | 10,000 |
| Town wide signal timing review | 20,000 | - | - | - | - | - | - | 20,000 |
| Yucca Loma Road Widening (Apple Valley Rd to Rincon Rd) | 500,000 | - | - | - | - | - | - | 500,000 |
| Construction | | | | | | | | |
| Apple Valley Road @ Bear Valley Rd SE Corner Improvements | - | - | 390,000 | - | - | - | - | 390,000 |
| Apple Valley Road Rehabilitation (Bear Valley to Town Center) | 400,000 | - | - | - | - | - | - | 400,000 |
| Bear Valley Bike Path - co | 355,700 | - | - | - | - | - | - | 355,700 |
| Bear Valley Bridge (Mojave River Bridge) | - | - | - | 16,600,000 | - | - | - | 16,600,000 |
| Central Road, from SR18 to Bear Valley Road | - | - | 660,000 | 660,000 | - | - | - | 1,320,000 |
| Civic Center Parking Lot Circulation Improvements - co | 10,000 | - | - | - | - | - | - | 10,000 |
| Dale Evans Parkway @ Waalew Road (Realignment) | - | - | 500,000 | - | - | - | - | 500,000 |
| Deep Creek Road, from Bear Valley Road to Tussing Ranch | 300,000 | - | - | - | - | - | - | 300,000 |
| Hwy 18 West End Widening (AVR to TAO) | - | - | - | - | 11,000,000 | - | - | 11,000,000 |
| Hwy 18 West End Widening (Phase 1, AVR Realignment) - co | 175,000 | - | 1,500,000 | 3,500,000 | - | - | - | 5,175,000 |
| Navajo Road Rehabilitation (Bear Valley Rd to Hwy 18) - co | 10,000 | - | - | - | - | - | - | 10,000 |
| Paving Priorities (50% Categorical/50% Non-Categorical) | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 7,000,000 |
| Powhatan Road Street Improvements | 196,000 | - | - | - | - | - | - | 196,000 |
| Ramona Road Widening (Navajo Rd to Central Rd) | 665,000 | - | - | - | - | - | - | 665,000 |
| Rancherias Road Resurfacing (SR18 to 1,000' north) - co | 10,000 | - | - | - | - | - | - | 10,000 |
| Rancho Verde Elementary School - SR2S | 512,000 | - | - | - | - | - | - | 512,000 |
| SANBAG Congestion Management Plan | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 35,000 |
| Signal, BVR@Mohawk Rd | 405,000 | - | - | - | - | - | - | 405,000 |
| Standing Rock Road Realignment / Hwy 18 Signal | - | - | 1,250,000 | 1,250,000 | - | - | - | 2,500,000 |
| Town wide Class II bikeway upgrade | 473,500 | - | - | - | - | - | - | 473,500 |

Town of Apple Valley
Capital Improvement Plan
7 Year Plan 2014-2021

| Projects | 14/15 | 15/16 | 16/17 | 17/18 | 18/19 | 19/20 | 20/21 | Totals |
|---|-------------------|-------------------|-------------------|-------------------|-------------------|------------------|------------------|--------------------|
| Yucca Loma Bridge - co | 20,278,577 | 11,829,170 | - | - | - | - | - | 32,107,747 |
| Yucca Loma Elementary School - SRTS | 373,600 | - | - | - | - | - | - | 373,600 |
| Yucca Loma Road Widening (Apple Valley Rd to Rincon Rd) | - | - | 4,000,000 | - | - | - | - | 4,000,000 |
| Yucca Loma Road Widening (YLB to Apple Valley Rd) | 6,000,000 | 5,000,000 | - | - | - | - | - | 11,000,000 |
| Dry Wells | 100,000 | | | | | | | 100,000 |
| Lift Station AD#2B Improvements | 100,000 | | | | | | | 100,000 |
| Sewer Manhome Rehabilitation, Various Locations | 262,000 | | | | | | | 262,000 |
| Total Capital Improvements Projects | 33,412,127 | 19,309,170 | 10,530,000 | 23,040,000 | 12,030,000 | 1,030,000 | 1,030,000 | 100,381,297 |



**Town of Apple Valley
Capital Improvement Project
FY 2014-2015**

Civic Center Parking Lot Circulation Improvements

Project #: 8940

Project Cost: \$90,000

Previous Cost: \$80,000

O&M Impact: \$ -

Department: Engineering

Location: Civic Center



Description:

This project entails the design and construction of improvements to the Civic Center's main entrance and parking lot. The proposed improvements will increase the width of the driveway entrance, modify traffic patterns within the parking lot, and improve pedestrian access. Tasks for this project include: developing engineered construction drawings, relocating a traffic signal pole and a light standard, partial removal of the existing onsite curb, asphalt and landscaping, constructing new curb, sidewalk and asphalt pavement, and associated striping.

| Description of Expenditures | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|-----------------------------|---------------|----------|----------|----------|----------|---------------|
| Architect Fees | | | | | | 0 |
| Construction | | | | | | 0 |
| Engineering Fees | 10,000 | | | | | 10,000 |
| Equipment | | | | | | 0 |
| Inspection | | | | | | 0 |
| Land Acquisition | | | | | | 0 |
| Other Costs | | | | | | 0 |
| Total | 10,000 | 0 | 0 | 0 | 0 | 10,000 |

| Funding Sources | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|-----------------|---------------|----------|----------|----------|----------|---------------|
| Measure I | 10,000 | | | | | 10,000 |
| Total | 10,000 | 0 | 0 | 0 | 0 | 10,000 |

| Operating & Maintenance Budget Impact | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|---------------------------------------|----------|----------|----------|----------|----------|--------------|
| Operations | | | | | | 0 |
| Maintenance | | | | | | 0 |
| Capital Outlay | | | | | | 0 |
| Total | 0 | 0 | 0 | 0 | 0 | 0 |

**Town of Apple Valley
Capital Improvement Project
FY 2014-2015**

Town Wide Signal Equipment Review

Project #: 8940

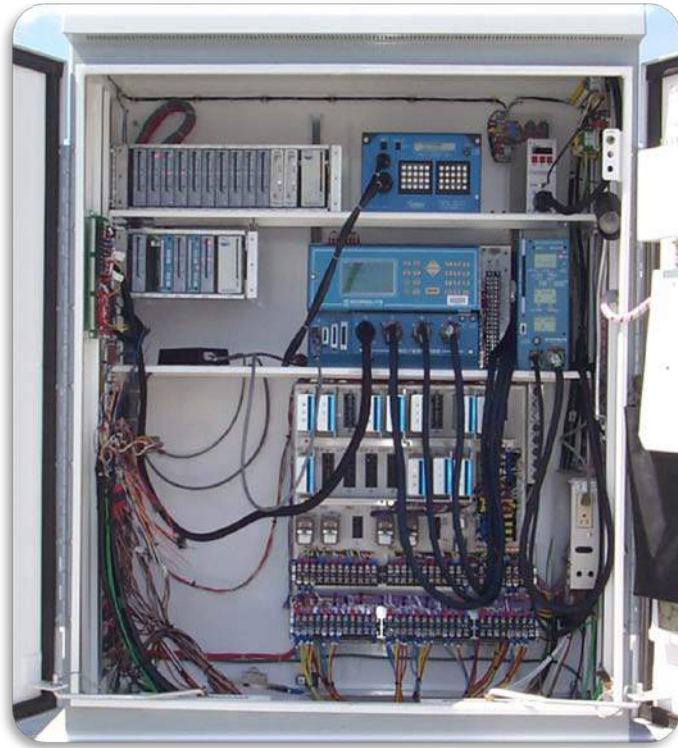
Project Cost: \$10,000

Previous Cost: \$ -

O&M Impact: \$ -

Department: Engineering

Location: Town wide



Description:

This project aims to develop a signal equipment replacement priority list based on a systematic professional review of all the existing signals.

| Description of Expenditures | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|-----------------------------|---------------|----------|----------|----------|----------|---------------|
| Architect Fees | | | | | | 0 |
| Construction | | | | | | 0 |
| Engineering Fees | 10,000 | | | | | 10,000 |
| Equipment | | | | | | 0 |
| Inspection | | | | | | 0 |
| Land Acquisition | | | | | | 0 |
| Other Costs | | | | | | 0 |
| Total | 10,000 | 0 | 0 | 0 | 0 | 10,000 |

| Funding Sources | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|-----------------|---------------|----------|----------|----------|----------|---------------|
| Measure I Local | 10,000 | | | | | 10,000 |
| Total | 10,000 | 0 | 0 | 0 | 0 | 10,000 |

| Operating & Maintenance Budget Impact | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|---------------------------------------|----------|----------|----------|----------|----------|--------------|
| Operations | | | | | | 0 |
| Maintenance | | | | | | 0 |
| Capital Outlay | | | | | | 0 |
| Total | 0 | 0 | 0 | 0 | 0 | 0 |

**Town of Apple Valley
Capital Improvement Project
FY 2014-2015**

Town Wide Timing Review

Project #: 8940

Project Cost: \$20,000

Previous Cost: \$ -

O&M Impact: \$ -

Department: Engineering

Location: Town wide



Description:

This project aims to review all the existing signals timing and make recommendations on changes that will bring the timing into compliance with current State standards.

| Description of Expenditures | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|-----------------------------|---------------|----------|----------|----------|----------|---------------|
| Architect Fees | | | | | | 0 |
| Construction | | | | | | 0 |
| Engineering Fees | 20,000 | | | | | 20,000 |
| Equipment | | | | | | 0 |
| Inspection | | | | | | 0 |
| Land Acquisition | | | | | | 0 |
| Other Costs | | | | | | 0 |
| Total | 20,000 | 0 | 0 | 0 | 0 | 20,000 |

| Funding Sources | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|-----------------|---------------|----------|----------|----------|----------|---------------|
| Measure I Local | 20,000 | | | | | 20,000 |
| Total | 20,000 | 0 | 0 | 0 | 0 | 20,000 |

| Operating & Maintenance Budget Impact | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|---------------------------------------|----------|----------|----------|----------|----------|--------------|
| Operations | | | | | | 0 |
| Maintenance | | | | | | 0 |
| Capital Outlay | | | | | | 0 |
| Total | 0 | 0 | 0 | 0 | 0 | 0 |

**Town of Apple Valley
Capital Improvement Project
FY 2014-2015**

Apple Valley Road Rehabilitation (Bear Valley to Town Center)

Project #: 9248

Project Cost: \$410,000

Previous Cost: \$ -

O&M Impact: \$ -

Department: Engineering

Location: Apple Valley Road between
Bear Valley Road and Town Center



Description:

This project entails spot repairs and pavement resurfacing on Apple Valley Road, full width between Town Center and Bear Valley Road.

| Description of Expenditures | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|-----------------------------|----------------|----------|----------|----------|----------|----------------|
| Architect Fees | | | | | | 0 |
| Construction | 400,000 | | | | | 400,000 |
| Engineering Fees | 10,000 | | | | | 10,000 |
| Equipment | | | | | | 0 |
| Inspection | | | | | | 0 |
| Land Acquisition | | | | | | 0 |
| Other Costs | | | | | | 0 |
| Total | 410,000 | 0 | 0 | 0 | 0 | 410,000 |

| Funding Sources | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|-----------------|----------------|----------|----------|----------|----------|----------------|
| Measure I Local | 410,000 | | | | | 410,000 |
| Total | 410,000 | 0 | 0 | 0 | 0 | 410,000 |

| Operating & Maintenance Budget Impact | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|---------------------------------------|----------|----------|----------|----------|----------|--------------|
| Operations | | | | | | 0 |
| Maintenance | | | | | | 0 |
| Capital Outlay | | | | | | 0 |
| Total | 0 | 0 | 0 | 0 | 0 | 0 |

**Town of Apple Valley
Capital Improvement Project
FY 2014-2015**

Bear Valley Bike Path

Project #: 9271

Project Cost: \$355,700

Previous Cost: \$ -

O&M Impact: \$ -

Department: Engineering

Location: Along Bear Valley Road between Reata and the bridge and between the bridge and Victor Valley College



Description:

The Engineering Department has retained a consultant for engineering services to design the Class I Bike Path along Bear Valley Road from Reata Road to the bridge over the Mojave River and from the bridge to the College. Tasks for this project include the design and construction of the Class I Bike Path.

| Description of Expenditures | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|-----------------------------|----------------|----------|----------|----------|----------|----------------|
| Architect Fees | | | | | | 0 |
| Construction | 355,700 | | | | | 355,700 |
| Engineering Fees | | | | | | 0 |
| Equipment | | | | | | 0 |
| Inspection | | | | | | 0 |
| Land Acquisition | | | | | | 0 |
| Other Costs | | | | | | 0 |
| Total | 355,700 | 0 | 0 | 0 | 0 | 355,700 |

| Funding Sources | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|------------------------|----------------|----------|----------|----------|----------|----------------|
| SANBAG - Article 3 TDA | 355,700 | | | | | 355,700 |
| Total | 355,700 | 0 | 0 | 0 | 0 | 355,700 |

| Operating & Maintenance Budget Impact | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|---------------------------------------|----------|----------|----------|----------|----------|--------------|
| Operations | | | | | | 0 |
| Maintenance | | | | | | 0 |
| Capital Outlay | | | | | | 0 |
| Total | 0 | 0 | 0 | 0 | 0 | 0 |

**Town of Apple Valley
Capital Improvement Project
FY 2014-2015**

Bear Valley Bridge Rehabilitation (Mojave River Bridge)

Project #: 9282

Project Cost: \$19,172,650

Previous Cost: \$ -

O&M Impact: \$ -

Department: Engineering

Location: Bear Valley Bridge

Description:

The improvements for this project will be constructed in The Engineering Department has retained a consultant for structural engineering services to help analyze and rehab the existing Bear Valley Road Bridge. The consultant will also prepare engineering design to widen the bridge to address the deficient deck geometry. The ultimate bridge section will consist of: six east/west travel lanes, a center median, shoulders and class 1 bike paths. The Engineering Department has successfully applied for federal funds under the Highway Bridge Program (HBP). Tasks to be completed for this project include bridge evaluation and analysis, environmental clearance, bridge rehabilitation and widening design plans.

| Description of Expenditures | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|-----------------------------|----------------|----------------|------------------|-------------------|----------|-------------------|
| Architect Fees | | | | | | 0 |
| Construction | | | | 16,600,000 | | 16,600,000 |
| Engineering Fees | 672,650 | 700,000 | 1,200,000 | | | 2,572,650 |
| Equipment | | | | | | 0 |
| Inspection | | | | | | 0 |
| Land Acquisition | | | | | | 0 |
| Other Costs | | | | | | 0 |
| Total | 672,650 | 700,000 | 1,200,000 | 16,600,000 | 0 | 19,172,650 |

| Funding Sources | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|-----------------|----------------|----------------|------------------|-------------------|----------|-------------------|
| Measure I Local | 318,530 | 80,290 | 137,640 | 1,904,020 | | 2,440,480 |
| HBP | 354,120 | 619,710 | 1,062,360 | 14,695,980 | | 16,732,170 |
| Total | 672,650 | 700,000 | 1,200,000 | 16,600,000 | 0 | 19,172,650 |

| Operating & Maintenance Budget Impact | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|---------------------------------------|----------|----------|----------|----------|----------|--------------|
| Operations | | | | | | 0 |
| Maintenance | | | | | | 0 |
| Capital Outlay | | | | | | 0 |
| Total | 0 | 0 | 0 | 0 | 0 | 0 |



**Town of Apple Valley
Capital Improvement Project
FY 2014-2015**

Signal, Bear Valley Rd @ Mohawk Rd

Project #: 9284

Project Cost: \$405,000

Previous Cost: \$ -

O&M Impact: \$ -

Department: Engineering

Location: Bear Valley Road

Description:

This project will install a new traffic signal, associated striping and pedestrian improvements on Bear Valley Road at the intersection with Mohawk Road/Multnomah Road. The traffic signal will provide for a signalized access point to Bear Valley Road that will alleviate some of the congestion at the Kiowa and Navajo intersections. The improvements will include the installation of sidewalk ramps and cross walks at all four corners to improve pedestrian access to local business as well as provide an additional point for pedestrians cross Bear Valley Road between Kiowa and Navajo Roads.

| Description of Expenditures | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|-----------------------------|----------------|----------|----------|----------|----------|----------------|
| Architect Fees | | | | | | 0 |
| Construction | 350,000 | | | | | 350,000 |
| Engineering Fees | 40,000 | | | | | 40,000 |
| Equipment | | | | | | 0 |
| Inspection | 15,000 | | | | | 15,000 |
| Land Acquisition | | | | | | 0 |
| Other Costs | | | | | | 0 |
| Total | 405,000 | 0 | 0 | 0 | 0 | 405,000 |

| Funding Sources | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|-----------------------------|----------------|----------|----------|----------|----------|----------------|
| Transportation Impact Fees | 55,000 | | | | | 55,000 |
| Highway Safety Imprvmt Fund | 350,000 | | | | | 350,000 |
| Total | 405,000 | 0 | 0 | 0 | 0 | 405,000 |

| Operating & Maintenance Budget Impact | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|---------------------------------------|----------|----------|----------|----------|----------|--------------|
| Operations | | | | | | 0 |
| Maintenance | | | | | | 0 |
| Capital Outlay | | | | | | 0 |
| Total | 0 | 0 | 0 | 0 | 0 | 0 |



**Town of Apple Valley
Capital Improvement Project
FY 2014-2015**

Dale Evans Parkway @ Waalew Road Realignment

Project #: 9336-5000

Project Cost: \$900,000

Previous Cost: \$ -

O&M Impact: \$ -

Department: Engineering

Location: Dale Evans Parkway



Description:

This project will eliminate the offset intersection by realigning Dale Evans Parkway to be consistent with the Town's General Plan's Circulation Element. Proposed tasks include: engineered civil drawings, right-of-way acquisition and construction.

| Description of Expenditures | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|-----------------------------|----------------|----------------|----------------|----------|----------|----------------|
| Architect Fees | | | | | | 0 |
| Construction | | | 500,000 | | | 500,000 |
| Engineering Fees | 100,000 | 300,000 | | | | 400,000 |
| Equipment | | | | | | 0 |
| Inspection | | | | | | 0 |
| Land Acquisition | | | | | | 0 |
| Other Costs | | | | | | 0 |
| Total | 100,000 | 300,000 | 500,000 | 0 | 0 | 900,000 |

| Funding Sources | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|-----------------|----------------|----------------|----------------|----------|----------|----------------|
| Measure I Local | 100,000 | 300,000 | 500,000 | | | 900,000 |
| Total | 100,000 | 300,000 | 500,000 | 0 | 0 | 900,000 |

| Operating & Maintenance Budget Impact | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|---------------------------------------|----------|----------|----------|----------|----------|--------------|
| Operations | | | | | | 0 |
| Maintenance | | | | | | 0 |
| Capital Outlay | | | | | | 0 |
| Total | 0 | 0 | 0 | 0 | 0 | 0 |

**Town of Apple Valley
Capital Improvement Project
FY 2014-2015**

Deep Creek Road (Bear Valley to Tussing Ranch)

Project #: 9350

Project Cost: \$310,000

Previous Cost: \$ -

O&M Impact: \$ -

Department: Engineering

Location: Deep Creek Road between Bear Valley Road and Tussing Ranch Road



Description:

This project's goal is to repair and rehabilitate the pavement as appropriate.

| Description of Expenditures | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|-----------------------------|----------------|----------|----------|----------|----------|----------------|
| Architect Fees | | | | | | 0 |
| Construction | 300,000 | | | | | 300,000 |
| Engineering Fees | 10,000 | | | | | 10,000 |
| Equipment | | | | | | 0 |
| Inspection | | | | | | 0 |
| Land Acquisition | | | | | | 0 |
| Other Costs | | | | | | 0 |
| Total | 310,000 | 0 | 0 | 0 | 0 | 310,000 |

| Funding Sources | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|-----------------|----------------|----------|----------|----------|----------|----------------|
| Measure I Local | 310,000 | | | | | 310,000 |
| Total | 310,000 | 0 | 0 | 0 | 0 | 310,000 |

| Operating & Maintenance Budget Impact | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|---------------------------------------|----------|----------|----------|----------|----------|--------------|
| Operations | | | | | | 0 |
| Maintenance | | | | | | 0 |
| Capital Outlay | | | | | | 0 |
| Total | 0 | 0 | 0 | 0 | 0 | 0 |

**Town of Apple Valley
Capital Improvement Project
FY 2014-2015**

Hwy 18 West End Widening (Phase 1, AVR Realignment)

Project #: 9410

Project Cost: \$6,075,000

Previous Cost: \$700,000

O&M Impact: \$ -

Department: Engineering

Location: Hwy 18 & Apple Valley Road



Description:

The Engineering Division is continuing to improve Apple Valley Road at Highway 18 with plans currently in development to re-align and re-contour the intersection, allowing the removal of the split-phase operation, and greatly improve traffic movement in all directions. The environmental work for the intersection were completed during fiscal year 13/14. Engineering final plans are expected to be completed in 14/15. The planned activities for the future of this project are to look for federal and/or state grants for construction of this project, as well as to proactively save unencumbered Measure I funds for future construction.

| Description of Expenditures | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|-----------------------------|----------------|----------|------------------|------------------|----------|------------------|
| Architect Fees | | | | | | 0 |
| Construction | | | 1,500,000 | 3,500,000 | | 5,000,000 |
| Engineering Fees | 170,000 | | | | | 170,000 |
| Equipment | | | | | | 0 |
| Inspection | 30,000 | | | | | 30,000 |
| Land Acquisition | 175,000 | | | | | 175,000 |
| Other Costs | | | | | | 0 |
| Total | 375,000 | 0 | 1,500,000 | 3,500,000 | 0 | 5,375,000 |

| Funding Sources | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|-----------------|----------------|----------|------------------|------------------|----------|------------------|
| Measure I Local | 375,000 | | 1,500,000 | 3,500,000 | | 5,375,000 |
| Total | 375,000 | 0 | 1,500,000 | 3,500,000 | 0 | 5,375,000 |

| Operating & Maintenance Budget Impact | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|---------------------------------------|----------|----------|----------|----------|----------|--------------|
| Operations | | | | | | 0 |
| Maintenance | | | | | | 0 |
| Capital Outlay | | | | | | 0 |
| Total | 0 | 0 | 0 | 0 | 0 | 0 |

**Town of Apple Valley
Capital Improvement Project
FY 2014-2015**

John Glen roadway improvements

Project #: 9421

Project Cost: \$20,000

Previous Cost: \$ -

O&M Impact: \$ -

Department: Engineering

Location: John Glenn Road (between South Outer Highway 18 and Powhatan Road)



Description:

This project has the goal to determine the total project cost to reconstruct John Glen Road from Outer Highway 18 South to Powhatan Road. The road is not currently part of the Town's maintained road system and the property owners have contacted the Town to have it reconstructed and brought into the system. Engineering Department will be developing a plan to determine the cost breakdown for each property owner.

| Description of Expenditures | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|-----------------------------|---------------|----------|----------|----------|----------|---------------|
| Architect Fees | | | | | | 0 |
| Construction | | | | | | 0 |
| Engineering Fees | 20,000 | | | | | 20,000 |
| Equipment | | | | | | 0 |
| Inspection | | | | | | 0 |
| Land Acquisition | | | | | | 0 |
| Other Costs | | | | | | 0 |
| Total | 20,000 | 0 | 0 | 0 | 0 | 20,000 |

| Funding Sources | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|-----------------|---------------|----------|----------|----------|----------|---------------|
| Measure I Local | 20,000 | | | | | 20,000 |
| Total | 20,000 | 0 | 0 | 0 | 0 | 20,000 |

| Operating & Maintenance Budget Impact | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|---------------------------------------|----------|----------|----------|----------|----------|--------------|
| Operations | | | | | | 0 |
| Maintenance | | | | | | 0 |
| Capital Outlay | | | | | | 0 |
| Total | 0 | 0 | 0 | 0 | 0 | 0 |

**Town of Apple Valley
Capital Improvement Project
FY 2014-2015**

Town wide Class II bikeway upgrade

Project #: 9572

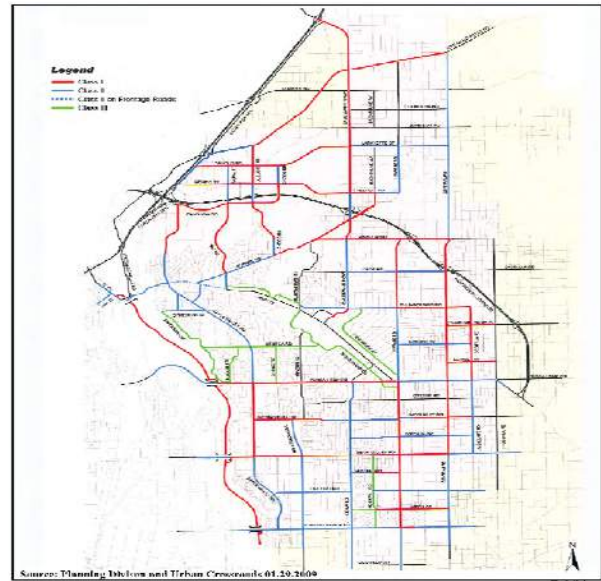
Project Cost: \$518,600

Previous Cost: \$ -

O&M Impact: \$ -

Department: Engineering

Location: Apple Valley



Description:

This project will ensure that the Town's existing bike lane network meets current standards set by Caltrans' recently updated MUTCD. This will be achieved by changing classifications or adding appropriate signage. The project will consist of reviewing and modifying outdated and deficient existing facilities and revising existing street or road plans to reflect the upgrades to current standards.

| Description of Expenditures | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|-----------------------------|----------------|----------|----------|----------|----------|----------------|
| Architect Fees | | | | | | 0 |
| Construction | 451,000 | | | | | 451,000 |
| Engineering Fees | 45,100 | | | | | 45,100 |
| Equipment | | | | | | 0 |
| Inspection | 22,500 | | | | | 22,500 |
| Land Acquisition | | | | | | 0 |
| Other Costs | | | | | | 0 |
| Total | 518,600 | 0 | 0 | 0 | 0 | 518,600 |

| Funding Sources | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|-----------------|----------------|----------|----------|----------|----------|----------------|
| HSIP | 405,900 | | | | | 405,900 |
| Measure I | 45,100 | | | | | 45,100 |
| TIF | 67,600 | | | | | 67,600 |
| Total | 518,600 | 0 | 0 | 0 | 0 | 518,600 |

| Operating & Maintenance Budget Impact | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|---------------------------------------|----------|----------|----------|----------|----------|--------------|
| Operations | | | | | | 0 |
| Maintenance | | | | | | 0 |
| Capital Outlay | | | | | | 0 |
| Total | 0 | 0 | 0 | 0 | 0 | 0 |

**Town of Apple Valley
Capital Improvement Project
FY 2014-2015**

High Desert Corridor

Project #: 9390

Project Cost: \$125,000

Previous Cost: \$ -

O&M Impact: \$ -

Department: Engineering

Location: High Desert Corridor

Description:

This project is a multi-regional and multi-jurisdictional transportation project and the Engineering Department is working closely with Caltrans District 8, Caltrans District 7, SANBAG, San Bernardino County, Los Angeles County, and with Los Angeles Metro to move this project forward with construction of Phase One anticipated to begin in 2016.

| Description of Expenditures | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|-----------------------------|---------------|---------------|---------------|---------------|---------------|----------------|
| Architect Fees | | | | | | 0 |
| Construction | | | | | | 0 |
| Engineering Fees | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 125,000 |
| Equipment | | | | | | 0 |
| Inspection | | | | | | 0 |
| Land Acquisition | | | | | | 0 |
| Other Costs | | | | | | 0 |
| Total | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 125,000 |

| Funding Sources | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|-----------------|---------------|---------------|---------------|---------------|---------------|----------------|
| Measure I Local | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 125,000 |
| Total | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 125,000 |

| Operating & Maintenance Budget Impact | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|---------------------------------------|----------|----------|----------|----------|----------|--------------|
| Operations | | | | | | 0 |
| Maintenance | | | | | | 0 |
| Capital Outlay | | | | | | 0 |
| Total | 0 | 0 | 0 | 0 | 0 | 0 |



**Town of Apple Valley
Capital Improvement Project
FY 2014-2015**

Navajo Road Rehabilitation (Bear Valley to Hwy 18)

Project #: 9475

Project Cost: \$600,000

Description:

This project entails pavement resurfacing on Navajo Road, full width between Hwy 18 and Bear Valley Road.

Previous Cost: \$590,000

O&M Impact: \$ -

Department: Engineering

Location: Navajo Road

| Description of Expenditures | FY14-15 | FY15-65 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|-----------------------------|---------------|----------|----------|----------|----------|---------------|
| Architect Fees | | | | | | 0 |
| Construction | | | | | | 0 |
| Engineering Fees | | | | | | 0 |
| Equipment | | | | | | 0 |
| Inspection | 10,000 | | | | | 10,000 |
| Land Acquisition | | | | | | 0 |
| Other Costs | | | | | | 0 |
| Total | 10,000 | 0 | 0 | 0 | 0 | 10,000 |

| Funding Sources | FY14-15 | FY15-65 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|-----------------|---------------|----------|----------|----------|----------|---------------|
| Measure I | 10,000 | | | | | 10,000 |
| Total | 10,000 | 0 | 0 | 0 | 0 | 10,000 |

| Operating & Maintenance Budget Impact | FY14-15 | FY15-65 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|---------------------------------------|----------|----------|----------|----------|----------|--------------|
| Operations | | | | | | 0 |
| Maintenance | | | | | | 0 |
| Capital Outlay | | | | | | 0 |
| Total | 0 | 0 | 0 | 0 | 0 | 0 |



**Town of Apple Valley
Capital Improvement Project
FY 2014-2015**

Paving Priorities (50% Categorical / 50% Non-Categorical)

Project #: 9525

Project Cost: \$5,000,000

Previous Cost: \$ -

O&M Impact: \$ -

Department: Engineering

Location: Apple Valley



Description:

Our annual Town-wide slurry seal paving project is based on information in our Pavement Management System (PMS). The PMS database contains all of the paving history in Town and helps us plan this yearly project.

| Description of Expenditures | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|-----------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| Architect Fees | | | | | | 0 |
| Construction | 975,000 | 975,000 | 975,000 | 975,000 | 975,000 | 4,875,000 |
| Engineering Fees | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 100,000 |
| Equipment | | | | | | 0 |
| Inspection | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 25,000 |
| Land Acquisition | | | | | | 0 |
| Other Costs | | | | | | 0 |
| Total | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 5,000,000 |

| Funding Sources | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|-----------------|------------------|------------------|------------------|------------------|------------------|------------------|
| Measure I Local | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 5,000,000 |
| Total | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 5,000,000 |

| Operating & Maintenance Budget Impact | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|---------------------------------------|----------|----------|----------|----------|----------|--------------|
| Operations | | | | | | 0 |
| Maintenance | | | | | | 0 |
| Capital Outlay | | | | | | 0 |
| Total | 0 | 0 | 0 | 0 | 0 | 0 |

**Town of Apple Valley
Capital Improvement Project
FY 2014-2015**

Powhatan Road Street Improvements

Project #: 9526

Project Cost: \$ 214,000

Previous Cost: \$ -

O&M Impact: \$ -

Department: Engineering

Location: Powhatan Road



Description:

This project proposes to construct curb, gutters and sidewalks, A.D.A access ramps, commercial driveway approaches, a standard bus turnout and restriping of the existing street on Powhatan Road from Navajo Road east along the north boundary of the Town’s Community Park, and along the north side of Powhattan Road from Navajo Road, east, adjacent to the Town owned parking lot.

| Description of Expenditures | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|-----------------------------|----------------|----------|----------|----------|----------|----------------|
| Architect Fees | | | | | | 0 |
| Construction | 191,000 | | | | | 191,000 |
| Engineering Fees | 18,000 | | | | | 18,000 |
| Equipment | | | | | | 0 |
| Inspection | 5,000 | | | | | 5,000 |
| Land Acquisition | | | | | | 0 |
| Other Costs | | | | | | 0 |
| Total | 214,000 | 0 | 0 | 0 | 0 | 214,000 |

| Funding Sources | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|------------------------------|----------------|----------|----------|----------|----------|----------------|
| CDBG (Parks) | 25,000 | | | | | 25,000 |
| CDBG (Public Services 14-15) | 22,000 | | | | | 22,000 |
| CDBG (Public Services 13-14) | 19,800 | | | | | 19,800 |
| TDA Article 3 Funding | 24,500 | | | | | 24,500 |
| VVTA Article 3 match | 7,000 | | | | | 7,000 |
| Local Transportation Fund | 115,700 | | | | | 115,700 |
| Total | 214,000 | 0 | 0 | 0 | 0 | 214,000 |

| Operating & Maintenance Budget Impact | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|---------------------------------------|----------|----------|----------|----------|----------|--------------|
| Operations | | | | | | 0 |
| Maintenance | | | | | | 0 |
| Capital Outlay | | | | | | 0 |
| Total | 0 | 0 | 0 | 0 | 0 | 0 |

**Town of Apple Valley
Capital Improvement Project
FY 2014-2015**

Ramona Road Widening (Navajo Rd to Central Rd)

Project #: 9536

Project Cost: \$731,500

Previous Cost: \$66,500

O&M Impact: \$ -

Department: Engineering

Location: Ramona Road

Description:

This project will widen Ramona Road to a total asphalt width of 36 feet from Navajo Road to Central Road. Upon completion, Ramona Road widening will include the addition of 2 bike lanes. All of the widening will take place within the existing right-of-way.

| Description of Expenditures | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|-----------------------------|----------------|----------|----------|----------|----------|----------------|
| Architect Fees | | | | | | 0 |
| Construction | 650,000 | | | | | 650,000 |
| Engineering Fees | | | | | | 0 |
| Equipment | | | | | | 0 |
| Inspection | 15,000 | | | | | 15,000 |
| Land Acquisition | | | | | | 0 |
| Other Costs | | | | | | 0 |
| Total | 665,000 | 0 | 0 | 0 | 0 | 665,000 |

| Funding Sources | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|-----------------|----------------|----------|----------|----------|----------|----------------|
| Measure I | 381,667 | | | | | 381,667 |
| SANBAG - TDA | 283,333 | | | | | 283,333 |
| Total | 665,000 | 0 | 0 | 0 | 0 | 665,000 |

| Operating & Maintenance Budget Impact | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|---------------------------------------|----------|----------|----------|----------|----------|--------------|
| Operations | | | | | | 0 |
| Maintenance | | | | | | 0 |
| Capital Outlay | | | | | | 0 |
| Total | 0 | 0 | 0 | 0 | 0 | 0 |



**Town of Apple Valley
Capital Improvement Project
FY 2014-2015**

Rancherías Rd Resurfacing

Project #: 9538

Project Cost: \$700,000

Previous Cost: \$690,000

O&M Impact: \$ -

Department: Engineering

Location: Rancherías Road



Description:

This project entails the complete removal and reconstruction of Rancherías Road from the northern edge of the Caltrans right of way at the intersection of State Highway 18 to a point 300 feet north of Zuni Road. As part of the reconstruction, segments of Rancherías Road will be widened to 44 feet to include a center turn lane and bike lanes in addition to the travel lanes. Roads that intersect with Rancherías Road, i.e. Thunderbird Road, Serrano Road, Symeron Road, Rimrock Road East, and Zuni Road, will also be reconstructed at their respective connections to Rancherías Road. The project will also address localized drainage issues by way of installing Class 5 Drywells at specific locations along the right of way.

| Description of Expenditures | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|-----------------------------|---------------|----------|----------|----------|----------|---------------|
| Architect Fees | | | | | | 0 |
| Construction | | | | | | 0 |
| Engineering Fees | | | | | | 0 |
| Equipment | | | | | | 0 |
| Inspection | 10,000 | | | | | 10,000 |
| Land Acquisition | | | | | | 0 |
| Other Costs | | | | | | 0 |
| Total | 10,000 | 0 | 0 | 0 | 0 | 10,000 |

| Funding Sources | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|-----------------|---------------|----------|----------|----------|----------|---------------|
| Measure I Local | 10,000 | | | | | 10,000 |
| Total | 10,000 | 0 | 0 | 0 | 0 | 10,000 |

| Operating & Maintenance Budget Impact | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|---------------------------------------|----------|----------|----------|----------|----------|--------------|
| Operations | | | | | | 0 |
| Maintenance | | | | | | 0 |
| Capital Outlay | | | | | | 0 |
| Total | 0 | 0 | 0 | 0 | 0 | 0 |

**Town of Apple Valley
Capital Improvement Project
FY 2014-2015**

Rancho Verde Elementary School - SR2S

Project #: 9563

Project Cost: \$512,000

Previous Cost: \$ -

O&M Impact: \$ -

Department: Engineering

Location: Apple Valley



Description:

This project includes the construction of a new concrete sidewalk, curb and gutter along both sides of Pioneer Road between Ramona Road and the school's southerly property line, four commercial driveway approaches on the school property, six residential driveway approaches, four ADA access ramps and updating all existing school signs to current code specifications.

| Description of Expenditures | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|-----------------------------|----------------|----------|----------|----------|----------|----------------|
| Architect Fees | | | | | | 0 |
| Construction | 492,000 | | | | | 492,000 |
| Engineering Fees | 15,000 | | | | | 15,000 |
| Equipment | | | | | | 0 |
| Inspection | 5,000 | | | | | 5,000 |
| Land Acquisition | | | | | | 0 |
| Other Costs | | | | | | 0 |
| Total | 512,000 | 0 | 0 | 0 | 0 | 512,000 |

| Funding Sources | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|-----------------|----------------|----------|----------|----------|----------|----------------|
| Measure I | 20,000 | | | | | 20,000 |
| SR2S | 492,000 | | | | | 492,000 |
| Total | 512,000 | 0 | 0 | 0 | 0 | 512,000 |

| Operating & Maintenance Budget Impact | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|---------------------------------------|----------|----------|----------|----------|----------|--------------|
| Operations | | | | | | 0 |
| Maintenance | | | | | | 0 |
| Capital Outlay | | | | | | 0 |
| Total | 0 | 0 | 0 | 0 | 0 | 0 |

**Town of Apple Valley
Capital Improvement Project
FY 2014-2015**

Standing Rock @ Hwy 18

Project #: 9564

Project Cost: \$3,000,000

Previous Cost: \$ -

O&M Impact: \$ -

Department: Engineering

Location: Highway 18 between Dale Evans Parkway and Standing Rock Road



Description:

This projects intails the realignment of Standing Rock Road and the widening and improvement of Highway 18 between Dale Evans Parkway and Standing Rock Road. The project will also include the improvement of the existing traffic signal at Dale Evans Pkwy and the construction of a new signal at the new intersection of Hwy 18 and Standing Rock Road.

| Description of Expenditures | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|-----------------------------|----------------|----------------|------------------|------------------|----------|------------------|
| Architect Fees | | | | | | 0 |
| Construction | | | 1,250,000 | 1,250,000 | | 2,500,000 |
| Engineering Fees | 150,000 | 350,000 | | | | 500,000 |
| Equipment | | | | | | 0 |
| Inspection | | | | | | 0 |
| Land Acquisition | | | | | | 0 |
| Other Costs | | | | | | 0 |
| Total | 150,000 | 350,000 | 1,250,000 | 1,250,000 | 0 | 3,000,000 |

| Funding Sources | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|-----------------|----------------|----------------|------------------|------------------|----------|------------------|
| Measure I Local | 150,000 | 350,000 | 1,250,000 | 1,250,000 | | 3,000,000 |
| Total | 150,000 | 350,000 | 1,250,000 | 1,250,000 | 0 | 3,000,000 |

| Operating & Maintenance Budget Impact | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|---------------------------------------|----------|----------|----------|----------|----------|--------------|
| Operations | | | | | | 0 |
| Maintenance | | | | | | 0 |
| Capital Outlay | | | | | | 0 |
| Total | 0 | 0 | 0 | 0 | 0 | 0 |

**Town of Apple Valley
Capital Improvement Project
FY 2014-2015**

Yucca Loma Bridge

Project #: 9588

Project Cost: \$40,557,154

Description:

This Engineering Department project is the number one top priority transportation project in the Town of Apple Valley, and is currently in the construction phase.

Previous Cost: \$8,449,407

O&M Impact: \$ -

Department: Engineering

Location: Yucca Loma Bridge

| Description of Expenditures | FY14-15 | FY15-15 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|-----------------------------|-------------------|-------------------|----------|----------|----------|-------------------|
| Architect Fees | | | | | | 0 |
| Construction | 20,278,577 | 11,829,170 | | | | 32,107,747 |
| Engineering Fees | | | | | | 0 |
| Equipment | | | | | | 0 |
| Inspection | | | | | | 0 |
| Land Acquisition | | | | | | 0 |
| Other Costs | | | | | | 0 |
| Total | 20,278,577 | 11,829,170 | 0 | 0 | 0 | 32,107,747 |

| Funding Sources | FY14-15 | FY15-15 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|------------------------------------|-------------------|-------------------|----------|----------|----------|-------------------|
| RDA Bond | 8,766,430 | 5,113,750 | | | | 13,880,180 |
| San Bernardino County | 772,451 | 450,598 | | | | 1,223,049 |
| Major Local Highway Program (MLHP) | 3,567,163 | 2,080,845 | | | | 5,648,008 |
| SLPP | 7,172,533 | 4,183,977 | | | | 11,356,510 |
| Total | 20,278,577 | 11,829,170 | 0 | 0 | 0 | 32,107,747 |

| Operating & Maintenance Budget Impact | FY14-15 | FY15-15 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|---------------------------------------|----------|----------|----------|----------|----------|--------------|
| Operations | | | | | | 0 |
| Maintenance | | | | | | 0 |
| Capital Outlay | | | | | | 0 |
| Total | 0 | 0 | 0 | 0 | 0 | 0 |



**Town of Apple Valley
Capital Improvement Project
FY 2014-2015**

Yucca Loma Elementary School - SRTS

Project #: 9442

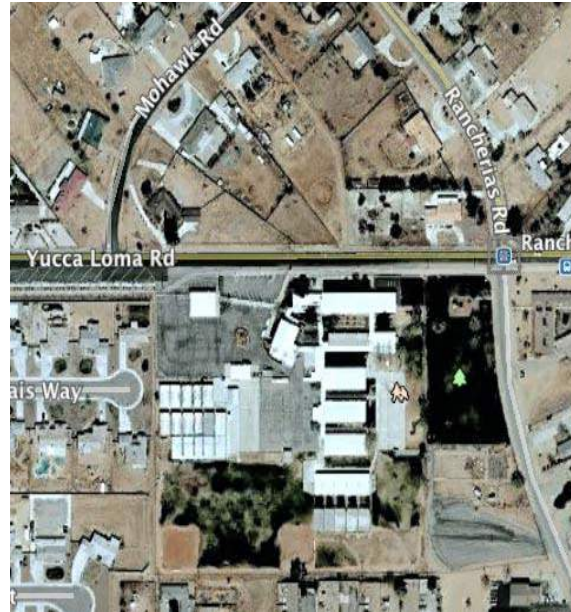
Project Cost: \$508,610

Previous Cost: \$ -

O&M Impact: \$ -

Department: Engineering

Location: Apple Valley



Description:

This project includes the construction of concrete curb, gutter and sidewalk along the entire frontage of both the school and the park; widen Yucca Loma Road and Rancherias Road to the new curb and gutter; construct ADA access ramps and restripe the existing crosswalks; construct two commercial concrete driveway approaches at the school entrances.

| Description of Expenditures | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|-----------------------------|----------------|----------|----------|----------|----------|----------------|
| Architect Fees | | | | | | 0 |
| Construction | 373,600 | | | | | 373,600 |
| Engineering Fees | | | | | | 0 |
| Equipment | | | | | | 0 |
| Inspection | | | | | | 0 |
| Land Acquisition | | | | | | 0 |
| Other Costs | | | | | | 0 |
| Total | 373,600 | 0 | 0 | 0 | 0 | 373,600 |

| Funding Sources | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|-----------------|----------------|----------|----------|----------|----------|----------------|
| Measure I | 15,000 | | | | | 15,000 |
| SRTS | 358,600 | | | | | 358,600 |
| Total | 373,600 | 0 | 0 | 0 | 0 | 373,600 |

| Operating & Maintenance Budget Impact | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|---------------------------------------|----------|----------|----------|----------|----------|--------------|
| Operations | | | | | | 0 |
| Maintenance | | | | | | 0 |
| Capital Outlay | | | | | | 0 |
| Total | 0 | 0 | 0 | 0 | 0 | 0 |

**Town of Apple Valley
Capital Improvement Project
FY 2014-2015**

Yucca Loma Road Widening (Apple Valley Rd to Rincon Rd)

Project #: 9595

Project Cost: \$4,500,000

Description:

Rebuild Yucca Loma Road from Apple Valley Road to Rincon Road. The construction element of this project will be to widen Yucca Loma Road to its ultimate 104-width.

Previous Cost: \$ -

O&M Impact: \$ -

Department: Engineering

Location: Yucca Loma Road

| Description of Expenditures | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|-----------------------------|----------------|----------|------------------|----------|----------|------------------|
| Architect Fees | | | | | | 0 |
| Construction | | | 4,000,000 | | | 4,000,000 |
| Engineering Fees | 500,000 | | | | | 500,000 |
| Equipment | | | | | | 0 |
| Inspection | | | | | | 0 |
| Land Acquisition | | | | | | 0 |
| Other Costs | | | | | | 0 |
| Total | 500,000 | 0 | 4,000,000 | 0 | 0 | 4,500,000 |

| Funding Sources | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|-----------------|----------------|----------|------------------|----------|----------|------------------|
| Measure I | 500,000 | | 4,000,000 | | | 4,500,000 |
| Total | 500,000 | 0 | 4,000,000 | 0 | 0 | 4,500,000 |

| Operating & Maintenance Budget Impact | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|---------------------------------------|----------|----------|----------|----------|----------|--------------|
| Operations | | | | | | 0 |
| Maintenance | | | | | | 0 |
| Capital Outlay | | | | | | 0 |
| Total | 0 | 0 | 0 | 0 | 0 | 0 |



**Town of Apple Valley
Capital Improvement Project
FY 2014-2015**

Yucca Loma Road Widening (YLB to Apple Valley Rd)

Project #: 9595

Project Cost: \$11,000,000

Previous Cost: \$ -

O&M Impact: \$ -

Department: Engineering

Location: Yucca Loma Road

Description:

This portion of the Yucca Loma Bridge project will be to widen and rebuild Yucca Loma Road from the Apple Valley Road to the Yucca Loma Bridge landing. Construction elements of this project will be to widen Yucca Loma Road to its ultimate 104-foot width, install an 8-foot diameter storm drain and all other utilities under the road and install a new traffic signal at Havasu Road intersection.

| Description of Expenditures | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|-----------------------------|------------------|------------------|----------|----------|----------|-------------------|
| Architect Fees | | | | | | 0 |
| Construction | 6,000,000 | 5,000,000 | | | | 11,000,000 |
| Engineering Fees | | | | | | 0 |
| Equipment | | | | | | 0 |
| Inspection | | | | | | 0 |
| Land Acquisition | | | | | | 0 |
| Other Costs | | | | | | 0 |
| Total | 6,000,000 | 5,000,000 | 0 | 0 | 0 | 11,000,000 |

| Funding Sources | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|----------------------------|------------------|------------------|----------|----------|----------|-------------------|
| Traffic Impact Fees | | 5,000,000 | | | | 5,000,000 |
| SAFETY-LU STP | 750,000 | | | | | 750,000 |
| Zone 4 Flood Control Funds | 3,400,000 | | | | | 3,400,000 |
| RDA Bond | 1,850,000 | | | | | 1,850,000 |
| Total | 6,000,000 | 5,000,000 | 0 | 0 | 0 | 11,000,000 |

| Operating & Maintenance Budget Impact | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|---------------------------------------|----------|----------|----------|----------|----------|--------------|
| Operations | | | | | | 0 |
| Maintenance | | | | | | 0 |
| Capital Outlay | | | | | | 0 |
| Total | 0 | 0 | 0 | 0 | 0 | 0 |



**Town of Apple Valley
Capital Improvement Project
FY 2014-2015**

Lift Station AD#2B Improvements

Project #: 9300

Project Cost: \$262,000

Previous Cost: \$ -

O&M Impact: \$ -

Department: Engineering

Location:



Description:

The planned VVWRA sub-regional treatment plant to be located in proximity to Lift Station AD#2B will require pumping capacity upgrades to the Town's station to accommodate the intended utilization of the recycled treated water. Modifications include the replacing of two of the station pumps with sufficiently-sized larger units and corresponding drive systems, and replacing the existing 20+ year old, obsolete programmed logic control system.

| Description of Expenditures | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|-----------------------------|----------------|----------|----------|----------|----------|-------------------|
| Architect Fees | | | | | | - |
| Construction | 251,800 | | | | | 251,800 |
| Engineering Fees | 6,200 | | | | | 6,200 |
| Equipment | | | | | | - |
| Inspection | 4,000 | | | | | 4,000 |
| Land Acquisition | | | | | | - |
| Other Costs | | | | | | - |
| Total | 262,000 | - | - | - | - | 262,000.00 |

| Funding Sources | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|-------------------------|----------------|----------|----------|----------|----------|----------------|
| Wastewater Fund Balance | 262,000 | | | | | 262,000 |
| Total | 262,000 | - | - | - | - | 262,000 |

| Operating & Maintenance Budget Impact | FY14-15 | FY15-16 | FY16-17 | FY17-18 | FY18-19 | 5 Year Total |
|---------------------------------------|----------|----------|----------|----------|----------|--------------|
| Operations | | | | | | - |
| Maintenance | | | | | | - |
| Capital Outlay | | | | | | - |
| Total | - | - | - | - | - | - |

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Town of Apple Valley

PBID

TOTAL BUDGET - \$688,650

To account for the assessments received and expenditures made on behalf of the Apple Valley Village Property and Business Improvement District.

| | | PBID 8110-4210 | | | | | |
|------------------------|--|---------------------------|---------------------------|---------------------------|------------------------------|-------------------------|---------------------------|
| Code | Revenue Classification | Actual Revenue 2011-12 | Actual Revenue 2012-13 | Adopted Budget 2013-14 | Estimated Revenue 2013-14 | % of Budget Received | Adopted Budget 2014-15 |
| BEGINNING FUND BALANCE | | 772,042 | 872,989 | 600,740 | 600,740 | | 600,190 |
| 4138 | Assessment Revenue | 336,250 | 216,434 | 205,000 | 200,000 | 98% | 205,000 |
| 4255 | Interest | 2,316 | 1,963 | 4,000 | 4,000 | 100% | 4,000 |
| Total Revenues | | 338,567 | 218,397 | 209,000 | 204,000 | 98% | 209,000 |
| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Adopted Budget 2013-14 | Estimated Expense 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
| 7760 | Hwy 18 Median Landscape Maintenance | - | - | 150,000 | - | | 170,000 |
| 7935 | Right of Way Maintenance | 4,299 | 6,237 | - | - | | - |
| 8940 | Contract Services: (Adv.to PBID Assoc) O&M | 23,019 | 162,350 | 150,000 | 74,550 | 50% | 488,650 |
| 8948 | County Sheriff: Security Services | - | 28,761 | 30,000 | 30,000 | 100% | 30,000 |
| 8982 | General and Administrative | 182,700 | - | - | - | | - |
| 9416 | Hwy 18 Median Landscape Project | 27,601 | 293,298 | - | 100,000 | | - |
| 9527 | Road Circulation and Drainage | - | - | 250,000 | - | | - |
| Total Expenditures | | 237,620 | 490,646 | 580,000 | 204,550 | | 688,650 |
| ENDING FUND BALANCE | | 872,989 | 600,740 | 229,740 | 600,190 | | 120,540 |



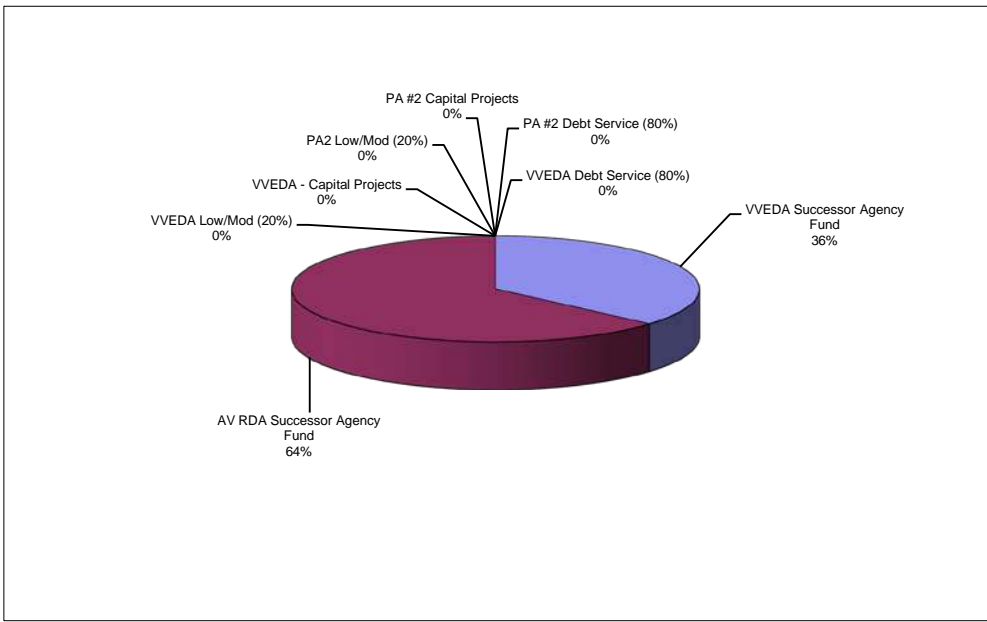
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Town of Apple Valley

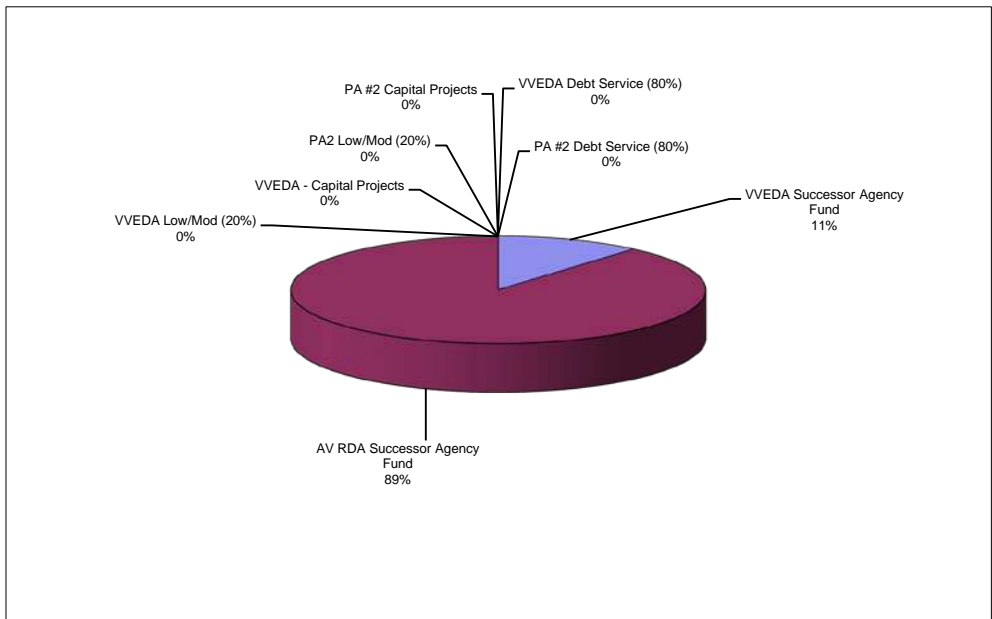
2014/15 Successor Agency - RDA Revenue

| | |
|------------------------------|-----------------------------|
| VVEDA Successor Agency Fund | 1,741,245 |
| AV RDA Successor Agency Fund | 3,035,331 |
| VVEDA Debt Service (80%) | - |
| PA #2 Debt Service (80%) | - |
| VVEDA Low/Mod (20%) | - |
| PA2 Low/Mod (20%) | - |
| VVEDA - Capital Projects | - |
| PA #2 Capital Projects | - |
| Total-RDA Revenue | <u><u>4,776,576</u></u> |



2014/15 Successor Agency - RDA Expenditures

| | |
|-------------------------------|-------------------|
| VVEDA Successor Agency Fund | 1,739,075 |
| AV RDA Successor Agency Fund | 13,649,590 |
| VVEDA Debt Service (80%) | - |
| PA #2 Debt Service (80%) | - |
| VVEDA Low/Mod (20%) | - |
| PA2 Low/Mod (20%) | - |
| VVEDA - Capital Projects | - |
| PA #2 Capital Projects | - |
| Total-RDA Expenditures | 15,388,665 |



VVEDA REDEVELOPMENT OBLIGATION RETIREMENT FUND

TOTAL BUDGET - \$1,739,075

| VVEDA REDEVELOPMENT OBLIGATION RETIREMENT FUND 2725-4710 | | | | | | | |
|--|-----------------------------------|---------------------------|---------------------------|---------------------------|------------------------------|-------------------------|---------------------------|
| Code | Revenue Classification | Actual Revenue 2011-12 | Actual Revenue 2012-13 | Amended Budget 2013-14 | Estimated Revenue 2013-14 | % of Budget Received | Adopted Budget 2014-15 |
| BEGINNING FUND BALANCE | | - | (1,048,629) | 7,534,472 | 7,534,472 | | 2,060,832 |
| 4131 | Pass Thru - PA#1 | 1,594,397 | 2,436,642 | 1,331,163 | 1,331,163 | | 1,741,245 |
| 4255 | Interest Earnings | 12,440 | 6,815 | - | - | | |
| Total Revenues | | 1,606,837 | 2,443,457 | 1,331,163 | 1,331,163 | - | 1,741,245 |
| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Expense 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
| Personnel Services | | | | | | | |
| 7010 | Salaries & Wages | 44,875 | 19,134 | 44,886 | 44,886 | 100.0% | 131,261 |
| 7020 | Salaries Part-Time | 1,012 | 9,338 | - | - | | |
| 7110 | Cafeteria Benefits | 1,507 | - | 4,824 | 4,824 | 100.0% | 13,205 |
| 7120 | Deferred Comp | 451 | - | 1,347 | 1,347 | 100.0% | 3,938 |
| 7150 | Medicare | 679 | 413 | 651 | 651 | 100.0% | 1,904 |
| 7160 | PERS | 3,507 | - | 9,724 | 9,724 | 100.0% | 29,522 |
| Total Personnel | | 52,030 | 28,884 | 61,432 | 61,432 | | 179,830 |
| Operations & Maintenance | | | | | | | |
| 7229 | Education & Training | - | 299 | 3,000 | 3,000 | 100.0% | 6,200 |
| 7241 | Meetings & Conferences | - | 1,334 | 500 | 500 | 100.0% | 1,050 |
| 7253 | Mileage | 819 | 777 | 2,000 | 2,000 | 100.0% | 4,100 |
| 7265 | Office Supplies | 29 | - | 1,000 | 1,000 | 100.0% | 2,100 |
| 7271 | Postage | - | - | 250 | 250 | 100.0% | 500 |
| 7277 | Printing | - | - | 250 | 250 | 100.0% | 500 |
| 7289 | Subscriptions | 210 | 210 | - | - | 0.0% | - |
| 7340 | Pass Through - County DDR Payment | - | - | - | 5,453,377 | 0.0% | - |
| 7470 | HELP Debt Service | - | - | 162,500 | 153,763 | 94.6% | - |
| 8916 | Audit | 476 | - | 6,000 | 6,000 | 100.0% | 6,200 |
| 8940 | Contract Services | 1,155 | 25,450 | 6,000 | 35,000 | 583.3% | 48,000 |
| 8972-040 | Legal - BB & K | 9,421 | 34,890 | 30,000 | 30,000 | 100.0% | 30,000 |
| 9485 | NAVISP | 3,073 | - | - | - | | |
| 9870 | Loan to 80% for ERAF | - | - | - | - | 0.0% | 401,767 |
| Total Operations & Maint | | 15,182 | 62,960 | 211,500 | 5,685,140 | | 500,417 |
| Debt Service | | | | | | | |
| 9840 | Principal | 335,000 | 345,000 | 360,000 | 360,000 | 100.0% | 375,000 |
| 9860 | Interest | 361,838 | 711,395 | 698,231 | 698,231 | 100.0% | 683,828 |
| 9999 | Administration Operating Transfer | 150,598 | - | - | - | | - |
| Total Debt Service | | 847,436 | 1,056,395 | 1,058,231 | 1,058,231 | | 1,058,828 |
| Total Expenditures | | 914,648 | 1,148,239 | 1,331,163 | 6,804,803 | | 1,739,075 |
| Transfer Fund Balance from 2710 RDA | | - | 7,287,883 | - | - | | - |
| Transfer Fund Balance from 3010 RDA | | (1,225,241) | - | - | - | | - |
| Transfer Fund Balance from 4010 RDA | | (515,577) | - | - | - | | - |
| ENDING FUND BALANCE | | (1,048,629) | 7,534,472 | 7,534,472 | 2,060,832 | - | 2,063,001 |
| Personnel Schedule | | Actual 2011-12 | Actual 2012-13 | Actual 2013-14 | Adopted 2014-15 | | |
| Economic Development Manager | | 0.00 | 0.00 | 0.50 | 0.50 | | |
| Total FTE's: | | 0.00 | 0.00 | 0.50 | 0.50 | | |

REDEVELOPMENT OBLIGATION RETIREMENT FUND

TOTAL BUDGET - \$13,649,590

| REDEVELOPMENT OBLIGATION RETIREMENT FUND PA #2 2730-4710 | | | | | | | |
|--|-----------------------------------|---------------------------|---------------------------|---------------------------|------------------------------|-------------------------|---------------------------|
| Code | Revenue Classification | Actual Revenue 2011-12 | Actual Revenue 2012-13 | Amended Budget 2013-14 | Estimated Revenue 2013-14 | % of Budget Received | Adopted Budget 2014-15 |
| BEGINNING FUND BALANCE | | - | 15,268,185 | 24,297,820 | 24,297,820 | | 9,421,272 |
| 4065 | Increment PA #2 | 1,056,862 | 2,432,535 | 2,655,232 | 2,655,232 | | 3,035,331 |
| 4181 | Refunds, Reimb, Rebates | 3,734 | 3,734 | - | - | | - |
| 4255 | Interest Earnings | 15,687 | 16,647 | - | 4,900 | | - |
| Total Revenues | | 1,076,283 | 2,452,916 | 2,655,232 | 2,655,232 | | 3,035,331 |
| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Expense 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
| Personnel Services | | | | | | | |
| 7010 | Salaries & Wages | 203,206 | 105,383 | 44,886 | 44,886 | 100.0% | 131,261 |
| 7020 | Salaries Part-Time | 17,080 | 9,338 | - | - | | - |
| 7110 | Cafeteria Benefits | 11,257 | 9,620 | 4,824 | 4,824 | 100.0% | 13,205 |
| 7120 | Deferred Comp | 2,551 | 2,587 | 1,347 | 1,347 | 100.0% | 3,938 |
| 7150 | Medicare | 3,223 | 1,659 | 651 | 651 | 100.0% | 1,904 |
| 7160 | PERS | 26,644 | 18,205 | 9,724 | 9,724 | 100.0% | 29,521 |
| 7160 | Direct Housing Loan Costs | (49,786) | - | - | - | 0.0% | - |
| Total Personnel | | 214,175 | 146,793 | 61,432 | 61,432 | | 179,829 |
| Operations & Maintenance | | | | | | | |
| 7229 | Education & Training | 381 | 299 | 3,000 | 3,000 | 100.0% | 6,200 |
| 7241 | Meetings & Conferences | - | 1,702 | 500 | 500 | 100.0% | 1,050 |
| 7253 | Mileage | 1,207 | 777 | 2,000 | 2,000 | 100.0% | 4,100 |
| 7265 | Office Supplies | 13 | - | 1,000 | 1,000 | 100.0% | 2,100 |
| 7271 | Postage | - | - | 250 | 250 | 100.0% | 500 |
| 7277 | Printing | 56 | - | 250 | 250 | 100.0% | 500 |
| 7289 | Subscriptions | 210 | 210 | - | - | 0.0% | - |
| 7340 | Pass Through Agreements | 384,829 | 6,335 | - | 6,361,985 | 0.0% | - |
| 7470 | HELP Debt Service | - | - | 162,500 | 153,763 | 94.6% | - |
| 8916 | Audit | 476 | 4,525 | 6,000 | 6,000 | 100.0% | 6,200 |
| 8940 | Contract Services | 2,462 | 17,350 | 6,000 | 29,600 | 493.3% | 48,000 |
| 8972-0402 | Legal-BB & K | 9,421 | 34,890 | 30,000 | 30,000 | 100.0% | 30,000 |
| 9870 | Loan to 80% for ERAF | - | - | - | - | | 375,506 |
| Total Operations & Maint | | 399,055 | 66,087 | 211,500 | 6,588,348 | | 474,156 |
| Debt Service & Capital Projects | | | | | | | |
| 9840 | Principal | 695,000 | 720,000 | 750,000 | 750,000 | 100.0% | 790,000 |
| 9860 | Interest | 845,350 | 1,662,900 | 1,632,300 | 1,632,000 | 100.0% | 1,589,175 |
| 9534 | Public Works Facility/Yard | 117,522 | - | - | - | 0.0% | - |
| 9588 | Yucca Loma Bridge Construction | 105,404 | 333,971 | - | - | | - |
| 9590 | Yucca Loma Road Undergrounding | 5,269 | 9,871 | - | - | 0.0% | - |
| 9999 | Administration Operating Transfer | 150,599 | - | - | - | 0.0% | - |
| 9999-4410 | Transfer to Fund 4410 | - | - | 14,000,000 | 8,500,000 | 0.0% | 10,616,430 |
| Total Debt Service & Capital Projects | | 1,919,144 | 2,726,742 | 16,382,300 | 10,882,000 | | 12,995,605 |
| Total Expenditures | | 2,532,373 | 2,939,622 | 16,655,232 | 17,531,780 | | 13,649,590 |
| Transfer fund balance from 2720 RDA | | - | 9,516,341 | - | - | | - |
| Transfer fund balance from 3020 RDA | | 18,323,020 | - | - | - | | - |
| Transfer fund balance from 4020 RDA | | (1,598,745) | - | - | - | | - |
| ENDING FUND BALANCE | | 15,268,185 | 24,297,820 | 10,297,820 | 9,421,272 | | (1,192,988) |
| Personnel Schedule | | Actual 2011-12 | Actual 2012-13 | Actual 2013-14 | Adopted 2014-15 | | |
| Economic Development Manager | | 0.00 | 1.00 | 0.50 | 0.50 | | |
| Total FTE's: | | 0.00 | 1.00 | 0.50 | 0.50 | | |

VVEDA RDA REDEVELOPMENT TAX INCREMENT (80%) FUND

TOTAL BUDGET - \$0.00

This fund accounts for tax increment and other revenues, and expenditures associated with the Town's Redevelopment Agency capital projects.

| VVEDA RDA Redevelopment Tax Increment (80%) Fund 3010-4710 | | | | | | | |
|--|----------------------------|---------------------------|---------------------------|---------------------------|------------------------------|-------------------------|---------------------------|
| Code | Revenue Classification | Actual Revenue 2011-12 | Actual Revenue 2012-13 | Amended Budget 2013-14 | Estimated Revenue 2013-14 | % of Budget Received | Adopted Budget 2014-15 |
| BEGINNING FUND BALANC | | (855,305) | | - | - | | - |
| | 4131 VVEDA Project Area #1 | - | | - | - | | - |
| 4131-5000 | Budgetary Savings | - | | - | - | | - |
| | 4255 Interest | | | - | - | | - |
| Total Revenues | | - | | - | - | | - |
| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Expense 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
| | 7320 ERAF/SERAF | - | | - | - | | - |
| 8940-0000 | Contract Service | 5,450 | | - | - | | - |
| | 9840 Principal | - | | - | - | | - |
| | 9860 Interest | 364,486 | | - | - | | - |
| 9999-4010 | Transfer - 4010 | - | | - | - | | - |
| Total Expenditures | | 369,936 | | - | - | | - |
| Transfer Fund Balance to RORF 2725 | | 1,225,241 | | | | | |
| ENDING FUND BALANCE | | - | | - | - | | - |

TOWN OF APPLE VALLEY

RDA P. A. NO. 2 - REDEVELOPMENT TAX INCREMENT (80%) FUND

TOTAL BUDGET - \$0.00

This fund accounts for tax increment and other revenues, and expenditures associated with the Town's Redevelopment Agency capital projects.

| RDA PROJECT AREA NO. 2 - REDEVELOPMENT TAX INCREMENT (80%) FUND 3020-4710 | | | | | | | |
|--|-----------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|--------------------------------------|----------------------------------|-----------------------------------|
| Code | Revenue Classification | Actual Revenue 2011-12 | Actual Revenue 2012-13 | Amended Budget 2013-14 | Estimated Revenue 2013-14 | % of Budget Received | Adopted Budget 2014-15 |
| BEGINNING FUND BALANCE | | 17,507,947 | | - | - | | - |
| 4065 | RDA Project Area #2 | 1,564,656 | | - | - | - | - |
| 4255 | Interest | - | | - | - | - | - |
| Total Revenues | | 1,564,656 | | - | - | - | - |
| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Expense 2013-14 | \$ of Budget Expended | Adopted Budget 2014-15 |
| Operations & Maintenance | | | | | | | |
| 7320 | ERAF | - | | | | | - |
| 7340 | Passthrough Agreements | - | | | | | - |
| 8940 | Contract Services | 2,061 | | | | | - |
| 9999 | Transfer - 4410 | - | | | | | - |
| 9999 | Transfer - 4020 | - | | | | | - |
| Total Operations & Maint | | 2,061 | | - | - | | - |
| Debt Service | | | | | | | |
| 9840 | Principal | - | | | | | - |
| 9860 | Interest | 747,522 | | | | | - |
| Total Debt Service | | 747,522 | | - | - | | - |
| Total Expenditures | | 749,583 | | - | - | | - |
| Transfer fund balance to RORF 2: (18,323,020) | | | | - | - | | - |
| ENDING FUND BALANCE | | - | | - | - | | - |

VVEDA LOW & MODERATE INCOME HOUSING FUND

TOTAL BUDGET - \$0.00

This accounts for the 20% set aside of tax increment revenue received from the Redevelopment Agency project area and restricted for low/moderate income housing.

| VVEDA Low and Moderate Income Housing Fund (20% Set-Asides) 2710-4710 | | | | | | | |
|---|------------------------------|---------------------------|---------------------------|---------------------------|------------------------------|-------------------------|---------------------------|
| Code | Revenue Classification | Actual Revenue 2011-12 | Actual Revenue 2012-13 | Amended Budget 2013-14 | Estimated Revenue 2013-14 | % of Budget Received | Adopted Budget 2014-15 |
| BEGINNING FUND BALANCE | | 6,878,887 | 7,287,883 | - | - | | - |
| 4131 | VVEDA Project Area #1 | 549,426 | - | - | - | | - |
| 4255 | Interest Earnings | 5,612 | - | - | - | | - |
| Total Revenues | | 555,038 | - | - | - | | - |
| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Expense 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
| Personnel Services | | | | | | | |
| 7010 | Salaries & Wages - Permanent | 101,355 | - | - | - | | - |
| 7020 | Salaries & Wages - Part Time | 1,022 | - | - | - | | - |
| 7110 | Cafeteria Benefits | 9,936 | - | - | - | | - |
| 7120 | Deferred Comp | 2,324 | - | - | - | | - |
| 7150 | Medicare | 1,499 | - | - | - | | - |
| 7160 | PERS | 21,290 | - | - | - | | - |
| Total Personnel | | 137,425 | - | - | - | | - |
| Operations & Maintenance | | | | | | | |
| 7229 | Education & Training | - | - | - | - | | - |
| 7241 | Meetings and conferences | 41 | - | - | - | | - |
| 7253 | Mileage | 353 | - | - | - | | - |
| 7259 | Miscellaneous | 24 | - | - | - | | - |
| 7430-0900 | Housing Activities | 5,162 | - | - | - | | - |
| 7340 | Pass Through Agreements | - | - | - | - | | - |
| 8940 | Contract Services | 980 | - | - | - | | - |
| 8972-0402 | Legal- BB & K | 2,058 | - | - | - | | - |
| Total Operations & Maint | | 8,617 | - | - | - | | - |
| Total Expenditures | | 146,042 | - | - | - | | - |
| Transfer Fund Balance to 2725 | | | (7,287,883) | | | | - |
| ENDING FUND BALANCE | | 7,287,883 | - | - | - | | - |
| Less Reserve for Loan Repayment | | 146,250 | | | | | - |
| ENDING FUND BALANCE - Unrestricted | | 7,141,633 | - | - | - | | - |

| Personnel Schedule | Actual 2011-12 | Actual 2012-13 | Actual 2013-14 | Adopted 2014-15 |
|---------------------------------------|-------------------|-------------------|-------------------|--------------------|
| Asst Town Manager Economic Dev. | 0.10 | 0.00 | 0.00 | 0.00 |
| Assistant Director of Economic Dev. | 0.25 | 0.00 | 0.00 | 0.00 |
| Economic Dev. Spec. II | 0.25 | 0.00 | 0.00 | 0.00 |
| Economic Dev. Spec. I | 0.25 | 0.00 | 0.00 | 0.00 |
| Economic Dev. Assistant | 0.10 | 0.00 | 0.00 | 0.00 |
| Housing & Community Dev Specialist II | 0.15 | 0.00 | 0.00 | 0.00 |
| Housing & Community Dev Specialist I | 0.65 | 0.00 | 0.00 | 0.00 |
| Total FTE's: | 1.75 | 0.00 | 0.00 | 0.00 |

RDA - PA2 LOW/MOD INCOMING HOUSING

TOTAL BUDGET - \$0.00

This accounts for the 20% set aside of tax increment revenue received from the Redevelopment Agency project area and restricted for low/moderate income housing.

| RDA - PA2 LOW-MOD INCOMING HOUSING 2720-4710 (20%) | | | | | | | |
|--|---------------------------------|---------------------------|---------------------------|---------------------------|------------------------------|-------------------------|---------------------------|
| Code | Revenue Classification | Actual Revenue 2011-12 | Actual Revenue 2012-13 | Amended Budget 2013-14 | Estimated Revenue 2013-14 | % of Budget Received | Adopted Budget 2014-15 |
| | BEGINNING FUND BALANCE | 9,364,931 | 9,516,341 | - | - | | - |
| 4065 | RDA Project Area #2 | 391,164 | - | - | - | | - |
| 4255 | Interest Earnings | 3,717 | - | - | - | | - |
| | Total Revenues | 394,881 | - | - | - | | - |
| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Expense 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
| | Personnel Services | | | | | | |
| 7010 | Salaries & Wages | 100,811 | - | - | - | | - |
| 7020 | Salaries & Wages - PT | 1,041 | - | - | - | | - |
| 7110 | Cafeteria Benefits | 9,845 | - | - | - | | - |
| 7120 | Deferred Comp | 2,314 | - | - | - | | - |
| 7150 | Medicare | 1,491 | - | - | - | | - |
| 7160 | PERS | 21,174 | - | - | - | | - |
| | Total Personnel | 136,676 | - | - | - | | - |
| | Operations & Maintenance | | | | | | |
| 7229 | Education & Training | - | - | - | - | | - |
| 7241 | Meetings & Conferences | 41 | - | - | - | | - |
| 7253 | Mileage | 353 | - | - | - | | - |
| 7259 | Miscellaneous | 24 | - | - | - | | - |
| 7340 | Pass Through Agreements | - | - | - | - | | - |
| 8940 | Contract Services | 289 | - | - | - | | - |
| 8972 | Legal | 2,058 | - | - | - | | - |
| | Total Operations & Maint | 2,765 | - | - | - | | - |
| | Debt Service | | | | | | |
| 9840 | Principal | - | - | - | - | | - |
| 9860 | Interest | 104,030 | - | - | - | | - |
| | Total Debt Service | 104,030 | - | - | - | | - |
| | Total Expenditures | 243,471 | - | - | - | | - |
| | Transfer Fund Balance to 2730 | 0 | (9,516,341) | - | - | | - |
| | ENDING FUND BALANCE | 9,516,341 | - | - | - | | - |
| | Less Reserve for Loan Repayment | 146,250 | - | - | - | | - |
| | ENDING BALANCE (Unrestricted) | 9,370,091 | - | - | - | | - |

| | Actual 2011-12 | Actual 2012-13 | Actual 2013-14 | Adopted 2014-15 |
|-----------------------------------|-------------------|-------------------|-------------------|--------------------|
| Personnel Schedule | | | | |
| Asst Town Manager Economic Dev. | 0.10 | 0.00 | 0.00 | 0.00 |
| Assistant Director Economic Dev. | 0.25 | 0.00 | 0.00 | 0.00 |
| Econ. Dev. Spec. II | 0.25 | 0.00 | 0.00 | 0.00 |
| Econ. Dev. Assistant | 0.10 | 0.00 | 0.00 | 0.00 |
| Hsg and Comm Dev Spec II | 0.15 | 0.00 | 0.00 | 0.00 |
| Housing and Comm Dev Specialist I | 0.70 | 0.00 | 0.00 | 0.00 |
| Development Services Specialist | 0.25 | 0.00 | 0.00 | 0.00 |
| Total FTE's: | 1.80 | 0.00 | 0.00 | 0.00 |

RDA-VVEDA REDEVELOPMENT CAPITAL PROJECTS

TOTAL BUDGET - \$0.00

This fund accounts for tax increment and other revenues, and expenditures associated with the Town's Redevelopment Agency capital projects.

| RDA - VVEDA Redevelopment Capital Projects- Account Number 4010-4710 | | | | | | | |
|--|--------------------------------------|---------------------------|---------------------------|---------------------------|------------------------------|--------------------------|---------------------------|
| Code | Revenue Classification | Actual Revenue 2011-12 | Actual Revenue 2012-13 | Amended Budget 2013-14 | Estimated Revenue 2013-14 | % of Budget Received | Adopted Budget 2014-15 |
| BEGINNING FUND BALANCE | | (102,928) | - | - | - | - | - |
| 4181 | Refunds, Reimb, Rebates | 29 | - | - | - | - | - |
| 4255 | Interest Earnings | 528 | - | - | - | - | - |
| 6999 | Transfer In - Debt Service Fund 3010 | - | - | - | - | - | - |
| Total Revenues | | 558 | - | - | - | - | - |
| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Expense 2013-14 | \$ of Budget Expended | Adopted Budget 2014-15 |
| Personnel Services | | | | | | | |
| 7010 | Salaries & Wages - Permanent | 122,150 | - | - | - | - | - |
| 7020 | Salaries - Part-time | 39 | - | - | - | - | - |
| 7110 | Cafeteria Benefits | 9,341 | - | - | - | - | - |
| 7120 | Deferred Comp | 3,701 | - | - | - | - | - |
| 7130 | FICA | - | - | - | - | - | - |
| 7150 | Medicare | 1,855 | - | - | - | - | - |
| 7160 | PERS | 27,435 | - | - | - | - | - |
| Total Personnel | | 164,521 | - | - | - | - | - |
| Operations & Maintenance | | | | | | | |
| 7205 | Advertising | 22 | - | - | - | - | - |
| 7229 | Education & Training | 495 | - | - | - | - | - |
| 7241 | Meetings & Conferences | 1,399 | - | - | - | - | - |
| 7247 | Memberships & Dues | 2,683 | - | - | - | - | - |
| 7253 | Mileage | 1,683 | - | - | - | - | - |
| 7259 | Miscellaneous | 18 | - | - | - | - | - |
| 7265 | Office Supplies | 221 | - | - | - | - | - |
| 7271 | Postage | - | - | - | - | - | - |
| 7277 | Printing | 172 | - | - | - | - | - |
| 7289 | Subscriptions | 181 | - | - | - | - | - |
| 7330 | Hardware/Software | - | - | - | - | - | - |
| 7515 | Marketing | 1,061 | - | - | - | - | - |
| 7584 | Sponsorships | - | - | - | - | - | - |
| 7640 | Tradeshows | 6,115 | - | - | - | - | - |
| 8916 | Audit | - | - | - | - | - | - |
| 8940 | Contracted Services | 13,436 | - | - | - | - | - |
| 8972 | Legal | 9,248 | - | - | - | - | - |
| 9610 | Transfer - 3010 | - | - | - | - | - | - |
| 9999 | Transfer out - 1001 | 210,837 | - | - | - | - | - |
| Total Operations and Maintenance | | 247,570 | - | - | - | - | - |
| Capital Projects | | | | | | | |
| 9485 | NAVISP | 1,115 | - | - | - | - | - |
| 9860 | Interest | - | - | - | - | - | - |
| Total Capital Projects | | 1,115 | - | - | - | - | - |
| Total Expenditures | | 413,207 | - | - | - | - | - |
| Transfer Fund Balance to RORF 2725 | | 515,577 | - | - | - | - | - |
| ENDING FUND BALANCE | | - | - | - | - | - | - |

| Personnel Schedule | Actual 2011-12 | Actual 2012-13 | Actual 2013-14 | Adopted 2014-15 |
|---------------------------------------|---------------------------|---------------------------|---------------------------|----------------------------|
| Asst Town Mgr of Economic & Community | | | | |
| Development/Executive Director,RD | 0.40 | 0.00 | 0.00 | 0.00 |
| Asst Dir of Econ Dev & Housing | 0.25 | 0.00 | 0.00 | 0.00 |
| Economic Development Specialist II | 0.75 | 0.00 | 0.00 | 0.00 |
| Economic Development Specialist I | 0.25 | 0.00 | 0.00 | 0.00 |
| Economic Development Assistant | 0.40 | 0.00 | 0.00 | 0.00 |
| Economic Development Intern | 0.00 | 0.00 | 0.00 | 0.00 |
| Total FTE's: | 2.05 | 0.00 | 0.00 | 0.00 |

RDA-PA #2 CAPITAL PROJECTS FUND

TOTAL BUDGET - \$0.00

This fund accounts for tax increment and other revenues, and expenditures associated with the Town's Redevelopment Agency capital projects.

| RDA - PA #2 CAPITAL PROJECTS FUND 4020-4710 | | | | | | | |
|---|--|---------------------------|---------------------------|---------------------------|-------------------------------|-------------------------|---------------------------|
| Code | Revenue Classification | Actual Revenue 2011-12 | Actual Revenue 2012-13 | Amended Budget 2013-14 | Estimated Revenue 2013-14 | % of Budget Received | Adopted Budget 2014-15 |
| | BEGINNING FUND BALANCE | (248,545) | - | - | - | - | - |
| | Gains/Loss on disposal of Fixed Assets | | - | - | - | - | - |
| 4181 | Refunds, Reimb, Rebates | 1,959 | - | - | - | - | - |
| 4255 | Interest Earnings | 4,227 | - | - | - | - | - |
| 6999 | Transfer In - Debt Service Fund 3020 | - | - | - | - | - | - |
| | Total Revenues | 6,187 | - | - | - | - | - |
| Code | Expenditure Classification | Actual Expense 2011-12 | Actual Expense 2012-13 | Amended Budget 2013-14 | Estimated Expenses 2013-14 | % of Budget Expended | Adopted Budget 2014-15 |
| | Personnel Services | | | | | | |
| 7010 | Salaries & Wages - Permanent | 122,149 | - | - | - | - | - |
| 7020 | Salaries - Part-time | 39 | - | - | - | - | - |
| 7110 | Cafeteria Benefits | 9,341 | - | - | - | - | - |
| 7120 | Deferred Comp | 3,701 | - | - | - | - | - |
| 7150 | Medicare | 1,855 | - | - | - | - | - |
| 7160 | PERS | 27,434 | - | - | - | - | - |
| | Total Personnel | 164,520 | - | - | - | - | - |
| | Operations & Maintenance | | | | | | |
| 7205 | Advertising | 22 | - | - | - | - | - |
| 7229 | Education & Training | 495 | - | - | - | - | - |
| 7241 | Meetings & Conferences | 1,399 | - | - | - | - | - |
| 7247 | Memberships & Dues | 2,683 | - | - | - | - | - |
| 7253 | Mileage | 1,683 | - | - | - | - | - |
| 7259 | Miscellaneous | 18 | - | - | - | - | - |
| 7265 | Office Supplies | 221 | - | - | - | - | - |
| 7277 | Printing | 172 | - | - | - | - | - |
| 7289 | Subscriptions | 181 | - | - | - | - | - |
| 7330 | Hardware/Software Supplies/Exp | - | - | - | - | - | - |
| 7515 | Marketing | 1,061 | - | - | - | - | - |
| 7584 | Sponsorships | - | - | - | - | - | - |
| 7640 | Tradeshows | 6,115 | - | - | - | - | - |
| 8916 | Audit | - | - | - | - | - | - |
| 8940 | Contracted Services | 13,436 | - | - | - | - | - |
| 8972 | Legal | 9,248 | - | - | - | - | - |
| 9610 | Transfer-3020 | - | - | - | - | - | - |
| 9999 | Transfer out - 1001 | 210,837 | - | - | - | - | - |
| | Total Operations and Maint | 247,570 | - | - | - | - | - |

RDA - PA #2 CAPITAL PROJECTS FUND 4020-4710

| Capital Expenditures | | | | | |
|------------------------------------|--------------------------------|------------------|----------|----------|----------|
| 9264 | Animal Shelter Facility | - | - | - | - |
| 9534 | Public Works Facility | 611,750 | - | - | - |
| 9588 | Yucca Loma Bridge | 332,039 | - | - | - |
| 9590 | Yucca Loma Road Undergrounding | 508 | - | - | - |
| 9860 | Interest Expense | - | - | - | - |
| Total Capital Expenditures | | 944,297 | - | - | - |
| Total Expenditures | | 1,356,387 | - | - | - |
| Transfer fund balance to RORF 2730 | | 1,598,745 | - | - | - |
| ENDING FUND BALANCE | | - | - | - | - |

| Personnel Schedule | Actual 2011-12 | Actual 2012-13 | Actual 2013-14 | Adopted 2014-15 |
|---------------------------------------|---------------------------|---------------------------|---------------------------|----------------------------|
| Asst Town Mgr of Economic & Community | | | | |
| Development/Executive Director,RDA | 0.40 | 0.00 | 0.00 | 0.00 |
| Asst Dir of Econ Dev & Housing | 0.25 | 0.00 | 0.00 | 0.00 |
| Economic Development Specialist II | 0.75 | 0.00 | 0.00 | 0.00 |
| Economic Development Asst. | 0.40 | 0.00 | 0.00 | 0.00 |
| Economic Development Intern | 0.00 | 0.00 | 0.00 | 0.00 |
| Econ Development Specialist | 0.25 | 0.00 | 0.00 | 0.00 |
| Total FTE's: | 2.05 | 0.00 | 0.00 | 0.00 |

Town of Apple Valley

Cost Allocation Plan

Fiscal Year 2014/15

| <u>Acct</u> | <u>Department</u> | <u>Estimated Expend.</u> | <u>Debit Wastwater Dept.</u> | <u>%</u> | <u>Debit Street Maint.</u> | <u>%</u> | <u>Debit Parks & Rec.</u> | <u>%</u> | <u>Debit Solid Waste</u> | <u>%</u> | <u>Total Allocated Costs</u> | <u>Expense Net of Allocation</u> |
|-------------|---------------------|--------------------------|------------------------------|----------|----------------------------|----------|-------------------------------|----------|--------------------------|----------|------------------------------|----------------------------------|
| 1010 | Town Council | 200,622 | 34,106 | 17% | 0 | 0% | 0 | 0% | 30,093 | 15% | 64,199 | 136,423 |
| 1020 | Town Attorney | 400,000 | 32,000 | 8% | 20,000 | 5% | 0 | 0% | 20,000 | 5% | 72,000 | 328,000 |
| 1030 | Town Manager | 568,372 | 96,623 | 17% | 56,837 | 10% | 0 | 0% | 113,674 | 20% | 267,135 | 301,237 |
| 1050 | Finance | 1,182,188 | 248,259 | 21% | 59,109 | 5% | 59,109 | 5% | 472,875 | 40% | 839,353 | 342,835 |
| 1060 | Town Clerk | 448,027 | 76,165 | 17% | 22,401 | 5% | 22,401 | 5% | 67,204 | 15% | 188,171 | 259,856 |
| 1070 | Public Info. | 488,239 | 63,471 | 13% | 48,824 | 10% | 0 | 0% | 73,236 | 15% | 185,531 | 302,708 |
| 1080 | Human Resources | 436,413 | 56,734 | 13% | 65,462 | 15% | 43,641 | 10% | 43,641 | 10% | 209,478 | 226,935 |
| 1090 | Information Systems | 570,504 | 96,986 | 17% | 57,050 | 10% | 28,525 | 5% | 114,101 | 20% | 296,662 | 273,842 |
| 1200 | General Govt. | 2,554,678 | 536,482 | 21% | 383,202 | 15% | 127,734 | 5% | 510,936 | 20% | 1,558,354 | 996,324 |
| 1400 | Facilities | 2,392,516 | 287,102 | 12% | 239,252 | 10% | 119,626 | 5% | 358,877 | 15% | 1,004,857 | 1,387,659 |
| 2010 | Public Safety | 11,993,907 | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 11,993,907 |
| 2020 | Emergency Pre. | 39,848 | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 39,848 |
| 2120 | Animal Control | 737,830 | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 737,830 |
| 2130 | Animal Shelter | 1,120,246 | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 1,120,246 |
| 3010 | Public Services | 437,738 | 179,473 | 41% | 21,887 | 5% | 21,887 | 5% | 131,321 | 30% | 354,568 | 83,170 |
| 3110 | Code Enforcement | 978,471 | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 978,471 |
| 4010 | Build.& Safety | 431,170 | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 431,170 |
| 4310 | Economic Dev | 96,540 | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 96,540 |
| 4410 | Engineering | 350,600 | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 350,600 |
| 4610 | Planning | 766,939 | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 766,939 |
| | Sub-Total | 26,194,848 | 1,707,400 | 7% | 974,024 | 4% | 422,924 | 2% | 1,935,959 | 7% | 5,040,308 | 21,154,540 |

***Note: General Government and Facilities Budgets reflect an expenditure (transfer) to the Debt Service Funds on the 1999,2001 and 2007 Certificates of Participation (COP's) for Town Hall.**

**Town of Apple Valley
Assessed Value of Taxable Property
Last Ten Fiscal Years**

| Fiscal Year | Secured | Unsecured | Other | Total Taxable Assessed Value | Total Direct Tax Rate |
|--------------------|----------------|------------------|--------------|-------------------------------------|------------------------------|
| 2004 | 2,523,805,625 | 70,946,145 | 45,385,216 | 2,640,136,986 | 0.09310% |
| 2005 | 2,945,495,409 | 84,718,542 | 48,891,755 | 3,079,105,706 | 0.10755% |
| 2006 | 3,488,163,332 | 109,822,596 | 51,850,870 | 3,649,836,798 | 0.12947% |
| 2007 | 4,429,273,399 | 118,624,490 | 63,047,232 | 4,610,945,121 | 0.16646% |
| 2008 | 5,245,741,062 | 129,233,682 | 71,450,735 | 5,446,425,479 | 0.18415% |
| 2009 | 5,429,704,636 | 154,190,423 | 87,406,824 | 5,671,301,883 | 0.18399% |
| 2010 | 4,797,871,946 | 169,846,550 | 80,709,595 | 5,048,428,091 | 0.16801% |
| 2011 | 4,295,279,849 | 173,885,410 | 82,348,845 | 4,551,514,104 | 0.15174% |
| 2012 | 4,263,856,746 | 164,165,317 | 91,203,867 | 4,519,225,930 | 0.15036% |
| 2013 | 4,244,374,760 | 158,196,900 | 87,813,270 | 4,490,384,930 | 1.00000% |

Source: HdL Coren & Cone, San Bernardino County Assessor 2012/2013 Combined Tax Rolls

TOWN OF APPLE VALLEY, CALIFORNIA

MISCELLANEOUS STATISTICS

Fiscal Year 2014 - 2015

General

| | |
|---------------------------------------|-------------------|
| Date of Incorporation | November 28, 1988 |
| Form of Government | Council-Manager |
| Classification | General Law |
| Area (in square miles) | 78.0 |
| Sphere of Influence (in square miles) | 200 |
| Population | 70,000 |
| Average Household Income | \$63,770 |
| Average Household Size | 2.94 |
| Number of Full-Time Employees | 96 |

Fire Protection

| | |
|-----------------------------------|-------------|
| Number of Fire Stations | 7 |
| Number of Sworn F/T Fire Fighters | 31 |
| Number of Paid Call Fire Fighters | 28 |
| Fire Insurance Rating | ISO Class 4 |

Police Protection

| | |
|----------------------------------|----|
| Number of Sworn Sheriff Officers | 37 |
|----------------------------------|----|

Streets, Parks and Sanitation

| | |
|----------------------------------|-----|
| Miles of Streets (in lane miles) | 421 |
| Park Sites | 15 |
| Skate Park | 1 |
| 18-hole Public Golf Courses | 1 |
| Miles of Sewers | 145 |
| Sanitation Pumping Stations | 9 |

Education Facilities

| | |
|-------------------------------|----|
| Elementary Schools* | 13 |
| Junior High (Middle) Schools* | 4 |
| High Schools* | 4 |
| 4-year College | 1 |
| Public Libraries | 1 |

*Including private and charter schools

FINANCIAL POLICIES

RESERVES:

General Fund

The Town's intent is to maintain an optimal General Fund Operating Reserve equal 25% of budgeted appropriations in the General Fund. For FY 14-15, the \$5.2 million unassigned fund balance is equivalent to 19.95% of the General Fund budget or 4.92% of the total operating budget for all funds.

Debt Service Funds

The Debt Service Funds shall maintain reserves as prescribed by the bond covenants adopted at the time of the debt issuance.

OPERATING BUDGET:

The Town will maintain a long-range fiscal perspective through the use of an annual operating budget and a five-year Capital Improvement Program. The Town will develop a long-term revenue and expenditure forecast.

General Fund

The Town will maintain a balanced operating budget. To achieve a balanced budget, current revenues should be sufficient to cover current expenditures. Appropriations of available fund balance will only be permitted for "one time" or non-recurring expenditures.

Special Revenue Funds

Special Revenue Funds will be used for specific programs or projects under the guidelines established for each fund. Appropriations may not exceed the anticipated resources including use of reserves when appropriate.

Debt Service Funds

Adequate funding will be appropriated within the Debt Service Funds to fund debt obligations as they come due. Reserves will be maintained within the Funds as necessary pursuant to bond covenants and/or other legal restrictions.

FINANCIAL POLICIES

REVENUES:

Recurring revenue growth (inflation) will be used to pay for recurring expenditures. Recurring expenditure increases should not be approved which exceed recurring revenue growth. Any new or expanded programs will be required to identify new funding sources and/or offsetting reductions in expenditures. In addition:

- The Town shall use a conservative approach in projecting revenues.
- One-time revenues may be used for one-time expenditures.
- The Town shall update its user fees and charges periodically to recover costs of providing that service for which a fee is charged.

ACCOUNTING:

The Town will comply with the requirements of the Governmental Accounting Standards Board (GASB) and record and maintain its financial transactions based upon Generally Accepted Accounting Principles (GAAP).

INVESTMENTS:

The Town Treasurer shall invest the Town's idle funds in accordance with the guidelines established in the adopted Investment Policy.

DEBT:

- The Town shall issue debt primarily to finance capital improvement projects or for the purchase of large fixed assets.
- The term of the debt should not exceed the life of the asset being financed.
- The Town shall issue debt using the most cost-effective method available at time of debt issuance.
- The debt shall not cause the Town to exceed its legal debt limit.

GLOSSARY OF BUDGET TERMS

ACCRUAL BASIS OF ACCOUNTING: Revenues are recognized when both measurable and available; expenditures are recorded when services have been substantially performed or goods have been received and the liabilities incurred.

ADOPTED BUDGET: The official budget as approved by the Town Council at the start of each fiscal year.

AD VALOREM TAX: (which means “according to its value”) A state or local government tax based on the value of real property as determined by the county tax assessor.

AGENCY FUND: Used to account for assets held by the Town in a fiduciary capacity for individuals, government entities, and others. Such funds are operated by carrying out the specifications of trust indentures, statutes, ordinances, or other governing regulations.

AMENDED BUDGET: The adopted budget as amended by the Town Council through the course of a fiscal year.

APPROPRIATIONS: A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and to the time when it may be expended.

ARBITRAGE: The interest rate differential that exists when proceeds from a municipal bond – which is tax-free and carries a lower yield – are invested in taxable securities with a yield that is higher. The 1986 Tax Reform Act made this practice by municipalities illegal solely as a borrowing tactic, except under certain safe-harbor conditions.

ASSESSED VALUATION: A municipality’s property tax base stated in dollars based on real estate and/or other taxable business property for the purposes of taxation, sometimes expressed as a percent of the full market value of the taxable property within a community.

AUTHORITY OR AGENCY: A state or local unit of government created to perform a single activity or a limited group of functions and authorized by the state legislature to issue bonded debt.

AUTHORIZING ORDINANCE: A law that, when enacted, allows the unit of government to sell a specific bond issue or finance a specific project.

BOND: A security whereby an issuer borrows money from an investor and agrees and promises, by written contract, to pay a fixed principal sum on a specified date (maturity date) and at a specified rate of interest.

BOND PREMIUM: The amount at which a bond or note is bought or sold above its par value or face value without including accrued interest.

BUDGET: A plan of financial operation comprised of estimated expenditures for a given period (usually a single fiscal year) and the proposed means of financing the expenditures (through revenues).

BUDGET MESSAGE: A written discussion of the budget presented by the Town Manager to the Town Council.

CAPITAL BUDGET: A budget which focuses on capital projects to implement the Capital Improvement Program.

CAPITAL IMPROVEMENT PROGRAM: A plan for capital improvements to be implemented each year over a number of years to meet capital needs arising from the assessment of long-term needs. It sets forth the estimated cost for each project and specifies the resources required to finance the projected expenditures.

GLOSSARY OF BUDGET TERMS

CAPITAL IMPROVEMENT PROJECT: The budget unit to group activities and costs necessary to implement a specific capital improvement and/or acquisition. A project can include the construction, acquisition, expansion, replacement, or rehabilitation of a physical facility or improvement. Projects often include planning and design, land acquisition, and project management costs related to such facilities and improvements.

CAPITAL PROJECTS FUNDS: Used to account for financial resources for the acquisition or construction of major capital facilities other than those financed by proprietary and trust funds.

CERTIFICATES OF PARTICIPATION (COPs): A form of lease revenue bond that permits the investor to participate in a stream of lease payments, installment payments or loan payments relating to the acquisition or construction of specific equipment, land, or facilities. COPs have become a popular financing device in California since the passage of Proposition 13. COPs are not viewed legally as “debt” because payment is tied to an annual appropriation by the government body. As a result, COPs are seen by investors as providing weaker security and often carry ratings that are a notch or two below an agency’s general obligation rating.

CONTRACTED SERVICES: Services rendered in support of the Town’s operations and activities by external parties. These may be based upon either formal contracts or ad hoc charges.

COUPON RATE: The specified annual interest rate payable to the bond or note holder as printed on the bond. This term is still used even though there are no coupon bonds anymore.

DEBT LIMIT: The maximum statutory or constitutional amount of debt that the general obligation bond issuer can either issue or have outstanding at any time.

DEBT SERVICE FUNDS: Account for the accumulation of resources set aside to meet current and future debt service requirements (payments) on general long-term debt.

DELINQUENT TAXES: Property Taxes that have been levied but remain unpaid on and after the due date. In California, the due dates are December 10 and April 10. Special taxes and assessments are often due on these dates as well. When tax delinquencies exceed 5%, the Bond Advisor places the issue on its internal Bond Watch.

DEPARTMENT: A major organizational group of the Town with overall management responsibility for an operation or a group of related operations within a functional area.

DISCOUNT: The amount by which market value of a bond is less than par value or face value.

DIVISION: An organizational subgroup of a department.

ENCUMBRANCE: The commitment of appropriated funds to purchase goods, which have not yet been received, or services that has yet to be rendered

EXPENDITURES: Decreases in net financial resources. Expenditures include current operating expenses which require the current or future use of net current assets, debt service and capital outlays.

EXPENSES: Decreases in net total assets. Expenses represent the total cost of operations during a period regardless of the timing of related expenditures.

GLOSSARY OF BUDGET TERMS

FEASIBILITY STUDY: A financial study provided by the issuer of a revenue bond that estimates service needs, construction schedules, and most importantly, future project revenues and expenses used to determine the financial feasibility and creditworthiness of the project to be financed.

FISCAL AGENT: Also known as the Paying Agent, the bank, designated by the issuer, to pay interest and principal to the bondholder.

FISCAL YEAR: A 12-month period to which the annual operating budget applies and at the end of which an entity determines its financial position, the results of its operations, and adopts a budget for the coming year. The Town of Apple Valley's fiscal year is from July 1 to June 30.

FIXED ASSETS: Equipment costing \$5,000 or more, including tax, with a useful life longer than one year, and not qualifying as a capital improvement project. Includes automotive equipment, office equipment, office furniture, acquisitions, landscaping improvements, etc.

FULL FAITH AND CREDIT: The pledge of "the full faith and credit and taxing power without limitation as to rate or amount." A phrase used primarily in conjunction with General Obligation bonds to convey the pledge of utilizing all taxing powers and resources, if necessary, to pay the bond holders.

FULL-TIME EQUIVALENT (FTE): The conversion of part-time employee hours to an equivalent of a full-time position. For example: one person working 20 hours a week for a year would be 0.5 FTE.

FUND: An independent fiscal and accounting entity with a self-balancing set of accounts, recording resources, related liabilities, obligations, reserves and equities segregated for the purpose of carrying out specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations.

FUND BALANCE: The equity (assets minus liabilities) of governmental fund and fiduciary fund types. However, for budgeting purposes, a working capital definition of current assets minus current liabilities is used for the computation.

GENERAL OBLIGATION (GO) BOND: A bond secured by a pledge of the issuer's taxing powers (limited or unlimited). More commonly the general obligation bonds of local governments are paid from ad valorem property taxes and other general revenues. Considered the most secure of all municipal debt. Limited in California by Proposition 13 to debt authorized by a two-thirds vote in the case of local governments or a simple majority for State issuance.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP): Uniform minimum standards of and guidelines for financial accounting and reporting. They govern the form and content of the basic financial statements of an entity. GAAP encompasses the conventions, rules, and procedures necessary to define accepted accounting practices at a particular time. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provides a standard by which to measure financial presentations.

GOVERNMENTAL FUNDS: Typically are used to account for tax-supported (governmental) activities. These include the General Fund, Special Revenue Funds, Capital Projects Funds, and Debt Service Funds.

HOMEOWNERS' SUBVENTION: Owner-occupied properties are eligible for an annual exemption of \$7,000 of the assessed value of the property. This State exemption is reimbursed to the Town through this subvention.

INTERFUND TRANSFERS: Defined as "flows of assets" (such as goods or services) without equivalent flows of assets in return and without requirement for repayment.

GLOSSARY OF BUDGET TERMS

INTERGOVERNMENTAL REVENUE: Revenue collected by one government and distributed (usually through some predetermined formula) to another level of government(s).

INTERNAL SERVICE FUNDS: Account for the goods or services provided by one fund and/or department to another fund and/or department on a cost reimbursement basis.

INVESTMENT GRADE: A rating issued by the three major bond rating agencies, Moody's, Standard & Poor's, and Fitch, rated BBB, Baa or better. Many fiduciaries, trustees, and some mutual fund managers can only invest in securities with an investment grade rating.

ISSUER: A state or local unit of government that borrows money through the sale of bonds and/or notes.

JOINT POWERS AUTHORITY (JPA): The formation of two or more public entities with common powers to consolidate their forces and resources to acquire assets and/or provide services to the public. Their bonding authority and taxing ability is the same as their powers as separate units.

LETTER OF CREDIT: A form of supplement or, in some cases, direct security for a municipal bond under which a commercial bank or private corporation guarantees payment on the bond under certain specified conditions.

LIEN: A claim on revenues, assessments or taxes made for a specific issue of bonds.

MARKS-ROOS BOND: The State Legislature enacted the Marks-Roos (named after its legislative sponsors) Local Bond Pooling Act of 1985 to facilitate the financing of local government facilities by bond bank pools funded by bond proceeds. The pool, formed under a Joint Powers Authority, can buy any type of legally issued debt instrument within or without its geographic area. The idea was to save money through economies of scale by selling one large bond issue to finance several small projects. (Several Marks-Roos issues have defaulted and are under investigation by the Securities and Exchange Commission. Prospective investors should find out what sort of loans the pooled fund will make before buying such deals.)

MELLO-ROOS BOND: The Mello-Roos (named for its legislative sponsors) Community Facilities District Act of 1982 established another method where by almost every municipal subdivision of the state may form a special, separate district to finance a long list of public facilities by the sale of bonds and finance certain public services on a pay-as-you-go basis. These Community Facilities Districts are formed and bond issues authorized by a two-thirds vote of the property owners in the district. Typically, the only voters in a district are one or more real estate developers who own or have an option on all of the land in the district. These land-based financings were nicknamed "dirt bonds" by the Bond Advisor years ago. Bonds are sold to finance facilities that can include school, parks, libraries, public utilities and other forms of infrastructure. The Districts may provide public services that include police and fire protection, recreation programs, area maintenance, library services, flood and storm drainage. Bonded debt service and/or the public services are paid for by special taxes levied on the real property within the district. As the developer subdivides and sells off the land the new property owner assumes the tax burden. (Tax delinquencies can lead to fines and penalties and ultimately foreclosure and sale. The ultimate security for Mello-Roos bonds is the value of the real property being taxed; consequently a provision in the law requires the appraised value of the land be three times the bonded debt. Recent foreclosure sales have cast doubts on the skills of the appraisers and underscore the risk of some of this debt when a severe real estate slump hits developers.)

MODIFIED ACCRUAL BASIS: The accrual basis of accounting where revenues are recognized when they become both "measurable" and "available" to finance expenditures of the current period. All governmental funds and agency funds are accounted for using the modified accrual basis of accounting.

GLOSSARY OF BUDGET TERMS

NET BUDGET: The legally adopted budget less interfund transactions. Those amounts in the budget representing transfers and interfund reimbursements are subtracted from the legally adopted budget amount.

OBJECTIVE: A simply stated, readily measurable statement of aim or expected accomplishment within the fiscal year. A good statement of objective should specify a standard of performance for a given program or stated goal.

OBJECT CODE: The classification of expenditures in terms of what is bought and paid for grouped into categories.

OFFICIAL STATEMENT (OS): A document (prospectus) circulated for an issuer prior to a bond sale with salient facts regarding the proposed financing. There are two OS, the first known as the preliminary, or “red herring” – so named because some of the type on its cover is printed in red – and it is supposed to be available to the investor before the sale. The final OS must be sent to the purchaser before delivery of the bonds.

OPERATING BUDGET: A budget which focuses on everyday operating activities and programs. Usually includes personnel, maintenance and operations and capital equipment.

OVERLAPPING DEBT: The proportionate share of the general obligation bonds of local governments located wholly or in part within the limits of the reporting unit of government, which must be borne by property owners within the unit.

PAR VALUE: The face value or principal amount of a bond, usually \$5,000, due to the holder at maturity. It has no relation to the market value.

PERSONNEL EXPENSES: Compensation paid to or on behalf of Town employees for salaries and wages, overtime and benefits.

PREMIUM: The amount, if any, by which the price exceeds the principal amount (par value) of a bond. Its current yield will be less than its coupon rate.

PRINCIPAL: The face value of a bond, exclusive of interest.

PROFESSIONAL SERVICES: Includes the cost of outside professional and specialized services purchased by the Town, such as consultants for special studies, outside attorneys, architectural and engineering, etc.

PROGRAM BUDGET: A budget organized by a grouping of related activities, projects and services which are similar in purpose. The expenditure focus of a program budget is related to the nature of work and services performed.

PROPERTY TAX: A tax levied on real estate and personal property. The basic rate in San Bernardino County is 1% of assessed value, of which Apple Valley receives approximately 12 cents for every dollar collected.

PROPERTY TRANSFER TAX: An assessment on real property transfers at the current rate of \$.55 per \$500 in market value, and is collected at the time of the transfer with the County receiving half the collected amount. Also known as the Documentary Transfer Tax.

PROPOSED BUDGET: The budget as formulated and proposed by the Town Manager. It is submitted to the Town Council for review and approval.

GLOSSARY OF BUDGET TERMS

RATINGS: Various alphabetical and numerical designations used by institutional investors, underwriters, and commercial rating companies to indicate bond and note creditworthiness. Standard & Poor's and Fitch Investors Service Inc. use the same system, starting with their highest rating of AAA, AA, A, BBB, BB, B, CCC, CC, C, and D for default. Moody's Investors Services uses Aaa, Aa, A, Baa, Ba, B, Caa, Ca, C, and D. Each of the services use + or – or +1 to indicate half steps in between. The top four grades are considered Investment Grade Ratings.

REFUNDING BOND: The issuance of a new bond for the purpose of retiring an already outstanding bond issue.

RETAINED EARNINGS: An equity account reflecting the accumulated earnings of Proprietary Fund types. For budgeting purposes, the working capital definition of fund balance is used.

REVENUE: Moneys that the Town receives as income such as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues and interest income.

REVENUE BOND: A municipal bond whose debt service is payable solely from the revenues received from operating the facilities acquired or constructed with the proceeds of the bonds.

SELF-INSURANCE: The retention of liabilities, arising out of the ownership of property or from some other cause, instead of transferring that risk to an independent third party through the purchase of an insurance policy. The Town currently participates in the California Joint Powers Insurance Authority. The Town participates in the all-risk property protection program of the Authority. There is a \$5,000 to \$10,000 per loss deductible depending upon type of claim.

SPECIAL REVENUE FUNDS: Account for the revenue derived from specific taxes or other earmarked revenue sources (other than expendable trusts or for major capital projects) that are restricted by law or administrative action to expenditures for specified purposes.

SUPPLEMENTAL ROLL PROPERTY TAXES: Assessed on property that changes ownership during the year and is based on the difference between the new and old assessed values.

TAX BASE: The total resource of the community that is legally available for taxation.

TAXES: Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments. Neither does the term include charges for services rendered only to those paying such charges as, for example, user charges.

TRUSTEE: A bank designated as the custodian of funds and official representative of bondholders. Appointed to ensure compliance with trust indenture.

UNDERWRITER: A financial institution (investment or commercial bank), which purchases a new issue of municipal securities for resale; may acquire the bonds either by negotiated sale or based on competitive bidding.

USER CHARGES: Payments made by users or customers of publicly provided services that benefit specific individuals. These services exhibit "public good" characteristics. Examples of user charges are fees paid for recreational activities, building fees, police fees, etc.

TOWN OF APPLE VALLEY, CALIFORNIA

ACRONYMS

| | |
|----------------|--|
| AB | Assembly Bill |
| AC | Air Conditioning |
| ADA..... | Americans with Disabilities Act |
| ADT | Average Daily Traffic |
| APA..... | American Planning Association |
| A/V..... | Audio/Video |
| AVL | Automatic Vehicle Location |
| BAN..... | Bank Anticipation Note |
| BMP | Best Management Practices |
| CAFR | Comprehensive Annual Financial Report |
| CAL OSHA | California Occupational Safety and Health Administration |
| CalPERS..... | California Public Employees Retirement System |
| CalTrans..... | California Department of Transportation |
| CD | Community Design |
| CDBG | Community Development Block Grant |
| CEQA..... | California Environmental Quality Act |
| CIP | Capital Improvement Program |
| CNG | Compressed Natural Gas |
| CO | Carbon Monoxide |
| COP..... | Certificates of Participation |
| COPS..... | Citizen's Option for Public Safety |
| CPI | Consumer Price Index |
| CSMFO..... | California Society of Municipal Finance Officers |
| CUP..... | Conditional Use Permit |
| DOJ | Department of Justice |
| DUI..... | Driving under the Influence |
| EAP | Employee Assistance Program |
| EDD..... | Employment Development Department |
| EIR..... | Environmental Impact Report |
| EOC..... | Emergency Operations Center |
| ERAF | Educational Revenue Augmentation Fund |
| FEMA | Federal Emergency Management Agency |
| FHWA | Federal Highway Administration |
| FTE..... | Full-Time Equivalent |
| FY..... | Fiscal Year |
| GAAP | Generally Accepted Accounting Practices |
| GASB..... | Governmental Accounting Standards Board |
| GFOA | Government Finance Officers' Association |
| GIS | Geographic Information System |
| GO | General Obligation |
| HUD | Housing and Urban Development |
| HVAC | Heating, Ventilation, Air Conditioning |
| IPEMA..... | International Playground Equipment Association |
| IT..... | Information Technology |

ACRONYMS

| | |
|-------------|--|
| JPA..... | Joint Powers Authority |
| JUA..... | Joint Use Agreement |
| LOS..... | Level of Service |
| LTD..... | Long-term Disability |
| M&O..... | Maintenance & Operation |
| MOU..... | Memorandum of Understanding |
| NACSLB..... | National Advisory Council on State and Local Budgeting |
| NEC..... | National Electric Code |
| NPDES..... | National Pollutant Discharge Elimination System |
| NPI..... | National Purchasing Institute |
| OPEB..... | Other Post Employment Benefits |
| OS..... | Official Statement |
| OTS..... | Office of Traffic Safety |
| PC..... | Personal Computer, Penal Code |
| PERS..... | Public Employees Retirement System |
| PPE..... | Personal Protective Equipment |
| PUC..... | Public Utility Commission |
| RAN..... | Revenue Anticipation Note |
| RDA..... | Redevelopment Agency |
| RMS..... | Records Management System |
| ROR..... | Rate of Return |
| ROW..... | Right-of-Way |
| SB..... | Senate Bill |
| SBOE..... | State Board of Equalization |
| SEC..... | Security and Exchange Commission |
| SED..... | Special Enforcement Detail |
| SEMS..... | Standardized Emergency Management Systems |
| SLESF..... | Supplemental Law Enforcement Services Fund |
| SUV..... | Sports Utility Vehicle |
| SWAT..... | Special Weapons and Tactics (Team) |
| TAN..... | Tax Anticipation Note |
| TEA..... | Transportation Enhancement Activities |
| TMC..... | Turning Movement Count |
| TOT..... | Transient Occupancy Tax |
| TPA..... | Third Party Administrator |
| TRAN..... | Tax and Revenue Anticipation Note |
| UBC..... | Uniform Building Code |
| UMC..... | Uniform Mechanical Code |
| UPC..... | Uniform Plumbing Code |
| UPS..... | Uninterrupted Power System |
| UST..... | Underground Storage Tank |
| VLF..... | Vehicle License Fee |

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Town of Apple Valley